

UPDATE on 5 Strategic Budget Resolutions to Advance Key Priorities

Budget Committee

February 24, 2026

5 budget resolutions presented on Dec 16, 2025

1. \$4,454,265.86 in Accelerate Memphis funds from various projects to the acquisition of the Engineering Sign Shop (30A1401) and the Construction Engineering and Inspection (CEI) and Program Management contract for Accelerate Memphis (30A1001)
2. \$2,500,000.00 to Chelsea Avenue Greenline (PW01255) with \$944,424.00 from Memphis Parks Capital Reserve (PK25104) and \$1,555,576.00 from Southeastern Industrial Rd Imp (PW01279)
3. \$2,183,689.86 in Accelerate Memphis funds from Engr-Chelsea Greenline (GAA3101) to 10 Memphis Parks projects
4. \$730,100.44 from Memphis Parks Capital Reserve (PK25104) to 4 Memphis Parks Projects
5. \$3,920,000.00 from the Leftwich Tennis Ctr Expansion (PK03005) to the Audubon Golf Clubhouse (PK24107) and to Jesse Turner Park & Bellevue Tennis Center Phase 2 (PK03007)

All transfers contemplated by these resolutions were performed before the end of January.

#1 Using Accelerate Dollars for Sign Shop Acquisition & Program Management

95.5% SPENT

#1 OVERVIEW

- **Total Amount in Resolution:** \$4,454,265.86
- **Division:** Engineering, Director Manny Belen
- **Impacted Council Districts:** 3,4,5,6 and Super Districts 8 & 9
- **Source of Funds:** Accelerate Memphis – has spending deadline of June 30, 2026
- **Projects Contributing Funds:**
 1. Engr-Chelsea Greenline
 2. Broadband Internet Infrastructure
 3. Oakhaven Sidewalks
 4. McLemore Streetscape
 5. Group A
 6. Public Art
 7. Southeast Memphis Improvements
- **Did transfer create a deficit in funding source?** NO, the full scope of the various Accelerate Memphis projects has been or will be completed without needing the transferred funds
- **Expected Variance from Original Transfer:** None at this time
- **Associated Contracts:**
 - Malasri Engineering #39135 (with 4 amendments) provided
 - Sign Shop sale contract – waiting on executed copy
- **ON NEXT SLIDE:** Projects receiving funds, Purpose of expenditures, Anticipated issues/risks

#1 PROJECT LIST & UPDATES

Project Name	Project #	Amount from Resolution	Additional Funds & Their Source	Full Budget	Encumbered/Committed	Spent to Date	Unencumbered Balance
ENG Sign Shop	30A4101	\$4,100,000.00	\$89,750.20 Accelerate Memphis	\$4,189,750.20	\$77,111.69	\$4,069,289.15	\$43,349.36
CEI & PM Contract for Activating Memphis 3.0	30A1001	\$354,265.86	\$545,379.69 Accelerate Memphis	\$899,645.55	\$597,905.37	\$301,740.18	\$0
TOTALS		\$4,454,265.86	\$635,129.89	\$5,089,395.75	\$675,017.30	\$4,371,029.33	\$43,349.36

- SIGN SHOP:** Acquisition closed on Feb 2, 2026
 - Contracted sales price: \$3,923,454.00 and Appraised market value is \$5,120,000
 - Existing Encumbrance and Balance will be used for additional FF&E purchases
- CEI & PM CONTRACT:** Malasri Engineering is overseeing work on Memphis 3.0 Anchor projects
 - 2 invoices for a combined \$273,126.87 are being processed for payment
 - There are 3 Anchor projects still active:
 - Group D – contractors are completing final paperwork
 - Highland Heights project is receiving final punch work
 - Group A – 2 resurfacing projects being added – scheduled to be substantially complete by May 31
- Anticipated Issues/Risks:** None at this time



#2 The Re-Funded Chelsea Greenline project

0% SPENT

#2 OVERVIEW

- **Total Amount in Resolution:** \$2,500,000.00
- **Division:** Engineering, Director Manny Belen
- **Impacted Council Districts:** 7 and Super Districts 8
- **Source of Funds:** CIP – no explicit expenditure deadline
- **Projects Contributing Funds:** Memphis Parks Capital Reserve and Southeastern Industrial Road Improvements (a Public Works project)
- **Did transfer create a deficit in funding source? NO.**
 - The Cap Reserve funds can be deployed as needed, and many projects that Parks had intended to fund from Cap Reserve were funded from Accelerate Memphis instead.
 - The full scope of the Southeastern Industrial Road Improvements project has been or will be completed without needing the transferred funds
- **Projects Receiving Funds:** Chelsea Greenline – for Contract Construction
- **Associated Contracts:** None at this time
- **ON NEXT SLIDE:** Projects receiving funds, Purpose of expenditures, Anticipated issues/risks, Expected varian

#2 PROJECT LIST & UPDATES

Project Name	Project #	Amount from Resolution	Additional Funds & Their Sources	Full Project Budget	Anticipated Start Date	Anticipated End Date
Chelsea Greenline	PW01255	\$2,500,000.00	\$1,023,000.00 – Grant \$ 761,780.00 - CIP	\$4,284,780.00	Bid in Q2 FY27	TBD

- To date, \$1,577,177.27 has been spent on design and on land & easement acquisitions
- Changing the funding source from Accelerate Memphis to CIP removed the constraint of the Accelerate Memphis spending deadline.
- The transferred funds will be used for construction.
- **Anticipated Issues/Risks:** None at this time
- **Expected Variance from Original Transfer:** Additional funds for construction to be included in FY27 CIP Budget

Project Name	Project Status	Procurement Status	Full Project Budget	Spent to Date	Encumbered/ Committed	Unencumbered
Chelsea Greenline	In design	Bid in Q2 FY27	\$4,284,780.00	\$1,579,160.72	\$56,450.00	\$2,649,169.28



**#3 Accelerate Memphis funds
from Chelsea Greenline to
10 Parks Projects**

9.5% SPENT

#3 OVERVIEW

- **Total Amount in Resolution:** \$2,183,689.86
- **Division:** Memphis Parks, Director Justice Bolden
- **Impacted Council Districts:** 1, 2, 4, 5, 6 & 7 and Super Districts 8 & 9
- **Source of Funds:** Accelerate Memphis – has spending deadline of June 30, 2026
- **Project Contributing Funds:** Engr-Chelsea Greenline
- **Did transfer create a deficit in funding source?** NO. CIP replacement funding was identified for Chelsea Greenline.
- **Expected Variance from Original Transfer:** To be determined
- **ON NEXT SLIDES:** Projects receiving funds, Purpose of expenditures, Anticipated issues/risks, Associated contracts

#3 PROJECT LIST

Project Name	Project #	Amount from Resolution	Additional Funds & Their Sources	Full Project Budget	Anticipated Start Date	Anticipated End Date
Glenview Park Pavilion	CC23102	\$381,108.00	\$71,791.00 CIP	\$452,899.00	March*	June 1 st
Gooch Park Pavilion	CC23103	\$250,000.00	\$26,208.00 CIP	\$276,208.00	April 1 st	June 30 th
Mitchell Community Center Pavilion	CC23101	\$175,000.00	\$271,809.00 CIP	\$446,809.00	April 1 st	June 30 th
Frayser-Raleigh Senior Center	PK02007	\$207,093.30	None N/A	\$207,093.30	Complete	Complete
Replacement of Community Center Doors	PK01037	\$150,000.00	None N/A	\$150,000.00	April 14 th	June 30 th
Paving at Tobey Park	PK07133	\$186,190.00	None N/A	\$186,190.00	March 1 st	April 1 st
Sea Isle Fitness	PK07134	\$150,000.00	\$125,000.00 Grant	\$275,000.00	April 14 th	June 30 th
Sports Lighting for 7 Mini-Pitches	PK05008	\$105,000.00	\$35,000.00 Grant	\$140,000.00	March 14 th	June 30 th
Westwood Pool Repairs	PK04020	\$300,000.00	\$835,500.00 CIP	\$1,135,500.00	Started	June 30 th
Galloway Golf Course Repairs (also under Resolution #4 – Cap Reserve)	PK06019	\$279,278.56	\$320,721.44 CIP	\$600,000.00	Started	June 30 th
TOTALS		\$2,183,669.86	\$1,686,029.44	\$3,869,699.30		

#3 PROJECT TRACKING

Project Name	Project Status	Procurement Status	Full Project Budget	Encumbered/Committed	Spent to Date	Unencumbered
Glenview Park Pavilion	Construction	Contract Routing	\$452,899.00	\$452,899.00	\$0	\$0
Gooch Park Pavilion	Bidding	Bid early March	\$276,208.00	\$0	\$0	\$276,208.00
Mitchell Community Center Pavilion	Bidding	Bid early March	\$446,809.00	\$0	\$0	\$446,809.00
Frayser-Raleigh Senior Center	COMPLETED	Completed	\$207,093.30	\$0	\$207,093.30	\$0
Replacement of Community Center Doors	Design Phase	Bid Date TBD	\$150,000.00	\$0	\$0	\$150,000.00
Paving at Tobey Park	Construction	WO on contract	\$186,190.00	\$186,190.00	\$0	\$0
Sea Isle Fitness	Design Phase	FFE executed; Construction bid early March	\$275,000.00	\$105,093.61	\$0	\$169,906.39
Sports Lighting for 7 Mini-Pitches	Pricing	WO on contract	\$140,000.00	\$0	\$0	\$140,000.00
Westwood Pool Repairs	Construction	Change order needed	\$1,135,000.00	\$576,414.00	\$24,210.00	\$300,000.00
Galloway Golf Course Repairs (also under Resolution #4 – Cap Reserve)	Construction	Completed; vendors have NTP	\$600,000.00	\$422,539.47	\$0	\$177,460.53
TOTALS			\$3,869,669.30	\$1,743,136.08	\$231,303.30	\$1,895,259.92



#3 UPDATES

- **Glenview Pavilion:** FFE previously purchased; Construction bid awarded & contract routing
- **Goch & Mitchell Pavilions:** FFE previously purchased; out to bid for construction (packaged together)
 - Risks & Variance: Risk in time needed for procurement & risk of variance once bids are in
- **Frayser-Raleigh Senior Center:** work has been completed & all funds paid. (Belfor #40173)
- **Community Center Doors:** Plans are under review. Bid date to be determined.
 - Risks & Variance: Risk in time needed for procurement & installation interfering with summer camps.
- **Tobey Park Paving:** work order under open paving contract; funds fully encumbered; Veasley #41091 has NTP
- **Sea Isle Fitness:** FFE contract executed (Kompan #42735) and equipment order placed (12-14 weeks). Installation/ construction RFP being prepared
 - Risks & Variance: Risk in time needed for procurement & risk of variance once bids are in
- **Sports Lighting for Mini Pitches:** work order under open electrical contract; negotiating pricing
- **Westwood Pool Repairs:** budget does not include new transfer request in resolution being presented today; change order for existing contract to incorporate additional funds & increased scope of work (Wagner #42375)
- **Galloway:** separate contracts for materials (Keeling #40245) and construction labor (Eagle #42652); 100% of Accelerate funds encumbered onto materials contract; construction contract will use CIP funds from Cap Reserves

#4 Using Parks Capital

Reserve funds for

4 Parks projects

0% SPENT

#4 OVERVIEW & PROJECT LIST

- **Total Amount in Resolution:** \$730,100.44
- **Division:** Memphis Parks, Director Justice Bolden
- **Impacted Council Districts:** 1 & 5 and Super District 9
- **Source of Funds:** CIP – no explicit expenditure deadline
- **Project Contributing Funds:** Memphis Parks Capital Reserves
- **Did transfer create a deficit in funding source?** NO, the Cap Reserve funds can be deployed as needed

Projects Receiving Funds	Project #	Amount from Resolution	Additional Funds & Their Sources	Full Budget	Anticipated Start Date	Anticipated End Date
Galloway Golf Course Repairs (also under Resolution #3-Accelerate)	PK06019	\$320,721.44	\$279,278.56 Accelerate Memphis	\$600,000.00	Started	June 30 th
Audubon Splash Pad - A&E only	PK04021	\$63,079.00	None	\$63,079.00	Started	March 30 th
Raleigh Civic Center - A&E only	CC22101	\$46,300.00	\$2,800 CIP	\$49,100.00	COMPLETE	COMPLETE
Miracle League accessible ballfield (City's contribution to larger non-profit project)	PK05007	\$300,000.00	<i>Nonprofit partner will provide additional funds, but they will not run through city budget</i>	\$300,000.00	TBD	TBD
TOTALS		\$730,100.44		\$1,012,179.00		

#4 UPDATES

Project Name	Project Status	Procurement Status	Full Budget	Encumbered/Committed	Spent to Date	Balance
Galloway Golf Course Repairs (also under Resolution #1-Accelerate)	Construction Phase	Complete; vendor has NTP	\$600,000.00	\$422,539.47	\$0	\$177,460.53
Audubon Splash Pad for A&E	Design Phase	Amendment routing	\$63,079.00	*\$0	\$0	\$63,079.00
Raleigh Civic Center for A&E	FINAL PAY	Complete; design is finished	\$49,100.00	\$0	*\$0	\$49,100.00
Miracle League accessible ballfield (only City's contribution to NP project)	Procurement	Contract/MOU in discussion	\$300,000.00	\$0	\$0	\$300,000.00
TOTALS			\$1,012,179.00	\$422,539.47	\$0	\$589,639.53

- **Galloway:** separate contracts for materials (executed, Keeling #40245) and construction labor (Eagle #42652); 100% of Accelerate funds encumbered onto materials contract; construction contract will use CIP funds from Cap Reserves
- **Audubon Splash Pad:** design is already underway; the transferred funds addressed a shortfall for design contract & *will soon be encumbered as the contract is amended. (ETI Corp #40927)
- **Raleigh Civic Center:** the design for this next phase was already complete; the transferred funds addressed a shortfall for design contract & *will soon be encumbered & paid. (Kimley Horn #41229)
- **Miracle League Ballfield:** working on the contract/MOU

**#5 Audubon Golf Clubhouse
and Jesse Turner Park &
Bellevue Tennis Center**

0% SPENT

#5 OVERVIEW & PROJECT LIST

- **Total Amount in Resolution:** \$3,920,000.00
- **Division:** Memphis Parks, Director Justice Bolden
- **Impacted Council Districts:** 4 & 5 and Super Districts 8 & 9
- **Source of Funds:** CIP – no explicit expenditure deadline
- **Project Contributing Funds:** Leftwich Tennis Center Expansion, specifically donations meant to reimburse City
- **Did transfer create a deficit in funding source?** NO, the full scope of the Leftwich project has been completed
- **Projects Receiving Funds:**

Project Name	Project #	Amount from Resolution	Additional Funds & Their Sources	Full Project Budget	Timeline
Audubon Golf Clubhouse - CONSTRUCTION	PK24107	\$3,500,000.00	City has pledged another \$3.5 M in CIP in FY27 (plus nonprofit contribution)	\$7,000,000.00	Approximately 16-18 months for construction
Bellevue Tennis Center Phase 2 & Jesse Turner Park improvements	PK03007	\$420,000.00	Additional City funds will be needed for construction once design is complete	\$420,000.00	6 – 9 months for design; construction start late FY27
TOTALS		\$3,920,000.00		\$7,420,000.00	

#5 UPDATES

Project Name	Project Status	Procurement Status	Full Project Budget	Spent to Date	Encumbered/Committed	Unencumbered
Audubon Golf Clubhouse - CONSTRUCTION	Design Complete; Building Capital Stack	Working on deal structure for construction	\$7,000,000.00	\$0	\$0	\$7,000,000.00
Bellevue Tennis Center Phase 2 & Jesse Turner Park improvements - DESIGN	Design Kickoff	Amendment routing	\$420,000.00	\$0	\$0	\$420,000.00
TOTALS			\$7,420,000.00	\$0	\$0	\$7,420,000.00

- **Audubon Golf Clubhouse:** Design was previously completed; working out the deal structure for the construction phase
- **Bellevue / Jesse Turner:** design for Tennis Center Phase 2 and for Master Plan for Jesse Turner Park
 - Initial stakeholder meetings completed; Design has begun; Amendment for design contract is routing
 - Funding for construction has been requested for FY27
- **Timeline:** Both projects are expected to complete in FY28
- **Expected Variance from Original Transfer:** None at this time
- **Anticipated Issues/Risks:** None at this time



SUMMARY

**Accelerate Memphis total of
\$6,637,935.72 is
15.1% encumbered/committed and
67.2% SPENT**

Accomplished in 6 weeks, after resolutions were approved by the Memphis City Council on January 13, 2026

SUMMARY of Funds in Resolutions (not including additional project funds)

Label	Program	Spending Deadline	Resolution Amount	Encumbered/ Committed	Spent	Unencumbered
Various AM → Sign Shop & CEI contract	*Accelerate	June 30	\$4,454,265.86	\$155,722.32	\$4,255,194.18	\$43,349.36
Re-fund Chelsea GL	CIP	N/A	\$2,500,000.00	\$0	\$0	\$2,500,000.00
Chelsea → 10 Parks	*Accelerate	June 30	\$2,183,669.86	\$846,576.56	\$207,093.30	\$1,130,000.00
Parks Cap Reserve → 4 Parks	CIP	N/A	\$730,100.44	\$143,260.91	\$0	\$586,839.53
Audubon Clubhouse & J Turner Park / Bellevue Tennis Improvements	CIP (Leftwich donations / CIP reimbursement)	N/A	\$3,920,000.00	\$0	\$0	\$3,920,000.00
TOTALS			\$13,788,036.16	\$1,145,559.79	\$4,462,287.48	\$8,180,188.89

Collectively, the funds contemplated by these 5 resolutions is 32.4% Spent



MATA STABILIZATION,
PROGRESS & THE
ROAD AHEAD

PRESENTED BY: RODRICK HOLMES, TRUSTEE

R MATA

STANDING TOGETHER DURING THE STORM

- Office of Emergency Management
- Memphis Police Department
- Memphis Fire Department
- Public Works Division



Courtesy: John Privitera



WHAT WE'RE FOCUSED ON

A SAFE, EFFICIENT TRANSIT SYSTEM THAT MOVES MEMPHIS TOWARD A STRONGER FUTURE, FUELING OPPORTUNITY, ACCESS, AND ECONOMIC MOMENTUM.

- IMPROVING INFRASTRUCTURE
- IMPROVING THE RIDER EXPERIENCE
- FISCAL RESPONSIBILITY

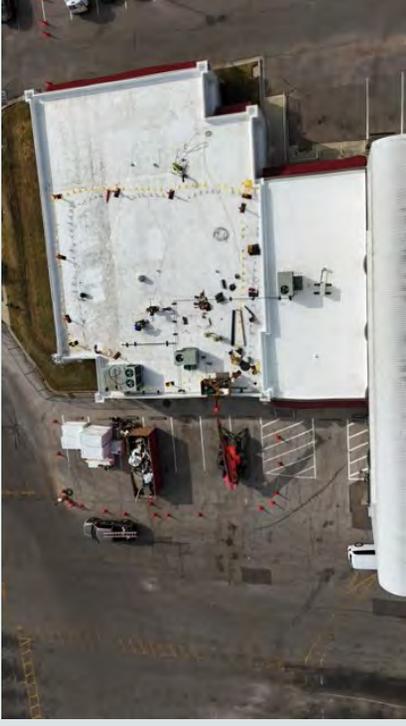
IMPROVING INFRASTRUCTURE: FLEET STABILIZATION

- INCREASING ACTIVE FIXED-ROUTE BUS FLEET BY 44%
- 15 REVITALIZED BUSES RETURNED TO ACTIVE SERVICE
- 15 NEW PARATRANSIT BUSES
 - FIRST 5 IN SERVICE FEB. 28
 - REMAINING 10 BY MARCH 6
- EFFECTIVE MAINTENANCE HAS EXTENDED BUS SERVICE LIFE,
WITH VEHICLES NOW OPERATING **10,000 MILES VS. 6,000 MILES.**



IMPROVING INFRASTRUCTURE: FACILITY IMPROVEMENTS

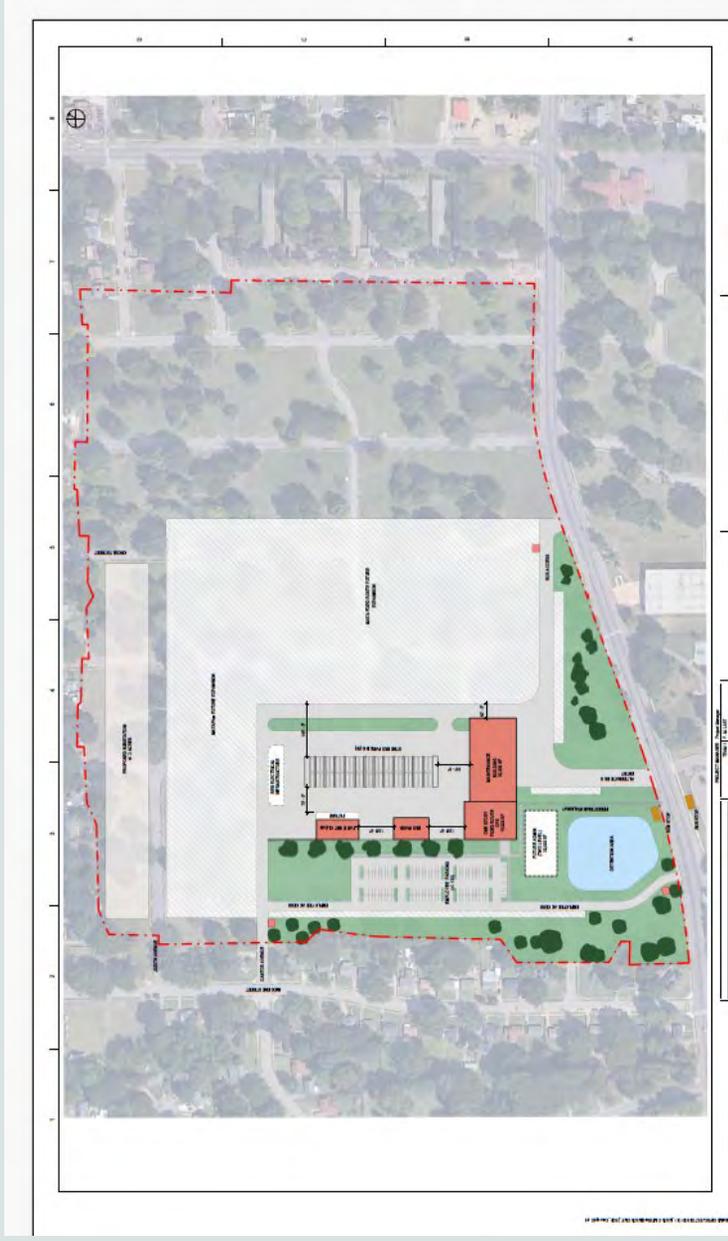
Levee Headquarters
New Roof Installed



Levee Headquarters
Fuel Pumps Cleaned



NEW OPERATIONS AND MAINTENANCE FACILITY



PROJECTED COMPLETION DATE - FEBRUARY 2029

IMPROVING RIDER EXPERIENCE

SMARTER SERVICE DESIGN

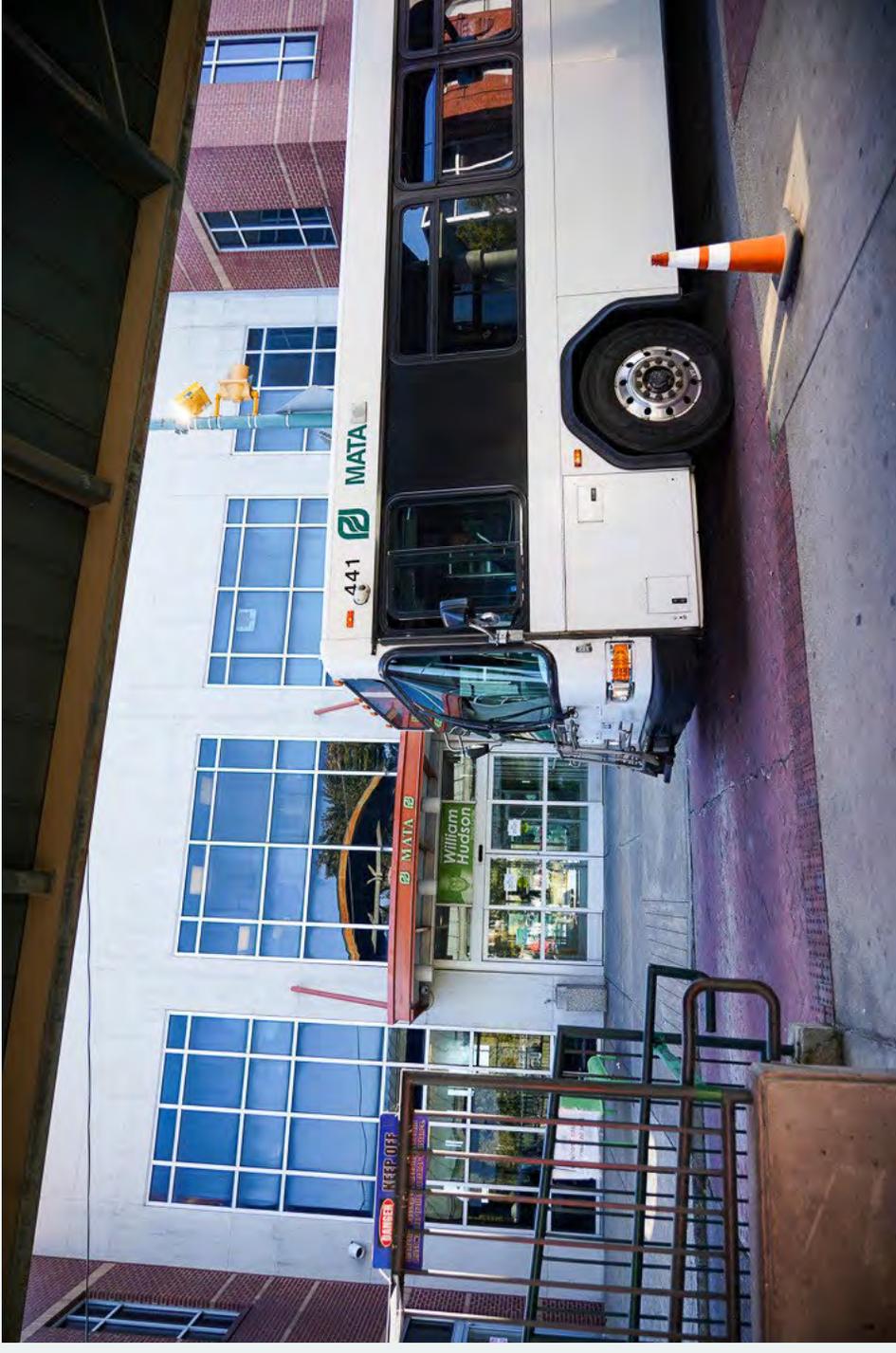
- USING VIA TECHNOLOGIES TO OPTIMIZE ROUTES AND CONNECT PEOPLE TO PLACES

BETTER STOPS & SHELTERS

- 7 OF 12 SHELTERS INSTALLED
- 2 OF REMAINING 5 SPONSORED BY COMMUNITY PARTNER
- NEW BUS STOP SIGNAGE INSTALLATION GOAL
 - 100 SIGNS IN 100 DAYS

ACCESSIBILITY & ACCOUNTABILITY

- REMOVING BARRIERS BY EXPANDING ADA-ACCESSIBLE STOPS SYSTEMWIDE
- INCREASED TRAINING FOR OPERATIONS AND CUSTOMER SERVICE
 - SPOT AUDITING PROGRAM



RETURNING THE TROLLEYS TO THE TRACK

FLEET READINESS

- 2 RUBBER WHEEL
- 16 STEEL WHEEL

REGULATORY & SAFETY MILESTONES

- T-DOT REQUIREMENTS
- CERTIFICATION OF TRACK & POWER SYSTEMS
- ADA LIFT COMPLIANCE

TARGET LAUNCH

- FALL 2026





CHECK OUT JOBS AT GO901CAREERS.COM

STRENGTHENING OUR WORKFORCE

22 OFFERS ACCEPTED

- 7 FIXED-ROUTE OPERATORS
- 12 MATAPLUS OPERATORS
- 1 DIESEL MECHANIC
- 1 DISPATCHER
- 1 TIRE TECHNICIAN

ENHANCING OUR CUSTOMER FEEDBACK PROCESS

STREAMLINED ONLINE PROCESS

- LAUNCHES MARCH 1
- QR CODE FOR EASY ACCESS
- ONE STANDARDIZED FORM FOR COMPLAINTS, COMPLIMENTS, AND SERVICE REQUESTS
- MOBILE FRIENDLY, EASY TO USE



ZERO FARE P I L O T



REMOVING BARRIERS, INCREASING ACCESS

- OVERALL RIDERSHIP UP 25%
- 600,000+ RIDERS SINCE LAUNCH
- TOTAL SAVED BY RIDERS: NEARLY \$1 MILLION
- PEAK RIDERSHIP JAN. 4-10: 60,859
- PEAK FIXED-ROUTE OTP: 65% WEEKS 2 & 6
 - AVERAGE WAIT TIME 75-90 MINUTES
- PEAK PARATRANSIT OTP: 100% 10 OF 90 DAYS REVIEWED
 - AVERAGE PARATRANSIT OTP: 94%

FISCAL RESPONSIBILITY

- RESTRUCTURED FINANCE DEPT.
- GRANTS
- PROCUREMENT
- MONITORING AND OVERSIGHT
- MONTHLY & YEAR-END REVIEWS
- TIGHTENED FISCAL CONTROLS
- CLEAR SEPARATION OF DUTIES ACROSS CASH, PAYROLL, AND GRANTS

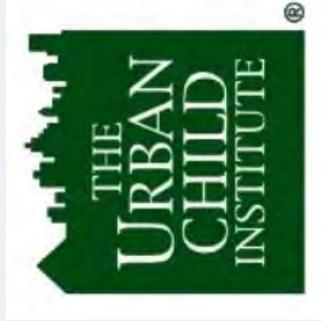




Citizens for Better Service



Disability Connection Midsouth



COMMUNITY ENGAGEMENT

LISTENING TO RIDERS

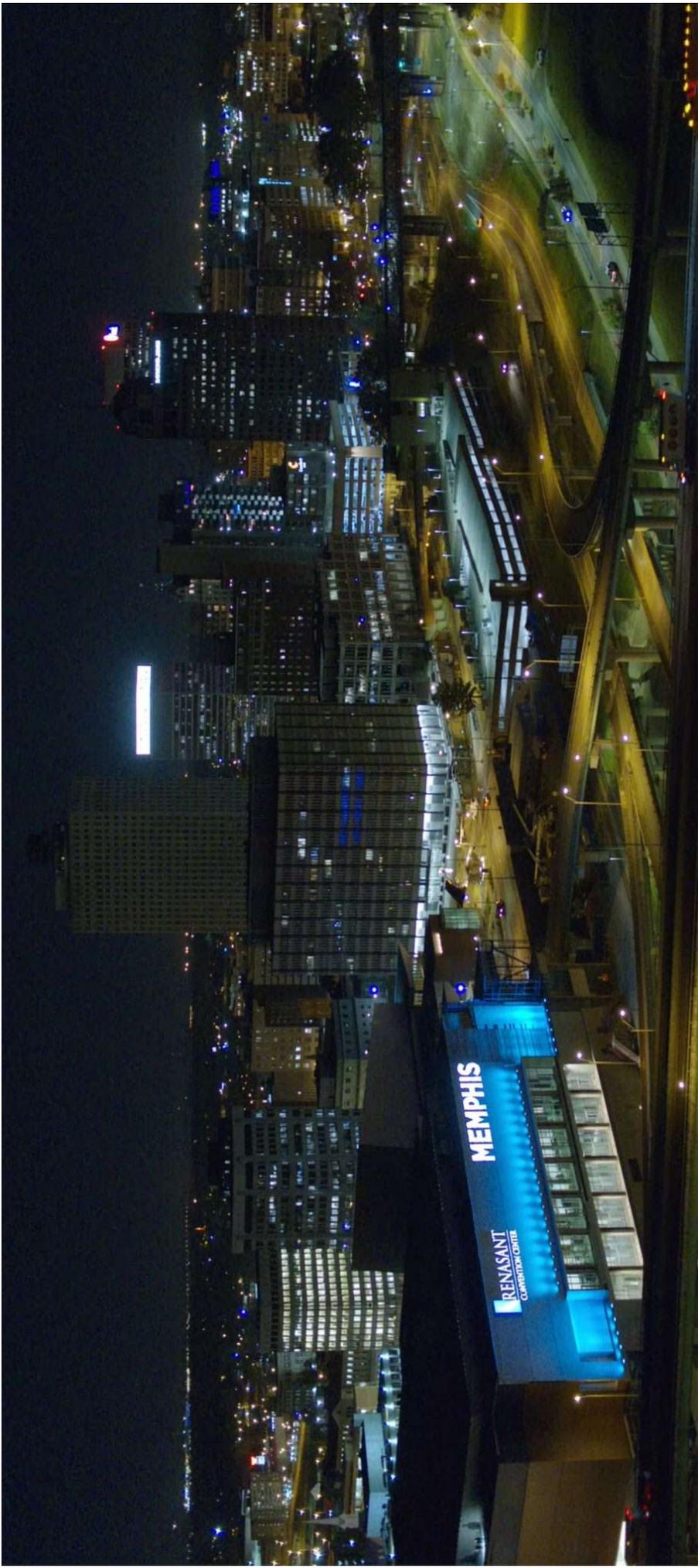
- MONTHLY RIDER ENGAGEMENT MEETINGS WITH COMMUNITY PARTNERS

SUPPORTING OUR RIDERS

- HEART & SOUL: A DAY OF HEALTH, RHYTHM AND COMMUNITY
- HEALTH SCREENINGS, HEALTHY EATING RESOURCES, FREE HAIRCUTS, LIVE PERFORMANCES
- PINWHEEL PLAYROOM DESIGNATION
- CHILD-FOCUSED READING & PLAY SPACE TO PROMOTE LITERACY
- WINTER COAT DISTRIBUTION
- 100 COATS DISTRIBUTED TO RIDERS
- TRANSIT EQUITY DAY EVENTS
- INFORMATIONAL SESSION AT HUDSON
- PARTICIPATED IN EVENT WITH COMMUNITY PARTNERS AT ORANGE MOUND COMMUNITY CENTER



QUESTIONS



MMG and Partner Staff Meeting – March, 2025

Division: Renasant Convention Center

Funding Amount: \$250,000

Budget Impact: **NEUTRAL**. Funds were already allocated in FY26 CIP Budget.

Plain Language Description: These funds will allow the RCC IT team to purchase new components to replace aging ones and enhance the functionality of the IT infrastructure supporting events at the center.

Impact: These funds are necessary to keep the convention center's IT network secure while providing faster service for our users.

Timeline for Implementation: Procurement and installation expected by June 30, 2026.

Use of Funds: The current Aruba network infrastructure has reached end-of-life (EOL), presenting increasing operational risk, security exposure, and support limitations. To ensure continued reliability, security, and scalability of the organization's network, it is recommended to replace the EOL Aruba environment with a Cisco Meraki cloud-managed network. Cisco Meraki offers centralized management, enhanced security, predictable licensing, and reduced operational overhead, aligning both current business needs and future growth.