

MLGW Agenda Committee Discussion



MLGW Committee
January 27, 2026

Fiscal Consent Totals:

- 1. Total Fiscal Consent Approved Amount Year-to-Date – \$ 7,502,903.83**
Items approved by Council through 01/13/2025.
- 2. Total Regular/Fiscal Consent Requested Amount – \$7,740,500.19**
Items requested for 01/27/2026 meeting.
- 3. Total Regular/Fiscal Consent Year-to-Date Amount – \$15,243,404.02**
Total of approvals and requests through 01/27/2026 meetings.

Items for Jan. 27th Agenda

Items approved by BOC on January 7th

1. Resolution awarding sixty-month purchase orders for high accuracy voltage instrument transformers to Ritz Instrument Transformers, Inc. and Trench Limited in an amount not-to-exceed \$1,600,000.00.
2. Resolution approving Renewal (Change No. 1) to Contract No. 12668 (formerly Contract No. C2467) Internet Service Provider - Netters with AT&T Corporation to renew the current contract in the funded amount of \$84,000.00.
3. Resolution approving Increase (Change No. 1) to Contract No. 12669 (formerly Contract No. C2780), MLGW ILI Survey ~ 2025 with TDW (US), Inc. to increase the current contract in the funded amount of \$35,186.00.
4. Resolution awarding a purchase order for brackets, IPH transformers to ATG Supply LLC in the amount of \$179,308.70.
5. Resolution approving the ratification of Purchase Order Number 7042163 with Engineered Sealing Components LLC for concrete standards in the amount of \$92,626.18.
6. Resolution awarding Contract No. 12544, Allen Pumping Station Aerator Re-roof to B-Four Plied, Inc. in the funded amount of \$305,550.30.
7. Resolution approving a twelve-month extension in the amount of \$5,000,000.00 for Purchase Order Number 7041731 with Universal Scaffold and Equipment for medium voltage EPR cable.
8. Resolution awarding a purchase order for regulators 23kV 1PH 432kVA to Howard Industries Incorporated in the amount of \$208,794.00.
9. Resolution awarding Contract No. 12611, Courier Services to Texenn, LLC dba Diligent Delivery Systems in the funded amount of \$158,427.01.
10. Resolution approving the Increase and Change (Change No. 1) to Contract No. 12483, Survey Administration Solutions with Korn Ferry to increase and change the current contract in the funded amount of \$76,608.00.

High Accuracy Voltage Instrument Transformers

- Requested Funding: Not-to-Exceed \$1,600,000.00
- Award Duration: Sixty-Months with the Option of Two, One-Year Extensions
- Type of Bid: Sealed Bid
- Awarded to:
 - Ritz Instrument Transformers, Inc. – Primary supplier for line items 1-9
 - Trench Limited – Secondary supplier for line items 1-9
 - Trench Limited – Primary supplier for line items 10-14



- Plain Language Description: To procure 97 high accuracy voltage instrument transformers for use in MLGW's electrical infrastructure, for the estimated quantities listed below.
- Impact: The high accuracy voltage instrument transformers are needed for new capital installations, replacement of transformers that have reached end-of-life, and system spares. High voltage instrument transformers are specialized electrical devices used to scale down extremely high currents and voltages to safe, manageable levels for measurement, protection, and control within a power system.

Internet Service Provider - Netters

- Requested Funding: \$84,000.00
- Award Duration: Renewal Second and Final (March 1, 2026 through February 28, 2028)
- Type of Bid: RFP
- Awarded to: AT&T Corporation
- Plain Language Description: This contract is to renew MLGW's Internet Service Provider (ISP) with AT&T to provide one (1) Gbps internet access. This service will be multihomed with another internet service to enable load sharing and ensure seamless failover capabilities.
- Impact: The internet service is utilized to support MLGW's internal DNS, Web services, email system, e-business functions, and other network-based applications.

MLGW Inline Inspection Survey

- Requested Funding: \$35,186.00
- Award Duration: Increase (April 17, 2025 through April 16, 2026)
- Type of Bid: Professional Services
- Awarded to: TDW (US), Inc.
- Plain Language Description: This change order is needed to increase the contract amount to cover a rescheduling fee charged by the vendor per the contact terms. TVA notified MLGW that an agreed upon schedule could not be met. TVA flowing gas as at a certain flowrate is needed for this service to be completed by TD Williamson. TVA not being active, caused the delay in scheduling.
- Impact: Completion of this cleaning and inspection will ensure that gas continues to flow without contamination, and the integrity of the pipeline meets all applicable safety standards, conforming with U.S. D.O.T. requirements in API 1163 rule 49 CFR. The total distance of the pipeline segment to be inspected is approximately 30.33 miles.

Brackets, 1PH Transformer

- Requested Funding: \$179,308.70
- Award Duration: One-Time Purchase
- Type of Bid: Sealed Bid
- Awarded to: ATG Supply LLC
- Plain Language Description: The brackets support and secure 3-50 kVA single-phase transformers providing stable mounting during installation. We are purchasing 361 brackets with this contract.
- Impact: The brackets for the single-phase transformers are needed to ensure we have material for upcoming projects and for infrastructure updates.



Concrete Standards

- Requested Funding: \$92,626.18
- Award Duration: Thirty-Six-Month Purchase Order
- Type of Bid: Ratification of Purchase Order Number 7042163
- Awarded to: Engineered Sealing Components LLC
- Plain Language Description: To ratify Purchase Order Number 7042163 for 1,693 concrete standards (poles), which will be used for MLGW's electric infrastructure. The standards are designed to support MLGW's lighting and electrical infrastructure.
- Impact: As a result of a 7% increase in the vendor's costs related to fuel and raw materials such as cement and steel, the total amount of Purchase Order Number 7042163 was increased by \$92,626.18. This brings the new total to \$1,389,368.94 from the original \$1,296,742.76.



Allen Pumping Station Aerator Re-roof

- Requested Funding: \$305,550.30 (\$277,773.00 award amount plus \$27,777.30 in contingency)
- Award Duration: One (1) year from the date of the Notice to Proceed
- Type of Bid: Sealed bid
- Awarded to: B-Four Plieed, Inc.
- Plain Language Description: This contract is for removing, disposing, and replacing the existing roof on the Allen Pumping Station Aerator Building.
- Impact: This contract will help to provide building maintenance to ensure the integrity of the building and assets.



Cable, Medium Voltage EPR



- Requested Funding: \$5,000,000.00
- Award Duration: Twelve-Month Extension covering the period February 21, 2026 through February 21, 2027
- Type of Bid: Extension of Purchase Order Number 7041731
- Awarded to: Universal Scaffold and Equipment
- Plain Language Description: This request is for an extension of Purchase Order Number 7041731 with Universal Scaffold and Equipment for eight types of medium voltage EPR cable for a total of 667,000 feet.
- Impact: The need exists to ensure adequate underground cable exists for reliable customer service. The cable will be ordered as needed to ensure we have cable for projects and for infrastructure updates.

Regulators 23kV 1PH 432kVA



- Requested Funding: \$208,794.00
- Award Duration: One-Time Purchase
- Type of Bid: Sealed Bid
- Awarded to: Howard Industries Incorporated
- Plain Language Description: The regulators 23kV 1PH 432kVA stabilize voltage on distribution lines. The regulators are needed to ensure customers receive consistent power, even when supply and demand fluctuates.
 - 6 – Regulators 23kV 1PH 432kVA +/-10%
- Impact: The regulators are needed to ensure we have adequate inventory for upcoming jobs.

Courier Services

- Requested Funding: \$158,427.01
- Award Duration: One (1) year from the date of the Notice to Proceed with an option of four (4) annual renewal terms.
- Type of Bid: Sealed Bid
- Awarded to: Texenn, LLC dba Diligent Delivery Systems
- Plain Language Description: This contract is to provide pick-up and delivery services of MLGW Division's mail, field instruments, utility bills and other documents in Memphis and Shelby County, Tennessee. The company makes approximately 191 pickups and deliveries per week.
- Impact: MLGW needs to be able to pick-up and deliver MLGW Division mail as well as field instruments, utility bills, and various documents on a daily basis.

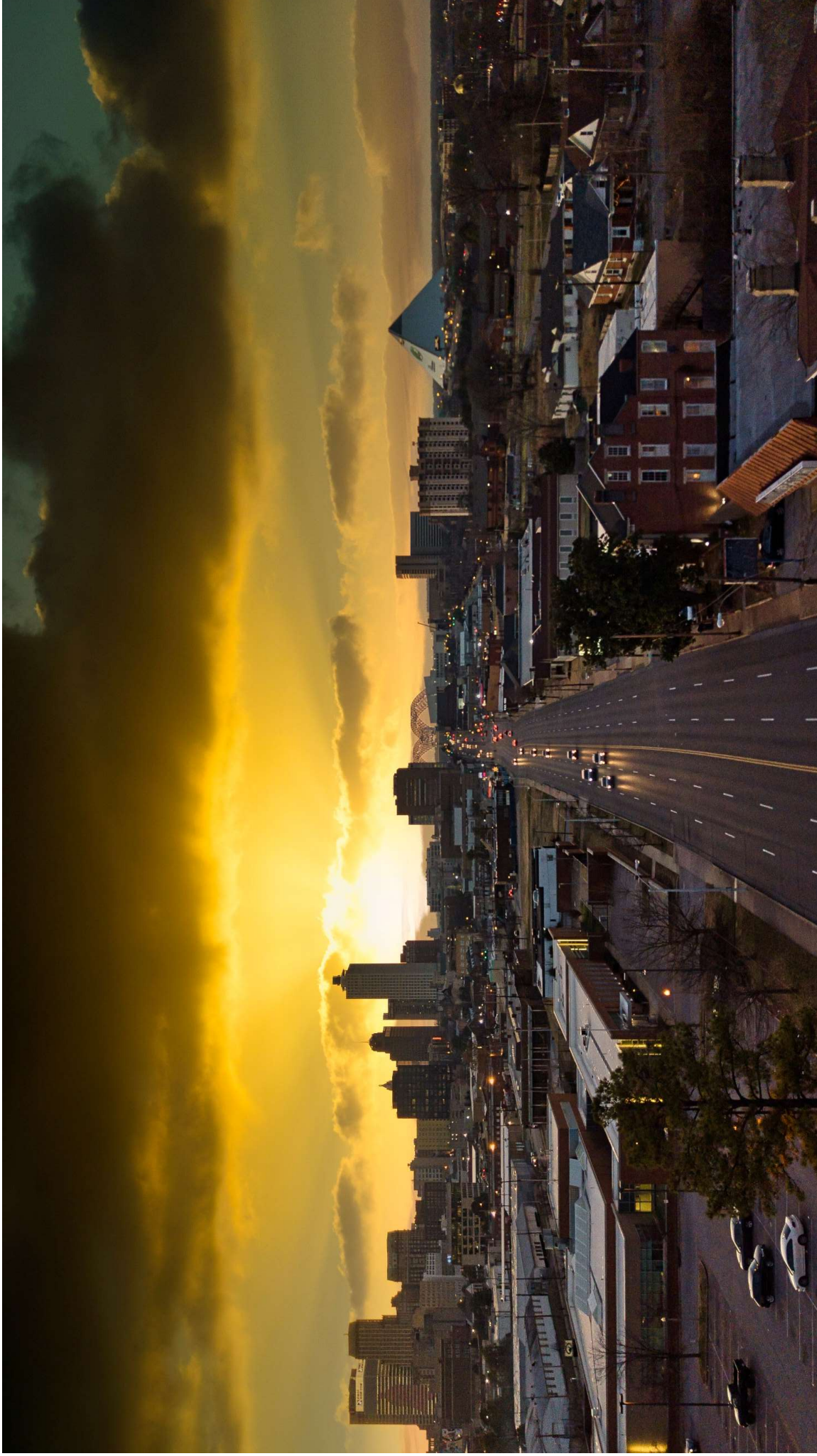
Survey Administration Solutions

- Requested Funding: \$76,608.00
- Award Duration: Increase and Change (April 26, 2024 through April 25, 2029)
- Type of Bid: Single Source
- Awarded to: Korn Ferry
- Plain Language Description: MLGW is moving the biennial employee engagement survey administered by Korn Ferry to an annual schedule to better measure significant changes MLGW is making to internal culture, leadership development, and HR policy at MLGW.
- Impact: The Korn Ferry engagement survey is administered to all employees of MLGW. The results are used to shape MLGW employees' initiatives as well as better understand any concerns regarding safety, culture, technology, and processes that may have not been fully communicated to senior leadership. Administering the engagement survey annually is a critical tool that helps MLGW protect workforce stability, overall agility, and ultimately MLGW ability to serve customers in the best manner possible.

Questions



MLGW



2024 ANNUAL IN-LIEU PROPERTIES REPORT (PILOTS)

COVER PHOTO ATTRIBUTION TO ISAAC SINGLETON

REGINA MORRISON NEWMAN
SHELBY COUNTY TRUSTEE





OFFICE OF SHELBY COUNTY TRUSTEE

REGINA MORRISON NEWMAN
COUNTY TRUSTEE

April 03, 2025

To the Reader:

This report contains information on the PILOT contracts in effect for Shelby County¹ as reported to the Shelby County Trustee for the 2024 tax year ending December 31, 2024. The detailed owner information, property billing computations² and an aged contract list as of the date of this report are also included, along with Section XV containing PILOTS with delinquencies owed to the County as of the date of this report. This report was prepared using the most recent information available and submitted to the Trustee's Office.

This report is published to facilitate discussions as to the effectiveness and future direction of Shelby County's PILOT programs. Although no conclusions are drawn, the following points are worth noting:

- ❑ Thirteen contracts commenced PILOT billing in Tax Year 2024 (1/1/2024 – 12/31/2024).
- ❑ PILOT billings are subject to change beyond the published date of this report, including retroactively.
- ❑ One expired contract remains on the PILOT report as of the date of this report, generally because necessary documentation has not been supplied to the Assessor to put the underlying properties back on the tax rolls.
- ❑ Expired contracts are billed based on the Assessor's certified assessment value and County tax rate rather than PILOT contract amount until the underlying properties are formally returned to the tax rolls, other necessary documentation is received, or they are pro-rated based on the termination date.
- ❑ As of the date of this report, 52 active PILOTS were delinquent with a total delinquency amount of \$623,656. The count of terminated PILOTS which ended with delinquencies still owed was 5 totaling \$198,890.³
- ❑ Total County property tax abatements due to active PILOTs stand at approximately \$43.18 Million for the year, including school debt service.
- ❑ The Downtown Memphis Commission 2024 PILOT Extension Fund abatements totaled \$2.6 Million.
- ❑ Contracts that have an end date listed as "End of Loan" remain active until the contracts exempt status is revoked.

¹ Contracts as made available by the governing boards, i.e. EDGE, Downtown Memphis Commission, Health and Educational Board of Memphis, Health and Educational Board of Shelby County, Memphis Housing Authority, Shelby County, and the cities of Arlington, Bartlett, Collierville, Germantown and Millington.

² Calculations are based on the underlying property values provided by the Shelby County Assessor of Property and contract information provided by the various government PILOT boards.

³ Delinquent PILOT contracts are distributed as follows: IHE-1 (Health and Education Board of Memphis), ICC-5 (Downtown Memphis Commission). In past reports, the number of Delinquent PILOT contracts was reported based upon printed delinquent notices versus actual contracts; some PILOT contracts have more than one billing notice.

Reconciliation Process:

1. Each year, the Trustee's Office requests a list of active contracts from all Boards. Information was received from Board representatives of Downtown Memphis Commission, EDGE, the Health & Educational Board of Shelby County, and the Health and Educational Board of Memphis.
2. Municipalities are encouraged to provide a current list of approved PILOT contracts. Information was received from Arlington, Millington, and Collierville but not from Barlett or Germantown.
3. Additional lists were received from the Assessor's office to assist in the reconciliation process.

Reconciliation Results:

A notable condition or exception during the reconciliation process of Board information is as follows:

The information requested from the boards is needed to assure that all active contracts are billed timely. It also aids in processing termination agreements in a timely manner.

Follow up from 2023 report:

Terminated contracts continue to be monitored for properly executed termination documents. EDGE contract numbers are documented in the Trustee's database as a cross-referencing tool when provided and identified. Reports are provided to the Assessor for creation of the Personalty PILOT underlying parcels.

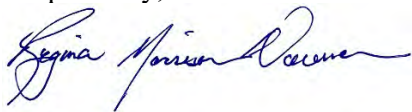
Ongoing and New Recommendations:

- All Boards should annually report to the Trustee by December 31st. This partnership between the Boards and the Trustee would facilitate more reliable billings.
- All Boards should maintain an updated database of contract information. The creation and maintenance of same would enable the Boards to manage, monitor and measure the effectiveness of their efforts to positively impact Shelby County's economic conditions.
- Improved communication between the Boards, City of Memphis, Assessor, and Trustee would assist in timely feedback, more accurate data, and problem resolution.
- The Trustee publishes a monthly "PILOT Delinquent Report by Granting Authority" on the Trustee's website and notifies the Boards of PILOT delinquencies. Boards should take note of delinquent contracts in order to determine and act on the appropriate next steps, including terminating PILOTs as necessary to protect the County's tax base.
- Original and/or updated contracts should be furnished timely to the Trustee's Office to ensure accurate and timely billing.

- The stakeholders should seek funding for the development of an integrated database that each Board can update and maintain. This integrated database would provide a centralized information source, resolve comparability issues, simplify record or parcel maintenance, ease reconciliation, reduce billing errors, and speed up the transfer process when a parcel returns to the tax rolls and most importantly, provide a mechanism for accurate and timely reporting.

The Trustee would like to recognize the staff of the PILOT boards, the City of Memphis, as well as the Assessor's Office for their cooperation in the compilation of this report. I hope that our efforts provide an accurate source of reporting of combined PILOT activities and information for Shelby County.

Respectfully,

A handwritten signature in blue ink, reading "Regina Morrison Newman". The signature is fluid and cursive, with the first name "Regina" being the most prominent.

Regina Morrison Newman
Shelby County Trustee

REGINA MORRISON NEWMAN SHELBY COUNTY TRUSTEE

Section I In-Lieu Summary

Section II In-Lieu Contracts by Owner

Section III 2024 ICC Contracts (Downtown Memphis Commission)

Section IV 2024 IDB Contracts (EDGE)

Section V 2024 IPH (Health, Educational, and Housing Facility Board of Shelby)

Section VI

2024 IHE

(Health, Educational, and Housing Facility Board of Memphis)

Section VII

2024 City County Contracts

(County Attorney Recoupment Agreements)

Section VIII

2024 IMC Contracts

(Miscellaneous County Contracts)

Section IX

2024 IDB Arlington

(Industrial Development Board of Arlington)

Section X

2024 IDB Bartlett

(Industrial Development Board of Bartlett)

Section XI

2024 IDB Collierville

(Industrial Development Board of Collierville)

Section XII

2024 IDB Germantown
(Industrial Development Board of Germantown)

Section XIII

2024 IDB Millington
(Industrial Development Board of Millington)

Section XIV

2024 PILOT Extension Fund Contracts
(Downtown Memphis Commission)

Section XV

In-Lieu Delinquencies at April 03, 2025

Section I

In-Lieu Summary

SHELBY COUNTY TRUSTEE
SHELBY COUNTY IN-LIEU PROPERTIES -- BOARD / MUNICIPALITY BREAKDOWN

2021

February 28, 2025	Number of Contracts	Amount Billed Pilot (INL)	Amount Billed Debt Service	Assessment	Tax Based on Assessment at Year Rate	Difference	Percentage Total PILOT Billing
Downtown Memphis Commission (CCC)	125	\$1,700,860.79	\$1,340,631.72	\$403,694,600	\$13,927,463.70	(10,865,671.19)	18.15%
EDGE - Shelby (IDB)	236	\$4,215,620.73	\$6,279,632.04	\$750,210,750	\$25,892,546.88	(10,367,994.11)	56.66%
Industrial Development of Arlington (IDB)	11	\$109,409.96	\$67,885.31	\$9,546,730	\$329,362.18	(662,666.92)	1.00%
Industrial Development of Bartlett (IDB)	9	\$22,387.74	\$137,863.24	\$10,152,760	\$350,270.91	(930,014.93)	0.96%
Industrial Development of Collierville (IDB)	11	\$673,347.93	\$1,246,603.31	\$165,814,120	\$5,720,597.14	(3,800,630.90)	11.46%
Industrial Development of Germantown (IDB)	3	\$298,193.93	\$189,807.86	\$35,073,410	\$1,210,032.65	(722,030.86)	2.91%
Industrial Development of Millington (IDB)	1	\$8,757.14	\$82,733.24	\$10,751,680	\$370,932.96	(269,442.98)	0.61%
Health & Education Board - Memphis (HE)	101	\$1,261,031.73	\$0.00	\$231,260,235	\$7,978,478.11	(6,717,446.38)	7.52%
Health & Education Board - Shelby (PH)	5	\$89,346.59	\$0.00	\$26,916,720	\$838,526.84	(839,380.25)	0.53%
Miscellaneous Contracts (MC)	8	\$29,640.00	\$0.00	\$9,504,040	\$327,898.38	(288,249.38)	0.18%
City / County Government Contracts (CCG)	5	\$5,706.00	\$0.00	\$3,371,400	\$116,313.30	(110,607.30)	0.03%
Total	515	\$8,414,202.54	\$8,345,166.72	\$1,656,304,465.00	\$57,142,504.04	(40,383,334.78)	100.00%

2023

February 28, 2025	Number of Contracts	Amount Billed Pilot (INL)	Amount Billed Debt Service	Assessment	Tax Based on Assessment at Year Rate	Difference	Percentage Total PILOT Billing
Downtown Memphis Commission (CCC)	108	\$1,397,753.70	\$1,408,478.53	\$400,556,240	\$13,850,056.54	(10,443,024.31)	19.28%
EDGE - Shelby (IDB)	261	\$3,870,506.13	\$5,736,484.27	\$861,511,880	\$29,205,252.73	(19,566,282.33)	54.38%
Industrial Development of Arlington (IDB)	9	\$104,194.32	\$47,198.03	\$8,298,290	\$281,312.03	(129,919.88)	0.86%
Industrial Development of Bartlett (IDB)	7	\$41,163.16	\$50,649.93	\$7,349,920	\$249,182.28	(157,344.20)	0.52%
Industrial Development of Collierville (IDB)	13	\$624,873.27	\$1,331,959.80	\$177,389,280	\$6,015,495.91	(4,086,633.04)	11.07%
Industrial Development of Germantown (IDB)	3	\$293,007.95	\$183,648.83	\$30,312,780	\$1,027,603.24	(590,948.46)	2.70%
Industrial Development of Millington (IDB)	1	\$24,811.41	\$83,639.35	\$10,751,680	\$364,481.95	(256,031.19)	0.61%
Health & Education Board - Memphis (HE)	120	\$1,739,376.35	\$0.00	\$269,864,280	\$9,140,399.09	(7,409,022.74)	9.84%
Health & Education Board - Shelby (PH)	5	\$88,505.59	\$0.00	\$28,916,720	\$912,476.31	(823,970.22)	0.50%
Miscellaneous Contracts (MC)	10	\$35,460.00	\$0.00	\$10,528,400	\$365,912.76	(321,452.76)	0.20%
City / County Government Contracts (CCG)	5	\$5,868.72	\$0.00	\$3,371,400	\$114,290.46	(108,421.74)	0.03%
Total	542	\$8,825,526.60	\$8,844,059.54	\$1,814,850,850.00	\$61,323,443.82	(43,853,888.88)	100.00%

2022

February 28, 2025	Number of Contracts	Amount Billed Pilot (INL)	Amount Billed Debt Service	Assessment	Tax Based on Assessment at Year Rate	Difference	Percentage Total PILOT Billing
Downtown Memphis Commission (CCC)	123	\$2,252,543.67	\$1,361,385.83	\$403,160,000	\$15,657,124.00	(10,053,194.59)	19.56%
EDGE - Shelby (IDB)	247	\$4,212,877.37	\$6,353,787.74	\$841,894,340	\$28,513,986.13	(16,346,633.02)	55.02%
Industrial Development of Arlington (IDB)	9	\$112,474.75	\$49,372.12	\$8,796,110	\$298,188.13	(136,341.26)	0.88%
Industrial Development of Bartlett (IDB)	6	\$21,989.39	\$47,646.73	\$7,340,910	\$248,856.85	(179,211.73)	0.38%
Industrial Development of Collierville (IDB)	13	\$690,322.00	\$1,450,700.16	\$188,221,270	\$6,380,701.05	(4,239,678.89)	11.59%
Industrial Development of Germantown (IDB)	3	\$293,007.95	\$185,419.63	\$30,621,760	\$1,034,857.66	(556,259.78)	2.59%
Industrial Development of Millington (IDB)	1	\$50,530.09	\$80,385.75	\$10,751,680	\$364,481.95	(233,566.11)	0.71%
Health & Education Board - Memphis (HE)	111	\$1,584,078.33	\$0.00	\$250,594,640	\$8,495,158.30	(6,911,079.97)	8.57%
Health & Education Board - Shelby (PH)	5	\$88,506.59	\$0.00	\$26,916,720	\$912,476.31	(823,970.22)	0.48%
Miscellaneous Contracts (MC)	10	\$35,460.00	\$0.00	\$10,528,400	\$365,912.76	(321,452.76)	0.19%
City / County Government Contracts (CCG)	5	\$5,868.72	\$0.00	\$3,371,400	\$114,290.46	(108,421.74)	0.03%
Total	533	\$9,347,467.86	\$9,128,698.26	\$1,781,297,230.00	\$60,385,976.10	(41,909,809.88)	100.00%

2024

February 28, 2025	Number of Contracts	Amount Billed Pilot (INL)	Amount Billed Debt Service	Assessment	Tax Based on Assessment at Year Rate	Difference	Percentage Total PILOT Billing
Downtown Memphis Commission (CCC)	97	\$1,743,536.31	\$1,448,102.87	\$376,399,520	\$12,827,743.73	(8,636,104.79)	18.97%
EDGE - Shelby (IDB)	266	\$3,846,193.94	\$5,554,038.97	\$860,751,840	\$29,179,497.28	(20,156,254.47)	53.63%
Industrial Development of Arlington (IDB)	10	\$85,492.04	\$62,066.82	\$9,495,110	\$321,884.23	(174,235.37)	0.88%
Industrial Development of Bartlett (IDB)	9	\$41,168.16	\$62,765.86	\$10,972,700	\$371,974.53	(268,040.41)	0.62%
Industrial Development of Collierville (IDB)	10	\$693,856.70	\$1,233,071.33	\$146,233,780	\$4,923,425.14	(3,126,497.11)	10.68%
Industrial Development of Germantown (IDB)	3	\$285,108.14	\$180,096.97	\$30,215,490	\$1,024,305.11	(559,100.00)	2.76%
Industrial Development of Millington (IDB)	1	\$24,811.41	\$83,639.35	\$10,751,680	\$364,481.95	(256,031.19)	0.64%
Health & Education Board - Memphis (HE)	127	\$1,859,470.69	\$0.00	\$283,499,280	\$9,610,635.59	(7,751,154.91)	11.05%
Health & Education Board - Shelby (PH)	5	\$88,505.59	\$0.00	\$28,916,720	\$912,476.31	(823,970.22)	0.53%
Miscellaneous Contracts (MC)	10	\$35,460.00	\$0.00	\$10,528,400	\$365,912.76	(321,452.76)	0.21%
City / County Government Contracts (CCG)	5	\$5,748.62	\$0.00	\$3,371,400	\$114,290.46	(108,541.84)	0.03%
Total	543	\$8,202,932.59	\$8,623,782.07	\$1,770,135,920.00	\$60,007,607.69	(43,181,473.03)	100.00%

Section II

In-Lieu Contracts by Owner

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
1030 POPLAR LLC	1030 POPLAR	ICC07900000000	0200900000007C	06/15/2021	06/15/2034	8,381.44	6,721.69	414.94	(1,244.81)
107 S MAIN LLC	107 SOUTH MAIN ST	ICC08130000000	00204200000160	09/01/2023	09/01/2036	12,255.53	12,255.53	-	(0.00)
109 SOUTH SECOND PARTNERSHIP	109 SECOND	ICC07380000000	00205300000130	04/07/2011	04/07/2024	79,862.98	59,412.38	5,112.65	(15,337.95)
138 HULING LLC	138 HULING	ICC07640000000	00211900000030, 00211900000040	08/30/2018	08/30/2028	100,460.62	3,601.54	24,214.77	(72,644.31)
1544 MADISON PARTNERS	1544 MADISON	IDB18010000000	0170310000012C, 017031000000300	11/01/2019	10/31/2036	11,886.70	15,294.96	23.76	3,432.02
158 VANCE LLC	158 VANCE	ICC07620000000	0021300000009C, 0021300000011C	12/07/2017	12/06/2025	34,304.09	10,411.37	5,973.18	(17,919.54)
18 S MAIN MEM LLC	18 MAIN	ICC07670000000	00205700000060	06/14/2019	12/14/2030	7,204.43	3,884.94	829.87	(2,489.62)
189 BARKSDALE LLC	189 S BARKSDALE ST	ICC08030000000	01605100000060	04/29/2021	04/29/2033	17,552.06	3,570.35	3,495.43	(10,486.28)
195 MADISON AVE LLC	195 MADISON	ICC07450000000	00206000000030	12/19/2013	12/23/2028	76,407.89	3,590.69	18,204.30	(54,612.90)
220 SOUTH PARTNERS	220 CLAYBROOK	ICC08080000000	01600200000060	08/24/2023	08/01/2035	1,673.30	1,673.30	-	(0.00)
245 FRONT STREET HOTEL CO	245 S FRONT ST	ICC08060000000	00209900000010	12/01/2022	07/02/2039	164,368.90	12,338.24	38,007.66	(114,023.00)
2615 SUMMER LLC DBA STONE SOLUTION	2615 SUMMER AVE	IDB18230000000	03304200000210	06/01/2020	05/31/2025	7,593.60	3,099.82	1,123.45	(3,370.33)
2615 SUMMER LLC DBA STONE SOLUTION	2615 SUMMER AVE	IDB1823A000000	0182300000000D	01/01/2021	12/31/2025	6,272.86	-	1,568.21	(4,704.65)
266 LOFTS LLC	266 FRONT	ICC07560000000	0021010000016C, 00210100000170, 00210100000180	09/22/2016	03/22/2026	98,310.00	4,871.43	23,359.64	(70,078.93)
266 LOFTS LLC	276 FRONT	ICC07740000000	00210100000180	09/26/2017	09/22/2026	96,615.00	5,564.35	22,762.66	(68,287.99)
33 BEALE STREET HOTEL COMPANY LLC	0 WAGNER PL	ICC07690000000	0020990000002C, 00209900000080	07/02/2019	07/02/2038	325,300.33	10,916.88	78,595.86	(235,787.59)
3516 TALL OAKS APARTMENTS LLC	3516 TALL OAKS	IHE0005N000000	07403700001740	08/01/2019	07/31/2039	52,760.60	21,009.19	-	(31,751.41)
400 SOUTH MAIN LLC	400 S MAIN ST	ICC07780000000	0021100B000001C	07/30/2020	07/30/2035	49,268.90	24,891.08	6,094.46	(18,283.36)
4819 WINCHESTER SQUARE LLC	3647 OUTLAND	IHE0005S000000	0740320000010C	10/31/2019	10/31/2039	105,560.53	23,099.46	-	(82,461.07)
495 TENNESSEE LLC	11 MINA	ICC07660000000	002092000000290, 002083000000190, 002092000000300,	03/08/2016	03/08/2036	403,064.22	9,734.62	98,332.40	(294,997.20)
495 TN PARTNERS	11 TENNESSEE	ICC07630000000	002092000000310	07/16/2018	03/08/2036	240,021.49	5,147.38	58,718.53	(176,155.58)
757 COURT LLC	0 COURT ST	ICC08140000000	02301700000060	06/28/2024	06/28/2034	2,648.27	4,629.38	-	1,981.11
7V DEVCO	7 VANCE AVE	ICC08040000000	0020750000001C	10/27/2021	04/27/2041	135,065.74	7,809.20	31,814.13	(95,442.41)
9 SOUTH 2ND PROPERTIES LLC	21 SECOND	ICC03940000000	0020580000014C	02/17/1998	02/17/2034	54,200.68	7,510.04	-	(46,690.64)
949 RIDGEWAY INVESTMENTS LLC	949 SHADY GROVE	IDB17010000000	080024000000250	11/01/2018	11/01/2032	401,432.95	248,594.92	43,655.83	(109,182.20)
99-105 FRONT ST	99 S FRONT ST	ICC08000000000	0020410000009C	09/30/2020	09/30/2039	203,405.42	15,857.06	44,173.73	(143,374.63)
AESTHETIC MANAGEMENT PARTNERS INC	9113 MACON RD	IDB18370000000	D0215000004660	07/01/2022	06/30/2034	33,379.30	16,387.40	4,247.98	(12,743.92)
AGILENT TECHNOLOGIES INC	5050 HOLMES	IDB11700000000	09420000005440	06/01/2018	05/31/2028	275,011.72	148,078.56	33,001.41	(93,931.75)
AGILENT TECHNOLOGIES INC	5050 HOLMES	IDB1775A000000	0017500000000D	12/31/2018	12/31/2028	14,102.74	-	3,525.68	(10,577.06)
AGNES PLACE APARTMENTS	4335 RANGELINE	IHE0001B000000	0710560A00016C, 0710560A00046Z	05/02/2005	05/01/2025	60,984.74	187.30	-	(60,797.44)
ALCO EASTERN CREEK PARTNERS LP	3215 JOHNSON	IHE0005G000000	0440210000001C, 04402100000030, 04402100000040, 04402100000050, 04402100000060, 04402100000070, 04402100000080, 0440220000001C, 044023000000010, 04402300000020, 04402300000030, 04402300000040,	12/31/2016	12/31/2026	95,043.40	21,588.88	-	(73,454.52)
ALCO MANAGEMENT INC	1146 DELLWOOD	IHE0007X000000	088032000001240	12/18/2023	12/17/2043	63,542.16	31,788.03	-	(31,754.13)
ALCO NORTHSIDE PARTNERS LP	1541 NORTHSIDE DR	IHE0003E000000	069065000000830	01/01/2012	12/31/2031	40,567.45	8,814.00	-	(31,753.45)
ALCO PERSHING PARTNERS LP	3707 PERSHING PARK DR	IHE0000B000000	071014000000950, 071014000000960	08/01/2008	12/31/2028	40,315.24	16,861.18	-	(23,454.06)
ALCO PRESIDENTIAL PARTNERS LP	5393 HUDGINS	IHE0003P000000	079140000000240	11/01/2012	12/31/2032	53,170.12	20,567.81	-	(32,602.31)
ALCO ROLLING HILLS PARTNERS	2830 N WATKINS	IHE0001X000000	070080000057C	09/01/2022	08/31/2042	36,492.67	18,246.34	-	(18,246.33)
ALCO SAINTS COURT PARTNERS LP	994 N WATKINS	IHE0002S000000	040031000000010, 040032000000010	12/15/2010	12/31/2031	50,252.00	19,375.07	-	(30,876.93)
ALPHA OMEGA VETERANS SERVICES INC	1465 COURT	IMC000000000100	0170220000007C	08/10/2012	End of Loan	21,776.00	1,920.00	-	(19,856.00)
ALPHATEC SPINE	1950 CAMINO VIDA RABLE ALY	IDB18510000000	074101000000290	01/01/2022	12/31/2032	37,356.44	2,617.08	8,684.84	(26,054.52)
ALPHATEC SPINE INC	4101 WILLOW LAKE BLVD	IDB1868A000000	00186800000000D	12/31/2021	12/31/2031	28,017.33	-	1,853.74	(26,163.59)
AMPRO INDUSTRIES INC	4171 STEELE ST	IDB1761A000000	0017610000000D	01/01/2021	12/31/2026	26,825.41	-	6,706.35	(20,119.06)
AMPRO INDUSTRIES INC	4171 STEELE AVE	IDB1869A000000	00186900000000D	12/31/2021	12/31/2027	3,093.71	-	773.43	(2,320.28)
AMPRO INDUSTRIES INC	4183 STEELE ST	IDB18720000000	071001000000460	05/01/2023	05/01/2029	25,913.16	2,116.72	5,949.11	(17,847.33)
APARTMENTS AT LAPALOMA LTD	0 PARKWAY	IPH0000F000000	03109400000003C	12/01/1998	12/01/2029	28,645.50	3,512.66	-	(25,132.84)
APP BREEZY PARTNERS LLLP	1500 OBERLE AVE	ICD0007N000000	0700370000041C	09/01/2022	08/31/2042	55,026.48	27,513.24	-	(27,513.24)
APP CHICKASAW PARTNERS LLLP	2923 MIMOSA	IHE0005I000000	037011000000350, 037011000000370	01/01/2020	12/31/2039	74,702.04	33,609.14	-	(41,092.90)
APP GREENBRIAR PARTNERS LP	1146 DELLWOOD	IHE0001Y000000	070013000000890	12/18/2023	12/17/2043	63,542.16	31,771.08	-	(31,771.08)
APP ROBINHOOD PARTNERS LLLP	1800 ROBINHOOD	IHE0006J000000	058094000000000	07/01/2020	06/30/2040	33,222.00	8,461.44	-	(24,760.56)
APRIL WOODS APARTMENTS II LP	275 BICKFORD AVE	IHE0002B000000	022028000000020, 02202800000003C, 022028000000120,	01/03/2008	01/01/2028	83,299.08	6,044.64	-	(77,254.44)
AQUASERVE	61 KEEL AVE	ICC07960000000	0601690A00001C, 0601690A000090	03/05/2021	03/05/2034	10,142.88	3,762.90	1,595.00	(4,784.98)
ARVATO DIGITAL SERVICES LLC	3303 HOLMES	IDB07380000000	094100000003040	07/27/2007	10/01/2032	189,355.91	82,130.21	28,806.43	(78,419.27)
ARVATO USA LLC	3303 E HOLMES RD	IDB1888A000000	00188800000000D	12/31/2022	12/31/2032	65,379.88	-	16,344.97	(49,034.91)
ARVATO USA LLC	3303 E HOLMES RD	IDB1889A000000	00188900000000D	12/31/2022	12/31/2033	21,432.26	-	5,358.06	(16,074.20)
ASCENSION TOWER LLC	3910 STUART	IHE0005E000000	05805600000047C	12/31/2016	12/30/2026	51,856.15	7,017.30	-	(44,838.85)
AUTOZONE INC.	123 FRONT	ICC01050000000	00204400000004C	09/01/1993	09/01/2033	345,857.29	12,884.71	-	(332,972.58)
AUTOZONE PARTS	123S FRONT	IDB1822A000000	00179800000000D	01/01/2021	12/31/2027	8,264.14	-	2,066.04	(6,198.10)
AUTOZONE PARTS	100 FRONT	IDB18240000000	002042000000210, 002042000000200, 002042000000190	02/01/2021	02/01/2036	95,092.21	8,823.49	21,567.18	(64,701.54)
AUTOZONE PARTS	123 S FRONT ST	IDB1864A000000	00186400000000D	12/31/2022	12/31/2037	22,487.90	-	5,621.99	(16,865.92)
AUTOZONE PARTS INC	1585 ELVIS PRESLEY	IDB1790A000000	00179000000000D	12/31/2019	12/31/2019	8,602.80	-	2,150.70	(6,452.10)
AUTOZONE PARTS INC	100, 104, 110, & 123 S FRONT ST	IDB1843A000000	002042000000210, 002042000000200, 002042000000190, 0020440000004C	12/31/2021	12/31/2036	330,712.13	-	8,756.12	(321,956.01)
AWE LAKEVIEW LLC	2774 S MENDENHALL	IHE0003I000000	074089000000460, 074089000000470, 074089000000480,	06/06/2012	06/05/2032	254,366.62	32,919.07	-	(221,447.55)
A-Z LRC 1 LLC	7625 APPLING CENTER DR	IDB18360000000	092005000000530	01/01/2022	01/01/2032	105,127.97	56,319.09	12,202.22	(36,606.66)
BAKERY APARTMENTS	0 MONROE AVE	ICC07820000000	007001000000080	09/13/2018	09/13/2038	299,708.54	2,306.70	74,350.46	(223,051.38)
BANTAM APARTMENT HOLDINGS LLC	2949 AIRWAYS BLVD	IHE0006Q000000	0602220G0000140	06/01/2021	05/31/2031	12,251.46	6,125.73	-	(6,125.73)
BARRETT DISTRIBUTION CENTERS LLC	6100 HOLMES	IDB1715A000000	00171500000000D	12/31/2019	12/31/2029	38,358.19	-	9,589.55	(28,768.64)
BEARMAN-GOLDEN GARDENS INC	4755 NEELY	IMC000000000020	0760890000000760	11/20/2009	End of Loan	41,932.94	3,300.00	-	(38,632.94)
BELZ HARBOUR	1835 UNION	ICC07770000000	016043000000200, 016043000000210	12/28/2017	12/28/2032	350,827.03	26,260.30	81,141.68	(243,425.05)
BENT TREE LLC	2046 WINCHESTER	IHE0003W000000	078008000000150, 078008000000160, 078008000000590	10/30/2013	10/29/2033	67,208.78	10,697.96	-	(56,510.82)
BIG BOX 5140 MEMPHIS OAKS LLC	4010 HOLMES	IDB16000000000	09410000001790, 094100000001800	04/30/2018	04/30/2033	465,552.77	18,833.48	111,662.19	(335,057.10)
BINGHAMPTON GATEWAY LLC	516 TILLMAN	IDB17660000000	037042000000460, 037042000000470	12/31/2017	12/31/2032	68,762.76	907.83	17,190.69	(50,664.24)
BLUES CITY BREWERY LLC	5151 RAINES	IDB08690000000	093400000006280	05/02/2011	05/02/2026	248,294.45	20,640.02	62,073.61	(165,580.82)
BLVD PARTNERS LLC	6111 RIDGEWAY	IHE0005C000000	093400000002540, 093400000002550	11/02/2018	11/01/2038	193,319.50	63,745.56	-	(129,573.94)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
BOYLE SOUTHWIND PARTNERSHIP	8125 SEDGWICK	DB181000000000	081029000000020	12/31/2018	12/31/2033	281,186.94	63,866.92	26,397.25	(191,600.77)
BRIGHTPOINT NORTH AMERICA LP	3820 MICRO	DB000000000000	M0125000004720	09/28/2026	09/28/2026	24,811.41	83,639.35	83,639.35	(256,031.19)
BRIMHALL FOOD COMPANY INC	7472 A E BEATY	DB010000000000	B01158000004630	11/01/2010	01/01/2025	64,506.28	4,987.37	14,879.73	(441,639.18)
BROAD AVE PARTNERS	2542 BRD AVE	DB181660000000	033020000000150	12/31/2022	12/31/2025	248,006.35	11,706.35	59,325.00	(177,975.00)
BRUCE CORPORATION	4506 LANAR	DB093700000000	000937000000000	12/31/2013	01/01/2025	4,918.21	100.00	1,235.53	(3,588.66)
BRUCE CORPORATION	4506 LANAR	DB096500000000	000965000000000	12/31/2014	12/31/2025	5,065.68	100.00	1,266.42	(3,699.26)
C E WARE TOWERS INC	3571 HWY 61 S	MC000000000000	075074000000750	10/01/2008	End of Loan	20,936.64	3,300.00	-	(17,636.64)
CAAP PLACE OF HOPE INC	1347 FERUGSON	MC000000000000	060103000000050	09/03/2010	End of Loan	11,153.10	900.00	-	(10,253.10)
CABGAO INVESTMENTS S	345 S MAIN	CC089500000000	002103000000140	06/30/2021	06/30/2034	25,038.64	3,379.15	5,414.65	(18,244.54)
CALDWELL HOUSING CORP	2310 ARDMORE	MC000000000000	072094000000750	04/23/2011	End of Loan	11,108.35	840.00	-	(10,268.35)
CAMBRIDGE DEVELOPMENT HOLDINGS LLC	1368 WINCHESTER	HE000075000000	078001000000041C	01/01/2023	12/31/2042	141,704.72	69,132.95	-	(72,561.77)
CAMPBELL CLINIC - VR MOB LP	1400 GERMANTOWN	HE000000G00000	G02200000004560	12/31/2019	12/30/2027	671,422.04	123,694.32	136,931.93	(410,795.79)
CAPITAL EQUITIES LLC	3619 VINGSGATE DR	HE000035000000	0780280000000236	08/01/2019	08/07/2024	117,916.40	7,908.74	-	(110,007.66)
CAPSTONE MORIAR LLC	2778 PICKERING DR	HE000060000000	0740280000000750	05/01/2024	04/30/2044	54,984.44	18,403.26	-	(36,581.18)
CAPSTONE RIDGEWAY LLC	3417 RIDGEWAY RD	HE000080000000	093400000002380	08/01/2024	08/31/2044	68,638.74	23,387.46	-	(44,251.28)
CAPSTONE STONEGATE LLC	2791 COLEMAN RD	HE000080000000	088008000001640	08/01/2024	12/31/2024	95,130.61	15,863.39	-	(79,267.21)
CARGILL INC	2330 BUOY	DB173500000000	001735000000000	12/31/2017	12/31/2024	155,456.59	-	22,532.65	(67,597.96)
CARGILL INCORPORATED	2330 BUOY	DB170500000000	001705000000000	12/31/2017	12/31/2024	20,801.04	8,773.32	3,006.93	(115,592.44)
CARLITHERS GROUP LLC	2035 MADISON	CC079100000000	042068000000800	06/30/2021	06/30/2031	20,801.04	8,773.32	-	(3,006.93)
CAVELIER COURT TN TC LP	2552 PERES	DB000047000000	C020530000003540	09/13/2018	09/12/2028	41,063.10	16,573.03	-	(25,090.07)
CCCL LABEL INC	720 PROGRESS	CC075300000000	022053000000070	01/01/2015	12/31/2026	135,647.48	23,099.46	43,888.16	(68,659.84)
CEWENDOWN LTD	85 SECOND	MC000000000000	079087000000056C	12/18/2012	End of Loan	27,191.87	1,740.00	-	(897.52)
CHARIS ACRES	2131 WILSON	DB183100000000	D001831000000000	12/31/2022	12/31/2036	3,302.20	-	825.55	(25,451.87)
CHARLES RIVER LABORATORIES	4600 E SHELBY DR	DB183520000000	0018352000000000	12/31/2022	12/31/2037	7,815.65	-	1,953.91	(12,476.65)
CHARLES RIVER LABORATORIES	4600 E SHELBY DR	DB185240000000	0018524000000000	12/31/2022	12/31/2037	40,618.98	-	40.43	(40,578.55)
CHARLES RIVER LABORATORIES	5780 E SHELBY DR	DB187800000000	0018780000000000	12/31/2023	12/31/2038	4,103.26	-	769.36	(3,333.90)
CHARLES RIVER LABORATORIES	5780 E SHELBY DR	DB187900000000	0018790000000000	12/31/2023	12/31/2038	25,456.19	-	14,802.44	(10,653.75)
CHARLES RIVER LABORATORIES	5780 E SHELBY DR	DB188300000000	0936000000004450	01/01/2024	01/31/2036	54,158.64	30,627.42	5,882.81	(17,648.41)
CIRCULO DOGWOOD LLC	4635 FOREST OAK	HE000040000000	073076000000150	09/04/2015	09/03/2025	34,154.93	8,305.50	-	(2,849.43)
CLEVELAND CROSSING LLC	306 S CLEVELAND	DB000080000000	0160140000000950	05/30/2024	05/29/2044	27,505.10	8,243.90	-	(19,261.20)
COCA-COLA REFRESHMENTS USA	4774 SOUTHPPOINT	DB113000000000	0011300000000000	12/31/2015	12/31/2030	1,186.84	100.00	296.71	(790.13)
COCAINE AND ALCOHOL AWARENESS PROGRAM INC	1051 N 7TH ST	HE000080000000	022021000000220	12/31/2024	12/30/2044	1,208.20	1.65	-	(1,206.55)
COLEMAN ROAD SUPPORTIVE HOUSING INC	2900 COLEMAN	PH000001000000	088008000002310	10/05/2000	End of Loan	27,231.19	710.42	-	(26,520.77)
COMCAST CABLE COMMUNICATIONS	3251 PLAYERS CLUB	DB185900000000	0018590000000000	12/31/2022	12/31/2026	0.00	100.00	-	100.00
COMCAST CABLE COMMUNICATIONS	5450 WINCHESTER	DB185500000000	0018550000000000	12/31/2022	12/31/2026	0.00	100.00	-	100.00
COMCAST CORPORATION	2599 POPLAR	DB185600000000	0018560000000000	12/31/2022	12/31/2026	0.00	100.00	-	100.00
COMCAST OF ARIFLAMIN/MSITN LLC	4065 HORN LAKE	DB185700000000	0018570000000000	12/31/2022	12/31/2026	0.00	100.00	-	100.00
COMCAST OF ARIFLAMIN/MSITN LLC	3498 RALEIGH MILLINGTON	DB185800000000	0018580000000000	12/31/2022	12/31/2026	0.00	100.00	-	100.00
COMCAST OF ARIFLAMIN/MSITN LLC	9 FEDEX	DB000060000000	C024300000004050	01/13/2019	01/13/2039	1,497,978.62	358,751.84	374,494.66	(764,732.12)
COOPER STREET PARTNERS LLC	999 COOPER	CC077600000000	031120000000100	12/18/2017	12/31/2025	35,121.76	1,073.95	8,511.95	(25,535.86)
COTTON EXCHANGE BLDG A LTD PARTNERSHIP	65 UNION	CC002700000000	002042000000290	12/01/1983	01/01/2024	57,525.59	7,320.00	-	(50,205.59)
COTTONWOOD COMPLEX LLC	4653 COTTON DR	HE000600000000	073022000000358	12/30/2040	12/30/2040	82,394.63	20,475.60	-	(61,919.03)
COURT SQUARE NORTH APTS LP	6920 REESE	PH000000000000	0951000000000750	12/01/1988	12/01/2038	1,035.06	26,511.77	-	(64,523.29)
COURT SQUARE CENTER LLC	60 MAIN	CC071200000000	002013000000030	07/31/2026	07/31/2026	56,618.42	12,163.32	11,113.78	(33,341.32)
COURT SQUARE CENTER LLC	66 MAIN	CC071600000000	002013000000010	07/31/2026	07/31/2026	85,063.58	5,742.66	19,835.23	(55,505.69)
COVE APARTMENTS UTAH LLC	4833 YALE	HE000460000000	08707500000014C	12/30/2013	12/29/2033	77,401.84	14,238.00	-	(63,163.84)
CP MEMPHIS LLC	300 SECOND	CC030200000000	001034000000030	08/31/1988	08/31/2031	135,102.35	34,578.00	-	(100,524.35)
CROSSTOWN BUILDING OWNER LLC	0 CLAYBROOK	CC075000000000	020012000000020	12/01/1980	02/01/1600000170	-	-	-	-
CROWN WORLD	2990 AIRWAYS	DB182500000000	020016000000180	02/01/1980	02/01/1600000030	-	-	-	-
CLUMINS	5800 CHALLENGE	DB115000000000	020017000000040	12/31/2015	12/31/2030	11,675.16	33,085.98	149,158.77	(447,476.32)
CYBER GRAPHICS LLC	3925 DELP	DB106000000000	000220000000760	04/01/2021	04/01/2031	2,387.82	2,321.81	-	(6,985.43)
CYBER GRAPHICS LLC	4595 OLD LANAR	DB154000000000	0015400000000000	12/31/2015	12/31/2030	6,524.23	100.00	1,663.56	(4,770.67)
DAWSON LOGISTICS ASSETS LLC	4155 HOLMES	DB154000000000	0015400000000000	12/31/2016	12/31/2027	2,459.51	100.00	665.63	(1,896.89)
DESOTO POINTE PARTNERS LLC	360 METAL MUSEUM DR	DB152000000000	09410000000172C	05/01/2018	05/01/2033	55,169.24	29,235.36	131,864.23	(39,834.03)
DISTINCT REAL ESTATE	2312 DWIGHT	HE000700000000	020012000000030C	06/21/2023	06/21/2039	6,996.56	1,707.20	1,327.44	(3,967.65)
DREAM INDUSTRIAL MEMPHIS 1 LLC	4770 SOUTHPPOINT	DB099100000000	0842000000004310	03/31/2025	03/31/2030	18,772.48	8,693.81	-	(11,078.65)
DREAM INDUSTRIAL MEMPHIS 2 LLC	5605 HOLMESCREST	DB132000000000	0942000000002520	12/31/2015	12/31/2026	295,180.68	144,040.12	39,849.42	(111,291.32)
EBROFROST NORTH AMERICA INC	2360 PROSPECT	DB185400000000	049068000000044C	01/01/2017	12/31/2026	535,297.21	29,796.31	62,897.43	(174,603.55)
EBROFROST NORTH AMERICA INC	2360 PROSPECT	DB173000000000	0017300000000000	12/31/2017	12/31/2025	17,105.94	-	-	(12,874.45)
EBROFROST NORTH AMERICA INC	2360 PROSPECT	DB173100000000	0017310000000000	12/31/2026	12/31/2026	8,837.73	2,209.43	-	(6,628.30)
ECG FORUM LP	0 LINDEN	HE000050000000	001015000000086C	01/01/2018	12/31/2037	280,971.34	4,823.29	-	(276,148.05)
ECG NORTH MAIN LP	812 N SECOND	HE000060000000	02200600000250	02/20/060000280	02/20/060000240	-	-	-	-
ECG PATTERSON LP	266 BUTLER	HE000057000000	02200600000280	11/01/2019	10/31/2038	196,922.39	1,776.36	-	(195,146.03)
ECG UPTOWN LP	627 MAIN	HE000050000000	005022000000160	08/01/2016	07/31/2036	286,383.13	1,423.88	-	(284,959.25)
ECG VIRGINIA LP	10 EAST VIRGINIA AVE	HE000032000000	001015100000001C	11/21/2016	11/20/2036	223,704.74	1,117.34	-	(222,587.40)
ELMINGTON PROPERTY MANAGEMENT	280 TILLMAN ST	HE0006N0000000	012052000000010	12/18/2013	12/17/2033	251,997.68	707.15	-	(251,290.53)
			012052000000030	11/01/2021	10/31/2046	7,460.71	12,755.89	-	5,295.18

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference			
EMRES MEMPHIS LLC	5958 E POINT DR	IHE0004X000000	0631D0000001240	01/01/2018	12/31/2037	186,877.14	49,639.77	-	(137,237.37)			
ENGINEERED MEDICAL SYSTEMS	3325 APPLING	DE00000B000180	B015800000679C	01/01/2020	01/31/2036	91,189.29	12,999.97	10,479.19	(67,709.13)			
ENGINEERED MEDICAL SYSTEMS	3325 APPLING	DE00000B00018A	001743000000000	01/01/2020	12/31/2026	18,240.91	-	4,560.23	(13,680.68)			
EPFING WAY 2019 LLC	2690 DRURY WAY	IHE0004X000000	063021000000690	04/01/2016	03/31/2026	35,344.14	6,644.40	-	(28,699.74)			
EVERSANA LIFE SCIENCE SERVICES	4850 MENDENHALL	DE1845A0000000	001845000000000	12/31/2022	12/31/2037	78,605.68	-	236.45	(78,699.23)			
EVERSANA LIFE SCIENCE SERVICES	5050 CHALLENGE	DE1853A0000000	001853000000000	12/31/2022	12/31/2037	181,849.77	-	762.75	(181,087.02)			
EVERSANA LIFE SCIENCE SERVICES	4550 MENDENHALL RD	DE187000000000	0018700000005630	08/01/2023	07/31/2038	302,637.50	156,651.22	-	(145,986.28)			
EVERSANA LIFE SCIENCE SERVICES	4580 MENDENHALL RD	DE1871A0000000	0018710000005560	08/01/2023	07/31/2038	106,140.90	55,469.21	-	(50,671.69)			
EVERSANA LIFE SCIENCE SERVICES	4580 MENDENHALL RD	DE1877A0000000	001877000000000	12/31/2023	12/31/2038	5,245.01	-	-	(4,671.57)			
EXEL INC	3298 TCHULATTECH DR	DE184900000000	0018490000003180	01/01/2022	12/31/2034	168,736.57	6,490.76	983.44	(137,600.43)			
EXEL INC	6301 E SHELBY DR	DE1835A0000000	001835000000000	12/31/2021	12/31/2026	263,550.13	3,445.09	3,445.09	(260,085.04)			
EXEL INC	6301 E SHELBY DR	DE186800000000	001868000000301C	01/01/2023	12/31/2028	148,593.19	8,061.42	35,132.84	(105,398.83)			
EXEL INC DBA DHL SUPPLY	6200 GLOBAL DR	DE182100000000	001821000000000	12/31/2020	12/31/2027	200,086.61	5,05.36	5,05.36	(194,981.25)			
EXEL INC DBA DHL SUPPLY	3300 TCHULATTECH DR	DE182100000000	001821000000000	12/31/2020	12/31/2027	200,086.61	47,069.47	223,899.46	(67,108.47)			
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3300 TCHULATTECH DR	DE1834A0000000	001834000000000	07/01/2021	06/30/2034	941,827.43	-	8,634.58	(933,255.87)			
EXEL INC DBA DHL SUPPLY CHAIN (USA)	6200 GLOBAL DR	DE1844A0000000	001844000000000	12/31/2021	12/31/2034	443,840.45	-	1,153.56	(442,686.89)			
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3387 TCHULATTECH DR	DE1849A0000000	001849000000000	12/31/2021	12/31/2028	34,438.53	-	842.76	(34,085.29)			
EXEL INC DBA DHL SUPPLY CHAIN (USA)	6200 GLOBAL DR	DE1850A0000000	001850000000000	12/31/2022	12/31/2035	5,028.05	-	350.87	(4,677.18)			
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3300 TCHULATTECH DR	DE1851A0000000	001851000000000	12/31/2022	12/31/2035	1,871.28	-	1,238.81	(632.47)			
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3299 TCHULATTECH DR	DE1856A0000000	001856000000000	12/31/2022	12/31/2037	6,558.97	-	5,082.46	(1,476.51)			
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3387 TCHULATTECH DR	DE1858A0000000	001858000000000	12/31/2022	12/31/2035	779.70	-	146.19	(633.51)			
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3300 TCHULATTECH DR	DE1882A0000000	001882000000000	12/31/2022	12/31/2036	590,453.93	-	60.26	(590,251.80)			
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3299 TCHULATTECH DR	DE1883A0000000	001883000000000	12/31/2023	12/31/2028	990,453.93	-	1,422.78	(990,393.67)			
EXEL INC DBA DHL SUPPLY CHAIN (USA)	6401 E SHELBY DR	DE1884A0000000	001884000000000	12/31/2023	12/31/2028	7,588.18	-	1,422.78	(6,165.40)			
EXETER 4155 QUEST LLC	4155 QUESTWAY	DE099600000000	0934000000005510	12/17/2015	12/17/2030	411,518.88	18,220.57	102,879.72	(883,701.73)			
EXETER PROPERTY GROUP	5400 CHALLENGE	DE099600000000	0934000000005480	12/17/2015	12/17/2030	292,565.85	5,722.66	63,141.46	(290,418.99)			
FEDERAL EXPRESS	5510 GETWELL	IHE0003Q0000000	0941000000000700	02/01/2020	02/01/2026	515,421.02	370,682.69	36,184.58	(109,553.75)			
FEDERAL EXPRESS CORPORATION	25905 W FAIRWAY	DE00001C000000	07507400000041C	12/01/2012	12/01/2032	111,133.69	2,027.22	-	(109,106.47)			
FEDERAL EXPRESS CORPORATION	10-90 FEDEX	DE00001C000000	0024300000004060	01/13/2019	01/13/2039	221,113.43	48,927.87	54,769.86	(117,415.70)			
FEDERAL EXPRESS CORPORATION	3851 AIRWAYS	DE00967A000000	5000110000000000	12/31/2014	12/31/2027	1,411,350.90	352,837.73	8,141.59	(1,058,513.17)			
FEDERAL EXPRESS CORPORATION	3851 AIRWAYS	DE11160A000000	0011600000000000	12/31/2015	12/31/2028	3,559.16	100.00	884.79	(2,554.37)			
FEDERAL EXPRESS CORPORATION	3851 AIRWAYS	DE1703A0000000	0017030000000000	12/31/2016	12/31/2029	42,621.45	100.00	10,655.36	(31,866.09)			
FEDERAL EXPRESS CORPORATION	5050 HOLMES	DE1704A0000000	0017040000000000	12/31/2017	12/31/2030	49,549.26	100.00	12,387.31	(37,161.95)			
FEELS LIKE HOME SENIOR RESIDENCES	3393 KIRBY	IHE0005O0000000	0017500000000000, 0017540000000000	12/31/2018	12/31/2031	59,621.63	100.00	14,905.41	(44,616.22)			
			0614330B00000030, 0614330B000020, 0614330B000030, 0614330B000040, 0614330B000050, 0614330B000060, 0614330B000070, 0614330B000080, 0614330B000090, 0614330B000100, 0614330B000110, 0614330B000120, 0614330B000130, 0614330B000140, 0614330B000150, 0614330B000160, 0614330B000170, 0614330B000180, 0614330B000190, 0614330B000200, 0614330B000210, 0614330B000220, 0614330B000230, 0614330B000240, 0614330B000250, 0614330B000260, 0614330B000270, 0614330B000280, 0614330B000290, 0614330B000300, 0614330B000310, 0614330B000320, 0614330B000330, 0614330B000340, 0614330B000350, 0614330B000360, 0614330B000370, 0614330B000380, 0614330B000390, 0614330B000400, 0614330B000410, 0614330B000420, 0614330B000430, 0614330B000440, 0614330B000450, 0614330B000460, 0614330B000470, 0614330B000480, 0614330B000490, 0614330B000500, 0614330B000510, 0614330B000520, 0614330B000530, 0614330B000540, 0614330B000550, 0614330B000560, 0614330B000570, 0614330B000580, 0614330B000590, 0614330B000600, 0614330B000610, 0614330B000620, 0614330B000630, 0614330B000640, 0614330B000650, 0614330B000660, 0614330B000670, 0614330B000680, 0614330B000690, 0614330B000700, 0614330B000710, 0614330B000720, 0614330B000730, 0614330B000740, 0614330B000750, 0614330B000760, 0614330B000770, 0614330B000780, 0614330B000790, 0614330B000800, 0614330B000810, 0614330B000820, 0614330B000830, 0614330B000840, 0614330B000850, 0614330B000860, 0614330B000870, 0614330B000880, 0614330B000890, 0614330B000900, 0614330B000910, 0614330B000920, 0614330B000930, 0614330B000940, 0614330B000950, 0614330B000960, 0614330B000970, 0614330B000980, 0614330B000990, 0614330B001000, 0614330B001010, 0614330B001020, 0614330B001030, 0614330B001040, 0614330B001050, 0614330B001060, 0614330B001070, 0614330B001080, 0614330B001090, 0614330B001100, 0614330B001110, 0614330B001120, 0614330B001130, 0614330B001140, 0614330B001150, 0614330B001160, 0614330B001170, 0614330B001180, 0614330B001190, 0614330B001200, 0614330B001210, 0614330B001220, 0614330B001230, 0614330B001240, 0614330B001250, 0614330B001260, 0614330B001270, 0614330B001280, 0614330B001290, 0614330B001300, 0614330B001310, 0614330B001320, 0614330B001330, 0614330B001340, 0614330B001350, 0614330B001360, 0614330B001370, 0614330B001380, 0614330B001390, 0614330B001400, 0614330B001410, 0614330B001420, 0614330B001430, 0614330B001440, 0614330B001450, 0614330B001460, 0614330B001470, 0614330B001480, 0614330B001490, 0614330B001500, 0614330B001510, 0614330B001520, 0614330B001530, 0614330B001540, 0614330B001550, 0614330B001560, 0614330B001570, 0614330B001580, 0614330B001590, 0614330B001600, 0614330B001610, 0614330B001620, 0614330B001630, 0614330B001640, 0614330B001650, 0614330B001660, 0614330B001670, 0614330B001680, 0614330B001690, 0614330B001700, 0614330B001710, 0614330B001720, 0614330B001730, 0614330B001740, 0614330B001750, 0614330B001760, 0614330B001770, 0614330B001780, 0614330B001790, 0614330B001800, 0614330B001810, 0614330B001820, 0614330B001830, 0614330B001840, 0614330B001850, 0614330B001860, 0614330B001870, 0614330B001880, 0614330B001890, 0614330B001900, 0614330B001910, 0614330B001920, 0614330B001930, 0614330B001940, 0614330B001950, 0614330B001960, 0614330B001970, 0614330B001980, 0614330B001990, 0614330B002000	12/07/2011	12/06/2031	98,520.18	-	(97,155.70)				
FMI CHAPEL PLACE LLC	5228 WHISTLING DUCK DR	IHE0003K0000000	0750870F000020, 0750870F000030, 0750870F000040, 0750870F000050, 0750870F000060, 0750870F000070, 0750870F000080, 0750870F000090, 0750870F000100, 0750870F000110, 0750870F000120, 0750870F000130, 0750870F000140, 0750870F000150, 0750870F000160, 0750870F000170, 0750870F000180, 0750870F000190, 0750870F000200, 0750870F000210, 0750870F000220, 0750870F000230, 0750870F000240, 0750870F000250, 0750870F000260, 0750870F000270, 0750870F000280, 0750870F000290, 0750870F000300, 0750870F000310, 0750870F000320, 0750870F000330, 0750870F000340, 0750870F000350, 0750870F000360, 0750870F000370, 0750870F000380, 0750870F000390, 0750870F000400, 0750870F000410, 0750870F000420, 0750870F000430, 0750870F000440, 0750870F000450, 0750870F000460, 0750870F000470, 0750870F000480, 0750870F000490, 0750870F000500, 0750870F000510, 0750870F000520, 0750870F000530, 0750870F000540, 0750870F000550, 0750870F000560, 0750870F000570, 0750870F000580, 0750870F000590, 0750870F000600, 0750870F000610, 0750870F000620, 0750870F000630, 0750870F000640, 0750870F000650, 0750870F000660, 0750870F000670, 0750870F000680, 0750870F000690, 0750870F000700, 0750870F000710, 0750870F000720, 0750870F000730, 0750870F000740, 0750870F000750, 0750870F000760, 0750870F000770, 0750870F000780, 0750870F000790, 0750870F000800, 0750870F000810, 0750870F000820, 0750870F000830, 0750870F000840, 0750870F000850, 0750870F000860, 0750870F000870, 0750870F000880, 0750870F000890, 0750870F000900, 0750870F000910, 0750870F000920, 0750870F000930, 0750870F000940, 0750870F000950, 0750870F000960, 0750870F000970, 0750870F000980, 0750870F000990, 0750870F001000									
FORD SR VILLAS LP	566 DEERSKIN	IHE0002O0000000	0750870F000030, 0750870F000040, 0750870F000050, 0750870F000060, 0750870F000070, 0750870F000080, 0750870F000090, 0750870F000100, 0750870F000110, 0750870F000120, 0750870F000130, 0750870F000140, 0750870F000150, 0750870F000160, 0750870F000170, 0750870F000180, 0750870F000190, 0750870F000200, 0750870F000210, 0750870F000220, 0750870F000230, 0750870F000240, 0750870F000250, 0750870F000260, 0750870F000270, 0750870F000280, 0750870F000290, 0750870F000300, 0750870F000310, 0750870F000320, 0750870F000330, 0750870F000340, 0750870F000350, 0750870F000360, 0750870F000370, 0750870F000380, 0750870F000390, 0750870F000400, 0750870F000410, 0750870F000420, 0750870F000430, 0750870F000440, 0750870F000450, 0750870F000460, 0750870F000470, 0750870F000480, 0750870F000490, 0750870F000500, 0750870F000510, 0750870F000520, 0750870F000530, 0750870F000540, 0750870F000550, 0750870F000560, 0750870F000570, 0750870F000580, 0750870F000590, 0750870F000600, 0750870F000610, 0750870F000620, 0750870F000630, 0750870F000640, 0750870F000650, 0750870F000660, 0750870F000670, 0750870F000680, 0750870F000690, 0750870F000700, 0750870F000710, 0750870F000720, 0750870F000730, 0750870F000740, 0750870F000750, 0750870F000760, 0750870F000770, 0750870F000780, 0750870F000790, 0750870F000800, 0750870F000810, 0750870F000820, 0750870F000830, 0750870F000840, 0750870F000850, 0750870F000860, 0750870F000870, 0750870F000880, 0750870F000890, 0750870F000900, 0750870F000910, 0750870F000920, 0750870F000930, 0750870F000940, 0750870F000950, 0750870F000960, 0750870F000970, 0750870F000980, 0750870F000990, 0750870F001000	03/15/2007	03/15/2027	71,512.73	2,173.84	-	(69,338.89)			
FOREST CREEK TOWNHOMES LLC	1340 WINCHESTER	IHE0003L0000000	0750870F000030, 0750870F000040, 0750870F000050, 0750870F000060, 0750870F000070, 0750870F000080, 0750870F000090, 0750870F000100, 0750870F000110, 0750870F000120, 0750870F000130, 0750870F000140, 0750870F000150, 0750870F000160, 0750870F000170, 0750870F000180, 0750870F000190, 0750870F000200, 0750870F000210, 0750870F000220, 0750870F000230, 0750870F000240, 0750870F000250, 0750870F000260, 0750870F000270, 0750870F000280, 0750870F000290, 0750870F000300, 07									

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
FORUM RESIDENTIAL PARTNERS LLC	41 FOURTH	ICC038500000000	002061000000050, 00206100000006C, 002061000000240,	05/17/2000	05/17/2039	488,477.82	33,991.82	-	(454,478.70)
FRANKLIN SPORTS INC	5510 GETWELL	DB17180A000000	005001000000020C, 00500200000001C	12/31/2019	12/31/2025	665.12	-	166.28	(488.84)
FRANKLIN SPORTS INC	5510 GETWELL	DB1800A0000000	001180000000000	12/31/2020	12/31/2036	386,565.71	-	3,446.87	(383,118.90)
FRANKLIN SPORTS INC	5510 GETWELL	DB1719A0000000	001190000000000	12/31/2018	12/31/2026	304.08	-	76.02	(228.06)
GAYOSO HOUSE LP	141 MAIN	CC001130000000	002043000000040, 0020430000000100	12/21/1983	12/21/2033	106,285.99	1,124.12	-	(105,161.87)
GETWELL POINTE APARTMENTS LLC	3007 GETWELL RD	IHE000700000000	073017000001198	01/20/2021	01/20/2042	35,597.71	17,798.86	-	(17,798.85)
GIRSON GUITAR CORP	145 GEORGE W LEE AVE	CC022800000000	00212800000026C	07/26/2019	02/03/2045	484,574.59	176,218.98	-	(278,355.61)
GILL POPLAR GP	6815 POPLAR	DB00000G000500	G0219000000310	03/17/2018	03/17/2033	346,521.73	161,413.82	41,574.71	(143,533.20)
GODDARD TOWNHOMES LLC	1300 GOODBAR	IHE0008A0000000	015001000000060	02/16/2024	02/15/2044	17,850.87	-	-	(10,107.99)
GOSPEL GARDENS TN TC LP	4801 FARRIS CIRCLE	IHE0005A0000000	076114000000040, 076114000000050	09/14/2018	09/14/2028	121,046.05	6,373.20	-	(114,672.85)
GOWAN PINES APARTMENTS LLC	1757 GOWAN DR	IHE0006U0000000	070058000001850, 07005800000750, 07005800000760,	12/01/2021	11/30/2041	31,851.09	12,857.59	-	(18,993.49)
GPT INDUSTRIAL GROUP OWNERS LP	6109 HOLMES	DB151600000000	094330000000570, 07005800000790	06/04/2018	06/04/2026	497,493.20	17,259.17	120,166.01	(369,488.02)
GRACELAND POINTE APARTMENTS LLC	1984 BONNIE	IHE0004A0000000	078028000000190, 078028000001910	06/01/2021	05/31/2041	56,459.00	3,220.50	-	(53,238.50)
GREATER MEMPHIS AUTO DEALERS ASSOC.	4045 SUMMER	IHE0003G0000000	0550010000000860	05/10/2012	05/09/2032	66,206.70	18,929.76	-	(47,276.94)
HERITAGE LANDING PHASE II	2785 MENDELHALL	DB171440000000	0740010A00000360	04/18/2019	04/18/2034	6,102.00	7,197.45	92.55	1,188.00
HERITAGE LANDING PHASE III	440 S LAUDERDALE	IHE0004G0000000	0070210000000370, 007021000000380, 007021000000390,	01/01/2023	12/31/2032	9,742.88	3,837.11	-	(5,905.75)
HERITAGE LANDING PHASE IV	440 S LAUDERDALE	IHE0004H0000000	0070210000000370, 007021000000380, 007021000000390,	12/01/2013	12/01/2033	9,742.88	2,915.40	-	(6,827.46)
HERITAGE LANDING PHASE V	440 S LAUDERDALE	IHE0004I0000000	0070210000000370, 007021000000380, 007021000000390,	12/01/2014	12/01/2034	13,424.40	1,898.40	-	(11,526.00)
HERTZ MEMPHIS THREE LLC	1395 MADISON	ICC032600000000	00206000000002C	12/29/1988	12/31/2028	62,678.38	5,942.96	-	(56,735.42)
HIGHTOP RIDGE APARTMENTS LLC	3108 NEW ALLEN RD	IHE0006V0000000	0840110000000310, 084011000000380	12/01/2021	11/30/2041	25,311.10	12,626.06	-	(12,685.04)
HIGHWOODS REALTY LIMITED PARTNERSHIP	0 INTERNATIONAL PLACE	DB09920000000000	060008000000480C	12/31/2019	12/31/2029	687,849.98	32,890.90	171,952.50	(482,996.88)
HILLCREST MEMPHIS LP	1345 RAINES RD	DB00000A00000000	07900400000001C	10/01/2008	09/30/2028	53,193.17	18,756.19	-	(34,436.98)
HMD WRIGHT LLC	11500 MEMPHIS ARLINGTON	DB00000A0001190	A01411A000000340	05/01/2019	05/01/2029	85,221.89	2,795.73	21,305.47	(61,120.89)
HOLLYWOOD FEED LLC	1341 WARFORD	DB17102000000000	04300600000008C, 043006000000110	07/31/2018	07/31/2028	15,264.49	3,179.82	3,021.17	(9,063.90)
HOLLYWOOD FEED LLC	1341 WARFORD	0017510000000000	0017510000000000	12/31/2018	12/31/2028	11,750.42	100.00	246.88	(11,403.54)
HOLMES POINTE APARTMENTS LLC	1594 E HOLMES	IHE0007Q0000000	0790970000000290	04/01/2022	03/31/2042	39,257.56	19,628.78	-	(19,628.78)
HOPE HEIGHTS TOWER TN TC LP	381 MADISON	IHE0007F0000000	007000000000010, 0751500800000020, 075150080000030,	12/19/2018	12/18/2028	143,384.80	22,037.03	-	(121,347.77)
			075150080000040, 075150080000050, 075150080000060,						
			075150080000070, 075150080000080, 075150080000090,						
			075150080000100, 075150080000110, 075150080000120,						
			075150080000130, 075150080000140, 075150080000150,						
			075150080000160, 075150080000170, 075150080000180,						
			075150080000190, 075150080000200, 075150080000210,						
			075150080000220, 075150080000230, 075150080000240,						
			075150080000250, 075150080000260, 075150080000270,						
			075150080000280, 075150080000290, 075150080000300,						
			075150080000310, 075150080000320, 075150080000330,						
			075150080000340, 075150080000350, 075150080000360,						
			075150080000370, 075150080000380, 075150080000390,						
HORN LAKE APARTMENTS LP	4353 HORN LAKE	IHE0002T0000000	0020510A0000010, 0020510A0000020, 0020510A0000030,	07/11/2008	07/11/2028	80,512.50	278.83	-	(80,233.67)
HOTEL PEABODY GP	150 PEABODY	ICC041980000000	0020510A0000010, 0020510A0000020, 0020510A0000030,	07/29/1999	07/29/2024	66,182.28	25,436.18	-	(40,746.11)
			0020510A0000040	12/31/1997	12/31/2037	1,353,184.94	366,471.24	-	(986,713.70)
HYOSUNG HEAVY INDUSTRIES CORPORATION	149 UNION	ICC021200000000	001794000000000D	12/31/2019	12/31/2030	27,120.34	-	6,760.08	(20,340.26)
HYOSUNG HEAVY INDUSTRIES CORPORATION	2865 RIVERPORT	DB1794A0000000	001821000000000D	12/31/2020	12/31/2031	269,688.92	-	64,922.23	(194,766.69)
HYOSUNG HEAVY INDUSTRIES CORPORATION	2865 RIVERPORT	DB1821A0000000	001821000000000D	12/31/2020	12/31/2031	269,688.92	-	64,922.23	(194,766.69)
HYOSUNG HEAVY INDUSTRIES CORPORATION	2865 RIVERPORT	DB1822A0000000	0501180000000380, 0501180000000550	02/13/2021	02/13/2031	462,200.74	-	115,550.18	(346,650.56)
HYOSUNG HEAVY INDUSTRIES CORPORATION	2865 RIVERPORT	DB174500000000	094100000002890	12/31/2018	12/31/2026	545,306.59	4,237.84	136,330.65	(404,772.10)
IGIG DAVENPORT LLC	0 GERMANTOWN	DB10100000000000	095010000000000, 0950500000007530, 0950500000007540	12/31/2015	12/31/2026	454,739.62	40,299.64	113,240.99	(381,210.99)
IKRAU'S EAST LLC	7900 IREA WAY	DB15160A00000000	001516000000000D	12/31/2016	12/31/2027	15,939.44	-	3,844.86	(11,944.58)
IMC COMPANIES LLC	1305 SCHILLING	DB00000C000240	C0240A000007430	12/31/2021	12/31/2031	263,541.31	15,837.74	65,885.33	(181,818.24)
IMPACT INNOVATIONS INC	6289 S SHELBY DR	DB101000A0000000	001010000000000D	12/31/2017	12/31/2026	7,017.30	100.00	2,556.06	(4,461.24)
IMPACT INNOVATIONS INC	6289 S SHELBY	DB1738A0000000	001738000000000D	12/31/2018	12/31/2027	3,047.95	100.00	1,065.78	(1,881.17)
IMPACT INNOVATIONS INC	6099 GLDBAL DR	DB18185000000000	094200000000530	07/01/2021	07/01/2031	194,240.22	10,811.39	45,957.21	(137,571.62)
INTERNATIONAL PAPER COMPANY	5321 E SHELBY DR	DB18185000000000	0936000000004410	07/01/2022	12/31/2030	99,901.94	7,985.48	22,979.12	(68,937.94)
INTERNATIONAL PAPER COMPANY	6165 HOLMES	DB09957000000000	004200000000480	01/30/2015	01/30/2030	65,161.22	4,469.72	16,290.31	(44,401.19)
INTERNATIONAL PAPER COMPANY	6165 HOLMES	0001030000000000	000103000000000D	12/31/2015	12/31/2030	1,623.13	100.00	405.78	(1,117.35)
INTERNATIONAL PAPER COMPANY	6420 POPLAR	DB1770A000000000	001770000000000D	12/31/2015	12/31/2030	14,746.50	100.00	3,866.63	(10,959.87)
INTERNATIONAL PAPER COMPANY	6400 POPLAR (THE TOWERS)	0012800000000000	001280000000000D	12/31/2015	12/31/2030	18,234.81	100.00	4,558.70	(13,576.11)
INTERNATIONAL PAPER COMPANY	1740 INTERNATIONAL	090008000000340C, 0900080000003410, 0900080000003420	090008000000340C, 0900080000003410, 0900080000003420	12/31/2015	12/31/2030	28,605.16	122,809.19	5,096.47	(11,989.42)
INTERNATIONAL PAPER COMPANY	16165 HOLMES	001370000000000D	001370000000000D	12/31/2015	12/31/2030	27,705.89	100.00	11,383.28	(34,049.84)
INTERNATIONAL PAPER COMPANY	3232 PLAYERS CLUB	001380000000000D	001380000000000D	12/31/2015	12/31/2030	45,533.12	100.00	29,110.61	(65,692.09)
INTERNATIONAL PAPER COMPANY	2522 WINCHESTER	0810910000000000	0810910000000000	12/31/2015	12/31/2030	116,442.43	21,639.73	66.11	(1,782.42)
INTERNATIONAL PAPER COMPANY	2522 WINCHESTER	DB174000000128L	00174000000128L	12/31/2015	12/31/2030	22,725.20	100.00	66.11	(66.31)
INTERNATIONAL PAPER COMPANY	6400 POPLAR (TOWER 3)	001815000000000D	001815000000000D	12/31/2016	12/31/2031	70,071.30	100.00	17,004.49	(52,966.81)
INTERNATIONAL PAPER COMPANY	6165 HOLMES	DB1817A0000000	001817000000000D	12/31/2016	12/31/2031	2,902.52	100.00	623.17	(2,179.35)
INTERNATIONAL PAPER COMPANY	6165 HOLMES	DB1818A0000000	001818000000000D	12/31/2016	12/31/2031	4,781.93	100.00	1,195.48	(3,486.45)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
INTERNATIONAL PAPER COMPANY	1740 INTERNATIONAL DR	DB1819A000000	001819000000000	12/31/2016	12/31/2031	2,759.12	100.00	689.78	(1,969.34)
INTERNATIONAL PAPER COMPANY	6400 POPLAR (TOWER 1)	DB1820A000000	001820000000000	12/31/2016	12/31/2031	7,552.24	-	1,886.06	(5,664.18)
ISLAND PROPERTIES-RENTAL CENTER	715 HARBOR BEND	CC02010000000	001001000000550	10/27/1997	10/27/2028	22,374.00	1,775.44	-	(20,598.56)
J.M. SWICKER LLC	4789 CROMWELL	DB1190A000000	001190000000000	12/31/2015	12/31/2030	3,920.54	100.00	980.13	(2,840.41)
J.M. SWICKER LLC	4789 CROMWELL	DB1580A000000	001580000000000	12/31/2017	12/31/2032	3,628.66	100.00	-	(3,528.66)
J.M. SWICKER LLC	4789 CROMWELL	DB09760000000	000976000000350	12/31/2014	12/31/2027	289,206.32	38,117.16	181,303.98	(69,785.18)
J.M. SWICKER LLC	4789 CROMWELL	DB0986A000000	000986000000000	12/31/2014	12/31/2029	95,734.28	100.00	23,933.57	(71,700.71)
J.M. SWICKER LLC	4789 CROMWELL	DB1768A000000	001768000000000	12/31/2018	12/31/2033	30,723.67	100.00	7,680.69	(22,942.68)
JAMESBRIDGE 2017 LLC	3689 JAMES RD	DB1003X000000	0030210000051C	10/24/2013	10/23/2033	11,037.84	27,594.60	-	16,556.76
JOHN MADISON EXUM TOWERS PRESERVATION LP	3155 SHARPE	HE0004L000000	05903700001390, 0590370000139C, 05903700001400	12/01/2015	11/30/2025	98,871.38	32,101.27	-	(66,770.11)
SCBRAWLEY LLC	4517 MACON	HE0003G000000	053112000000240, 053122000000120, 05300100000040C	08/02/2012	08/02/2032	31,707.35	8,136.00	-	(23,571.35)
K.T.G. USA LP	400 MAHANNAH	DB0927A000000	000927000000000	12/31/2013	12/31/2028	68,823.93	100.00	22,208.48	(66,625.45)
KNUCKBOCKER PROPERTIES	75 MIUD ISLAND ACCESS	CC03830000000	059017000000420	04/29/2015	04/29/2025	523,524.65	50.89	-	(523,523.96)
KNOWLEDGE QUEST	1841 LAUDERDALE	CC07550000000	03503100000010	04/29/2015	04/29/2025	873.29	1,002.35	-	126.06
K.T.G. USA INC	400 MAHANNAH	DB08680000000	0390350000001C	08/16/2011	08/01/2026	149,069.13	18,405.67	37,267.29	(93,396.19)
K.T.G. USA INC	400 MAHANNAH	DB0934A000000	000934000000000	12/31/2012	12/31/2027	280,394.52	100.00	-	(280,394.52)
K.T.G. USA INC	400 MAHANNAH	DB0946A000000	000946000000000	08/16/2012	08/16/2027	100,157.93	100.00	27,039.48	(73,118.45)
LAMAR APARTMENTS LP	2010 MEADOWLARK RUN	HE0003N000000	059021000000520	06/06/2012	06/05/2032	110,697.30	25,931.87	-	(84,765.43)
LATHAM TERRACE LP	399 E H CRUMP	HE0002U000000	013041000000030	01/31/2006	01/31/2026	1,545.84	553.84	-	(992.00)
LEGENDS LAND & CATTLE CO LLC	39 S MAIN	CC05950000000	00203900C00001	07/02/2002	09/22/2028	10,076.41	-	2,519.11	(7,557.33)
LEGENDS PARK COMMERCIAL TLP	0 PAULINE	CC07290000000	051017000000030, 051017000000030, 051017000000040, 051017000000070, 051017000000120, 051017000000140, 051017000000220	08/28/2008	08/28/2028	40,877.98	40,877.98	-	(0.00)
LEGENDS PARK EAST LP	1003 NABOR	HE0002J000000	051017000000060, 051017000000070, 051017000000120, 051017000000140, 051017000000190, 051017000000220	08/28/2008	08/27/2028	395,488.25	833.70	-	(394,654.55)
LEGENDS PARK SENIOR LLC	0 DELMAR	HE0003C000000	051017000000190	11/07/2011	11/06/2031	3,685.61	326.78	-	(3,358.83)
LEGENDS PARK WEST LP	945 PEACH ST	HE0002P000000	051017000000180	09/09/2010	09/09/2030	4,512.77	1,408.88	-	(3,103.89)
LESANT LOGISTICS LLC	280 AYERS	DB18280000000	051017000000150, 051017000000160, 051017000000170	12/31/2020	12/31/2030	135,433.21	696.51	-	(134,736.70)
LEX POPLAR ART'S LLC	5461 DAVIDSON	DB18280000000	094200000000460	12/31/2020	12/31/2030	519,426.65	118,929.74	126,899.23	(380,697.68)
LUCITE INTERNATIONAL INC	1935 POPLAR	CC07800000000	017058000000010, 017058000000020, 017058000000030, 017058000000040, 0170580000000420	03/11/2020	03/11/2033	178,549.94	7,901.07	42,662.22	(127,986.65)
LUCITE INTERNATIONAL INC	7275 GOODLETT FARMS PKWY	DB0852A000000	000852000000000	12/16/2010	12/31/2025	112.89	-	28.22	(84.67)
LUCITE INTERNATIONAL INC	2685 FITE	DB0853A000000	000853000000000	12/16/2010	12/31/2025	11,992.46	-	2,998.12	(8,994.34)
LUCITE INTERNATIONAL INC	2685 FITE	DB0890A000000	000890000000000	12/31/2012	12/31/2027	1,766.53	-	441.63	(1,324.90)
LUCITE INTERNATIONAL INC	2665 FITE	DB08910000000	D01350000004380	01/01/2012	12/31/2025	47,382.71	34,184.71	3,896.74	(9,301.26)
LUCITE INTERNATIONAL INC	7275 GOODLETT FARMS PKWY	DB08917A000000	000891700000000	12/31/2013	12/31/2028	52.88	100.00	2.29	(49.41)
LUCITE INTERNATIONAL INC	2665 FITE	DB0930A000000	000930000000000	12/31/2013	12/31/2028	11,520.58	100.00	2,880.14	(8,640.44)
LUCITE INTERNATIONAL INC	7275 GOODLETT FARMS PKWY	DB0953A000000	000953000000000	12/31/2014	12/31/2029	15,713.67	100.00	3,928.42	(11,685.25)
LUCITE INTERNATIONAL INC	2665 FITE	DB1090A000000	001090000000000	12/31/2015	12/31/2030	313,208.54	100.00	78,302.14	(234,806.40)
LUCITE INTERNATIONAL INC	6070 POPLAR	DB11100A000000	001110000000000	12/16/2015	12/16/2030	13,604.41	100.00	3,401.10	(10,103.31)
LUCITE INTERNATIONAL INC	2665 FITE	DB1756A000000	001756000000000	12/31/2011	12/31/2026	1,376.00	-	344.00	(1,032.00)
MAIN STREET APARTMENT PARTNERS LLC	0 MAIN	CC07480000000	002125000000010, 002125000000120	07/18/2014	07/18/2034	345,180.63	6,614.84	84,641.45	(253,923.36)
MAKOWSKI RINGEL GREEN LLC	1819 MADISON	DB18290000000	01704700000003C	10/01/2020	09/30/2034	165,190.80	6,576.60	38,429.04	(120,155.16)
MALONE PARK COMMONS LLC	97 SAFFARANS AVE	CC07930000000	001016000000110, 001061000000120, 001061000000250	08/14/2020	08/14/2033	27,856.31	1,525.50	6,582.70	(19,748.11)
MASON VILLAGE	900 S FOURTH	HE0004Q000000	013040000000003	08/01/2017	07/31/2037	423.07	177.98	-	(245.09)
MAZAL IN EDEN LLC	4365 KNIGHT ARNOLD	HE0007Z000000	073041000000065	05/01/2013	04/30/2043	37,129.99	21,602.44	-	(15,527.55)
MAZAL IN GRAINE HILLS LLC	2281 KETCHUM	HE0007Y000000	06011200000026C	12/15/2013	12/15/2043	12,331.46	6,165.73	-	(6,165.73)
MAZEL WILLOW OAKS LLC	2459 KETCHUM	HE0007T000000	06013700000047C	12/13/2022	12/12/2042	58,117.53	29,558.77	-	(28,558.76)
MC IONIC SOLUTIONS US INC	2665 FITE	DB0926A000000	000926000000000	12/31/2015	12/31/2027	263.74	100.00	70.94	(192.80)
MC IONIC SOLUTIONS US INC	2665 FITE	DB1250A000000	001250000000000	12/31/2015	12/31/2030	39,903.01	100.00	9,975.75	(29,927.26)
NICKERSON CORPORATION	4836 SOUTHRIDGE (RX PAK)	DB0981A000000	000981000000000	12/31/2012	12/31/2025	2,982.01	100.00	748.00	(2,144.01)
NICKERSON CORPORATION	4836 CRUMPER (ROC BLDG A)	DB0982A000000	000982000000000	12/31/2013	12/31/2025	3,090.66	100.00	772.67	(2,317.99)
NICKERSON CORPORATION	4836 SOUTHRIDGE BLVD (RX PAK)	DB0939A000000	000939000000000	12/31/2012	12/31/2025	4,106.65	100.00	1,026.66	(3,079.99)
NICKERSON CORPORATION	4001 QUEST WAY	DB0969A000000	000969000000000	12/31/2014	12/31/2025	43,027.24	100.00	10,756.81	(32,270.43)
NICKERSON CORPORATION	4853 CRUMPLER (ROC -BLDG A)	DB0972A000000	000972000000000	12/31/2014	12/31/2025	66,832.84	100.00	16,733.21	(50,099.63)
NICKERSON CORPORATION	4971 SOUTHRIDGE	DB1793A000000	001793000000000	12/31/2014	12/31/2026	114.92	100.00	28.73	13.81
MEDTRONIC LOGISTICS LLC	5300 AIRWAYS	DB18820000000	094400000009890, 094400000009920, 094400000009930	11/01/2023	11/01/2038	721,809.65	27,517.31	173,573.09	(520,719.25)
MEDTRONIC LOGISTICS LLC	5300 AIRWAYS	DB1887A000000	094400000009840, 094400000001240, 094400000001600	12/31/2023	12/31/2038	140,870.77	-	26,113.27	(114,757.50)
ME33 CEDARWOOD LLC	2880 BEVERLY HILLS RD	HE0007T000000	09806900000132	06/23/2021	06/23/2042	35,211.25	17,605.63	-	(17,605.62)
ME33 CEDARWOOD LLC	4990 CLINGSTONE CIRCLE	HE0007H000000	087053000000060	06/23/2021	06/22/2042	29,300.79	15,646.88	-	(13,653.91)
ME33 SURIDGE LLC	49 MAIN	CC08500000000	002070000000060	07/23/1985	07/23/2025	56,701.24	30,240.00	-	(26,461.24)
MEMPHIS 89 PARKING GARAGE LP	89 MAIN	PH01150000000	00205800000001Z	12/23/2010	12/23/2030	230,800.00	61,248.48	47,412.86	(142,238.64)
MEMPHIS COMMERCIAL SQUARE PARTNERS	1443 COURT	PH01150000000	017022000000060, 72072000000280	11/30/1993	End of Loan	7,623.43	504.00	-	(7,119.43)
MEMPHIS COMMUNITY HOUSING INC	110 MONROE	CC00450000000	002057000000060	12/31/1984	12/31/2025	115,136.94	2,691.36	-	(112,445.58)
MEMPHIS HOTEL PROCO LLC	0 POPLAR	PH0005C000000	000008000002380	05/01/1989	End of Loan	9,588.95	3,600.00	-	(5,988.95)
MEMPHIS JEWISH HOUSING DEV COR	MEMPHIS PLAZA LLC	PH0005C000000	073017000011950	09/07/2020	04/30/2040	131,020.79	14,916.00	-	(116,104.79)
MEMPHIS RECORD PRESSING	2863 GETWELL	DB1860A000000	001860000000000	12/31/2022	12/31/2032	78,845.98	-	2,989.98	(75,856.00)
MEMPHIS RECORD PRESSING	7625 APPLING CENTER DR	DB1875A000000	001875000000000	12/31/2022	12/31/2032	10,194.41	-	1,911.45	(8,282.96)
MEMPHIS RECORD PRESSING	7625 APPLING CENTER DR	DB1892A000000	001892000000000	12/31/2022	12/31/2032	10,077.45	-	-	(7,558.09)
MEMPHIS RECORD PRESSING LLC	3015 APTHELL BLVD	DB000800000190	00198004000009C	12/31/2022	12/31/2032	19,169.77	-	-	(0.00)
MEMPHIS RECORD PRESSING LLC	3015 BROTHER BLVD	DB00080000019A	001861000000000	12/31/2022	12/31/2032	26,264.03	-	1,967.39	(24,296.64)
MEMPHIS RECORD PRESSING LLC	3015 BROTHER BLVD	DB00080000021A	001861000000000	12/31/2022	12/31/2032	63,485.21	-	11,903.48	(51,581.73)
MEMPHIS RECORD PRESSING LLC	3015 BROTHER BLVD	DB00080000022A	001874000000000	12/31/2023	12/31/2033	36,820.82	-	6,903.90	(29,916.92)
MEMPHIS REDBROS BASEBALL FOUNDATION	UNION & THIRD ST	CC03800000000	00206000000004C, 002060000000120, 00502000000021C	12/01/1998	End of Loan	63,448.60	0.04	-	(63,448.56)
MEMPHIS SUPPORTIVE HOUSING INC	1456 GILLHAM	PH0005M000000	089008000000480	10/05/2020	12/01/2028	26,332.16	772.20	-	(25,559.96)
MEMPHIS TOWERS TN TC LP	1081 COURT	HE0005L000000	01806800000011C	12/01/2020	11/30/2045	150,842.80	63,528.60	-	(87,314.20)
MEMPHIS TRIANGLE SENIOR LLC	460 S LAUDERDALE	HE0004F000000	011023000000050	12/19/2011	12/18/2031	1,998.74	1,966.20	-	(32.54)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
ONYX MEDICAL LLC	1800 N SHELBY OAKS	DB171690000000	08904400000360C	12/31/2018	12/31/2028	95,542.40	11,783.64	21,156.65	(62,602.11)
ORIGILL	4100 HOUSTON LEVEE	DB00000C000180	C02430000006050	12/31/2032	12/31/2032	244,569.52	15,640.44	61,142.38	(167,786.70)
ORIGILL INC	4100 HOUSTON LEVEE	DB00000C00017A	5000160000000000	12/31/2017	12/31/2032	4,354.78	-	1,888.70	(3,266.09)
ORION FEDERAL CREDIT UNION	400 MONROE AVE	CC077950000000	007001000000060	01/31/2018	01/31/2038	204,551.24	4,916.11	49,908.78	(148,726.35)
PANDROL USA LP	611 WINCHESTER	DB181804000000	001804000000000	12/31/2020	12/31/2035	42,319.40	100.00	10,579.85	(31,639.55)
PARCHUTE INVESTMENT COMPANY LLC	80 VIRGINIA	CC079200000000	012047000000110, 01204700000007C	10/13/2020	04/13/2029	34,644.44	2,714.71	7,982.43	(23,947.30)
PARKCHUTE AUTHORITY OF THE CITY OF MEMPHIS	47 KEEL	ICC081200000000	001470000000040, 001470000000050, 001470000000060	10/31/2022	10/31/2042	4,180.55	283.03	974.38	(2,923.14)
PARKING AUTHORITY OF THE CITY OF MEMPHIS	160 N MAIN ST	ICC041900000000	0050050A000020	07/29/1999	07/29/2024	97,938.46	41,476.69	-	(56,461.77)
PARKING AUTHORITY OF THE CITY OF MEMPHIS	61 SECOND	ICC073700000000	00205500000002C	12/23/2010	12/23/2030	63,662.84	13.56	-	(63,649.28)
PARKING AUTHORITY OF THE CITY OF MEMPHIS	400 MONROE	ICC075900000000	007001000000060	05/09/2018	05/09/2038	204,551.24	1,731.71	50,704.88	(152,114.65)
PARTVIEW 2016 LLC	4618 SCOTT CROSSING	HE002039A0000000	0886320000000080	05/12/2012	05/12/2032	245,637.13	20,746.80	-	(304,870.39)
PATTERSON WAREHOUSE INC	5388 AIRWAYS	DB181704000000	0018170400000000	12/31/2022	12/31/2028	6,903.40	-	1,725.85	(3,177.55)
PEABODY FALLS LLC	2017 PEABODY AVE	CC03779000000000	0106590000000340, 0106590000000380, 0160590000000410	06/30/2020	06/30/2032	48,655.99	15,383.36	8,068.16	(24,204.47)
PEABODY OFFICE TOWER	100 PEABODY AVE	CC02039000000000	0020500A00000010	09/12/1997	08/18/2034	161,513.18	847.50	-	(160,665.68)
PEABODY OFFICE TOWER L.P.	1 PEABODY AVE	ICC02040000000000	0020500A00000020	09/12/1997	08/18/2034	18,984.00	271.20	-	(18,712.80)
PEABODY OFFICE TOWER LP	100 PEABODY AVE	ICC02410000000000	0020500A00000010, 0020500A00000030, 0020500A00000050	09/12/1997	08/18/2034	234,724.96	24.41	-	(234,700.55)
PEABODY PLACE CENTER GP	150 PEABODY AVE	ICC0419C000000000	0050050A00000030	07/29/1999	07/29/2024	28,476.00	10,944.88	-	(17,531.12)
PEABODY PLACE HOTEL-HAMPTON INN	175 PEABODY AVE	ICC03190000000000	002051000000190, 002051000000290	12/31/1998	12/31/2038	3,071.34	-	-	(185,852.00)
PEABODY PLACE-GOLD LP	123 MAIN ST	ICC02430000000000	002043000000010, 002043000000020, 002043000000030,	08/18/1994	08/18/2034	141,512.16	4,295.81	-	(137,216.35)
PEABODY PLACE-HAV LP	151 MAIN ST	ICC02440000000000	0020430000000130	08/18/2034	08/18/2034	831.23	-	-	(45,385.32)
PENN A KEM LLC	3324 CHELSEA	DB0909A000000000	0009090000000000	12/31/2011	12/31/2026	5,601.64	100.00	1,400.41	(4,101.23)
PENN A KEM LLC	3324 CHELSEA	DB0920A000000000	0009200000000000	12/31/2013	12/31/2028	14,307.16	100.00	3,576.79	(10,630.37)
PENN A KEM LLC	3324 CHELSEA	DB0959A000000000	0009590000000000	12/31/2014	12/31/2029	14,149.52	100.00	3,537.38	(10,512.14)
PENN A KEM LLC	3324 CHELSEA	DB1020A000000000	0010200000000000	12/31/2015	12/31/2030	20,512.69	100.00	4,286.22	(15,284.67)
PENN A KEM LLC	3324 CHELSEA	DB1811A000000000	0018110000000000	12/31/2020	12/31/2033	11,853.14	-	4,964.49	(6,888.65)
PENN A KEM LLC	3324 CHELSEA	DB1829A000000000	0030470000000140	12/31/2021	12/31/2033	11,853.14	-	5,019.15	(6,833.99)
PENN A KEM LLC	3324 CHELSEA	DB1865A000000000	0018650000000000	12/31/2022	12/31/2034	11,853.14	-	16,779.48	(4,926.35)
PERFORMANCE FOOD GROUP INC	6325 GL ORAL DR	DB1890A000000000	0018900000000000	12/31/2020	12/31/2038	41,598.35	-	10,399.59	(31,188.76)
PEROXICHEM LLC	2178 CENTRAL	DB1774A000000000	0017740000000000	12/31/2019	12/31/2026	21,643.79	5,989.76	5,410.95	(16,232.84)
PEROXICHEM LLC	2005 MARKET ST	DB18050000000000	008074000000014L	12/31/2019	12/31/2026	109,031.98	-	25,760.53	(77,281.60)
PFIZER INC	1585 ELVIS PRESLEY BLVD	DB1779A000000000	0017790000000000	12/31/2019	12/31/2032	8,642.47	100.00	2,160.62	(6,481.85)
PFIZER INC	949 SHADY GROVE	DB1806A000000000	0018060000000000	12/31/2020	12/31/2033	1,370.92	-	342.73	(1,028.19)
PG PROPERTIES I7 LLC	0 SHELBY	DB14500000000000	083600000002310, 0836000000002340	01/31/2017	01/31/2027	152,718.03	5,717.57	38,779.54	(108,821.03)
PGK PROPERTIES LLC	435 MADISON	CC07710000000000	0070020000000030	12/31/2018	12/31/2038	9,247.92	9,675.14	237.64	664.86
PGK PROPERTIES LLC	421 MONROE	CC07720000000000	007004000000010C	12/31/2018	12/31/2038	8,860.93	2,442.16	1,854.67	(6,564.00)
PIERBROOK POINTE APARTMENTS LLC	0 MONROE	CC07730000000000	007004000000003C	12/31/2018	12/31/2038	2,802.95	3,326.98	3.73	527.87
PIERBROOK TENNESSEE LLC	2665 EITE	HE00020600000000	073041000001110	01/01/2011	12/31/2030	44,695.63	12,380.28	-	(32,305.34)
PIERBROOK TENNESSEE LLC	2665 EITE	DB1720A000000000	0017200000000000	03/31/2018	12/31/2029	10,483.24	100.00	2,620.81	(7,762.43)
PIERBROOK TENNESSEE LLC	2665 EITE	DB1721A000000000	0017210000000000	03/31/2018	12/31/2029	36.61	100.00	9.15	72.54
PIERBROOK TENNESSEE LLC	2665 EITE	DB1722A000000000	0017220000000000	03/31/2018	12/31/2029	694.61	100.00	173.65	(470.96)
PIERBROOK TENNESSEE LLC	2665 EITE	DB1723A000000000	0017230000000000	03/31/2018	12/31/2029	27.90	100.00	17.66	64.12
PIERBROOK TENNESSEE LLC	2665 EITE	DB1724A000000000	0017240000000000	03/31/2018	12/31/2029	12.20	100.00	3.05	90.85
PIERBROOK TENNESSEE LLC	2665 EITE	DB1725A000000000	0017250000000000	03/31/2018	12/31/2027	70.1	100.00	17.54	47.37
PIERBROOK TENNESSEE LLC	2665 EITE	DB1726A000000000	0017260000000000	03/31/2018	12/31/2025	14.24	100.00	3.56	86.32
PIERBROOK TENNESSEE LLC	2665 EITE	DB1728A000000000	0017280000000000	03/31/2018	12/31/2028	6.10	100.00	3.53	96.45
PIERBROOK TENNESSEE LLC	2665 EITE	DB1732A000000000	0017320000000000	03/31/2018	12/31/2030	37,968.68	100.00	9,492.17	(23,376.51)
PIERBROOK TENNESSEE LLC	2665 EITE	DB1733A000000000	0017330000000000	03/31/2018	12/31/2029	9.15	100.00	95.14	95.14
PIERBROOK TENNESSEE LLC	2665 EITE	DB1734A000000000	0017340000000000	03/31/2018	12/31/2027	987.51	100.00	461.72	(425.79)
PMC BIOGENIX INC	1231 POPE	DB0907A000000000	0009070000000000	12/31/2012	12/31/2024	76,634.00	100.00	19,158.50	(57,375.50)
PMT INVESTMENTS LLC	1248 WARFORD ST	DB1872A000000000	0170640000000980, 017064000000100	12/31/2023	12/31/2033	72,832.12	-	13,956.02	(59,176.10)
POINTOTOC TOWNHOMES LLC	0 DIANA	CC03770000000000	0170640000000980, 017064000000100	05/01/2021	04/30/2027	20,456.62	835.30	4,905.33	(14,715.99)
POIARMASSEY LLC	6340 POIARM	HE00060000000000	095017000000011C, 095017000000180	05/01/2021	04/30/2041	71,808.34	17,172.38	-	(54,635.96)
POWER TRANSPORT	2098 EXECUTIVE COURT DR	DB13600000000000	09000800000340C, 080008000003410, 080008000003670	12/31/2015	12/31/2030	491,236.78	21,488.19	155,587.36	(314,166.21)
PREMIUM GUARD INCORPORATED	4770 HICKORY HILL	DB18040000000000	060222200000150	12/01/2019	12/31/2027	2,282.15	5,232.80	994.97	3,945.62
PREMIUM GUARD INCORPORATED	4770 HICKORY HILL	DB1706A000000000	0017060000000000	12/31/2017	12/31/2027	1,191.97	-	297.98	(893.94)
RAYMOND JAMES & ASSOCIATES	889 RIDGE LAKE	DB18300000000000	090023030000010	12/31/2021	12/31/2029	142,774.60	126,787.77	7,576.65	(16,148.18)
RAYMOND JAMES & ASSOCIATES	1100 RIDGEWAY LOOP	DB18310000000000	090024000000011C	12/31/2021	12/31/2029	360,941.44	301,716.78	14,806.16	(44,418.50)
RAYMOND JAMES & ASSOCIATES	1100 RIDGEWAY LOOP	DB18367A00000000	0018670000000000	12/31/2021	12/31/2029	270,706.08	-	14,334.36	(256,371.72)
RBH CHERRY ROAD	1029 CHERRY	DB09333000000000	0581260000000270, 0581260000000280	12/31/2013	12/31/2028	280,885.57	11,640.13	70,216.39	(199,009.05)
RDX HOLDINGS LLC	4504 AMERICAN WAY	DB18790000000000	0170302000000373	01/01/2024	01/31/2030	55,952.63	18,713.47	10,208.65	(27,030.51)
RED ACE COURT AVE APARTMENTS LLC	1364 COURT AVE	HE00000700000000	0170150000000040, 017015000000065C, 0170150000000070,	10/27/2021	10/27/2041	17,972.42	9,812.69	-	(8,159.73)
RED DOT CORPORATION	2172 WHARF ST	DB18560000000000	0501100000000080, 0170160000000080, 0170160000000090,	06/01/2023	06/01/2033	9,146.22	9,726.59	15,978.76	16,459.13
RED DOT CORPORATION	2149 HARBOR	DB1871A000000000	050110000000012C, 050110000000042C, 050110000000043C	12/31/2022	12/31/2032	11,348.08	-	2,962.52	(8,887.56)
RENAISSANCE AT STEELE LP	1441 RENAISSANCE	HE00005000000000	0700420000000620	09/26/2019	09/25/2039	21,388.84	8,361.77	-	(12,987.09)
RIVER HAWK PROPERTIES LLC	407 MONROE	CC07650000000000	0070040000000070, 0070040000000080	02/16/2020	02/16/2038	22,668.25	3,627.30	4,760.24	(14,280.71)
RIVERBLUFF COOPERATIVE	333 TENNESSEE	CC00110000000000	002074000000002C	11/30/1981	11/30/2080	162,734.92	101,709.32	-	(61,025.60)
RIVIANA FOODS INC	2314 S LAUDERDALE ST	DB07759000000000	04906500000001C, 0490670000000010	12/31/2023	12/31/2026	238,513.62	215,270.43	5,810.80	(17,432.39)
RIVIANA FOODS INC	2314 LAUDERDALE	DB01773A00000000	0017730000000000	12/31/2019	12/31/2026	44,252.72	-	11,063.18	(33,189.54)
RUSH IT LLC	0 BALEY STATION	HE00000C000230	C024300000000350	02/01/2035	02/01/2035	1,013,298.12	66,581.97	253,324.53	(693,391.62)
SAK001 LLC	3716 WINCHESTER RD	HE000030M0000000	0073006000000450	09/30/2011	09/29/2031	29,390.45	6,169.80	-	(23,210.65)
SAK002 LLC	5473 VANDERGREEN DR	HE000060K0000000	07916000000160	07/01/2021	06/30/2024	21,696.00	10,848.00	-	(10,848.00)
SANDERLIN PLACE	80 MONROE	ICC00480000000000	002023800000008C, 002038000000011C	12/31/1984	12/31/2024	113,195.32	11,527.87	-	(101,657.45)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
SC BARTLETT INVESTORS LLC	2171 SYCAMORE VIEW RD	HE00071000000	088041000017C	03/01/2022	02/28/2042	64,513.06	32,256.53	-	(32,256.53)
SCANNELL PROPERTIES #578 LLC	6325 GLOBAL DR	DB18670000000	094300000000657	02/01/2023	02/01/2030	203,805.44	11,433.79	48,092.91	(144,278.74)
SEDGWICK CLAIMS MGMT SRVS	8125 SEDGWICK	DB17950000000	001795000000000	12/31/2019	12/31/2034	7,702.08	-	1,845.52	(5,856.56)
SELF TUCKER PROPERTIES LLC	480 DR W KING	CC00752000000	007011000000350, 007011000000360	04/29/2015	04/29/2025	48,416.71	5,611.39	10,478.83	(31,478.83)
SHELBY PINES APARTMENTS LLC	1760 CHANCERY ST	HE00059000000	00706800000002C	12/01/2020	11/30/2040	11,239.88	5,519.94	-	(6,161.94)
SHELBY POINTE TOWNHOMES LLC	1500 EAST SHELBY DR	HE0007K000000	090500A000025	04/14/2022	04/13/2042	46,330.45	23,165.23	-	(23,165.22)
SHIELD INC	2450 KETCHUM	MC00137000000	0601370000002070	11/18/2008	End of Leas	12,949.80	3,900.00	-	(9,049.80)
SMITH & NEPHEW INC	1450 BROOKS	DB0832A000000	000832000000000	12/31/2019	12/31/2024	22,591.64	100.00	5,647.91	(16,843.73)
SMITH & NEPHEW INC	7135 GOODLETT FARMS PKWY	DB0832A000000	002070000000353C	12/31/2010	12/31/2025	387,116.30	37,730.70	96,719.08	(252,606.52)
SMITH & NEPHEW INC	7135 GOODLETT FARMS PKWY	DB0888A000000	000888000000000	12/31/2012	12/31/2027	12,478.58	200.00	3,119.65	(9,158.94)
SOARE LLC	4272 WENDENHALL	DB1480A000000	001480000000000	12/31/2016	12/31/2027	3,876.68	100.00	-	(2,807.60)
SOARE LLC	4272 WENDENHALL	DB1530A000000	001530000000000	12/31/2017	12/31/2028	73,769.11	100.00	18,442.28	(55,226.83)
SOLOMON ASHTON LLC	4813 TROOST DR	HE00056100000	0901320000000180	08/05/2020	05/31/2040	46,102.64	7,464.78	-	(38,637.86)
SOUTH BLUFFS A JOINT VENTURE	605 RIENZL	CC00395000000	002084000000000, 002084000000100, 002084000000010	04/29/1998	04/29/2024	76,657.39	489.49	-	(76,167.90)
SOUTH CITY LLP	410 S DANNY THOMAS BLVD	HE0007C000000	007020000000380, 007020000001590, 00702000000200	02/28/2018	02/27/2038	6,123.70	3,118.80	-	(3,004.90)
SOUTH CITY LLP	410 S DANNY THOMAS BLVD	HE0007E000000	007020000000210, 00702000000220, 00702000000230	08/30/2018	08/29/2038	24,993.78	3,661.20	-	(21,332.58)
SOUTH CITY LLP	410 S DANNY THOMAS BLVD	HE0007F000000	007020000000260, 007020000000270, 007020000000280	02/29/2020	02/29/2040	18,971.60	4,474.80	-	(14,497.00)
SOUTH CITY LLP	410 S DANNY THOMAS BLVD	HE0007G000000	005028000000060	03/01/2021	03/31/2041	586.61	5,356.20	-	4,769.39
SOUTH CITY VLP	457 BRIGHTSIDE	HE0007O000000	0070200000000300	09/01/2022	08/31/2042	1,831.90	2,289.95	-	457.99
SOUTH CITY VLP	430 S DANNY THOMAS BLVD	HE0008E000000	0070200000000300	12/01/2023	11/30/2043	1,425.18	2,237.40	-	812.22
SOUTH JUNCTION PARTNERS	7 GEORGIA	CC00744000000	0020980000000140, 0120680000000010, 0120680000000020	08/14/2013	08/14/2028	201,155.82	3,528.31	49,406.88	(148,270.63)
SOUTH JUNCTION PARTNERS II	0 CAROLINA	CC00749000000	0020980000000300, 002098000000060C, 00209800000011C	08/14/2015	08/14/2028	120,515.68	3,856.46	29,129.59	(87,529.81)
SOUTH MAIN ARTSPACE LOFTS LP	138 ST PAUL AVE	HE0007A000000	0021130000000020	12/09/2016	12/09/2026	114,743.38	2,912.69	-	(111,830.67)
SOUTH MAIN HOTEL LLC	477 MAIN	CC00760000000	0021070000000020	08/10/2018	08/13/2033	48,257.33	48,257.33	-	(0.00)
SOUTH RIDGE OWNER LP	4926 SOUTHRIDGE	DB16100000000	09370000000034C, 0943000000005680	05/01/2018	05/01/2033	227,051.35	12,304.34	53,866.75	(161,060.26)
SPUS9 MEMPHIS GLOBAL LP	6200 GLOBAL DR	DB18103000000	094300000000601C	06/01/2020	06/01/2027	266,782.15	7,004.37	39,646.83	(220,130.95)
SPUS9 MEMPHIS GLOBAL LP	6200 GLOBAL DR	DB18320000000	094300000000601C	10/01/2021	10/01/2031	266,782.15	4,280.26	24,227.55	(238,274.34)
ST PETER'S MANOR	108 AUBURNDALE	PH0000A000000	0170480000000290	09/26/1977	10/01/2048	128,376.58	6,792.00	-	(121,584.58)
STEEL KEYSTONE LLC	4286 RIDGESTONE	HE0004Y000000	0990170000000340	07/01/2018	06/30/2028	81,343.73	20,236.27	-	(61,107.46)
STEEL PENDLETON LLC	1764 PENDLETON	HE0005B000000	0590110000000700	07/01/2018	06/30/2028	43,016.38	19,351.48	-	(23,664.91)
STEPHERSON INCORPORATED D/B/A SUPERLO FOODS	2269 LAMAR	DB1818070000000	047020000001310, 047020000001320	12/31/2019	12/31/2034	10,308.31	8,176.68	532.91	(1,598.72)
SUNMIT PARK COMPLEX LLC	1791 RAINES	HE00001U000000	0790130000000660	02/21/2022	02/20/2042	94,448.11	10,697.82	-	(83,750.29)
SUNRISE VILLAS LLC	2080 WINCHESTER	HE00060A000000	0790130000000120	12/31/2022	12/30/2026	25,240.58	5,085.00	-	(20,155.58)
SYLVAMO	6077 PRIMACY PKWY	DB17185000000	0810040000000170	01/01/2022	12/31/2036	160,378.19	77,095.85	20,820.58	(62,461.76)
SYLVAMO NORTH AMERICA	6077 PRIMACY PKWY	DB18630000000	001863000000000D	12/31/2022	12/31/2037	34,159.00	-	8,539.75	(25,619.25)
SYLVAMO NORTH AMERICA	6077 PRIMACY PKWY	DB1876A000000	001876000000000D	12/31/2023	12/31/2038	725.46	-	136.02	(589.44)
TAG AMERICAN WAY REAL ESTATE LLC	4450 AMERICAN WAY	DB1870A000000	001870000000000D	12/31/2017	12/31/2029	6,423.37	-	1,605.84	(4,817.53)
TAG AMERICAN WAY REAL ESTATE LLC	4430 AMERICAN WAY	DB17700000000	0730220000003710, 0730220000003740	12/31/2017	12/31/2029	322,197.80	15,967.92	80,549.45	(225,680.45)
TAG AMERICAN WAY REAL ESTATE LLC	4430 & 4504 AMERICAN WAY	DB1836A000000	0050136000000000	12/31/2019	12/31/2031	998.69	-	249.67	(749.02)
TCH MEMPHIS LLC	380 BEALE ST	CC08020000000	00501360000000290	03/31/2021	03/31/2034	5,726.34	6,327.10	-	600.71
TECHNICOLOR	4155 HOLMES	DB1807A000000	001807000000000D	01/01/2021	12/31/2035	1,854.16	-	466.04	(1,388.12)
TECHNICOLOR	5215 LAMAR	DB1808A000000	001808000000000D	01/01/2021	12/31/2035	920.39	-	690.29	(690.29)
TECHNICOLOR	5140 MEMPHIS OAKS	DB1809A000000	001809000000000D	01/01/2021	12/31/2035	2,543.52	-	635.88	(1,907.64)
TECHNICOLOR	4926 SOUTHRIDGE	DB1810A000000	001810000000000D	12/31/2020	12/31/2034	1,237.69	-	309.42	(928.27)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	5215 LAMAR	DB1711A000000	001711000000000D	12/31/2018	12/31/2033	3,367.29	841.82	-	(2,525.47)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	5140 MEMPHIS OAKS	DB1712A000000	001712000000000D	12/31/2018	12/31/2033	1,887.55	-	471.89	(1,415.66)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	4926 SOUTHRIDGE	DB1713A000000	001713000000000D	12/31/2018	12/31/2033	3,130.33	-	782.58	(2,347.75)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	4155 HOLMES	DB1714A000000	001714000000000D	12/31/2018	12/31/2033	874.62	-	218.66	(655.96)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	4926 SOUTHRIDGE	DB1775A000000	001775000000000D	12/31/2019	12/31/2034	1,849.92	-	462.48	(1,387.44)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	6481 HIGHWAY 51	DB1776A000000	001776000000000D	12/31/2019	12/31/2034	1,300.74	-	325.19	(975.55)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	7990 TRINITY RD	DB1777A000000	001777000000000D	12/31/2019	12/31/2034	259.34	-	64.83	(194.51)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	4155 HOLMES	DB1778A000000	001778000000000D	12/31/2019	12/31/2034	985.47	-	246.37	(739.10)
TEHN STREET PARTNERS LLC	505 TENNESSEE	CC07430000000	0020930000000040	05/06/1999	05/05/2024	5,624.65	1,287.37	-	(4,337.28)
THE MEMPHIAN HOTEL	21 COOPER	DB17970000000	0170730000000220	10/01/2020	09/30/2035	170,658.02	3,201.52	41,118.33	(126,538.17)
THE MEMPHIAN HOTEL	21 S COOPER	DB1844A000000	001844000000000D	10/01/2020	09/30/2025	31,080.20	-	7,765.05	(23,315.15)
THE TREZEVANT EPISCOPAL HOME	0 WAYNOKA	PH0001S000000	0440430000000690, 044043000000700, 044043000000710	03/28/2006	03/28/2034	536,552.93	47,460.00	-	(489,092.93)
THE VILLAGES TN LLC	3855 JACKSON AVE	HE0007D000000	062056000001620, 062056000001640, 06205600000165C, 062056000001670	04/15/2021	04/14/2041	84,379.81	33,544.73	-	(50,835.08)
THB JEFFERSON LLC	75 JEFFERSON	CC00723000000	002066000000002C	08/13/2008	08/13/2028	101,480.00	3,670.69	26,202.33	(78,608.98)
THOB LLC	505 TENNESSEE	CC00200000000	0020660000000010	05/06/1999	05/05/2024	7,645.13	3,453.63	-	(4,191.50)
THOMPSON COURT LLC	1875 KETNER	HE00004R000000	0001040000000280, 0001050000000090, 0601060000000010, 0601070000000010	01/01/2017	12/31/2026	30,720.18	7,233.58	-	(23,486.60)
THREE SISTERS LTD	61 MAIN	CC00290000000	002039000000140, 002039000000150, 002039000000160	12/23/1983	06/27/2025	62,877.72	15,028.87	-	(47,848.85)
THRIVE LANDLORD LLC	2344 AUTUMN AVE & 2345 PARKWAY PLACE	DB1844A000000	03300500000042Z, 033002000000036Z	06/30/2022	06/30/2037	296,969.42	8,896.72	72,018.18	(216,054.52)
TMF RIDGEWAY LLC	6277 LAKE ARBOR	HE0005P000000	093300000000337C, 0933000000003380	12/31/2020	12/31/2039	287,585.90	115,024.73	-	(172,561.17)
TOV VIRGINIA PARTNERS LP	45 CRESCENT BLUFF	HE0002Y000000	0120660000000010	01/27/2012	01/26/2032	62,580.76	1,727.54	-	(60,853.22)
TRIPLE BELL	0 E. HOLMES; 0 AIRWAYS BLVD; 5568 AIRWAYS BLVD	DB18460000000	04404000000100C, 094400000001010, 094400000001110, 0944000100010001130, 094400000001130, 094400000001370, 094400000001530	12/01/2020	11/30/2026	436,234.69	33,455.23	100,694.87	(302,084.99)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference		
UBIQUIT INC	6200 GLOBAL DR	DB1846A000000	001846000000000	12/31/2022	12/31/2032	200,086.61	-	904.11	(199,182.50)		
UBIQUIT INC	6200 GLOBAL DR	DB1832A000000	D00183200000000	12/31/2021	12/31/2031	7,157.65	-	1,789.41	(5,368.24)		
UNION MAIN HOLDINGS LLC	77 MAIN	IC0224A000000	002024000000050	12/31/1997	12/31/2025	25,484.32	1,737.04	-	(23,727.28)		
UNITED PARCEL SERVICE INC	0 WINCHESTER	DB09500000000	06017400011400, 06017600000383L, 060186000000080L	07/01/2014	07/01/2025	407,576.99	92,742.06	-	(314,834.93)		
UNIVERSITY GARDENS MANOR LLC	2059 VOLLINTINE	IHE0004P000000	04103400001270	12/29/2014	12/29/2034	143,921.77	14,272.36	-	(129,649.41)		
			032020000000050, 032020000000070, 032020000000080, 032020000000090, 032020000000120, 032017000000020, 032017000000030, 032017000000050, 032017000000060, 032017000000070, 032017000000080, 032017000000090, 032017000000100, 032017000000110, 032017000000120, 032031000000010, 01802200000024C, 01802100000001Z								
UNIVERSITY PLACE II LP	1045 E H CRUMP	IHE0002Q000000		05/31/2007	05/31/2027	264,868.84	1,172.43	-	(263,696.41)		
			032020000000090, 032020000000100, 032020000000110, 032020000000120								
UNIVERSITY PLACE III LP	0 E H CRUMP	IHE0002N000000		08/08/2008	08/07/2028	93,772.82	941.95	-	(92,830.87)		
UNIVERSITY PLACE SOUTHEAST LP	0 LAMAR	IHE00850000000		05/31/2007	05/31/2027	87,914.90	2,034.00	-	(85,880.90)		
UPTOWN MANOR SENIOR DEVELOPMENT LLC	1064 N SEVENTH ST	IHE0004K000000		12/19/2014	12/18/2034	51,060.18	2,077.22	-	(48,982.96)		
UPTOWN SENIOR HOUSING DEVELOPMENT	669 N THIRD	IHE0001R000000		04/19/2006	04/18/2026	41,348.51	2,174.94	-	(39,173.57)		
UPTOWN VILLAGE APARTMENTS	380 MILL AVE	IHE0001L000000		03/05/2004	03/04/2024	48,181.38	30,086.98	-	(18,094.41)		
US INDUSTRIAL REIT II	5215 LAMAR	DB16800000000		04/30/2018	04/30/2033	485,542.92	18,261.25	116,820.42	(350,461.25)		
VALERO - PREMCOR	543 W MALLORY	DB1772A000000		12/31/2016	12/31/2031	124,730.98	100.00	31,182.75	(93,448.23)		
VALERO REFINING COMPANY TENNESSEE LLC											
VALERO REFINING COMPANY TENNESSEE LLC	543 W MALLORY	DB0885A000000		12/31/2012	12/31/2027	67,482.02	100.00	16,870.50	(50,511.52)		
VALERO REFINING COMPANY TENNESSEE LLC	543 W MALLORY	DB0970A000000		12/31/2014	12/31/2029	102,192.23	100.00	25,548.06	(76,544.17)		
VALERO REFINING COMPANY TENNESSEE LLC	543 W MALLORY	DB0901A000000		12/31/2011	12/31/2026	150,838.39	100.00	37,709.60	(113,028.79)		
VALERO REFINING COMPANY TENNESSEE LLC	543 W MALLORY	DB0921A000000		12/31/2013	12/31/2028	73,029.75	100.00	18,257.44	(54,672.31)		
VALERVA SCS MEMPHIS INC	543 W MALLORY	DB1070A000000		12/31/2015	12/31/2030	59,758.92	100.00	14,938.73	(44,719.19)		
VANTIVA SCS MEMPHIS INC	4155 E HOLMES	DB1825A000000		12/31/2020	12/31/2035	3,049.64	-	571.81	(2,477.83)		
VANTIVA SCS MEMPHIS INC	4155 E HOLMES	DB1826A000000		12/31/2020	12/31/2035	9,199.10	-	1,724.83	(7,474.27)		
VANTIVA SCS MEMPHIS INC	4155 E HOLMES	DB1827A000000		12/31/2020	12/31/2035	1,000.73	-	479.01	(521.72)		
VANTIVA SCS MEMPHIS INC	4155 E HOLMES	DB1828A000000		12/31/2020	12/31/2035	5,764.36	-	623.42	(5,140.94)		
WALGREEN CO	3299 TCHULATTECH DR	DB1847A000000		02/01/2022	02/01/2032	168,736.57	3,932.81	14,932.87	(149,870.89)		
WALK-OFF PROPERTIES LLC	3299 TCHULATTECH DR	DB1891A000000		12/31/2023	12/31/2033	180,375.12	-	45,093.78	(135,281.34)		
WATER TO WINE LLC	240 MADISON	IC07580000000		05/31/2017	05/31/2032	152,556.78	13,652.21	34,726.14	(104,178.43)		
WATKINS MANOR APARTMENTS LLC	3637 PARK AVE	DB18480000000		07/01/2022	07/01/2033	49,953.68	2,467.92	11,871.44	(36,614.32)		
WESLEY AT MILLINGTON INC	2601 N WATKINS ST	IHE0006S000000		12/01/2021	11/30/2041	32,259.24	16,129.62	-	(16,129.62)		
WESLEY GRACELAND GARDENS LP	7917 COLE	PH01150000000		08/01/1984	End of Loan	43,554.72	162.00	-	(43,392.72)		
WESLEY HIGHLAND MEADOWS APTS	1445 RAINES	PH0000B000000		08/01/2016	08/22/2033	127,866.73	4,220.16	-	(123,636.57)		
WE 20 HULING LLC	3517 ANDY WAY	IC00761000000		10/16/1989	12/01/2029	127,949.68	88.82	-	(127,861.06)		
WIF 40 HULING LLC	40 HULING	IC00761000000		09/22/2021	09/22/2032	44,656.64	28,621.09	4,011.39	(12,034.16)		
WILLOW CREEK HOUSING INC	3840 COVINGTON PIKE	IC00760000090C		09/06/2011	End of Loan	99,252.42	13,920.00	-	(85,332.42)		
			002039000000020, 002039000000030, 002039000000060, 002039000000070								
WILMONT HOTEL LIMITED PARTNERS	79 MADISON	IC00390000000		08/02/2020	08/02/2024	240,730.68	106,059.62	-	(134,671.06)		
WILSON CROSSING TOWNHOMES LLC	2162 WILSON	IHE0007R000000		05/01/2022	04/30/2042	25,740.42	12,723.35	-	(12,723.35)		
WINBRANCH COMPLEX LLC	3595 MILLBRANCH	IHE0003A000000		05/04/2011	05/03/2031	37,261.52	2,071.90	-	(10,548.62)		
WINCHESTER BUILDING LLC	179 MADISON	IC00047000000		12/28/1984	12/28/2024	63,695.59	2,215.08	-	(61,480.31)		
			002060000000010, 00206000000001Z								
			0760340H+000010, 0760340H+000020, 0760340H+000030, 0760340H+000040, 0760340H+000050, 0760340H+000060, 0760340H+000070, 0760340H+000080, 0760340H+000090, 0760340H+000100, 0760340H+000110, 0760340H+000120, 0760340H+000130, 0760340H+000140, 0760340H+000150, 0760340H+000160, 0760340H+000170, 0760340H+000180, 0760340H+000190, 0760340H+000200, 0760340H+000210, 0760340H+000220, 0760340H+000230, 0760340H+000240, 0760340H+000250, 0760340H+000260, 0760340H+000270, 0760340H+000280, 0760340H+000290, 0760340H+000300, 0760340H+000310, 0760340H+000320, 0760340H+000330, 0760340H+000340, 0760340H+000350, 0760340H+000360, 0760340H+000370, 0760340H+000380, 0760340H+000390, 0760340H+000400, 0760340H+000410, 0760340H+000420, 0760340H+000430, 0760340H+000440, 0760340H+000450, 0760340H+000460, 0760340H+000470, 0760340H+000480, 0760340H+000490, 0760340H+000500, 0760340H+000510, 0760340H+000520, 0760340H+000530, 0760340H+000540, 0760340H+000550, 0760340H+000560, 0760340H+000570, 0760340H+000580, 0760340H+000590, 0760340H+000600, 0760340H+000610, 0760340H+000620, 0760340H+000630, 0760340H+000640, 0760340H+000650								
WINDSOR POINTE 2011 LP	0 WESLEY FOREST	IHE0003R000000		04/04/2012	04/03/2032	82,242.76	4,042.61	-	(78,200.15)		
			005018000000150, 005018000000090, 00501800000016C, 005018000000080, 005018000000070, 00501800000010C, 050102000000440, 05011300000002C, 05011300000006C, 05011300000015C								
WM BARR & COMPANY INC	394 S 3RD ST	IC00797000000		05/21/2019	05/21/2034	81,212.20	5,965.38	18,811.70	(56,435.12)		
WM BARR & COMPANY INC	2210 BUOY	DB17090000000		08/31/2018	08/31/2027	114,379.96	11,908.39	25,617.89	(76,853.69)		
WM BARR & COMPANY INC	6750 LENOX CENTER	DB17480A00000		12/31/2018	12/31/2027	58,449.02	-	14,612.26	(43,836.76)		
WOLF RIVER HARBOR HOLDINGS LLC	46 KEEL AVE	IC00801000000		01/4/2021	01/14/2041	161,591.81	39,996.92	1,604.15	(119,990.74)		
WOLF EASTPARK II LP	5405 HICKORY HILL	DB09380000000		01/01/2014	01/01/2025	185,807.26	11,932.46	46,451.81	(127,422.99)		
WRIGHT MEDICAL TECHNOLOGY INC	0 MEMPHIS ARLINGTON	DB0000A000140		12/31/2014	12/31/2024	62,900.77	62,900.77	-	(0.00)		

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
WRIGHT MEDICAL TECHNOLOGY INC	11576 MEMPHIS ARLINGTON	IDB0000A00015A	30001500000000D	12/31/2014	12/31/2024	9,775.40	9,775.40	-	(0.00)
WRIGHT MEDICAL TECHNOLOGY INC	11576 MEMPHIS ARLINGTON	IDB0000A00020A	30001600000000D	12/31/2015	12/31/2024	940.73	940.73	-	(0.00)
WRIGHT MEDICAL TECHNOLOGY INC	11576 MEMPHIS ARLINGTON	IDB0000A00022A	00018800000000D	12/31/2023	12/31/2031	40,572.20	100.00	10,143.05	(30,329.15)
WRIGHT MEDICAL TECHNOLOGY INC	1023 CHERRY	DB0935A000000	00093500000000D	12/31/2013	12/31/2028	3,814.77	100.00	953.69	(2,761.08)
WRIGHT MEDICAL TECHNOLOGY INC	1023 CHERRY	DB0975A000000	00097500000000D	12/31/2014	12/31/2029	1,843.82	100.00	460.96	(1,282.86)
WRIGHT MEDICAL TECHNOLOGY INC	1023 CHERRY	DB1590A000000	00159000000000D	12/31/2016	12/31/2031	3,698.83	100.00	924.71	(2,674.12)
WRIGHT MEDICAL TECHNOLOGY INC	1023 CHERRY	DB1240A000000	00124000000000D	12/31/2015	12/31/2030	6,330.83	100.00	1,582.71	(4,648.12)
		543				60,007,607.65	8,202,352.59	8,623,782.07	(43,181,473.03)

Section III

2024 ICC Contracts

(Downtown Memphis Commission)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
RIVERBLUFF COOPERATIVE	333 TENNESSEE	IC000110000000	00207400000020C	11/30/1981	11/30/2080	\$162,735	\$101,709	\$0	(\$61,026)
COTTON EXCHANGE BLDG A LTD PARTNERSHIP	65 UNION AVE	IC000270000000	00207000000030	12/01/1983	01/01/2024	\$57,528	\$7,320	\$0	(\$50,206)
THREE SISTERS LTD	61 MAIN ST	IC000290000000	002039000000140, 002039000000150, 002039000000160	12/23/1983	12/30/2025	\$62,878	\$15,029	\$0	(\$47,849)
MORGAN KEEGAN TOWER	50 FRONT	IC000410000000	002006000000240	12/27/1984	12/27/2024	\$62,720	\$6,113	\$0	(\$156,607)
MEMPHIS HOTEL PROPCO LLC	110 MONROE AVE	IC000450000000	002057000000090	12/31/1984	12/31/2025	\$115,157	\$2,691	\$0	(\$112,466)
WINCHESTER BUILDING LLC	179 MADISON AVE	IC000470000000	002060000000010, 00206000000001Z	12/28/1984	12/28/2024	\$63,695	\$2,215	\$0	(\$12,480)
SANDLERIN PLACE	80 MONROE AVE	IC000480000000	00203900000008C, 00203900000011C	12/31/1984	12/31/2024	\$113,185	\$11,528	\$0	(\$101,657)
MEMPHIS 99 PARKING GARAGE LP	99 MAIN ST	IC000500000000	002007000000080	07/25/1985	07/24/2025	\$58,701	\$20,240	\$0	(\$28,461)
AUTZONE INC	123 FRONT ST	IC001050000000	00204400000004C	09/01/1983	09/01/2033	\$345,857	\$12,885	\$0	(\$332,973)
GAYOSO HOUSE LP	141 MAIN ST	IC001130000000	002043000000040, 002043000000100	12/21/1983	12/21/2033	\$106,286	\$11,124	\$0	(\$105,162)
ISLAND PROPERTIES-RENTAL CENTER	715 HARBOR BEND	IC002100000000	001001000000550	10/27/1987	10/27/2028	\$22,374	\$1,775	\$0	(\$20,599)
HOTEL PEABODY LTD	149 UNION AVE	IC002120000000	0020510A0000010, 0020510A0000020, 0020510A0000030, 0020510A0000040	12/31/1987	12/31/2037	\$1,353,185	\$366,471	\$0	(\$986,714)
UNION MAIN HOLDINGS LLC	77 MAIN ST	IC002240000000	002042000000050	12/31/1987	12/31/2025	\$25,064	\$1,737	\$0	(\$23,327)
GIBSON GUITAR CORP	145 GEORGE W LEE AVE	IC002300000000	00212800000006C	07/26/1919	02/03/2024	\$46,475	\$176,219	\$0	(\$278,656)
PEABODY OFFICE TOWER LP	100 PEABODY AVE	IC002320000000	0020500A0000020	09/12/1987	09/12/2034	\$161,513	\$348	\$0	(\$160,669)
PEABODY OFFICE TOWER LP	1 PEABODY AVE	IC002400000000	0020500A0000020	09/12/1987	09/18/2034	\$18,894	\$71	\$0	(\$18,713)
PEABODY OFFICE TOWER LP	100 PEABODY AVE	IC002410000000	0020500A0000010, 0020500A0000030, 0020500A0000050	09/12/1987	08/19/2034	\$234,725	\$24	\$0	(\$234,701)
PEABODY PLACE GOLD LP	123 MAIN ST	IC002430000000	002043000000010, 002043000000020, 002043000000030, 0020430000000130	08/18/1984	08/18/2034	\$141,512	\$4,296	\$0	(\$137,216)
PEABODY PLACE-HAV LP	151 MAIN ST	IC002440000000	00204300000006C	12/03/1984	08/18/2034	\$46,211	\$631	\$0	(\$45,580)
GP MEMPHIS LLC	300 SECOND ST	IC003020000000	001034000000030	09/31/1988	08/31/2031	\$135,102	\$34,578	\$0	(\$100,524)
PEABODY PLACE HOTEL-HAMPTON INN	175 PEABODY AVE	IC003030000000	00205100000150, 00205100000290	12/31/1988	12/31/2038	\$188,923	\$3,071	\$0	(\$185,852)
THOB LLC	505 TENNESSEE	IC003200000000	002083000000010	05/06/1989	05/05/2024	\$7,645	\$3,454	\$0	(\$4,191)
MOORE BUILDING ASSOC LP	185 MONROE AVE	IC003250000000	00206300000001C	12/29/1988	12/31/2028	\$171,087	\$7,797	\$0	(\$163,290)
HERTZ MEMPHIS THREE LLC	195 MADISON AVE	IC003260000000	00206000000002C	12/29/1988	12/31/2028	\$62,678	\$5,943	\$0	(\$56,735)
MEMPHIS REDBIRDS BASEBALL FOUNDATION	UNION AVE & THIRD ST	IC003800000000	00206000000004C,002060000000120,00502000000021C	12/01/1988	12/01/2028	\$63,448	\$0	\$0	(\$63,448)
KNICKERBOCKER PROPERTIES	75 MUD ISLAND ACCESS	IC003830000000	009077000000020	01/13/2000	01/13/2040	\$923,575	\$51	\$0	(\$923,524)
FORUM RESIDENTIAL PARTNERS LLC	41 FOURTH ST	IC003850000000	00206100000006C, 0020610000000240,	05/17/2000	05/17/2039	\$488,471	\$33,992	\$0	(\$454,479)
WILMONT HOTEL LIMITED PARTNERS	79 MADISON AVE	IC003940000000	002039000000020, 002039000000030, 002039000000060, 002039000000070	08/02/2000	08/02/2029	\$240,731	\$106,060	\$0	(\$134,671)
9 SOUTH 2ND PROPERTIES LLC	21 SECOND ST	IC003940000000	002059000000014C	08/17/1988	02/17/2034	\$54,201	\$7,510	\$0	(\$46,691)
SOUTH BLUFFS A JOINT VENTURE	605 RIENZL	IC003950000000	002084000000080, 002084000000090, 002084000000100,	04/29/1988	04/29/2024	\$76,657	\$489	\$0	(\$76,168)
PARKING AUTHORITY OF THE CITY OF MEMPHIS	160 N MAIN ST ST	IC004190000000	0050050A0000020	07/29/1999	07/29/2024	\$97,938	\$41,477	\$0	(\$56,462)
HOTEL PEABODY GP	150 PEABODY AVE	IC004190000000	0050050A0000010	07/29/1999	07/29/2024	\$66,182	\$25,436	\$0	(\$40,746)
PEABODY PLACE CENTER LP	150 PEABODY AVE	IC004190000000	0050050A0000030	07/29/1999	07/29/2024	\$28,476	\$10,945	\$0	(\$17,531)
LEGEND LAND & CATTLE CO LLC	38 S MAIN ST	IC004590000000	00203900C00001	07/02/2002	09/22/2026	\$10,076	\$0	\$2,519	(\$7,557)
COURT SQUARE CENTER LLC	60 MAIN ST	IC007120000000	002013000000030	07/31/2006	07/31/2026	\$56,618	\$12,163	\$11,114	(\$33,341)
THG JEFFERSON LLC	75 JEFFERSON AVE	IC007230000000	002013000000010, 002013000000020	07/31/2006	07/31/2026	\$85,084	\$5,743	\$19,835	(\$59,506)
LEGEND SQUARE CENTER LLC	60 MAIN ST	IC007230000000	00200600000002C	08/13/2008	08/13/2028	\$108,480	\$3,671	\$26,202	(\$78,607)
0 PAULINE	0 PAULINE	IC007290000000	051017000000090	08/28/2008	08/28/2028	\$40,878	\$0	\$0	(\$0)
MEMPHIS PARK COMMERCIAL I LP	40 MAIN ST	IC007360000000	00205600000001C	12/23/2010	12/23/2030	\$250,860	\$61,208	\$47,413	(\$142,239)
PARKING AUTHORITY OF THE CITY OF MEMPHIS	61 SECOND ST	IC007370000000	00205500000002C	12/23/2010	12/23/2030	\$63,663	\$14	\$0	(\$63,649)
109 SOUTH SECOND PARTNERSHIP	109 SECOND ST	IC007380000000	0020530000000130	04/07/2011	04/07/2024	\$79,863	\$59,412	\$5,113	(\$15,338)
TENN STREET PARTNERS LLC	505 TENNESSEE	IC007430000000	002083000000040	05/06/1989	05/05/2024	\$5,625	\$1,297	\$0	(\$4,327)
SOUTH JUNCTION PARTNERS	7 GEORGIA	IC007440000000	002089000000140, 012068000000010, 012068000000020	08/14/2008	08/14/2028	\$201,156	\$3,528	\$49,407	(\$148,221)
195 MADISON AVE LLC	195 MADISON AVE	IC007480000000	002060000000030	12/19/2013	12/19/2033	\$76,408	\$18,204	\$0	(\$54,613)
MAIN STREET APARTMENT PARTNERS LLC	0 MAIN ST	IC007480000000	002125000000010, 0021250000000120	07/18/2014	07/18/2034	\$345,181	\$6,615	\$84,641	(\$253,924)
SOUTH JUNCTION PARTNERS II	0 CAROLINA	IC007490000000	002090000000030, 00209000000006C, 00209100000011C	08/14/2015	08/14/2028	\$120,518	\$3,856	\$29,130	(\$87,530)
CROSSTOWN BUILDING OWNER LLC	480 DR MARTIN LUTHER KING	IC007520000000	002012000000020, 020016000000160, 020016000000170, 020016000000180, 020017000000020, 020017000000030, 020017000000040, 020017000000050, 020017000000060, 020017000000070, 020017000000080, 020017000000090, 020017000000100, 020017000000110, 020017000000120	12/29/2014	12/29/2029	\$629,721	\$33,086	\$149,159	(\$447,476)
SELF TUCKER PROPERTIES LLC	85 SECOND ST	IC007530000000	0070110000000350, 007011000000360	04/29/2015	04/29/2025	\$49,417	\$7,501	\$10,479	(\$31,436)
KNOWLEDGE QUEST	1044 LAUDERDALE	IC007550000000	002053000000070, 002053000000080, 002053000000090	02/13/2015	02/13/2024	\$20,913	\$19,116	\$249	(\$898)
266 LOFTS LLC	366 FRONT ST	IC007560000000	025031000000010	04/29/2015	04/29/2025	\$473	\$1,003	\$0	\$136
WALKOFF PROPERTIES LLC	351 COURT ST	IC007570000000	00210100000016C, 002101000000170, 002101000000180	09/22/2016	03/22/2026	\$98,910	\$4,971	\$23,360	(\$70,079)
PARKING AUTHORITY OF THE CITY OF MEMPHIS	240 MADISON AVE	IC007590000000	002026000000010	05/31/2017	05/31/2032	\$5,510	\$10,939	\$5	\$58
SOUTH MAIN HOTEL LLC	400 MONROE AVE	IC007600000000	007001000000060	05/09/2017	05/09/2038	\$152,055	\$13,652	\$24,726	(\$104,178)
WHE MEMPHIS VI LLC	477 MAIN ST	IC007600000000	002107000000020	09/10/2018	09/10/2033	\$204,651	\$1,722	\$50,705	(\$152,115)
138 VANCE LLC	134 UNION AVE	IC007610000000	00205400000003C	09/10/2018	07/20/2032	\$49,251	\$18,252	\$67,476	(\$172,428)
495 TR PARTNERS	138 VANCE	IC007620000000	00213000000009C, 00213000000011C	12/07/2017	12/06/2029	\$249,133	\$19,235	\$57,913	(\$172,428)
138 HOLING LLC	11 TENNESSEE	IC007630000000	0020920000000310	07/16/2018	03/08/2036	\$240,021	\$5,441	\$85,973	(\$176,156)
RIVER HAWK PROPERTIES LLC	407 MONROE AVE	IC007640000000	0021190000000310, 002119000000040	08/30/2018	08/30/2028	\$100,461	\$3,602	\$24,215	(\$72,644)
495 TENNESSEE LLC	11 MINA	IC007650000000	007004000000070, 007004000000080	02/16/2018	02/16/2028	\$32,668	\$3,627	\$4,760	(\$14,281)
18 S MAIN MEM LLC	18 MAIN ST	IC007660000000	0020920000000250, 002093000000190, 002092000000390	03/08/2016	03/08/2036	\$403,064	\$98,332	\$88,332	(\$294,997)
360 METAL MUSEUM DR	360 METAL MUSEUM DR	IC007670000000	012008000000020	06/14/2019	12/14/2030	\$7,204	\$3,885	\$2,300	(\$2,490)
33 BEALE STREET HOTEL COMPANY LLC	0 WAGNER PL	IC007680000000	00209900000002C, 002099000000080	06/21/2019	07/02/2039	\$6,991	\$1,707	\$1,322	(\$3,967)
PMT INVESTMENTS LLC	0 DIANA	IC007690000000	007064000000090, 017064000000100	07/02/2019	07/02/2039	\$325,900	\$10,917	\$78,596	(\$235,788)
PGK PROPERTIES LLC	435 MADISON AVE	IC007710000000	007002000000030	01/30/2019	01/30/2027	\$835	\$4,905	\$2,338	(\$14,716)
PGK PROPERTIES LLC	421 MONROE AVE	IC007720000000	00700400000003C	12/31/2018	12/31/2038	\$9,248	\$9,675	\$23	\$665
266 LOFTS LLC	276 FRONT ST	IC007740000000	002101000000080	12/31/2018	12/31/2038	\$2,442	\$2,601	\$1,955	(\$5,564)
COOPER STREET PARTNERS LLC	999 COOPER	IC007760000000	031120000000100	09/26/2017	09/22/2026	\$96,615	\$5,564	\$22,763	(\$68,288)
BELZ HARBOUR	1835 UNION AVE	IC007770000000	016043000000020, 016043000000210	12/18/2017	12/18/2032	\$35,122	\$3,122	\$8,512	(\$25,536)
				12/28/2017	12/28/2032	\$350,827	\$26,260	\$81,142	(\$243,425)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
400 SOUTH MAIN LLC	400 S MAIN ST	ICCO7780000000	00211008000001C	07/30/2020	07/30/2035	\$49,269	\$24,891	\$6,094	(\$18,283)
PEABODY FALLS LLC	2017 PEABODY AVE	ICCO7790000000	016059000000340, 016059000000380, 016059000000410	06/30/2020	06/30/2032	\$48,656	\$16,383	\$8,068	(\$34,204)
LEX POPLAR ARTS LLC	1935 POPLAR AVE	ICCO7800000000	017058000000010, 017058000000020, 017058000000030, 017058000000040,	03/11/2020	03/11/2033	\$178,550	\$7,901	\$42,662	(\$127,987)
WF 40 HULING LLC	40 HULING	ICCO7810000000	002076000000010, 00207600000001Z	09/22/2021	09/22/2032	\$44,667	\$28,621	\$4,011	(\$12,034)
BAKERY APARTMENTS	0 MONROE AVE	ICCO7820000000	007001000000080	09/13/2018	09/13/2038	\$299,709	\$2,307	\$74,350	(\$223,051)
1030 POPLAR LLC	1030 POPLAR AVE	ICCO7800000000	02090000000007C	06/15/2021	06/15/2034	\$8,381	\$6,722	\$415	(\$1,245)
CARUTHERS GROUP LLC	2035 MADISON AVE	ICCO7910000000	01706400000003C	06/30/2021	06/30/2031	\$20,801	\$8,773	\$3,007	(\$9,021)
PARACHUTE INVESTMENT COMPANY LLC	80 VIRGINIA	ICCO7920000000	012047000000010, 01204700000007C	10/13/2020	04/13/2029	\$34,644	\$2,715	\$7,982	(\$23,947)
MALONE PARK COMMONS LLC	97 SAFFARANS AVE	ICCO7930000000	001061000000010, 001061000000120, 001061000000170, 001061000000230,	08/14/2020	08/14/2033	\$27,856	\$1,526	\$6,583	(\$19,748)
ONE BEALE APARTMENTS	283 FRONT ST	ICCO7940000000	002098000000090	06/07/2019	06/07/2039	\$117,346	\$5,325	\$0	(\$112,020)
ONE BEALE APARTMENTS	275 FRONT ST	ICCO7950000000	0020980000000100	06/07/2019	06/07/2039	\$485,298	\$28,422	\$87,085	(\$369,792)
AQUASERVE	61 KEEL AVE	ICCO7960000000	001052000000010	03/05/2021	03/05/2034	\$10,143	\$3,763	\$1,595	(\$4,785)
WISEACRE LLC	394 S THIRD ST	ICCO7970000000	0050180000000150, 005018000000080, 00501800000016C, 005018000000080	05/21/2019	05/21/2034	\$81,212	\$5,965	\$18,912	(\$56,435)
NOVEMBER 6 INVESTMENTS	64 S MAIN ST	ICCO7980000000	005018000000070, 00501800000010C	04/17/2019	04/16/2032	\$2,745	\$3,577	\$0	\$8943
ORION FEDERAL CREDIT UNION	400 MONROE AVE	ICCO7990000000	002056000000090	01/31/2018	01/31/2038	\$204,451	\$1,616	\$49,009	(\$149,726)
99 S FRONT ST	99 S FRONT ST	ICCO8000000000	007001000000060	09/30/2020	09/30/2039	\$203,469	\$15,857	\$49,009	(\$143,375)
WOLF RIVER HARBOR HOLDINGS LLC	40 KEEL AVE	ICCO8010000000	00241000000009C	09/30/2020	09/30/2039	\$101,592	\$9,997	\$1,604	(\$119,991)
LCR MEMPHIS LLC	380 BEALE ST	ICCO8020000000	001046000000010	01/14/2021	01/14/2041	\$5,720	\$6,327	\$0	\$801
189 BARKSDALE LLC	189 S BARKSDALE ST	ICCO8030000000	005006000000290	03/31/2021	03/31/2034	\$3,570	\$3,570	\$3,495	(\$10,466)
7 VANCE AVE	7 VANCE AVE	ICCO8040000000	00207500000001C	04/29/2021	04/29/2031	\$17,552	\$7,609	\$3,814	(\$95,442)
CABIGAO INVESTMENTS	345 S MAIN ST	ICCO8050000000	002103000000050, 002103000000140	10/27/2021	04/27/2041	\$135,060	\$3,379	\$5,415	(\$16,245)
245 FRONT STREET HOTEL CO	245 FRONT ST	ICCO8060000000	002099000000010	06/30/2021	06/30/2034	\$25,038	\$12,338	\$38,008	(\$114,023)
220 SOUTH PARTNERS	220 CLAYBROOK	ICCO8090000000	016002000000060	12/01/2022	09/01/2039	\$164,388	\$1,673	\$0	(\$0)
PARKING AUTHORITY OF THE CITY OF MEMPHIS	47 KEEL AVE	ICCO8120000000	001470000000040, 001470000000050, 001470000000060	08/24/2023	08/01/2039	\$4,181	\$283	\$974	(\$2,923)
107 S MAIN LLC	107 SOUTH MAIN ST	ICCO8130000000	002042000000160	10/31/2022	10/31/2042	\$12,256	\$12,256	\$0	(\$0)
757 COURT LLC	0 COURT ST	ICCO8140000000	023017000000060	06/07/2023	09/01/2036	\$2,648	\$4,629	\$0	\$1,981
		97				\$12,827,744	\$1,743,536	\$1,448,103	(\$9,636,105)

Section IV
2024 IDB Contracts
(EDGE)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
ARVATO DIGITAL SERVICES LLC	3303 E HOLMES RD	IDB073900000000	09410000003040	07/27/2007	10/01/2032	\$189,356	\$82,130	\$28,806	(\$78,419)
RVANA FOODS INC	2314 S LAUDERDALE ST	IDB075900000000	049067000000010	12/31/2023	12/31/2026	\$238,514	\$215,270	\$5,811	(\$17,432)
SMITH & NEPHEW INC	1450 BROOKS RD	IDB0832A0000000	000832000000000	12/31/2009	12/31/2024	\$22,592	\$100	\$5,648	(\$16,844)
NUCOR STEEL MEMPHIS INC	3601 PAUL R LOWRY	IDB083300000000	000833000000000	12/31/2009	12/31/2024	\$48,972	\$12,243	\$12,243	(\$36,629)
NIKE TN INC	3100 NEW FRAYSER	IDB0838A0000000	000838000000000	12/31/2009	12/31/2024	\$16,013	\$16,013	\$0	(\$0)
LUCITE INTERNATIONAL INC	7275 GOODLETT FARMS PKWY	IDB0852A0000000	000852000000000	12/16/2010	12/31/2025	\$113	\$0	\$28	(\$85)
LUCITE INTERNATIONAL INC	2665 FITE RD	IDB0853A0000000	000853000000000	12/16/2010	12/31/2025	\$11,992	\$0	\$2,998	(\$8,994)
SMITH & NEPHEW INC	7135 GOODLETTS FARMS PKWY	IDB086500000000	D020700000352C	12/31/2010	12/31/2025	\$387,116	\$37,731	\$96,779	(\$252,607)
KTG (USA) INC	400 MAHANNAH	IDB086800000000	0390350000017C	08/01/2011	09/01/2026	\$149,069	\$18,406	\$37,267	(\$93,396)
VALERO REFINING COMPANY	5151 RAINES RD	IDB086900000000	093400000006280	05/02/2011	05/02/2026	\$248,294	\$20,640	\$62,074	(\$165,581)
TENNESSEE LLC	543 W MALLORY	IDB0885A0000000	000885000000000	12/31/2012	12/31/2027	\$67,482	\$100	\$16,871	(\$50,512)
SMITH & NEPHEW INC	7135 GOODLETTS FARMS PKWY	IDB0888A0000000	000888000000000	12/31/2012	12/31/2027	\$12,479	\$200	\$3,120	(\$9,159)
LUCITE INTERNATIONAL INC	2665 FITE RD	IDB0890A0000000	000890000000000	12/31/2012	12/31/2027	\$1,767	\$0	\$442	(\$1,325)
LUCITE INTERNATIONAL INC	2665 FITE RD	IDB089100000000	D0135000004380	01/01/2012	12/31/2025	\$47,393	\$34,185	\$3,897	(\$9,301)
PENNA KEM LLC	3324 CHELSEA AVE	IDB0900A0000000	000900000000000	12/31/2011	12/31/2026	\$5,602	\$100	\$1,400	(\$4,101)
VALERO REFINING COMPANY-	543 W MALLORY	IDB0901A0000000	000901000000000	12/31/2011	12/31/2026	\$150,838	\$100	\$37,710	(\$113,029)
TENNESSEE LLC	400 MAHANNAH	IDB0904A0000000	000904000000000	12/31/2012	12/31/2027	\$286,394	\$100	\$71,599	(\$214,896)
KTG (USA) INC	1231 POPE	IDB0907A0000000	000907000000000	12/31/2012	12/31/2024	\$76,634	\$100	\$19,159	(\$57,376)
PMC BIOGENIX INC	3100 NEW FRAYSER	IDB091200000000	09007800000025C, 090078000000280, 090078000000290, 090078000000300	12/31/2013	12/31/2028	\$1,953,681	\$22,565	\$488,420	(\$1,442,696)
NIKE TN INC	7275 GOODLETT FARMS PKWY	IDB0917A0000000	000917000000000	12/31/2013	12/31/2028	\$53	\$100	\$2	\$49
VALERO REFINING COMPANY-	3324 CHELSEA AVE	IDB0920A0000000	000920000000000	12/31/2013	12/31/2028	\$14,307	\$100	\$3,577	(\$10,630)
TENNESSEE LLC	543 W MALLORY	IDB0921A0000000	000921000000000	12/31/2013	12/31/2028	\$73,030	\$100	\$18,257	(\$54,872)
NUCOR STEEL MEMPHIS INC	3601 PAUL R LOWRY	IDB0922A0000000	000922000000000	12/31/2013	12/31/2028	\$43,111	\$100	\$10,778	(\$32,233)
NIKE TN INC	3100 NEW FRAYSER	IDB0924A0000000	000924000000000	12/31/2013	12/31/2028	\$179	\$100	\$45	(\$34)
MC IONIC SOLUTIONS US INC	2665 FITE RD	IDB0926A0000000	000926000000000	12/31/2013	12/31/2027	\$284	\$100	\$71	(\$113)
KTG (USA) LP	400 MAHANNAH	IDB0927A0000000	000927000000000	12/31/2013	12/31/2028	\$88,834	\$100	\$22,208	(\$66,525)
LUCITE INTERNATIONAL INC	2665 FITE RD	IDB0930A0000000	000930000000000	12/31/2013	12/31/2028	\$11,521	\$100	\$2,880	(\$8,540)
IBM CHERRY ROAD	1029 CHERRY	IDB093400000000	058126000000270, 058126000000280	12/31/2013	12/31/2028	\$280,866	\$11,640	\$70,216	(\$199,009)
WRIGHT MEDICAL TECHNOLOGY INC	1023 CHERRY	IDB0935A0000000	000935000000000	12/31/2013	12/31/2028	\$3,815	\$100	\$954	(\$2,761)
BRYCE CORPORATION	4505 LAMAR AVE	IDB0937A0000000	000937000000000	12/31/2013	01/01/2025	\$4,918	\$1,230	\$1,230	(\$3,589)
WPT EASTPARK II LP	5405 HICKORY HILL	IDB093800000000	094200000004870	01/01/2014	01/01/2025	\$185,807	\$11,932	\$46,452	(\$127,423)
MCKESSON CORPORATION	4836 SOUTHBRIDGE BLVD (RX PAK)	IDB0939A0000000	000939000000000	12/31/2012	12/31/2025	\$4,107	\$100	\$1,027	(\$2,980)
UNITED PARCEL SERVICE INC	0 WINCHESTER	IDB095000000000	06017400001400, 06017600000383L, 06018600000008L	07/01/2014	07/01/2025	\$407,577	\$92,742	\$0	(\$314,835)
LUCITE INTERNATIONAL INC	7275 GOODLETT FARMS PKWY	IDB0953A0000000	000953000000000	12/31/2014	12/31/2029	\$15,714	\$100	\$3,928	(\$11,685)
INTERNATIONAL PAPER COMPANY	6165 HOLMES RD	IDB095700000000	094200000004960	01/30/2015	01/30/2030	\$65,161	\$4,470	\$16,290	(\$44,401)
NIKE TN INC	3100 NEW FRAYSER	IDB0958A0000000	000958000000000	12/31/2014	12/31/2029	\$91,060	\$100	\$22,766	(\$68,199)
PENNA KEM LLC	3324 CHELSEA AVE	IDB0959A0000000	000959000000000	12/31/2014	12/31/2029	\$14,150	\$100	\$3,537	(\$10,512)
KTG (USA) INC	400 MAHANNAH	IDB0964A0000000	000964000000000	08/16/2014	08/16/2029	\$108,158	\$100	\$27,039	(\$81,018)
BRYCE CORPORATION	4505 LAMAR AVE	IDB0965A0000000	000965000000000	12/31/2014	12/31/2025	\$5,066	\$100	\$1,266	(\$3,699)
FEDERAL EXPRESS CORPORATION	3851 AIRWAYS BLVD	IDB0967A0000000	000967000000000	12/31/2014	12/31/2027	\$32,566	\$100	\$8,142	(\$24,325)
MCKESSON CORPORATION	4001 QUEST WAY	IDB0969A0000000	000969000000000	12/31/2014	12/31/2025	\$43,027	\$100	\$10,757	(\$32,170)
VALERO REFINING COMPANY	543 W MALLORY	IDB0970A0000000	000970000000000	12/31/2014	12/31/2029	\$102,192	\$100	\$25,548	(\$76,544)
MCKESSON CORPORATION	4853 CRUMPLER (ROC BLDG A)	IDB0972A0000000	000972000000000	12/31/2014	12/31/2025	\$66,933	\$100	\$16,733	(\$50,100)
WRIGHT MEDICAL TECHNOLOGY INC	1023 CHERRY	IDB0975A0000000	000975000000000	12/31/2014	12/31/2029	\$1,844	\$100	\$461	(\$1,283)
JM SMUCKER LLC	4789 CROMWELL	IDB097600000000	074032000000350	12/31/2014	12/31/2027	\$289,206	\$38,117	\$181,304	(\$69,785)
MCKESSON CORPORATION	4836 SOUTHBRIDGE (RX PAK)	IDB0981A0000000	000981000000000	12/31/2012	12/31/2025	\$2,992	\$100	\$748	(\$2,144)
MCKESSON CORPORATION	4836 CRUMPER (ROC BLDG A)	IDB0982A0000000	000982000000000	12/31/2013	12/31/2025	\$3,091	\$100	\$773	(\$2,218)
JM SMUCKER LLC	4789 CROMWELL	IDB0986A0000000	000986000000000	12/31/2014	12/31/2029	\$95,734	\$100	\$23,934	(\$71,701)
NIKE TN INC	0 RALEIGH FRAYSER	IDB098900000000	090078000000250, 09007800000025C, 090078000000270, 090078000000300	07/31/2014	07/31/2029	\$91,510	\$24,632	\$18,639	(\$48,239)
DREAM INDUSTRIAL MEMPHIS 1 LLC	4770 SOUTHPOINT	IDB099100000000	094200000004310	03/31/2015	03/31/2030	\$295,181	\$144,040	\$39,849	(\$111,291)
HIGHWOODS REALTY LIMITED PARTNERSHIP	0 INTERNATIONAL PLACE	IDB099200000000	08000800000480C	12/31/2014	12/31/2029	\$687,850	\$32,891	\$171,963	(\$482,897)
NUCOR STEEL MEMPHIS INC	3601 PAUL R LOWRY	IDB0993A0000000	000993000000000	12/31/2014	12/31/2029	\$132,224	\$100	\$33,056	(\$99,068)
EXETER 4155 QUEST LLC	4155 QUESTWAY	IDB099600000000	093400000005510	12/31/2015	12/17/2030	\$411,519	\$18,221	\$102,880	(\$290,419)
EXETER 5800 CHALLENGE LLC	5800 CHALLENGE	IDB099800000000	093400000005490	12/17/2015	12/17/2030	\$252,566	\$5,723	\$63,141	(\$183,702)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
IKEA US EAST LLC	0. GERMANTOWN	IDB10000000000	09540000006000, 09650000007530,	12/31/2015	12/31/2026	\$454,796	\$40,300	\$113,285	(\$501,211)
PENIN A KEM LLC	3324 CHELSEA AVE	IDB10200000000	09650000007540	12/31/2015	12/31/2030	\$20,513	\$100	\$5,128	(\$15,285)
INTERNATIONAL PAPER COMPANY	6165 HOLMES RD	IDB10300000000	001020000000000	12/31/2015	12/31/2030	\$1,623	\$100	\$406	(\$1,117)
CYBER GRAPHICS LLC	3825 DELP	IDB10600000000	001060000000000	12/31/2015	12/31/2026	\$2,663	\$100	\$666	(\$1,897)
VALERO REFINING COMPANY-									
TENNESSEE LLC	543 W MALLORY	IDB10700000000	001070000000000	12/31/2015	12/31/2030	\$59,759	\$100	\$14,940	(\$44,719)
IMPACT INNOVATIONS INC	6269 E SHELBY DR	IDB10800000000	001080000000000	12/31/2017	12/31/2026	\$7,017	\$100	\$2,456	(\$4,461)
LUCITE INTERNATIONAL INC	2665 FITE RD	IDB10900000000	001090000000000	12/31/2015	12/31/2030	\$313,209	\$100	\$78,302	(\$234,906)
LUCITE INTERNATIONAL INC	6070 POPLAR AVE	IDB11000000000	001100000000000	12/16/2015	12/16/2030	\$13,604	\$100	\$3,401	(\$10,103)
COCA-COLA REFRESHMENTS USA	4774 SOUTHPOINT	IDB11300000000	001130000000000	12/31/2015	12/31/2030	\$1,187	\$100	\$297	(\$790)
CUMMINS	5800 CHALLENGE	IDB11500000000	001150000000000	12/31/2015	12/31/2030	\$6,534	\$100	\$1,664	(\$4,771)
FEDERAL EXPRESS CORPORATION	3851 AIRWAYS BLVD	IDB11600000000	001160000000000	12/31/2015	12/31/2028	\$3,538	\$100	\$885	(\$2,554)
AGILENT TECHNOLOGIES INC	5050 HOLMES RD	IDB11700000000	094200000005440	06/01/2018	09/31/2028	\$275,012	\$148,079	\$33,001	(\$93,932)
JM SMUCKER LLC	4789 CROMWELL	IDB11900000000	001190000000000	12/31/2015	12/31/2030	\$3,921	\$100	\$980	(\$2,840)
NUCOR STEEL MEMPHIS INC	3601 PAUL R LOWRY	IDB12300000000	001230000000000	12/31/2015	12/31/2030	\$17,539	\$100	\$4,385	(\$13,054)
WRIGHT MEDICAL TECHNOLOGY INC	1023 CHERRY	IDB12400000000	001240000000000	12/31/2015	12/31/2030	\$6,331	\$100	\$1,583	(\$4,648)
MC IONIC SOLUTIONS US INC	2665 FITE RD	IDB12500000000	001250000000000	12/31/2015	12/31/2030	\$39,903	\$100	\$9,976	(\$29,827)
INTERNATIONAL PAPER COMPANY	6420 POPLAR AVE	IDB12700000000	001270000000000	12/31/2015	12/31/2030	\$14,747	\$100	\$3,687	(\$10,960)
INTERNATIONAL PAPER COMPANY	6400 POPLAR AVE (THE TOWERS)	IDB12800000000	001280000000000	12/31/2015	12/31/2030	\$18,235	\$100	\$4,559	(\$13,576)
NIKE TN INC	3100 NEW FRAYSER	IDB13000000000	001300000000000	12/31/2015	12/31/2030	\$75,263	\$100	\$18,816	(\$56,347)
DREAM INDUSTRIAL MEMPHIS 2 LLC	5605 HOLMESCREST	IDB13200000000	094100000002920	12/31/2015	12/31/2026	\$535,297	\$297,796	\$62,897	(\$174,804)
INTERNATIONAL PAPER COMPANY	6340 POPLAR AVE	IDB13400000000	090080000003420, 08000080000003410,	12/31/2015	12/31/2030	\$491,237	\$28,605	\$122,809	(\$339,822)
POPLARMASSEY LLC	6340 POPLAR AVE	IDB13600000000	09008000000340C, 08000080000003410,	12/31/2015	12/31/2030	\$491,237	\$21,488	\$155,582	(\$314,166)
INTERNATIONAL PAPER COMPANY	1740 INTERNATIONAL	IDB13700000000	090080000005670	12/31/2015	12/31/2030	\$22,786	\$100	\$5,696	(\$16,989)
INTERNATIONAL PAPER COMPANY	6165 HOLMES RD	IDB13800000000	001380000000000	12/31/2015	12/31/2030	\$45,533	\$100	\$11,383	(\$34,050)
INTERNATIONAL PAPER COMPANY	3323 PLAYERS CLUB	IDB13900000000	0810910000000040	12/31/2015	12/31/2030	\$16,442	\$21,640	\$29,111	(\$65,692)
INTERNATIONAL PAPER COMPANY	2522 WINCHESTER	IDB14100000000	090174000000128L	12/31/2015	12/31/2030	\$22,725	\$0	\$4,833	(\$17,892)
INTERNATIONAL PAPER COMPANY	2522 WINCHESTER	IDB14200000000	001420000000000	12/31/2015	12/31/2030	\$264	\$100	\$66	(\$98)
PG PROPERTIES 17 LLC	0 SHELBY DR	IDB14500000000	093600000002310, 0936000000002340	01/31/2017	01/31/2027	\$152,718	\$5,718	\$38,180	(\$108,821)
SOLAE LLC	4272 MENDENHALL	IDB14800000000	09410000000172C	12/31/2016	12/31/2027	\$3,877	\$100	\$969	(\$2,803)
DAWSON LOGISTICS ASSETS LLC	4155 HOLMES RD	IDB15200000000	09410000000172C	05/01/2018	05/01/2033	\$557,092	\$29,235	\$131,964	(\$395,893)
CYBER GRAPHICS LLC	4505 OLD LAMAR AVE	IDB15400000000	001540000000000	12/31/2017	12/31/2027	\$41,379	\$100	\$18,442	(\$65,227)
IKEA US EAST LLC	7900 IKEA WAY	IDB15600000000	001560000000000	12/31/2016	12/31/2027	\$15,939	\$0	\$3,985	(\$30,934)
JM SMUCKER LLC	4789 CROMWELL	IDB15800000000	001580000000000	12/31/2016	12/31/2032	\$3,629	\$100	\$0	(\$3,529)
WRIGHT MEDICAL TECHNOLOGY INC	1023 CHERRY	IDB15900000000	001590000000000	12/31/2016	12/31/2031	\$3,699	\$925	\$925	(\$2,674)
BIG BOX 5140 MEMPHIS OAKS LLC	4010 HOLMES RD	IDB16000000000	09410000001790, 094100000001800	04/30/2018	04/30/2033	\$465,553	\$18,833	\$111,662	(\$335,057)
SOUTHRIDGE OWNER LP	4926 SOUTHRIDGE	IDB16100000000	09370000000534C, 094300000005690	05/01/2018	05/01/2033	\$227,051	\$12,304	\$53,687	(\$161,060)
TAG AMERICAN WAY REAL ESTATE LLC	4450 AMERICAN WAY	IDB16700000000	001670000000000	12/31/2017	12/31/2029	\$6,423	\$0	\$1,606	(\$4,818)
US INDUSTRIAL REIT II	5215 LAMAR AVE	IDB16800000000	094200000005460	04/30/2018	04/30/2033	\$485,543	\$18,261	\$116,820	(\$350,461)
GPT INDUSTRIAL GROUP OWNER I LP	6100 HOLMES RD	IDB16900000000	094200000005070	06/04/2018	06/04/2026	\$497,923	\$17,259	\$120,166	(\$360,498)
TAG AMERICAN WAY REAL ESTATE LLC	4430 AMERICAN WAY	IDB17000000000	073022000003710, 073022000003740	12/31/2017	12/31/2029	\$322,198	\$15,968	\$80,549	(\$225,680)
949 RIDGEWAY INVESTMENTS LLC	949 SHADY GROVE	IDB17010000000	080024000000250	11/01/2018	11/01/2032	\$401,433	\$248,595	\$43,656	(\$109,182)
HOLLYWOOD FEED LLC	1341 WARFORD	IDB17020000000	0430060000008C, 043006000000110	07/31/2018	07/31/2028	\$15,264	\$3,180	\$3,021	(\$9,064)
FEDERAL EXPRESS CORPORATION	3851 AIRWAYS BLVD	IDB17030000000	001703000000000	12/31/2016	12/31/2029	\$42,621	\$100	\$10,655	(\$31,866)
FEDERAL EXPRESS CORPORATION	3851 AIRWAYS BLVD	IDB17040000000	001704000000000	12/31/2017	12/31/2030	\$49,549	\$100	\$12,367	(\$37,062)
CARGILL INC	2330 BUOY	IDB17050000000	001705000000000	12/31/2017	12/31/2024	\$155,457	\$0	\$38,864	(\$116,592)
PREMIUM GUARD INCORPORATED	4770 HICKORY HILL	IDB17060000000	001706000000000	12/31/2017	12/31/2027	\$1,192	\$0	\$298	(\$894)
WM BARR & COMPANY INC	2210 BUOY	IDB17090000000	050102000000440, 05011300000002C,	08/31/2018	08/31/2027	\$114,380	\$11,908	\$25,618	(\$76,854)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	5215 LAMAR AVE	IDB17110000000	05011300000006C, 05011300000015C	12/31/2018	12/31/2033	\$3,367	\$0	\$842	(\$2,525)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	5140 MEMPHIS OAKS	IDB17120000000	001712000000000	12/31/2018	12/31/2033	\$1,888	\$0	\$472	(\$1,416)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	4926 SOUTHRIDGE	IDB17130000000	001713000000000	12/31/2018	12/31/2033	\$3,130	\$0	\$783	(\$2,348)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	4155 HOLMES RD	IDB17140000000	001714000000000	12/31/2018	12/31/2033	\$875	\$0	\$219	(\$656)
BARRETT DISTRIBUTION CENTERS LLC	6100 HOLMES RD	IDB17150000000	001715000000000	12/31/2019	12/31/2029	\$38,358	\$0	\$9,590	(\$28,769)
MIMCO COM INC	3350 MIAC	IDB17160000000	001716000000000	12/31/2018	12/31/2033	\$10,890	\$0	\$2,723	(\$8,168)
PREMIUM GUARD INCORPORATED	4770 HICKORY HILL	IDB17170000000	001717000000000	12/31/2018	12/31/2028	\$522	\$0	\$130	(\$391)
FRANKLIN SPORTS INC	5510 GETWELL	IDB17190000000	001719000000000	12/31/2018	12/31/2026	\$304	\$0	\$76	(\$228)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
PLASKOLITE TENNESSEE LLC	2665 FITE RD	IDB1720A000000	001720000000000	03/31/2018	12/31/2029	\$10,483	\$100	\$2,621	(\$7,762)
PLASKOLITE TENNESSEE LLC	2665 FITE RD	IDB1721A000000	001721000000000	03/31/2018	12/31/2025	\$37	\$100	\$9	\$73
PLASKOLITE TENNESSEE LLC	2665 FITE RD	IDB1722A000000	001722000000000	03/31/2018	12/31/2028	\$695	\$100	\$174	(\$421)
PLASKOLITE TENNESSEE LLC	2665 FITE RD	IDB1723A000000	001723000000000	03/31/2018	12/31/2026	\$48	\$100	\$12	\$64
PLASKOLITE TENNESSEE LLC	2665 FITE RD	IDB1724A000000	001724000000000	03/31/2018	12/31/2026	\$12	\$100	\$3	\$91
PLASKOLITE TENNESSEE LLC	2665 FITE RD	IDB1725A000000	001725000000000	03/31/2018	03/31/2027	\$70	\$100	\$18	\$47
PLASKOLITE TENNESSEE LLC	2665 FITE RD	IDB1726A000000	001726000000000	03/31/2018	12/31/2025	\$14	\$100	\$4	\$89
PLASKOLITE TENNESSEE LLC	2665 FITE RD	IDB1728A000000	001728000000000	03/18/2018	12/31/2028	\$6	\$100	\$2	\$95
EBROFROST NORTH AMERICA INC	2360 PROSPECT	IDB1730A000000	001730000000000	12/31/2017	12/31/2025	\$17,166	\$0	\$4,291	(\$12,874)
PLASKOLITE TENNESSEE LLC	2665 FITE RD	IDB1732A000000	001732000000000	03/18/2018	12/31/2030	\$37,969	\$100	\$9,492	(\$28,377)
PLASKOLITE TENNESSEE LLC	2665 FITE RD	IDB1733A000000	001733000000000	03/31/2018	12/31/2029	\$9	\$100	\$2	\$93
PLASKOLITE TENNESSEE LLC	2665 FITE RD	IDB1734A000000	001734000000000	03/31/2018	12/31/2027	\$998	\$100	\$462	(\$426)
CARGILL INC	2330 BUOY	IDB1735A000000	001735000000000	12/31/2018	12/31/2024	\$90,131	\$0	\$22,533	(\$67,598)
IMPACT INNOVATIONS INC	6269 SHELBY DR	IDB1736A000000	001736000000000	12/31/2018	12/31/2027	\$3,048	\$100	\$1,067	(\$1,881)
EBROFROST NORTH AMERICA INC	2360 PROSPECT	IDB1737A000000	001737000000000	12/31/2018	12/31/2026	\$8,838	\$0	\$2,209	(\$6,629)
ONYX MEDICAL CORP	1800 N SHELBY OAKS	IDB1741A000000	001752000000000	12/31/2018	12/31/2028	\$81,095	\$0	\$2,024	(\$6,071)
HOLLYWOOD FEED LLC	1341 WORFORD	IDB1743A000000	001751000000000	12/31/2018	12/31/2028	\$11,750	\$100	\$247	(\$11,404)
GREATER MEMPHIS AUTO DEALERS ASSOC	2785 MENDENHALL	IDB1744A000000	0740010A000060	04/18/2019	04/18/2034	\$6,102	\$7,197	\$93	\$1,188
IDIG DAVENPORT LLC	3292 HOLMES RD	IDB17450000000	09410000002890	12/31/2018	12/31/2031	\$545,347	\$4,238	\$136,337	(\$404,772)
WM BARR & COMPANY INC	6750 LENOX CENTER	IDB1748A000000	001760000000000	12/31/2018	12/31/2027	\$58,449	\$0	\$14,612	(\$43,837)
FEDERAL EXPRESS CORPORATION	5050 HOLMES RD	IDB1750A000000	001750000000000, 001754000000000	12/31/2018	12/31/2031	\$59,622	\$100	\$14,905	(\$44,616)
LUCITE INTERNATIONAL INC	2665 FITE RD	IDB1756A000000	001756000000000	12/31/2021	12/31/2026	\$1,376	\$0	\$344	(\$1,032)
AMPRO INDUSTRIES INC	4171 STEELE ST	IDB1761A000000	001761000000000	01/01/2021	12/31/2026	\$26,825	\$0	\$6,706	(\$20,119)
BINGHAMPTON GATEWAY LLC	516 TILLMAN	IDB17660000000	03704200000460, 03704200000470	12/31/2017	12/31/2032	\$68,763	\$903	\$17,191	(\$50,664)
JM SMUCKER LLC	4789 CROMWELL	IDB1768A000000	001768000000000	12/31/2018	12/31/2033	\$30,724	\$100	\$7,681	(\$22,943)
ONYX MEDICAL LLC	1800 N SHELBY OAKS	IDB17690000000	08904400000360C	12/31/2018	12/31/2028	\$95,542	\$11,784	\$21,157	(\$62,602)
VALERO REFINING COMPANY TENNESSEE LLC	543 W MALLORY	IDB1772A000000	001772000000000	12/31/2016	12/31/2031	\$124,731	\$100	\$31,183	(\$93,448)
RIXIANA FOODS INC	2314 S LAUDERDALE ST	IDB1773A000000	001773000000000	12/31/2019	12/31/2026	\$44,253	\$0	\$11,063	(\$33,190)
PEROXICHEM LLC	2178 CENTRAL AVE	IDB1774A000000	001774000000000	12/31/2019	12/31/2026	\$21,644	\$0	\$5,411	(\$16,233)
AGILENT TECHNOLOGIES INC	5050 HOLMES RD	IDB1775A000000	001750000000000	12/31/2018	12/31/2028	\$14,103	\$0	\$3,526	(\$10,577)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN IN	4926 SOUTHRIDGE	IDB1775A200000	001775000000000	12/31/2019	12/31/2034	\$1,850	\$0	\$462	(\$1,387)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN IN	6481 HIGHWAY 51	IDB1776A000000	001776000000000	12/31/2019	12/31/2034	\$1,301	\$0	\$325	(\$976)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN IN	7990 TRINITY RD	IDB1777A000000	001777000000000	12/31/2019	12/31/2034	\$259	\$0	\$95	(\$195)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN IN	4155 HOLMES RD	IDB1778A000000	001778000000000	12/31/2019	12/31/2034	\$985	\$0	\$246	(\$739)
PFIZER INC	1585 ELVIS PRESLEY BLVD	IDB1779A000000	001779000000000	12/31/2019	12/31/2032	\$8,642	\$0	\$2,161	(\$6,479)
FRANKLIN SPORTS INC	5510 GETWELL	IDB1780A000000	001780000000000	12/31/2019	12/31/2025	\$665	\$0	\$166	(\$499)
MIMMO COM INC	3350 MIAC	IDB1782A000000	001782000000000	12/31/2019	12/31/2034	\$3,125	\$0	\$781	(\$2,344)
SYLVAMO NORTH AMERICA	6077 PRIMACY PKWY	IDB17850000000	08100400000170	01/01/2022	12/31/2036	\$160,378	\$77,096	\$20,821	(\$62,462)
AUTOZONE PARTS INC	1585 ELVIS PRESLEY BLVD	IDB1790A000000	001790000000000	12/31/2019	12/31/2034	\$8,603	\$0	\$2,151	(\$6,452)
MCKESSON CORPORATION	4971 SOUTHRIDGE	IDB1793A000000	001793000000000	12/31/2014	12/31/2026	\$115	\$100	\$29	\$14
HYOSUNG HEAVY INDUSTRIES CORPORATION	2865 RIVERPORT	IDB1794A000000	001794000000000	12/31/2019	12/31/2030	\$27,120	\$0	\$6,780	(\$20,340)
SEDGWICK CLAIMS MGMT SRVS	8125 SEDGWICK	IDB1795A000000	001795000000000	12/31/2019	12/31/2034	\$7,782	\$0	\$1,946	(\$5,837)
EXETER PROPERTY GROUP	5510 GETWELL	IDB17960000000	09410000000700	02/01/2020	02/01/2026	\$515,421	\$370,683	\$36,185	(\$108,554)
FORTNER DORIS C (LE) AND LYNNE F	2846 AIRWAYS BLVD	IDB1796A000000	001796000000000	12/31/2018	12/31/2033	\$8,435	\$0	\$2,109	(\$6,326)
THE MEMPHIAN HOTEL	21 S COOPER	IDB17970000000	01707300000220	10/01/2020	09/30/2035	\$170,658	\$3,202	\$41,118	(\$126,338)
OLYMBEC USA LLC	611 WINCHESTER	IDB17980000000	07701700000030	09/01/2020	09/01/2035	\$44,868	\$6,354	\$9,629	(\$28,886)
EXEL INC DBA DHL SUPPLY CHAIN (USA)	6200 GLOBAL DR	IDB1798A000000	09430000000601C	12/31/2020	12/31/2027	\$200,087	\$0	\$5,495	(\$194,591)
MIMMO COM INC	3350 MIAC	IDB17990000000	073006000000550	01/01/2020	12/31/2034	\$61,618	\$14,029	\$5,504	(\$42,085)
BOYLE SOUTHWIND PARTNERSHIP	8125 SEDGWICK	IDB18000000000	081092000000020	12/31/2018	12/31/2033	\$281,865	\$63,867	\$26,397	(\$191,601)
FRANKLIN SPORTS INC	5510 GETWELL	IDB1800A000000	001800000000000	12/31/2020	12/31/2036	\$386,566	\$0	\$3,447	(\$383,119)
1544 MADISON PARTNERS	1544 MADISON	IDB18010000000	0170310000012C, 017031000000300	11/01/2019	10/31/2036	\$11,887	\$15,295	\$24	\$3,432
HYOSUNG HICO LTD	2865 RIVERPORT RD	IDB18020000000	05011800000380, 050118000000550	12/14/2020	02/13/2021	\$462,201	\$0	\$115,550	(\$346,651)
SPUS9 MEMPHIS GLOBAL LP	6200 GLOBAL DR	IDB18030000000	00930000000601C	06/01/2020	06/01/2027	\$266,782	\$7,004	\$39,647	(\$220,131)
POWER TRANSPORT	2098 EXECUTIVE COURT DR	IDB18040000000	060222201000150	12/01/2019	12/31/2027	\$2,282	\$5,233	\$995	\$3,946
PANDROL USA LP	611 WINCHESTER	IDB1804A000000	001804000000000	12/31/2020	12/31/2035	\$42,319	\$100	\$10,580	(\$31,640)
PEROXICHEM LLC	2005 MARKET ST	IDB18050000000	0690740000014L	12/31/2019	12/31/2026	\$109,032	\$5,990	\$25,761	(\$77,282)
PFIZER INC	949 SHADY GROVE	IDB1806A000000	001806000000000	12/31/2020	12/31/2033	\$1,371	\$0	\$343	(\$1,028)
STEPHERSON INCORPORATED D/B/A SUPERLO FOODS	2269 LAMAR AVE	IDB18070000000	047020000001310, 047020000001320	12/31/2019	12/31/2034	\$10,308	\$8,177	\$533	(\$1,599)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	4155 HOLMES RD	IDB1807A000000	001807000000000	01/01/2021	12/31/2035	\$1,864	\$0	\$466	(\$1,398)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	5215 LAMAR AVE	IDB1808A000000	001808000000000D	01/01/2021	12/31/2035	\$9.20	\$0	\$230	(\$690)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	5140 MEMPHIS OAKS	IDB1809A000000	001809000000000D	01/01/2021	12/31/2035	\$2,544	\$0	\$636	(\$1,908)
TECHNICOLOR VIDEOCASSETTE OF MICHIGAN	4926 SOUTHRIDGE	IDB1810A000000	001810000000000D	12/31/2020	12/31/2034	\$1,238	\$0	\$309	(\$928)
PENNA KEM LLC	3324 CHELSEA AVE	IDB1811A000000	001811000000000D	12/31/2020	12/31/2032	\$1,853	\$0	\$4,964	(\$6,889)
MIMCO.COM INC	3350 MIAC	IDB1812A000000	001812000000000D	12/31/2008	12/31/2035	\$17,728	\$0	\$4,204	(\$13,524)
INTERNATIONAL PAPER COMPANY	3332 PLAYERS CLUB	IDB1815A000000	001815000000000D	12/31/2016	12/31/2031	\$70,071	\$100	\$17,004	(\$52,067)
INTERNATIONAL PAPER COMPANY	6400 POPLAR AVE (TOWER 3)	IDB1817A000000	001817000000000D	12/31/2016	12/31/2031	\$2,903	\$100	\$623	(\$2,179)
INTERNATIONAL PAPER COMPANY	6165 HOLMES RD	IDB1818A000000	001818000000000D	12/31/2016	12/31/2031	\$4,782	\$100	\$1,195	(\$3,486)
INTERNATIONAL PAPER COMPANY	1740 INTERNATIONAL DR	IDB1819A000000	001819000000000D	12/31/2016	12/31/2031	\$2,759	\$100	\$690	(\$1,969)
INTERNATIONAL PAPER COMPANY	6400 POPLAR AVE (TOWER 1)	IDB1820A000000	001820000000000D	12/31/2016	12/31/2031	\$7,562	\$0	\$1,888	(\$5,664)
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3300 TCHULATECH DR	IDB18210000000	0941000000003030, 0941000000003190	07/01/2021	06/30/2034	\$941,827	\$47,069	\$223,689	(\$671,069)
HYOSUNG HEAVY INDUSTRIES CORPORATION	2865 RIVERPOINT	IDB1821A000000	001821000000000D	12/31/2020	12/31/2031	\$259,689	\$0	\$64,922	(\$194,767)
AUTOZONE PARTS INC	123 S FRONT ST	IDB1822A000000	001798000000000D	01/01/2021	12/31/2027	\$8,264	\$0	\$2,066	(\$6,198)
2615 SUMMER LLC DBA STONE SOLUTION	2615 SUMMER AVE	IDB18230000000	033042000000210	06/01/2020	09/31/2025	\$7,594	\$3,100	\$1,123	(\$3,370)
2615 SUMMER LLC DBA STONE SOLUTION	2615 SUMMER AVE	IDB1823A000000	018230000000000D	01/01/2021	12/31/2025	\$6,273	\$0	\$1,568	(\$4,705)
AUTOZONE PARTS INC	100 S FRONT ST	IDB18240000000	00204200000210, 00204200000200,	02/01/2021	02/01/2036	\$95,092	\$8,823	\$21,567	(\$64,702)
CROWN WORLD	2990 AIRWAYS BLVD	IDB18250000000	002220000000760	04/01/2021	04/01/2031	\$11,675	\$2,388	\$2,322	(\$6,965)
VANITVA SCS MEMPHIS INC	4155 E HOLMES RD	IDB1825A000000	001825000000000D	12/31/2020	12/31/2035	\$3,050	\$0	\$572	(\$2,478)
VANITVA SCS MEMPHIS INC	4155 E HOLMES RD	IDB1826A000000	001826000000000D	12/31/2020	12/31/2035	\$9,199	\$0	\$1,725	(\$7,474)
VANITVA SCS MEMPHIS INC	4155 E HOLMES RD	IDB1827A000000	001827000000000D	12/31/2020	12/31/2035	\$1,001	\$0	\$479	(\$522)
LESANT LOGISTICS LLC	5461 DAVIDSON	IDB18280000000	094200000004460	12/31/2020	12/31/2030	\$519,427	\$11,830	\$126,899	(\$380,698)
VANITVA SCS MEMPHIS INC	4155 E HOLMES RD	IDB1828A000000	001828000000000D	12/31/2020	12/31/2035	\$5,764	\$0	\$623	(\$5,141)
MAKOWSKY RINGEL GREEN LLC	1819 MADISON AVE	IDB18290000000	017047000000093C	12/31/2020	09/30/2034	\$165,181	\$8,577	\$38,429	(\$120,155)
PENNA KEM LLC	3324 CHELSEA AVE	IDB1829A000000	0430470000000140	12/31/2021	12/31/2033	\$11,853	\$0	\$5,019	(\$6,834)
RAYMOND JAMES & ASSOCIATES	889 RIDGE LAKE	IDB18300000000	08023000000100	12/31/2021	12/31/2029	\$142,775	\$126,788	\$7,577	(\$8,410)
RAYMOND JAMES & ASSOCIATES	1100 RIDGEWAY LOOP	IDB18310000000	08024000000111C	12/31/2021	12/31/2029	\$360,941	\$301,717	\$14,806	(\$44,418)
CHARLES RIVER LABORATORIES	4600 E SHELBY DR	IDB1831A000000	D001831000000000	12/31/2021	12/31/2036	\$3,302	\$0	\$826	(\$2,477)
SPURS9 MEMPHIS GLOBAL LP	6200 GLOBAL DR	IDB18320000000	09430000000601C	10/01/2021	10/01/2031	\$266,782	\$4,280	\$24,228	(\$238,274)
UBQUITI INC	6200 GLOBAL DR	IDB1832A000000	D001832000000000	12/31/2021	12/31/2031	\$7,158	\$0	\$1,789	(\$5,369)
ONYX MEDICAL CORP	1800 N SHELBY OAKS	IDB1833A000000	D001833000000000	12/31/2019	12/31/2029	\$7,036	\$0	\$1,759	(\$5,277)
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3300 TCHULATECH DR	IDB1834A000000	001834000000000D	12/31/2021	12/31/2034	\$442,840	\$0	\$8,605	(\$434,236)
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3387 TCHULATECH DR	IDB1835A000000	D001835000000000	12/31/2021	12/31/2034	\$263,530	\$0	\$3,445	(\$260,085)
AZ-LRC 1 LLC	7825 APPLING CENTER DR	IDB18360000000	092005000000530	01/01/2022	01/01/2032	\$105,128	\$56,319	\$12,202	(\$36,607)
TAG AMERICAN WAY REAL ESTATE LLC INC	4430 & 4504 AMERICAN WAY	IDB1836A000000	001836000000000D	12/31/2019	12/31/2031	\$999	\$0	\$250	(\$749)
AESTHETIC MANAGEMENT PARTNERS INC	9113 MACON RD	IDB18370000000	D021500000004660	07/01/2022	06/30/2034	\$33,379	\$16,387	\$4,248	(\$12,744)
THE MEMPHIAN HOTEL	21 S COOPER	IDB1842A000000	001842000000000D	10/01/2020	09/30/2025	\$31,060	\$0	\$7,765	(\$23,295)
AUTOZONE PARTS INC	100, 104, 110, & 123 S FRONT ST	IDB1843A000000	002042000000210, 002042000000200,	12/31/2021	12/31/2036	\$330,712	\$0	\$8,756	(\$321,956)
THRIVE LANDLORD LLC	2344 AUTUMN AVE & 2345 PARKWAY PLACE	IDB18440000000	002042000000190, 00204400000004C	06/30/2022	06/30/2037	\$296,969	\$8,897	\$72,018	(\$216,055)
EXEL INC DBA DHL SUPPLY CHAIN (USA)	6200 GLOBAL DR	IDB1844A000000	001834000000000D	12/31/2021	12/01/2028	\$34,418	\$0	\$1,754	(\$32,665)
EVERSANA LIFE SCIENCE SERVICES	4850 MENDENHALL	IDB1845A000000	001845000000000D	12/31/2023	12/31/2037	\$79,606	\$0	\$236	(\$79,369)
TRIPLE BELL	0 E HOLMES RD; 0 AIRWAYS BLVD; 5568 AIRWAYS BLVD	IDB18460000000	04400000000100C, 094400000001010, 094400000001110, 094400000001120, 094400000001130, 094400000001370,	12/01/2020	11/30/2026	\$436,235	\$33,455	\$100,695	(\$302,085)
UBQUITI INC	6200 GLOBAL DR	IDB1846A000000	094400000001530	12/31/2022	12/31/2032	\$200,087	\$0	\$904	(\$199,183)
WALGREEN CO	3299 TCHULATECH DR	IDB18470000000	001846000000000D	02/01/2022	02/01/2032	\$168,737	\$3,933	\$14,933	(\$149,871)
WATER TO WINE LLC	3637 PARK AVE	IDB18480000000	0580480000000050	07/01/2022	07/01/2033	\$49,954	\$2,468	\$11,871	(\$35,614)
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3299 TCHULATECH DR	IDB18490000000	0941000000003180	01/01/2022	12/31/2026	\$168,737	\$6,491	\$24,645	(\$137,600)
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3387 TCHULATECH DR	IDB1849A000000	001849000000000D	12/31/2022	12/31/2035	\$5,028	\$0	\$943	(\$4,085)
INTERNATIONAL PAPER COMPANY	5321 E SHELBY DR	IDB18500000000	0936000000004410	07/01/2022	12/31/2030	\$99,902	\$7,985	\$22,979	(\$68,937)
EXEL INC DBA DHL SUPPLY CHAIN (USA)	6200 GLOBAL DR	IDB1850A000000	001850000000000D	12/31/2022	12/01/2029	\$1,871	\$0	\$351	(\$1,520)
ALPHATEC SPINE INC	1950 CAMINO VIDARABLE AVE	IDB18510000000	074101000000290	01/01/2022	12/31/2032	\$37,356	\$2,617	\$8,665	(\$26,055)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3300 TCHULATECH DR	IDB1851A000000	00185100000000D	12/31/2022	12/31/2035	\$6,559	\$0	\$1,230	(\$5,329)
IMPERIAL	6099 GLOBAL DR	IDB18520000000	094200000005030	07/01/2021	07/01/2031	\$194,240	\$10,811	\$45,857	(\$137,572)
CHARLES RIVER LABORATORIES	4600 E SHELBY DR	IDB1852A000000	00185200000000D	12/31/2022	12/31/2037	\$7,816	\$0	\$1,954	(\$5,862)
EVERSANA LIFE SCIENCE SERVICES	5650 CHALLENGE	IDB1853A000000	00185300000000D	12/31/2022	12/31/2037	\$181,850	\$0	\$763	(\$181,087)
EBROFROST NORTH AMERICA	2360 PROSPECT	IDB18540000000	04906800000040C	01/01/2017	12/31/2024	\$165,717	\$92,343	\$18,643	(\$54,730)
CHARLES RIVER LABORATORIES	5780 E SHELBY DR	IDB1854A000000	00185400000000D	12/31/2022	12/31/2037	\$40,619	\$0	\$40	(\$40,579)
COMCAST CABLE COMMUNICATIONS MANAGEMENT	5450 WINCHESTER	IDB1855A000000	00185500000000D	12/31/2022	12/31/2026	\$0	\$100	\$0	\$100
RED DOT CORPORATION	2172 WHARF ST	IDB18560000000	0501110000001C, 05011100000042C,	06/01/2023	06/01/2033	\$9,146	\$9,727	\$15,879	\$16,459
COMCAST CORPORATION	2599 POPLAR AVE	IDB1856A000000	00185600000000D	12/31/2022	12/31/2026	\$0	\$100	\$0	\$100
COMCAST OF ARIFULAIN/M/STN LLC	4065 HORN LAKE	IDB1857A000000	00185700000000D	12/31/2022	12/31/2026	\$0	\$100	\$0	\$100
COMCAST OF ARIFULAIN/M/STN LLC	3498 RALEIGH MILLINGTON	IDB1858A000000	00185800000000D	12/31/2022	12/31/2026	\$0	\$100	\$0	\$100
COMCAST CABLE COMMUNICATIONS	3251 PLAYERS CLUB	IDB1859A000000	00185900000000D	12/31/2022	12/31/2026	\$0	\$100	\$0	\$100
MEMPHIS RECORD PRESSING	7625 APPLING CENTER DR	IDB1860A000000	00186000000000D	12/31/2022	12/31/2032	\$78,846	\$0	\$2,990	(\$75,856)
SYLVANO NORTH AMERICA	6077 PRIMACY PKWY	IDB1863A000000	00186300000000D	12/31/2022	12/31/2037	\$34,159	\$0	\$8,540	(\$25,619)
AUTOZONE PARTS INC	123 S FRONT ST	IDB1864A000000	00186400000000D	12/31/2022	12/31/2037	\$22,468	\$0	\$5,622	(\$16,866)
PENN A KEM LLC	3324 CHELSEA AVE	IDB1865A000000	00186500000000D	12/31/2022	12/31/2034	\$11,853	\$0	\$16,779	\$4,926
BROAD AVE PARTNERS	2542 CROD AVE	IDB18660000000	033020000000150	12/31/2022	12/31/2037	\$249,006	\$11,706	\$59,325	(\$177,975)
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3299 TCHULATECH DR	IDB1866A000000	00186600000000D	12/31/2022	12/31/2037	\$20,330	\$0	\$5,082	(\$15,247)
SCANNELL PROPERTIES # 578 LLC	6325 GLOBAL DR	IDB18670000000	094300000000657	02/01/2023	02/01/2030	\$203,805	\$11,434	\$48,093	(\$144,279)
RAYMOND JAMES & ASSOCIATES	1100 RIDGEWAY LOOP	IDB1867A000000	00186700000000D	12/31/2021	12/31/2029	\$270,706	\$0	\$14,334	(\$256,372)
EXEL INC DBA DHL SUPPLY CHAIN (USA)	6401 E SHELBY DR	IDB18680000000	093700000000301C	01/01/2021	12/31/2028	\$148,593	\$8,061	\$35,133	(\$105,399)
ALPHATEC SPINE INC	4101 WILLOW LAKE BLVD	IDB18680000000	00186800000000D	12/31/2021	12/31/2031	\$28,017	\$0	\$1,854	(\$26,164)
AMPRO INDUSTRIES INC	4171 STEELE ST	IDB1869A000000	00186900000000D	12/31/2021	12/31/2027	\$3,094	\$0	\$773	(\$2,320)
EVERSANA LIFE SCIENCE SERVICES	4550 MENDENHALL RD	IDB18700000000	093400000005630	08/01/2022	07/31/2038	\$302,638	\$156,651	\$0	(\$145,986)
PATTERSON WAREHOUSE INC	5388 AIRWAYS BLVD	IDB1870A000000	00187000000000D	12/31/2022	12/31/2028	\$6,903	\$0	\$1,726	(\$5,178)
EVERSANA LIFE SCIENCE SERVICES	4580 MENDENHALL RD	IDB18710000000	093400000005850	08/01/2023	07/31/2038	\$106,141	\$55,469	\$0	(\$50,672)
RED DOT CORPORATION	2149 HARBOR	IDB1871A000000	00187100000000D	12/31/2022	12/31/2032	\$11,850	\$0	\$2,963	(\$8,888)
AMPRO INDUSTRIES INC	4183 STEELE ST	IDB18720000000	071001000000460	05/01/2023	05/01/2029	\$25,913	\$2,117	\$5,949	(\$17,847)
PAC BIOGENIX INC	1248 WARFORD ST	IDB1872A000000	00187200000000D	12/31/2023	12/31/2033	\$72,832	\$0	\$13,656	(\$59,176)
MEMPHIS RECORD PRESSING	7625 APPLING CENTER DR	IDB1875A000000	00187500000000D	12/31/2023	12/31/2033	\$10,194	\$0	\$1,911	(\$8,283)
SYLVANO NORTH AMERICA	6077 PRIMACY PKWY	IDB1876A000000	00187600000000D	12/31/2023	12/31/2038	\$725	\$0	\$136	(\$589)
EVERSANA LIFE SCIENCE SERVICES	4580 MENDENHALL RD	IDB1877A000000	00187700000000D	12/31/2023	12/31/2038	\$5,245	\$0	\$983	(\$4,262)
CHARLES RIVER LABORATORIES	5780 E SHELBY DR	IDB1878A000000	00187800000000D	12/31/2023	12/31/2033	\$4,103	\$0	\$769	(\$3,334)
RDX HOLDINGS LLC	4504 AMERICAN WAY	IDB18790000000	073022000000373	01/01/2024	01/31/2030	\$55,953	\$18,713	\$10,209	(\$27,031)
CHARLES RIVER LABORATORIES	5780 E SHELBY DR	IDB1879A000000	00187900000000D	12/31/2023	12/31/2038	\$25,456	\$0	\$14,802	(\$10,654)
NORTSIDE RENAISSANCE INC	1212 VOLLINTINE AVE	IDB18800000000	02107700000001C	11/08/2023	11/08/2043	\$24,342	\$0	\$4,888	(\$19,454)
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3387 TCHULATECH DR	IDB1881A000000	00188100000000D	12/31/2023	12/31/2036	\$780	\$0	\$146	(\$634)
MEDTRONIC LOGISTICS LLC	5300 AIRWAYS BLVD	IDB18820000000	094400000000880, 094400000000920, 094400000000930, 094400000000940, 094400000001240, 094400000001600	11/01/2023	11/01/2038	\$721,810	\$27,517	\$173,573	(\$520,719)
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3300 TCHULATECH DR	IDB1882A000000	00188200000000D	12/31/2022	12/31/2035	\$590,454	\$0	\$202	(\$590,252)
CHARLES RIVER LABORATORIES	5780 E SHELBY DR	IDB18830000000	0936000000004450	01/01/2024	01/31/2036	\$54,159	\$30,627	\$5,883	(\$17,649)
EXEL INC DBA DHL SUPPLY CHAIN (USA)	3299 TCHULATECH DR	IDB1883A000000	00188300000000D	12/31/2023	12/31/2028	\$590,454	\$0	\$60	(\$590,394)
EXEL INC DBA DHL SUPPLY CHAIN (USA)	6401 E SHELBY DR	IDB1884A000000	00188400000000D	12/31/2023	12/30/2029	\$7,588	\$0	\$1,423	(\$6,165)
MEDTRONIC LOGISTICS LLC	5300 AIRWAYS BLVD	IDB1887A000000	00188700000000D	12/31/2023	12/31/2038	\$140,871	\$0	\$26,413	(\$114,458)
ARVATO DIGITAL SERVICES LLC	3303 E HOLMES RD	IDB1888A000000	00188800000000D	12/31/2022	12/31/2032	\$65,380	\$0	\$16,345	(\$49,035)
ARVATO DIGITAL SERVICES LLC	3303 E HOLMES RD	IDB1889A000000	00188900000000D	12/31/2022	12/31/2033	\$21,432	\$0	\$5,358	(\$16,074)
PERFORMANCE FOOD GROUP INC	6325 GLOBAL DR	IDB1890A000000	00189000000000D	12/31/2023	12/31/2033	\$41,598	\$0	\$10,400	(\$31,199)
WALGREEN CO	3299 TCHULATECH DR	IDB1891A000000	00189100000000D	12/31/2023	12/31/2033	\$180,375	\$0	\$45,094	(\$135,281)
MEMPHIS RECORD PRESSING	7625 APPLING CENTER DR	IDB1892A000000	00189200000000D	12/31/2023	12/31/2033	\$10,077	\$2,519	\$0	(\$7,558)
		266				\$29,179,487	\$3,469,194	\$5,554,039	(\$20,156,254)

Section V

2024 IPH

(Health, Educational, and Housing Facility Board of Shelby)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
ST PETER'S MANOR	108 ALBURNDALE	IPH0000A000000	017048000000290	09/26/1977	10/01/2048	\$128,377	\$6,792	\$0	(\$121,585)
COUNTRYSIDE NORTH APTS LP	6920 REESE	IPH0000D000000	095100000000750	12/01/1998	12/01/2038	\$91,035	\$26,512	\$0	(\$64,523)
APARTMENTS AT LAPALOMA LTD	0 PARKWAY	IPH0000F000000	031094000000003C	12/01/1998	12/01/2029	\$28,646	\$3,513	\$0	(\$25,133)
THE TREZEVANT EPISCOPAL HOME	0 WAYNOKA	IPH0001S000000	0440430000000690, 044043000000700, 044043000000710	03/28/2006	03/28/2034	\$536,553	\$47,460	\$0	(\$489,093)
WESLEY GRACELAND GARDENS LP	1445 RAINES	IPH0001U000000	0790040000000060, 0790040000000090, 079004000000100	08/01/2016	08/23/2033	\$127,867	\$4,230	\$0	(\$123,637)
KIRBY PINES ESTATES	3535 KIRBY	IPH0000V000000	0935000000005040	11/15/1997	11/15/2027	\$568,468	\$0	\$0	(\$568,468)
			B015700G000036C, B0157000000285C, B0157HA0000020,B0157HA000030, B015700G000110, B015700G000120	07/10/1998	07/10/2046	\$0	\$0	\$0	(\$0)
AVE MARIA ASSISTED LIVING FACILITY	2805 CHARLES BRYAN RD	IPH0000W000000				\$912,477	\$88,507	\$0	(\$823,970)
			5						

Section VI

2024 IHE

(Health, Educational, and Housing Facility Board of Memphis)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
HILLCREST MEMPHIS LP	1345 RAINES RD	IHE00000A000000	07900400000001C	10/01/2008	09/30/2028	\$53,193	\$18,756	\$0	(\$34,437)
ALCO PERSHING PARTNERS LP	3707 PERSHING PARK DR	IHE00000B000000	07101400000950, 07101400000960	08/01/2008	12/31/2028	\$40,315	\$16,861	\$0	(\$23,454)
AGNES PLACE APARTMENTS	4335 RANGELINE	IHE0001B0000000	0710560A000018C, 0710560A000046Z	05/02/2005	05/01/2025	\$60,965	\$187	\$0	(\$60,797)
UPTOWN VILLAGE APARTMENTS	380 MILL AVE	IHE0001L0000000	0010960A000950, 0010960A000970	03/05/2004	03/04/2024	\$48,183	\$30,087	\$0	(\$18,094)
UPTOWN SENIOR HOUSING DEVELOPMENT	669 N THIRD ST	IHE0001R0000000	0010560000002C, 00105600000070	04/19/2006	04/18/2026	\$41,549	\$2,175	\$0	(\$39,174)
SUMMIT PARK COMPLEX LLC	1791 RAINES RD	IHE0001U0000000	07901300000056C	02/21/2022	02/20/2042	\$94,449	\$10,698	\$0	(\$83,750)
ALCO ROLLING HILLS PARTNERS	2830 N WATKINS	IHE0001X0000000	0700800000007C	09/01/2022	09/31/2042	\$36,493	\$18,246	\$0	(\$18,246)
APP GREENBRIAR PARTNERS LP	1146 DELLWOOD	IHE0001Y0000000	070013000000890	12/18/2023	12/17/2043	\$63,542	\$31,771	\$0	(\$31,771)
APRIL WOODS APARTMENTS II LP	275 BICKFORD AVE	IHE0002B0000000	02202800000020, 0220280000003C, 022028000000120, 0601690A00001C, 0601690A000090	01/03/2008	01/01/2028	\$93,299	\$6,045	\$0	(\$77,254)
LEGENDS PARK EAST LP	1003 NABOR	IHE0002J0000000	05101700000030, 05101700000040, 05101700000050, 05101700000060, 05101700000070, 05101700000120, 05101700000140, 05101700000190, 05101700000200, 05101700000220	08/28/2008	08/27/2028	\$395,488	\$834	\$0	(\$394,655)
UNIVERSITY PLACE III LP	0 E H CRUMP	IHE0002N0000000	03201700000020, 03201700000050, 03201700000090, 03201700000100, 03201700000110, 03201700000120, 03203100000010, 01802200000024C, 0180210000001Z, 0750870F000030, 0750870F000020, 0750870F000030, 0750870F000040, 0750870F000050, 0750870F000060, 0750870F000070, 0750870F000080, 0750870F000090, 0750870F000100, 0750870F000110, 0750870F000120, 0750870F000130, 0750870F000140, 0750870F000150, 0750870F000160, 0750870F000170, 0750870F000180, 0750870F000190, 0750870F000200, 0750870F000210, 0750870F000220, 0750870F000230, 0750870F000240, 0750870F000250, 0750870F000260, 0750870F000270, 0750870F000280, 0750870F000290, 0750870F000300, 0750870F000310, 0750870F000320, 0750870F000330, 0750870F000340, 0750870F000350, 0750870F000360, 0750870F000370, 0750870F000380	08/08/2008	08/07/2028	\$93,773	\$942	\$0	(\$92,831)
FORD SR VILLAS LP	556 DEERSKIN	IHE0002O0000000	0750870F000370, 0750870F000380	03/15/2007	03/15/2027	\$71,513	\$2,174	\$0	(\$69,339)
LEGENDS PARK WEST LP	290 AYERS	IHE0002P0000000	051017000000150, 051017000000160, 051017000000170, 0320200000000070, 0320200000000090, 0320200000000110, 032020000000120	09/09/2010	09/08/2030	\$135,433	\$697	\$0	(\$134,737)
UNIVERSITY PLACE II LP	1045 E H CRUMP	IHE0002Q0000000	032020000000100, 032020000000110, 032020000000120	05/31/2007	05/31/2027	\$264,869	\$1,172	\$0	(\$263,696)
PINEBROOK POINTE APARTMENTS LLC	3541 MEDITERRANEAN	IHE0002R0000000	073041000001110	01/01/2011	12/31/2030	\$44,686	\$12,380	\$0	(\$32,305)
ALCO SAINTS COURT PARTNERS LP	994 N WATKINS	IHE0002S0000000	040031000000010, 040032000000010, 0751500800000020, 0751500800000030, 0751500800000040, 0751500800000050, 0751500800000060, 0751500800000070, 0751500800000080, 0751500800000090, 0751500800000100, 0751500800000110, 0751500800000120, 0751500800000130, 0751500800000140, 0751500800000150, 0751500800000160, 0751500800000170, 0751500800000180, 0751500800000190, 0751500800000200, 0751500800000210, 0751500800000220, 0751500800000230, 0751500800000240, 0751500800000250, 0751500800000260, 0751500800000270, 0751500800000280, 0751500800000290, 0751500800000300, 0751500800000310, 0751500800000320, 0751500800000330, 0751500800000340, 0751500800000350, 0751500800000360, 0130410A0000030	12/15/2010	12/31/2031	\$50,253	\$19,375	\$0	(\$30,877)
HORN LAKE APARTMENTS LP	4353 HORN LAKE	IHE0002T0000000		07/11/2008	07/11/2028	\$80,513	\$279	\$0	(\$80,234)
LATHAM TERRACE LP	309 E H CRUMP	IHE0002U0000000		01/31/2006	01/30/2026	\$1,548	\$554	\$0	(\$992)
TOV VIRGINIA PARTNERS LP	45 CRESCENT BLUFF	IHE0002Y0000000	0120660000000010	01/27/2012	01/26/2032	\$62,581	\$1,728	\$0	(\$60,853)
WINBRANCH COMPLEX LLC	3595 MILLBRANCH	IHE0003A0000000	078033000000009C	05/04/2011	05/03/2031	\$37,262	\$20,713	\$0	(\$16,549)
LEGENDS PARK NORTH LP	0 DELMAR	IHE0003C0000000	051017000000190	11/07/2011	11/06/2031	\$3,686	\$327	\$0	(\$3,359)
ALCO NORTHSIDE PARTNERS LP	1541 NORTHSIDE DR	IHE0003E0000000	069065000000830	01/01/2012	12/31/2031	\$40,567	\$8,814	\$0	(\$31,753)
GRAHAMWOOD PLACE APARTMENT COMMUNITY	4046 SUMMER	IHE0003G0000000	0550010000000860	05/10/2012	05/09/2032	\$66,207	\$18,930	\$0	(\$47,277)
PARKVIEW 2016 LLC	4616 SCOTT CROSSING	IHE0003H0000000	0880320000000090	05/12/2012	05/14/2032	\$125,617	\$20,747	\$0	(\$104,870)
AWE LAKEVIEW LLC	2774 S MENDENHALL	IHE0003I0000000	0740890000000460, 074089000000470, 074089000000480, 074089000000490	06/06/2012	06/05/2032	\$254,367	\$32,919	\$0	(\$221,448)
JSC BRAWLEY LLC	4517 MACON	IHE0003J0000000	053112000000240, 053112000000120, 06300100000004C	08/02/2012	08/02/2032	\$31,707	\$8,136	\$0	(\$23,571)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
UPTOWN MANOR SENIOR DEVELOPMENT LLC	1064 N SEVENTH ST	IHE0004K000000	02203400000580	12/19/2014	12/18/2034	\$51,060	\$2,077	\$0	(\$48,983)
JOHN MADISON EXUM TOWERS PRESERVATION LP	3155 SHARPE	IHE0004L000000	05903700001390, 0590370000139C, 05903700001400	12/01/2015	11/30/2025	\$98,871	\$32,101	\$0	(\$66,770)
ELPPING WAY 2019 LLC	2690 DELURY WAY	IHE0004Q000000	08302100000690	04/01/2016	03/31/2026	\$35,344	\$6,644	\$0	(\$28,700)
UNIVERSITY GARDENS MANOR LLC	2959 VOLLINTINE	IHE0004P000000	04103400001270	12/29/2014	12/29/2034	\$143,923	\$14,272	\$0	(\$129,649)
WASON VILLAGE	900 S FOURTH	IHE0004R000000	0130400000001C	08/01/2017	07/31/2037	\$423	\$178	\$0	(\$245)
THOMPSON COURT LLC	1975 KELTNER	IHE0004R000000	060104000000208, 060105000000050, 060106000000010, 060107000000010	01/01/2017	12/31/2026	\$30,720	\$7,234	\$0	(\$23,487)
EMRES MEMPHIS LLC	5988 E POINT DR	IHE0004X000000	093110000001240	01/01/2018	12/31/2037	\$186,877	\$49,640	\$0	(\$137,237)
STEELE KEYSTONE LLC	4266 RIDGESTONE	IHE0004Y000000	090017000000340	07/01/2018	08/30/2028	\$81,344	\$20,236	\$0	(\$61,107)
CAVELIER COURT TN TC LP	2552 PERES	IHE0004Z000000	04206800000800, 04206800000801	09/13/2018	09/12/2028	\$41,663	\$16,573	\$0	(\$25,090)
4801 FARRIS	CIRCLE	IHE0005A000000	076114000000040, 076114000000050	09/14/2018	09/14/2028	\$6,373	\$0	\$0	(\$114,673)
GOSPEL GARDENS TN TC LP	1764 PENDLETON	IHE0005B000000	059011000000010C	07/01/2018	06/30/2028	\$43,018	\$19,351	\$0	(\$23,665)
STEELE PENDLETON LLC	1161 RIDGEWAY	IHE0005C000000	093400000002540, 093400000002550	11/02/2018	11/01/2038	\$193,319	\$63,746	\$0	(\$129,574)
BLVD PARTNERS LLC	4045 RALEIGH	IHE0005D000000	0860120000144C, 08601200001870, 08601200001910, 08601200001920	07/30/2018	07/30/2028	\$44,313	\$17,433	\$0	(\$26,880)
NIGHTHAWK COUNTRY VIEW LLC	MILLINGTON	IHE0005E000000	08605600000047C	12/31/2016	12/30/2026	\$61,856	\$7,017	\$0	(\$44,839)
ASCENSION TOWER LLC	3910 STUART	IHE0005F000000	01501500000008C	01/01/2018	12/31/2037	\$280,971	\$4,823	\$0	(\$276,148)
ECG FORUM LP	0 LINDEN		04402100000001C, 044021000000030, 044021000000040, 044021000000050, 044021000000060, 044021000000070, 044021000000080, 044021000000090, 044021000000100, 044021000000110, 044021000000120, 044021000000130, 044021000000140, 044021000000150, 044021000000160, 044021000000170, 044021000000180, 044021000000190, 044021000000200, 044021000000210, 044021000000220, 044021000000230, 044021000000240, 044021000000250, 044021000000260, 044021000000270, 044021000000280, 044021000000290, 044021000000300, 044021000000310, 044021000000320, 044021000000330, 044021000000340, 044021000000350, 044021000000360, 044021000000370, 044021000000380, 044021000000390, 044021000000400, 044021000000410, 044021000000420, 044021000000430, 044021000000440, 044021000000450, 044021000000460, 044021000000470, 044021000000480, 044021000000490, 044021000000500, 044021000000510, 044021000000520, 044021000000530, 044021000000540, 044021000000550, 044021000000560, 044021000000570, 044021000000580, 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Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
HIGHTOP RIDGE APARTMENTS LLC	3108 NEW ALLEN RD	IHE0006V000000	0640110000001360	12/01/2021	11/30/2041	\$25,311	\$12,626	\$0	(\$12,685)
ECG NORTH MAIN LP	812 N SECOND ST	IHE0006W000000	02200600000220, 02200600000230, 02200600000240, 02200600000250,	11/01/2019	10/31/2039	\$196,922	\$1,776	\$0	(\$195,146)
PONTO TOC TOWNHOMES LLC	291 PONTO TOC	IHE0006X000000	0050170000001C, 005017000000180	05/01/2021	04/30/2041	\$71,800	\$17,172	\$0	(\$54,636)
MH STRATEGIES FAMILY RAD II LP	943 COLLEGE PARK DR	IHE0006Y000000	014008040000010, 014008040000020, 014008040000030, 014008080000010,	12/01/2021	11/30/2041	\$120,063	\$87,937	\$0	(\$32,126)
SOUTH MAIN ART SPACE LOFTS LP	138 ST PAUL AVE	IHE0007A000000	014008080000030, 014008080000040, 014008080000050, 014008080000060,	12/09/2016	12/09/2026	\$114,743	\$2,913	\$0	(\$111,831)
SOUTH CITY III LP	410 S DANNY THOMAS BLVD	IHE0007B000000	00702000000260	03/01/2020	02/29/2040	\$18,972	\$4,475	\$0	(\$14,497)
SOUTH CITY I LP	410 S DANNY THOMAS BLVD	IHE0007C000000	00702000000180, 00702000000190, 00702000000200, 00702000000210,	02/28/2018	02/27/2038	\$6,124	\$3,119	\$0	(\$3,005)
THE VILLAGES TN LLC	3855 JACKSON AVE	IHE0007D000000	062056000001620, 062056000001640, 06205600000165C, 062056000001670	04/15/2021	04/14/2041	\$84,380	\$33,545	\$0	(\$50,835)
SOUTH CITY II LP	410 S DANNY THOMAS BLVD	IHE0007E000000	00702000000260, 00702000000270, 00702000000280	08/30/2018	08/29/2038	\$24,994	\$3,661	\$0	(\$21,333)
HOPE HEIGHTS TOWER TN TC LP	381 MADISON AVE	IHE0007F000000	00700000000010	12/19/2018	12/18/2028	\$143,365	\$22,037	\$0	(\$121,348)
SOUTH CITY IV LP	THOMAS BLVD	IHE0007G000000	00502800000060	02/01/2021	01/31/2041	\$567	\$5,356	\$0	\$4,789
MEM3 SUNRIDGE LLC	4990 CLINCHSTONE CIRCLE	IHE0007H000000		06/23/2022	06/22/2042	\$29,321	\$15,647	\$0	(\$13,674)
MEM3 CEDARWOOD LLC	2880 BEVERLY HILLS RD	IHE0007I000000	08800800000132	06/23/2022	06/22/2042	\$35,211	\$17,606	\$0	(\$17,606)
GETWELL POINTE APARTMENTS LLC	3007 GETWELL RD	IHE0007J000000	07301700000198	01/21/2022	01/20/2042	\$35,598	\$17,799	\$0	(\$17,799)
SHELBY POINTE TOWNHOMES LLC	1500 EAST SHELBY DR	IHE0007K000000	0790500A000025	04/14/2022	04/13/2042	\$46,330	\$23,165	\$0	(\$23,165)
SC BARTLETT INVESTORS LLC	VIEW RD	IHE0007L000000	0880410000017C	03/01/2022	02/28/2042	\$64,513	\$32,257	\$0	(\$32,257)
APP BREEZY PARTNERS LLIP	1500 OBERLE AVE	IHE0007N000000	0700370000041C	09/01/2022	08/31/2042	\$55,026	\$27,513	\$0	(\$27,513)
SOUTH CITY V LP	457 BRIGHTSIDE	IHE0007Q000000	00702000000290	09/01/2022	09/31/2042	\$1,832	\$2,290	\$0	\$458
DISTINCT REAL ESTATE	2312 DWIGHT	IHE0007P000000	0601210000030C	03/01/2022	02/28/2042	\$18,772	\$8,694	\$0	(\$10,079)
HOLMES POINTE APARTMENTS LLC	1594 E HOLMES	IHE0007Q000000	079097000000290	04/01/2022	03/31/2042	\$39,259	\$19,629	\$0	(\$19,629)
WILSON CROSSING TOWNHOMES LLC	2162 WILSON CAMBRIDGE DEVELOPMENT HOLDINGS LLC	IHE0007R000000	0790860000000250	05/01/2022	04/30/2042	\$25,447	\$12,723	\$0	(\$12,723)
ALCO MANAGEMENT INC	1146 BELLWOOD WINCHESTER	IHE0007S000000	07800100000041C	01/01/2023	12/31/2042	\$141,785	\$69,133	\$0	(\$72,652)
MAZEL WILLOW OAKS LLC	2459 KETCHUM	IHE0007T000000	06013700000047C	06/01/2023	12/12/2042	\$59,118	\$29,559	\$0	(\$29,559)
LEGENDS PARK SENIOR LLC	945 PEACH ST	IHE0007V000000	05101700000190	10/01/2023	09/30/2043	\$4,513	\$1,409	\$0	(\$3,104)
MH STRATEGIES LP	255 N LAUDERDALE	IHE0007W000000	001042000000060	10/01/2023	09/30/2043	\$133,882	\$4,800	\$0	(\$129,082)
ALCO MANAGEMENT INC	1146 BELLWOOD	IHE0007X000000	070013000000690	12/01/2023	12/17/2043	\$63,542	\$31,788	\$0	(\$31,754)
MAZAL IN GRAINGE HILL LLC	2281 KETCHUM	IHE0007Y000000	06011200000028C	12/15/2023	12/15/2043	\$12,331	\$6,166	\$0	(\$6,166)
MAZAL IN EDEN LLC	4386 KNIGHT ARNOLD	IHE0007Z000000	073041000000003, 073041000000065	05/01/2023	04/30/2043	\$37,130	\$21,602	\$0	(\$15,528)
GOODBAR TOWNHOMES LLC	1300 GOODBAR	IHE0008A000000	015001000000060	02/16/2024	02/15/2044	\$17,959	\$7,851	\$0	(\$10,108)
CLEVELAND CROSSING LLC	306 S CLEVELAND	IHE0008B000000	016014000000050, 016014000000090	05/30/2024	05/29/2044	\$27,505	\$8,244	\$0	(\$19,261)
CAPSTONE MORIAH LLC	2778 PICKERING DR	IHE0008C000000	074090000000790	05/01/2024	04/30/2044	\$54,984	\$18,403	\$0	(\$36,581)
CAPSTONE RIDGEWAY LLC	3417 RIDGEWAY RD	IHE0008D000000	0934400000002380, 0934400000002390	09/01/2024	08/31/2044	\$69,639	\$25,387	\$0	(\$44,251)
SOUTH CITY VI LP	430 S DANNY THOMAS BLVD	IHE0008E000000	007020000000300	12/01/2023	11/30/2043	\$1,425	\$2,237	\$0	\$812
MH STRATEGIES LP	741 ADAMS AVE	IHE0008F000000	02302100000002C	10/01/2023	09/30/2043	\$155,232	\$13,085	\$0	(\$142,147)
CAPSTONE STONEGATE LLC	2791 COLEMAN RD	IHE0008G000000	088008000001640	09/01/2024	08/31/2044	\$95,180	\$15,863	\$0	(\$79,317)
COCAINE AND ALCOHOL AWARENESS PROGRAM INC	1051 N SEVENTH ST	IHE0008H000000	0220210000000220	12/31/2024	12/30/2044	\$1,209	\$2	\$0	(\$1,207)
NORTHSIDE SQUARE INC	1212 VOLLINTINE AVE	IHE0008I000000	02107700000001C	11/01/2024	10/31/2044	\$24,342	\$2,028	\$0	(\$22,313)
MH STRATEGIES II LP	439 BEALE ST	IHE0008J000000	00500700000001C	10/01/2024	09/30/2044	\$101,034	\$4,704	\$0	(\$96,330)
MH STRATEGIES II LP	21 NEELY ST	IHE0008L000000	023015000000010	10/01/2024	09/30/2044	\$124,393	\$5,486	\$0	(\$118,907)
UNIVERSITY PLACE SOUTHEAST LP	0 LAMAR AVE	IHE00850000000	03202000000030, 032020000000040	05/31/2007	05/31/2027	\$67,915	\$2,034	\$0	(\$65,881)
WESLEY HIGHLAND MEADOWS APTS	3517 ANDY WAY	PH00000B000000	08302000000017C	10/16/1989	12/01/2029	\$122,950	\$99	\$0	(\$122,851)
			127			\$8,610,829	\$1,859,471	\$0	(\$7,751,359)

Section VII
2024 City County Contracts
(County Attorney Recoupment Agreements)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
MEMPHIS JEWISH HOUSING DEV COR	0 POPLAR AVE	IPH0000C000000	080008000002380	01/01/1989	End of Loan	\$9,549	\$3,600	\$0	(\$5,949)
COLEMAN ROAD SUPPORTIVE HOUSING INC	2900 COLEMAN	IPH0000L000000	088008000002310	10/05/2000	End of Loan	\$27,231	\$710	\$0	(\$26,521)
MEMPHIS SUPPORTIVE HOUSING, INC	1456 GILL HAM	IPH0000M000000	089008000000480	10/05/2000	End of Loan	\$26,332	\$72	\$0	(\$25,560)
MEMPHIS COMMUNITY HOUSING INC	1443 COURT ST	IPH01150000000	017022000000060, 72072000000280	11/30/1993	End of Loan	\$7,623	\$504	\$0	(\$7,119)
WESLEY AT MILLINGTON INC	7917 COLE	IPH01160000000	M01150000008180	08/01/1994	End of Loan	\$43,555	\$162	\$0	(\$43,393)
		5				\$114,290	\$5,749	\$0	(\$108,542)

Section VIII
2024 IMC Contracts
(Miscellaneous County Contracts)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
NATIONAL CHURCH RESIDENCES OF MEMPHIS TN BEARMAN GOLDEN GARDENS INC	5819 NEWBERRY	IMC0000000000010	09340000000224C	07/17/2009	End of Loan	\$48,557	\$2,940	\$0	(\$45,617)
MEMPHIS VOLUNTEERS OF AMERICA ELDERLY	4755 NEELY	IMC0000000000020	076089000000760	11/20/2009	End of Loan	\$41,933	\$3,300	\$0	(\$38,633)
SHIELD INC	3815 AUSTIN PEAY	IMC0000000000030	086015000000770	04/21/2010	End of Loan	\$62,055	\$2,700	\$0	(\$59,355)
C E WARE TOWERS INC	2450 KETCHUM	IMC0000000000040	060137000002070	11/18/2008	End of Loan	\$12,950	\$3,900	\$0	(\$9,050)
CALDWELL HOUSING CORP	3571 HWY 61 S	IMC0000000000050	07507400000750	10/01/2008	End of Loan	\$20,937	\$3,300	\$0	(\$17,637)
WILLOW CREEK HOUSING INC	2310 ARDMORE	IMC0000000000060	072094000000750	04/23/2011	End of Loan	\$11,108	\$840	\$0	(\$10,268)
CHARIS ACRES	3840 COVINGTON PIKE	IMC0000000000070	08707800000009C	09/06/2011	End of Loan	\$99,252	\$13,920	\$0	(\$85,332)
CAAP PLACE OF HOPE INC	2131 WILSON	IMC0000000000080	07908700000058C	12/18/2012	End of Loan	\$27,192	\$1,740	\$0	(\$25,452)
ALPHA OMEGA VETERANS SERVICES INC	1347 FERGUSON	IMC0000000000090	06016200000005C	09/03/2010	End of Loan	\$11,153	\$900	\$0	(\$10,253)
	1465 COURT ST	IMC0000000000100	01702200000007C	08/10/2012	End of Loan	\$21,776	\$1,920	\$0	(\$19,856)
		10				\$356,913	\$35,460	\$0	(\$321,453)

Section IX
2024 IDB Arlington
(Industrial Development Board of Arlington)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
MICROPORT ORTHOPEDICS INC	5677 AIRLINE	IDB0000A00010A	30001000000000D	12/31/2023	12/31/2031	\$18,903	\$100	\$4,726	(\$14,077)
MICROPORT ORTHOPEDICS INC	5677 AIRLINE	IDB0000A00012A	30001200000000D	12/31/2014	12/31/2029	\$5,107	\$100	\$1,277	(\$3,731)
WRIGHT MEDICAL TECHNOLOGY INC	0 MEMPHIS ARLINGTON	IDB0000A000140	A014110A0000040	12/31/2014	12/31/2024	\$62,901	\$62,901	\$0	(\$0)
WRIGHT MEDICAL TECHNOLOGY INC	11576 MEMPHIS ARLINGTON	IDB0000A00015A	30001500000000D	12/31/2014	12/31/2024	\$9,775	\$9,775	\$0	(\$0)
MICROPORT ORTHOPEDICS INC	5640 & 5650 AIRLINE	IDB0000A000160	A01420000004050, A01420000007860	12/31/2014	12/31/2028	\$85,273	\$8,579	\$21,318	(\$55,376)
MICROPORT ORTHOPEDICS INC	5677 AIRLINE	IDB0000A00017A	30001700000000D	12/31/2015	12/31/2030	\$5,727	\$100	\$1,432	(\$4,195)
MICROPORT ORTHOPEDICS INC	5677 AIRLINE	IDB0000A00018A	30001800000000D	12/31/2016	12/31/2031	\$7,463	\$100	\$1,866	(\$5,497)
HMD WRIGHT LLC	11500 MEMPHIS ARLINGTON	IDB0000A000190	A014110A0000340	05/01/2019	05/01/2029	\$85,222	\$2,796	\$21,305	(\$61,121)
WRIGHT MEDICAL TECHNOLOGY INC	11576 MEMPHIS ARLINGTON	IDB0000A00020A	30001600000000D	12/31/2015	12/31/2024	\$941	\$941	\$0	(\$0)
WRIGHT MEDICAL TECHNOLOGY INC	11576 MEMPHIS ARLINGTON	IDB0000A00022A	00188000000000D	12/31/2023	12/31/2031	\$40,572	\$100	\$10,143	(\$30,329)
						\$321,884	\$85,492	\$62,067	(\$174,325)
			10						

Section X
2024 IDB Bartlett
(Industrial Development Board of Bartlett)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
BRIMHALL FOOD COMPANY INC	7472 A E BEATY	IDB0000B000160	B0158000004630	01/01/2018	01/01/2025	\$64,506	\$4,987	\$14,880	(\$44,639)
ODYSSEY MEDICAL TECHNOLOGY	2975 BROTHER	IDB0000B000170	B015830A000006C	03/07/2019	03/07/2029	\$43,698	\$4,011	\$9,922	(\$29,766)
ODYSSEY MEDICAL TECHNOLOGY	1406 STONEWALL	IDB0000B00017A	00178100000000	01/01/2020	12/31/2029	\$8,601	\$0	\$2,150	(\$6,451)
ENGINEERED MEDICAL SYSTEMS	3325 APPLING	IDB0000B000180	B0158000000679C	01/01/2020	01/31/2036	\$91,188	\$13,000	\$10,479	(\$67,709)
ENGINEERED MEDICAL SYSTEMS	3325 APPLING	IDB0000B00018A	0017830000000000	01/01/2020	12/31/2026	\$18,241	\$0	\$4,560	(\$13,681)
MEMPHIS RECORD PRESSING LLC	3015 BROTHER BLVD	IDB0000B000190	B015830A000009C	12/31/2022	12/31/2032	\$19,170	\$19,170	\$0	(\$0)
MEMPHIS RECORD PRESSING LLC	3015 BROTHER BLVD	IDB0000B00019A	0018610000000000	12/31/2022	12/31/2032	\$26,264	\$0	\$1,967	(\$24,297)
MEMPHIS RECORD PRESSING LLC	3015 BROTHER BLVD	IDB0000B00021A	0018730000000000	12/31/2023	12/31/2033	\$63,485	\$0	\$11,903	(\$51,582)
MEMPHIS RECORD PRESSING LLC	3015 BROTHER BLVD	IDB0000B00022A	0018740000000000	12/31/2023	12/31/2033	\$36,821	\$0	\$6,904	(\$29,917)
						\$371,975	\$41,168	\$62,766	(\$268,040)
		9							

Section XI
2024 IDB Collierville
(Industrial Development Board of Collierville)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
FEDERAL EXPRESS	9 FEDEX	IDB0001C000000	C02430000004050	01/13/2019	01/13/2039	\$221,113	\$48,928	\$54,770	(\$117,416)
CONCOURSE JOINT VENTURE	9 FEDEX	IDB0006C000000	C02430000004050	01/13/2019	01/13/2039	\$1,497,979	\$358,752	\$374,495	(\$764,732)
FEDERAL EXPRESS CORPORATION	10-30 FEDEX	IDB0000C00011A	500011000000000	01/03/2019	01/03/2039	\$1,411,351	\$0	\$352,838	(\$1,058,513)
ORGILL INC	4100 HOUSTON LEVEE RD	IDB0000C00017A	50001600000000D	12/31/2017	12/31/2032	\$4,355	\$0	\$1,089	(\$3,266)
ORGILL INC	4100 HOUSTON LEVEE RD	IDB0000C000180	C02430000006050	12/31/2017	12/31/2032	\$244,570	\$15,640	\$61,142	(\$167,787)
MOB LLC	160 SCHILLING BLVD	IDB0000C000200	C024400A004390	12/31/2019	12/31/2029	\$126,135	\$35,017	\$24,281	(\$66,837)
CCL LABEL INC	720 PROGRESS	IDB0000C000210	C02450000003540	01/01/2018	12/31/2026	\$135,647	\$23,099	\$43,888	(\$68,660)
RUSH IT LLC	0 BAILEY STATION	IDB0000C000230	C02430000003150	02/01/2020	02/01/2035	\$1,013,298	\$66,582	\$253,325	(\$693,392)
IMC COMPANIES LLC	1305 SCHILLING BLVD	IDB0000C000240	C02440A0007430	12/31/2021	12/31/2031	\$283,541	\$15,938	\$65,885	(\$181,818)
MUELLER INDUSTRIES INC	150 SCHILLING BLVD	IDB0000C0001A2	50001700000000D	12/31/2018	12/31/2038	\$5,436	\$1,359	\$1,359	(\$4,077)
		10				\$4,923,425	\$563,857	\$1,233,071	(\$3,126,497)

Section XII
2024 IDB Germantown
(Industrial Development Board of Germantown)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
GILL POPLAR GP	6815 POPLAR AVE	IDB0000G000050	G0219000003110	03/17/2018	03/17/2033	\$346,522	\$161,414	\$41,575	(\$143,533)
MID AMERICA APARTMENTS LP	6815 POPLAR AVE	IDB0000G00006A	60000500000000D	12/31/2008	12/31/2033	\$6,361	\$0	\$1,590	(\$4,771)
CAMPBELL CLINIC WR MOB LP	1400 GERMANTOWN RD	IDB0000G000070	G0220000003690, G0220000004560, G0220000004570	12/31/2019	12/30/2027	\$671,422	\$123,694	\$136,932	(\$410,796)
						\$1,024,305	\$285,108	\$180,097	(\$559,100)

Section XIII
2024 IDB Millington
(Industrial Development Board of Millington)

Owner	Location	Pilot Parcel No	Underlying Parcel Number	Begin Date	End Date	Assmt Taxes	PILOT Contract Amt	PILOT Debt Service Amt	Difference
BRIGHTPOINT NORTH AMERICA LP	3820 MICRO	IDB0000M0000010	M0125000004730	11/19/2010	09/28/2026	\$364,482	\$24,811	\$83,639	(\$256,031)
						\$364,482	\$24,811	\$83,639	(\$256,031)

Section XIV
2024 PILOT Extension Fund Contracts
(Downtown Memphis Commission)

Project Name	Owner	Underlying Parcel Number	Pilot Parcel No	Begin Date	End Date	2024 Extended PILOT Amount Billed	2024 Extended PILOT Amount Paid to Bank trustee*
Three Sisters Building	THREE SISTERS LTD	00203900000140, 00203900000150, 002039000000160	ICC00291.000000	12/23/1983	12/30/2025	\$ 27,615	\$ 27,062
Morgan Keegan Tower	MORGAN KEEGAN TOWER	002006000000240	ICC00411.000000	12/27/1984	12/27/2024	102,367	-
William Len Building	MEMPHIS HOTEL PROPCO LLC	002057000000090	ICC00451.000000	12/31/1984	12/31/2024	82,568	-
Winchester Building	WINCHESTER BUILDING LLC	002060000000010, 002060000000001Z	ICC00471.000000	12/28/1984	12/28/2024	11,547	-
Brinkley Plaza	OLYMBEC USA LLC	00203800000008C, 002038000000011C	ICC00481.000000	12/31/1984	12/31/2024	76,924	75,386
Lowenstein Garage	MEMPHIS 99 PARKING GARAGE LP	002007000000080	ICC00501.000000	07/25/1985	07/25/2025	12,981	12,722
Autozone Headquarters	AUTOZONE INC	00204400000004C	ICC01051.000000	09/01/1993	09/01/2033	320,531	314,121
Gaydos House	GAYOSO HOUSE LP	002043000000040, 0020430000000100	ICC01131.000000	12/21/1993	12/21/2033	96,219	94,295
Harbortown Market	ISLAND PROPERTIES RENTAL CENTER	001001000000550	ICC002101.000000	10/27/1997	10/27/2028	12,983	12,733
Peabody Place	HOTEL PEABODY LTD	0020510A0000010, 0020510A0000020	ICC002121.000000	12/31/1997	12/31/2037	652,196	639,152
77 South Main (1997)	UNION MAIN HOLDINGS LLC	002042000000050	ICC002241.000000	12/31/1997	12/31/2025	2,976	-
Peabody Place Office	PEABODY OFFICE TOWER	0020500A0000010, 0020500A0000050	ICC002391.000000	08/18/1994	08/18/2034	160,679	157,466
Peabody Place Office	PEABODY OFFICE TOWER LP	0020500A0000020	ICC002401.000000	08/18/1994	08/18/2034	15,662	15,349
Peabody Place Gold	PEABODY PLACE GOLD LP	002043000000010, 002043000000020, 002043000000030,	ICC002431.000000	08/18/1994	08/18/2034	135,287	132,581
Peabody Place Haverty's	PEABODY PLACE HAV LP	002043000000130	ICC002441.000000	08/18/1994	08/18/2034	44,031	43,150
Brownstone Hotel	CP MEMPHIS LLC	00204300000006C	ICC003021.000000	08/31/1998	08/31/2031	63,769	-
Hampton Inn & Suites	APPLE NINE HOSPITALITY	001034000000030, 001034000000040	ICC003021.000000	12/31/1998	12/31/2038	185,852	182,135
William R. Moore Building	MOORE BUILDING ASSOC LP	002051000000190, 002051000000290	ICC003191.000000	12/29/1998	12/29/2028	153,526	-
William R. Moore Building	HERTZ MEMPHIS THREE LLC	00206000000002C	ICC003261.000000	12/29/1998	12/29/2028	46,537	-
Jefferson River Estates	KNICKERBOCKER PROPERTIES	089077000000420	ICC003831.000000	01/13/2000	01/13/2040	348,999	342,019
First Place Parking Garage	9 SOUTH 2ND PROPERTIES LLC	00205800000014C	ICC003941.000000	02/17/1998	02/17/2034	42,644	-
South Bluffs Expansion	SOUTH BLUFFS A JOINT VENTURE	0020840D0000080, 0020840D0000090, 0020840D0000100,	ICC003951.000000	04/29/1998	04/29/2024	5,618	5,505
		0020840D000011					
						\$ 2,601,519	\$ 2,053,674

22 Contracts Remaining
Abatement Amounts included in Earlier Sections of the Report
*Amount paid is net of Trustee commission

Section XV

In-Lieu Delinquencies at April 03, 2025
Active PILOT Contract Delinquencies, Section A
Terminated PILOT Contract Delinquencies, Section B



Regina Morrison Newman
Shelby County Trustee
PILOT Delinquent Report
by Granting Authority
Summary

Section A

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
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ARLINGTON INDUSTRIAL DEVELOPMENT BOARD

0	None Delinquent	\$ -		
	Subtotal	-		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
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BARTLETT INDUSTRIAL DEVELOPMENT BOARD

0	None Delinquent	\$ -		
	Subtotal	-		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
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COLLIERVILLE INDUSTRIAL DEVELOPMENT BOARD

0	None Delinquent	\$ -		
	Subtotal	-		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
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GERMANTOWN INDUSTRIAL DEVELOPMENT BOARD

0	None Delinquent	\$ -		
	Subtotal	-		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
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EDGE BOARD OF MEMPHIS AND SHELBY COUNTY

1	PENN A KEM LLC	2024	\$ 21.33	IDB0900A000000	NO
2	PENN A KEM LLC	2024	54.45	IDB0920A000000	NO
3	PENN A KEM LLC	2024	53.86	IDB0959A000000	NO
4	PENN A KEM LLC	2024	78.07	IDB1020A000000	NO
5	AGILENT TECHNOLOGIES INC	2024	3,631.46	IDB1775A000000	NO
6	FORTNER DORIS C (LE) AND LYNNE F	2024	2,172.01	IDB1796A000000	NO
7	OLYMBEC USA LLC	2024	9,917.48	IDB17980000000	NO
8	PEROXYCHEM LLC	2020	78.90	IDB18050000000	NO
9	PENN A KEM LLC	2024	75.59	IDB1811A000000	NO
10	VANTIVA SCS MEMPHIS INC	2022-2024	1,965.29	IDB1825A000000	NO
11	VANTIVA SCS MEMPHIS INC	2022-2024	5,758.67	IDB1826A000000	NO
12	VANTIVA SCS MEMPHIS INC	2022-2024	1,001.43	IDB1827A000000	NO
13	LESANT LOGISTICS LLC	2022-2024	3,168.76	IDB1828A000000	NO
14	PENN A KEM LLC	2024	76.42	IDB1829A000000	NO
15	WATER TO WINE LLC	2024	12,227.58	IDB18480000000	NO
16	COMCAST CABLE COMMUNICATIONS	2024	103.00	IDB1855A000000	NO
17	PENN A KEM LLC	2024	255.47	IDB1865A000000	NO
18	AMPRO INDUSTRIES INC	2022-2024	2,628.57	IDB1869A000000	NO
19	SYLVAMO NORTH AMERICA LLC	2024	140.10	IDB1876A000000	NO
20	EXEL INC DBA DHL SUPPLY CHAIN (USA)	2024	37,605.53	IDB18830000000	NO
21	WALGREEN CO	2024	46,446.60	IDB1891A000000	NO
	Subtotal	\$ 127,460.57			



Regina Morrison Newman
Shelby County Trustee
PILOT Delinquent Report
by Granting Authority
Summary

Section A

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
CITY/ COUNTY ATTORNEY RECOUPMENT CONTRACTS				
1 MEMPHIS COMMUNITY HOUSING INC	2024	\$ 7.67	IPH01150000000	NO
	Subtotal	7.67		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
HEALTH, EDUCATIONAL, AND HOUSING FACILITIES BOARD OF MEMPHIS				
1 OASIS OF HOPE INC	2024	542.08	IHE0003U000000	NO
2 CIRCULO DOGWOOD LLC	2024	8,554.66	IHE0004J000000	NO
3 THOMPSON COURT LLC	2024	7,450.58	IHE0004R000000	NO
4 COUNTRY VIEW 2022 LLC	2024	17,955.72	IHE0005D000000	NO
5 FEELS LIKE HOME SENIOR RESIDENCES	2024	14,632.31	IHE0005O000000	NO
6 SUNRISE VILLAS LLC	2024	5,237.56	IHE0006A000000	NO
7 PROPERTY SOLUTIONS GROUP	2024	13,243.31	IHE0006U000000	NO
8 DISTINCT REAL ESTATE	2024	9,454.63	IHE0007P000000	NO
9 CAMBRIDGE DEVELOPMENT HOLDINGS LLC	2024	71,206.93	IHE0007S000000	NO
10 MAZEL WILLOW OAKS LLC	2024	30,445.53	IHE0007T000000	NO
11 THE WOODLAND APARTMENTS	2024	8,086.39	IHE0008A000000	NO
12 THE BROADMOOR APARTMENTS	2024	8,491.22	IHE0008B000000	NO
13 COCAINE AND ALCOHOL AWARENESS PROGRAM INC	2024	1.69	IHE0008H000000	NO
	Subtotal	\$ 195,302.61		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
MISCELLANEOUS COUNTY CONTRACTS				
1 SHIELD INC	2022-2024	\$ 10,945.93	IMC00000000040	NO
2 ALPHA OMEGA VETERANS SERVICES INC	2024	1,977.60	IMC00000000100	NO
	Subtotal	\$ 12,923.53		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
HEALTH, EDUCATIONAL, AND HOUSING FACILITIES BOARD OF SHELBY COUNTY				
0 None Delinquent		\$ -		
	Subtotal	-		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
DOWNTOWN MEMPHIS CENTER CITY COMMISSION				
1 KNOWLEDGE QUEST	2024	\$ 1,033.45	ICC07550000000	NO
2 NAVIN PARTNERS LLC	2024	11,265.36	ICC07570000000	NO
3 WALK-OFF PROPERTIES LLC	2024	10,200.61	ICC07580000000	NO
4 158 VANCE LLC	2024	16,876.09	ICC07620000000	NO
5 18 S MAIN MEM LLC	2023-2024	11,616.62	ICC07670000000	NO
6 33 BEALE STREET HOTEL COMPANY LLC	2024	92,198.12	ICC07690000000	NO
7 PMT INVESTMENTS LLC	2024	6,412.85	ICC07700000000	NO
8 PGK PROPERTIES LLC	2024	3,430.64	ICC07730000000	NO
9 1030 POPLAR LLC	2024	7,850.73	ICC07900000000	NO
10 PARACHUTE INVESTMENT COMPANY LLC	2024	11,518.06	ICC07920000000	NO
11 AQUASERVE	2024	6,018.64	ICC07960000000	NO
12 WOLF RIVER HARBOR HOLDINGS LLC	2024	42,849.09	ICC08010000000	NO
13 CABIGAO INVESTMENTS	2023-2024	10,562.69	ICC08050000000	NO
14 245 FRONT STREET HOTEL CO	2024	51,856.26	ICC08060000000	NO
15 SIX LAND COMPANY	2024	4,272.54	ICC08090000000	NO
	Subtotal	\$ 287,961.75		

Grand Total \$ 623,656.13



Regina Morrison Newman
Shelby County Trustee
PILOT Delinquent Report
by Granting Authority
Summary

Section B

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
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ARLINGTON INDUSTRIAL DEVELOPMENT BOARD

0	None Delinquent	\$ -		
	Subtotal	-		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
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BARTLETT INDUSTRIAL DEVELOPMENT BOARD

0	None Delinquent	\$ -		
	Subtotal	-		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
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COLLIERVILLE INDUSTRIAL DEVELOPMENT BOARD

0	None Delinquent	\$ -		
	Subtotal	-		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
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GERMANTOWN INDUSTRIAL DEVELOPMENT BOARD

0	None Delinquent	\$ -		
	Subtotal	-		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
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EDGE BOARD OF MEMPHIS AND SHELBY COUNTY

0	None Delinquent	\$ -		
	Subtotal	-		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
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CITY/ COUNTY ATTORNEY RECOUPMENT CONTRACTS

0	None Delinquent	\$ -		
	Subtotal	-		



Regina Morrison Newman
Shelby County Trustee
PILOT Delinquent Report
by Granting Authority
Summary

Section B

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
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HEALTH, EDUCATIONAL, AND HOUSING FACILITIES BOARD OF MEMPHIS

1	RIVERVIEW/KANSAS COMMUNITY DEVELOPMENT	2022-2023	\$ 41,474.66	IHE0003T000000	YES
		Subtotal	\$ 41,474.66		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
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MISCELLANEOUS COUNTY CONTRACTS

0	None Delinquent		\$ -		
		Subtotal	-		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
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HEALTH, EDUCATIONAL, AND HOUSING FACILITIES BOARD OF SHELBY COUNTY

0	None Delinquent		\$ -		
		Subtotal	-		

Owner Name	Delinquent Year(s)	Amount Due	Parcel #	PILOT Terminated
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DOWNTOWN MEMPHIS CENTER CITY COMMISSION

1	WINCHESTER BUILDING LLC	2024	\$ 2,281.54	ICC00470000000	YES
2	NAIL BAR HARBOR TOWN	2016-2020	3,171.33	ICC03860000000	YES
3	WILMONT HOTEL LIMITED PARTNERS	2024	109,241.40	ICC03900000000	YES
4	PARKING AUTHORITY OF THE CITY OF MEMPHIS	2024	42,720.99	ICC04190000000	YES
		Subtotal	\$ 157,415.26		
		Grand Total	\$ 198,889.92		



January 20, 2026

The Honorable Janika White, Chairwoman
Personnel and Government Affairs
City Hall - Room 514
Memphis, TN 38103

Dear Chairwoman White:

Subject to Council approval, I hereby recommend that:

Kevin Woods

be appointed to the Memphis Light, Gas & Water Commission with a term expiration date of June 30, 2028.

I have attached biographical information.

Sincerely,

A handwritten signature in blue ink, appearing to read "Paul A. Young".

Paul A. Young
Mayor

Enclosure
cc: Council Members

MEMPHIS LIGHT, GAS & WATER COMMISSION

Oath of Office Required

5 Member Board

3 Year Term

Purpose:

The Memphis Light, Gas & Water Board is responsible for providing oversight to the municipal utility system which provides electricity, natural or artificial gas, or water to the citizens of Memphis

Leon Dickinson, Sr.	10-30-25
VACANCY	06-30-25
Carl Person	10-30-25
Cheryl Pesce	10-30-25
Michael Pohlman	07-30-26

Non-voting County Wide Advisory Members:

James Lewellen	07-30-26
John R. Butler	07-30-26



January 20, 2026

The Honorable Janika White, Chairwoman
Personnel and Government Affairs
City Hall - Room 514
Memphis, TN 38103

Dear Chairwoman White:

Subject to Council approval, I hereby recommend that:

Carl Person

be reappointed to the Memphis Light, Gas & Water Commission with a term expiration date of October 30, 2028.

I have attached biographical information.

Sincerely,

A handwritten signature in blue ink, appearing to read "Paul A. Young".

Paul A. Young
Mayor

Enclosure
cc: Council Members

MEMPHIS LIGHT, GAS & WATER COMMISSION

Oath of Office Required

5 Member Board

3 Year Term

Purpose:

The Memphis Light, Gas & Water Board is responsible for providing oversight to the municipal utility system which provides electricity, natural or artificial gas, or water to the citizens of Memphis

Leon Dickinson, Sr.	10-30-25
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VACANCY	06-30-25
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Carl Person	10-30-25
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Cheryl Pesce	10-30-25
---------------------	-----------------

Michael Pohlman	07-30-26
------------------------	-----------------

Non-voting County Wide Advisory Members:

James Lewellen	07-30-26
-----------------------	-----------------

John R. Butler	07-30-26
-----------------------	-----------------



January 20, 2026

The Honorable Janika White, Chairwoman
Personnel and Government Affairs
City Hall - Room 514
Memphis, TN 38103

Dear Chairwoman White:

Subject to Council approval, I hereby recommend that:

Brian Waldron

be appointed to the Memphis Stormwater Board with a term expiration date of July 3, 2026.

I have attached biographical information.

Sincerely,

A handwritten signature in blue ink, appearing to read "Paul A. Young".

Paul A. Young
Mayor

Enclosure
cc: Council Members

MEMPHIS STORMWATER BOARD

5 Member Board

2 Alternate Members

2 Year Term

Oath of Office Required

Purpose of Board:

To hear appeals filed by any person relating to an order, permit or such other actions deemed appropriate by the Director or incurring a civil penalty or damage assessment imposed by the City pursuant to the City of Memphis Stormwater Ordinance. To issue subpoenas requiring attendance of witnesses and production of such evidence, as requested, administer oaths, and take testimony as the board deems necessary to fulfill its purpose.

Lori Morris	07-03-17	2yr. Term
Charles "Chooch" Pickard	07-03-16	2yr. Term
VACANCY	07-03-16	2yr. Term
VACANCY	07-03-17	2yr. Term
VACANCY	07-03-17	2yr. Term

Alternates:

Engstrom, Ian	07-03-16	2yr. Term
VACANCY	07-03-16	2yr. Term



January 20, 2026

The Honorable Janika White, Chairwoman
Personnel and Government Affairs
City Hall - Room 514
Memphis, TN 38103

Dear Chairwoman White:

Subject to Council approval, I hereby recommend that:

Ed Stephens, III

be appointed to the Economic Development Growth Engine of Memphis and Shelby County (EDGE) Board with a term expiration date of December 31, 2028.

I have attached biographical information.

Sincerely,

A handwritten signature in blue ink that reads "Paul A. Young".

Paul A. Young
Mayor

Enclosure
cc: Council Members

ECONOMIC DEVELOPMENT GROWTH ENGINE OF MEMPHIS AND SHELBY COUNTY (EDGE)

11 Member Board

5 City/5 County/1 Joint

6 Year Staggered Terms

Purpose:

EDGE is the economic development agency for the City of Memphis and Shelby County Government. EDGE provides and coordinates public resources to drive economic development in Memphis and Shelby County. EDGE leverages the benefits of economic development incentive programs to foster public/private partnerships that create jobs, grow the economy, revitalize neighborhoods, attract investments, spark innovation, and encourage entrepreneurship.

City

Halperin, Mark J.	08-01-23	2 nd Term
Florence Jones	12-31-22	Partial
Rodrick Holmes	08-01-25	Partial
Gerre Currie	08-01-25	Partial

2026 Council Liaison: Jana Swearengen-Washington

Joint appointment

Bright, Al Jr.	08-01-25	3 rd Term
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County

Vijay Kalaga	12-31-24
Rodrick Motley	12-31-28
Natasha Tabor	12-31-22
Jatin Kumar	12-31-27

2025 Commission Liaison: Henri Brooks

Updated: 011226

REFERENDUM ORDINANCE NO. _____

A REFERENDUM ORDINANCE TO AMEND ARTICLE 34, SECTION 250 OF THE HOME RULE CHARTER OF THE CITY OF MEMPHIS, RELATIVE TO THE CLASSIFICATION OF OFFICERS AND POSITIONS, EXEMPTIONS FROM ARTICLE; TO AMEND THE CLASSIFICATION OF EMPLOYEES OF THE MEMPHIS AND SHELBY COUNTY PUBLIC LIBRARY TO ALLOW CIVIL SERVICE STATUS

WHEREAS, under Article 34, Section 250 of the City of Memphis Charter, there are classifications of officers and employees who are exempt from the provisions of Article 34: Civil Service; and

WHEREAS, under Article 34: Civil Service, Sections 240 through 248 denote items such as the composition of the Civil Service Commission, the powers and duties of Commissioners, appeals to the Commission, hearings, etc.; and

WHEREAS, in Article 34, Section 250, several classifications of officers and employees are listed as exempt from civil service; among these exempt classifications of employees, Section 250(i) mentions “All officers and employees of the Memphis and Shelby County Public Library;” and

WHEREAS, it has been brought to the attention of the Memphis City Council by employees of the Library Division that there are employees in the division who wish to be subject to civil service status; and

WHEREAS, it is deemed advisable to allow the citizens of Memphis to decide whether to amend the Charter and allow employees of the City of Memphis Library Division civil service status.

Section 1. Proposed Amendment and Authorization.

NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF MEMPHIS, TENNESSEE, That pursuant to Article XI, Section 9 of the Constitution of the State of Tennessee, as amended, a proposal for amending the Charter of the City, as set forth in this ordinance, shall be published and submitted by the City of Memphis to its qualified voters at the first state general election, which shall be held in the City of Memphis in November 2026, and which shall be held at least sixty (60) days after such publication.

BE IT FURTHER ORDAINED, That the proposed Charter Amendment of Article 34, Section 250 shall remove employees of the Memphis and Shelby County Public Library from exemption and read as follows:

“ARTICLE 34: CIVIL SERVICE

The Director of Personnel shall classify all offices and positions in the City service according to the duties and responsibilities of each position, provided, however, that the following officers and employees shall be exempted from the provisions of this article:

- a. Officers and judges who are elected by popular vote and their successors;
- b. Members of and employees of the Board of Education;
- c. Members of the board and employees of the Memphis Light, Gas and Water Division;
- d. Division directors who are either now or may be hereafter appointed by the Mayor and Council;
- e. All employees of the legal department;
- f. Members of the various boards and commissions now existing or hereafter created;
- g. All staff employees of the offices of the Mayor and Chief Administrative Officer;
- h. One executive secretary for each board, commission, division director, and for the administrative judge of the City court;
- i. All officers of the Memphis and Shelby County Public Library;
- j. All employees of the City Council office;
- k. Such other officers or employees whose positions, in the judgment of the Mayor, with the concurrence of the City Council, cannot be subject to the rules herein provided, and who shall not be affected by such rules and regulations. The provisions of this subsection (k) shall not allow removal of civil service protection from any employee whose position at that time is covered by this article.'

Section 2. Publication of Home Rule Amendment as required by Tennessee Constitution.

BE IT FURTHER ORDAINED, That the Comptroller is hereby directed to cause this Ordinance, as finally adopted, to be published pursuant to provisions of Article XI, Section 9 of the Constitution of the State of Tennessee immediately after adoption by the City Council.

Section 3. Certification and Delivery to Election Commission.

BE IT FURTHER ORDAINED, That upon the adoption of this Ordinance becoming effective as required by law, the Comptroller of the City of Memphis shall immediately certify adoption of this Ordinance and deliver a certified copy thereof to the Shelby County Election Commission in charge of holding the general state election in November 2026, and shall request that the proposed amendment to the Home Rule Charter of the City of Memphis, in the preferred form set forth in this Ordinance, be placed on the ballot.

Section 4. Proposal and preference.

BE IT FURTHER ORDAINED, That the City Council does hereby adopt the suggested proposal and form of question to be placed on the ballot for a referendum vote on a Home Rule Amendment to the Charter of the City of Memphis in a State General election to be held in November 2026, which question shall read as follows:

“Shall Article 34, Sec. 250 of the Home Rule Charter of the City of Memphis be amended to read as follows:

‘ARTICLE 34: CIVIL SERVICE

The Director of Personnel shall classify all offices and positions in the City service according to the duties and responsibilities of each position, provided, however, that the following officers and employees shall be exempted from the provisions of this article:

- a. Officers and judges who are elected by popular vote and their successors;
- b. Members of and employees of the Board of Education;
- c. Members of the board and employees of the Memphis Light, Gas and Water Division;
- d. Division directors who are either now or may be hereafter appointed by the Mayor and Council;
- e. All employees of the legal department;
- f. Members of the various boards and commissions now existing or hereafter created;
- g. All staff employees of the offices of the Mayor and Chief Administrative Officer;
- h. One executive secretary for each board, commission, division director, and for the administrative judge of the City court;
- i. All officers of the Memphis and Shelby County Public Library;
- j. All employees of the City Council office;
- k. Such other officers or employees whose positions, in the judgment of the Mayor, with the concurrence of the City Council, cannot be subject to the rules herein provided, and who shall not be affected by such rules and regulations. The provisions of this subsection (k) shall not allow removal of civil service protection from any employee whose position at that time is covered by this article.’

I, Walter Person, Director of Finance for the City of Memphis, do hereby certify that the foregoing amendment shall have no impact on the annual revenues and expenditures of the City.

FOR THE AMENDMENT	(YES)
AGAINST THE AMENDMENT	(NO)

Section 5. Effective Date of Charter Amendment.

BE IT FURTHER ORDAINED, That this Ordinance shall take effect for the purposes set forth herein sixty (60) days after approval by a majority of the qualified voters voting thereon in an election to be held in November 2026, the public welfare, requiring it.

Section 6. Certification of Results.

BE IT FURTHER ORDAINED, That the Shelby County Election Commission certify the result of said election on the referendum question to the Comptroller of the City of Memphis, who shall see that said result is made a part of the Minutes of the Council of the City of Memphis.

Section 7. BE IT FURTHER ORDAINED, That the Mayor be and is hereby authorized to appropriate and expend out of general revenues of the City of Memphis, Tennessee, a sum sufficient to pay a pro-rata cost attributable to the inclusion of the proposed amendment on the ballot for the election to be held in November 2026, and for the cost of seeking a declaratory judgment as to the enforceability of proposed amendment if approved by the qualified voters of the City.

Section 8. Nonconflicting - Conflicting Laws.

BE IT FURTHER ORDAINED, That from and after the effective date of this Home Rule Amendment, all laws constituting the present Charter of the City of Memphis in conflict with the subject matter of this amendatory Home Rule Ordinance shall be immediately annulled, vacated, and repealed and all laws constituting the present Charter of the City of Memphis not in conflict with this amendatory Home Rule Ordinance, be and the same are here continued in full force and effect.

Section 9. Severability.

BE IT FURTHER ORDAINED, that if any clause, section, paragraph, sentence or part of this Ordinance shall be held or declared to be unconstitutional and void, it shall not affect the remaining parts of this Ordinance, it being hereby declared to be the legislative intent to have passed the remainder of this Ordinance notwithstanding the parts so held to be invalid, if any.

Section 10. Publication as Required by the City Charter.

BE IT FURTHER ORDAINED, that this Ordinance shall also be published by the Comptroller at the same time and manner as required by the City's Charter for all ordinances adopted by the City Council.

Section 11. Enactment of Referendum Ordinance.

BE IT FURTHER ORDAINED, that the adoption of this Referendum Ordinance shall take effect from and after the date it shall have passed by the Council, signed by the Chairman of the Council, certified and delivered to the Office of the Mayor in writing by the Comptroller, and become effective as otherwise provided by law.

SPONSORS:

JB Smiley, Jr.

Jerri Green

Dr. Jeff Warren

J. Ford Canale

Yolanda Cooper-Sutton

Jana Swearengen-Washington

Pearl Eva Walker

Dr. Michalyn Easter-Thomas

Edmund Ford, Sr.

Philip Spinosa

CHAIRMAN

J. Ford Canale



Memphis City Council Summary Sheet

1. Description of the Item (Resolution, Ordinance, etc.)

This is a Resolution to transfer and appropriate additional construction funds in the amount of \$2,119,055.40 from Drainage – ST Coverline, Project Number ST03205 to Morningside Drain Improvement, Project Number ST02032 to fund project expense increase for upgrades to the drainage system in the Morningside Place Neighborhood.

2. Initiating Party (e.g. Public Works, at request of City Council, etc.)

Public Works with Engineering administering the project.

3. State whether this is a change to an existing ordinance or resolution, if applicable.

The Council of the City of Memphis approved a Resolution awarding a construction contract to Wagner General Contractors on September 09, 2025, in the amount of \$3,025,368.50 for upgrades to the drainage system in the Morningside Place Neighborhood.

4. State whether this will impact specific council districts or super districts.

Project located in Council District 5 and Super District 9.

5. State whether this requires a new contract, or amends an existing contract, if applicable.

This requires a new construction contract.

6. State whether this requires an expenditure of funds/requires a budget amendment.

This requires an expenditure of \$2,119,055.40 to cover additional construction cost and the 10% contingency required. Funded by Stormwater WIFIA Loan.



RESOLUTION

G177

This is a Resolution to transfer and appropriate additional construction funds in the amount of \$2,119,055.40 from Drainage – ST Coverline, Project Number ST03205 to Morningside Drain Improvement, Project Number ST02032 to fund project expense increase for upgrades to the drainage system in the Morningside Place Neighborhood. This project is in Council District 5 and Super District 9.

WHEREAS, the Council of the City of Memphis approved the Drainage – ST Coverline, Project Number ST03205 and Morningside Drain Improvement, Project Number ST02032 as part of the Fiscal Year 2026 Capital Improvement Budget; and

WHEREAS, bids were originally received on July 2, 2025, for upgrading the drainage system in the Morningside Place Neighborhood with the lowest complying bid being \$2,750,335.00 submitted by Wagner General Contractors; and

WHEREAS, the Council of the City of Memphis approved a Resolution awarding and appropriating construction funds to Wagner General Contractors on September 09, 2025; and

WHEREAS, Wagner General Contractors withdrew their bid on October 31, 2025, through an option outlined in the bid bond agreement; and

WHEREAS, bids were resubmitted and received on December 12, 2025, with the lowest complying bid being \$4,676,749.00 submitted by Vucon, LLC for upgrades to the drainage system in the Morningside Place Neighborhood; and

WHEREAS, it is necessary to transfer and appropriate additional construction allocation in the amount of \$2,119,055.40 funded by Federal Grants CIP from Drainage – ST Coverline, Project Number ST03205 to Morningside Drain Improvements, Project Number ST02032, for the purpose as stated; and

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Memphis that the Fiscal Year 2026 Capital Improvement Budget be and is hereby amended by transferring an additional construction allocation in the amount of \$2,119,055.40 funded by Federal Grants CIP from Drainage – ST Coverline, Project Number ST03205 to Morningside Drain Improvement, Project Number ST02032 for the purpose as stated; and

BE IT FURTHER RESOLVED that there be and is hereby appropriated the sum of \$2,119,055.40 funded by Federal Grants CIP chargeable to the FY 2026 Capital Improvement Budget and credited as follows:

Project Title:	Morningside Drain Improvement
Project Number :	ST02032
Additional Amount Requested:	\$2,119,055.40

G114



RESOLUTION

This is a Resolution to transfer and appropriate construction funds in the amount of \$3,025,368.50 from Drainage – ST Coverline, Project Number ST03205 to Morningside Drain Improvement, Project Number ST02032 for upgrading the drainage system in the Morningside Place Neighborhood. This project is in Council District 5 and Super District 9.

WHEREAS, the Council of the City of Memphis approved Drainage – ST Coverline, Project Number ST03205 and Morningside Drain Improvement, Project Number ST02032 as part of the Fiscal Year 2026 Capital Improvement Budget; and

WHEREAS, bids were received on July 2, 2025, for upgrading the drainage system in the Morningside Place Neighborhood with the lowest complying bid being \$2,750,335.00 submitted, by Wagner General Contractors; and

WHEREAS, it is necessary to transfer a construction allocation in the amount of \$3,025,368.50 funded by Federal Grants CIP (WIFIA Loan) from Drainage – ST Coverline, Project Number ST03205 to Morningside Drain Improvement, Project Number ST02032, for the purpose as stated above; and

WHEREAS, it is necessary to appropriate construction funding in amount of \$3,025,368.50 funded by Federal Grants CIP (WIFIA Loan) from Drainage – ST Coverline, Project Number ST03205 to Morningside Drain Improvement, Project Number ST02032 for the purpose as stated above as follows:

Contract Amount:	\$2,750,335.00
Project Contingencies:	<u>\$275,033.50</u>
Total Amount:	<u>\$3,025,368.50</u>

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Memphis that the Fiscal Year 2026 Capital Improvement Budget be and is hereby amended by transferring a construction allocation in the amount of \$3,025,368.50 funded by Federal Grants CIP (WIFIA Loan) from Drainage – ST Coverline, Project Number ST03205 to Morningside Drain Improvement, Project Number ST02032 for the purpose as stated above; and

BE IT FURTHER RESOLVED that there be and is hereby appropriated the sum of \$3,025,368.50 funded by Federal Grants CIP (WIFIA Loan) chargeable to the FY 2026 Capital Improvement Budget and credited as follows:

Project Title:	Morningside Drain Improvement
Project Number:	ST02032
Amount:	\$3,025,368.50

I hereby certify that the foregoing is a true copy and document was adopted, approved by the Council of the City of Memphis in regular session on

Date SEP 09 2025

Valerie C. Sripes

Deputy Comptroller-Council Records

Pub. Works
Grants
Comp. Off.
Bus. Acc.
Budget
Finance
H. 25



Memphis City Council Summary Sheet

1. Description of the Item (Resolution, Ordinance, etc.)

A resolution amending the FY26 CIP Budget by accepting additional Federal grant funding from the Tennessee Department of Transportation (TDOT) and appropriating \$390,279.33 to initiate construction on the Hanley Elementary School Pedestrian Safety Enhancement Project (EN01065).

2. Initiating Party (e.g. Public Works, at request of City Council, etc.)

This project is being initiated by the Division of Engineering.

3. State whether this is a change to an existing ordinance or resolution, if applicable.

This project does not involve a change to an existing ordinance or resolution.

4. State whether this will impact specific council districts or super districts.

Capital improvements in District 4, and Super District 8.

5. State whether this requires a new contract, or amends an existing contract, if applicable.

Amends an existing grant agreement with the Tennessee Department of Transportation for EN01065 to award the Construction funds.

6. State whether this requires an expenditure of funds/requires a budget amendment.

Appropriation will require an amendment to the FY26 Capital Budget to appropriate funds in the amount of \$390,279.33.

G176



A resolution amending the FY26 CIP Budget by accepting additional Federal grant funding from the Tennessee Department of Transportation (TDOT) and appropriating \$390,279.33 to initiate construction on the Hanley Elementary School Pedestrian Safety Enhancement Project (EN01065).

WHEREAS, the Tennessee Department of Transportation has awarded \$390,279.33 in additional Federal grant funding for the construction phase of the Hanley Elementary School Pedestrian Safety Enhancement Project (EN01065); and

WHEREAS, it is necessary to accept the grant funding and amend the Fiscal Year 2026 CIP Budget to initiate construction on the Hanley Elementary School Pedestrian Safety Enhancement Project (EN01065); and

WHEREAS, it is necessary to appropriate funding in the amount of Three Hundred and Ninety Thousand, Two Hundred and Seventy-Nine Dollars and 33/100 (\$390,279.33) for the Hanley Elementary School Pedestrian Safety Enhancement Project (EN01065); and

WHEREAS, this appropriation would allow the encumbrance of funding for a construction contract with Bluff City Construction.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Memphis that the Fiscal Year 2026 Capital Budget be and is hereby amended by accepting, allocating, and appropriating Federal grant funding in the amount of \$390,279.33 for the Hanley Elementary School Pedestrian Safety Enhancement Project (EN01065).

BE IT FURTHER RESOLVED that the fiscal year 2026 CIP Budget be and is hereby amended by appropriating the Expenditures and Revenues for the Hanley Elementary School Pedestrian Safety Enhancement Project (EN01065) in the amount of \$390,279.33 as follows:

Revenue

TDOT (Grant Funding)	\$390,279.33
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Expenditure

Contract A&E (CEI)	\$162,956.77
Contract Construction	<u>\$227,322.56</u>
	\$390,279.33

A SUBSTITUTE ORDINANCE TO AMEND TITLE 12 - STREETS, SIDEWALKS, AND PUBLIC PLACES – OF THE CODE OF ORDINANCES OF MEMPHIS, TENNESSEE, TO ESTABLISH THE DOWNTOWN PARKING FACILITY REVITALIZATION AND SAFETY PROGRAM FOR THE CITY OF MEMPHIS

WHEREAS, the Memphis City Council acknowledges the essential role that publicly accessible downtown parking facilities—including surface lots and parking garages—play in supporting hospitality, enhancing accessibility, and meeting the needs of a growing and vibrant Downtown; and

WHEREAS, the Downtown Memphis Commission (DMC) and the Downtown Mobility Authority (DMA), through the adoption of the 2014 Advisory Guidelines for Downtown Memphis Parking Garages and Surface Parking Lots, have maintained high operational standards in cleanliness, lighting, security, signage, and maintenance within DMA-managed parking facilities; and

WHEREAS, according to the Downtown Memphis Parking Study, a study to evaluate the development of an implementable Parking Management Plan there are over 71,000 parking spaces cross Downtown Memphis, of which approximately 59,000 are privately owned. The Downtown Mobility Authority owns just 8 percent of the total supply, but seeks to positively influence the broader parking ecosystem; and

WHEREAS, many other privately owned and operated parking garages and surface lots located in Downtown Memphis lack similar oversight, resulting in inconsistent standards that contribute to poor facility conditions, public safety concerns, and a diminished visitor experience; and

WHEREAS, the 2023 Downtown Safety Plan, published by the University of Memphis Public Safety Institute, identified specific deficiencies in parking facility operations, including inadequate lighting, insufficient surveillance, and poor maintenance—factors that increase the risk of crime and negatively impact public perception of safety in Downtown Memphis; and

WHEREAS, by Ordinance No. 5708, the City of Memphis adopted the 2015 International Property Maintenance Code (“IPMC”), as locally amended, which establishes minimum standards for the maintenance of existing residential and nonresidential structures and premises, including nonresidential structures such as parking garages and the exterior property areas associated with them (~~IPMC §§ 101.2, 102.2~~); and

WHEREAS, Chapters 1–4 of the IPMC, as locally amended, including but not limited to Sections 101, 102, 103, 104, 106, 108, 109, 302 (Exterior Property Areas), 304 (Exterior Structure), 305 (Interior Structure), 308 (Rubbish and Garbage), 402 (Light), and 606 (Elevators, Escalators and Dumbwaiters), authorize the City’s Code Enforcement division to inspect and enforce minimum standards for structural integrity, safety, lighting, sanitation, and maintenance of nonresidential structures and premises (~~IPMC §§ 101.3, 103.1, 104.1, 302.1, 304.1, 305.1, 308.1, 402.1, 606.1, 408.1, 409.1~~); and

WHEREAS, the Memphis City Council finds that uniform minimum standards for all publicly accessible parking facilities are necessary to ensure the health, safety, and general welfare of residents, workers, and visitors in Downtown Memphis; and

WHEREAS, it is the intent of this ordinance to support economic development, enhance public confidence in Downtown infrastructure, and promote equity in the experience and accessibility of parking facilities throughout the district.

NOW, THEREFORE, BE IT ORDAINED BY THE MEMPHIS CITY COUNCIL that Title 12 - Streets, Sidewalks, and Public Places—Chapter 7, relating to Center City Area, of the Code of Ordinances of Memphis, Tennessee is hereby amended to create Section 7-70 – Downtown Parking ~~Facility~~Garage Revitalization and Safety Program reads as follows:

Section 1.

Sec. 12-7-70. Downtown Parking Facility Revitalization and Safety Program

A. Intent and Scope of the Ordinance.

This ordinance is intended to create a new section to establish the Downtown ~~Parking Facility~~ Revitalization and Safety Program. In addition, this ordinance designates Downtown parking facilities as a priority area for inspections and enforcement of existing minimum standards for property maintenance, safety, and sanitation; and provide a framework for coordination between the City's Code Enforcement division and other City divisions and partner entities in addressing conditions of Downtown parking facilities that may violate the IPMC or otherwise endanger public health, safety, and welfare.

Commented [B01]: Please make sure the names match.

B. Definitions.

1. *Downtown* means the geographic area defined by the Memphis 3.0 Comprehensive Plan, bounded generally by the Mississippi River to the west, A.W. Willis/North Parkway to the north, East Parkway to the east, and Crump Boulevard to the south.
2. *Parking Facility* means any structure, surface lot, or combination thereof, open to the public for vehicular parking, whether for hourly, daily, monthly, or event-based use.
3. *Downtown Public Parking Facility* means any Parking Facility located within Downtown that is available for use by the general public, whether operated on a paid or unpaid basis.
4. *Parking Garage* means any multi-level parking facility privately owned and managed that is accessible to the general public located in Downtown Memphis.
5. *Code Official* has the same meaning as in the IPMC as locally adopted, and includes any duly authorized representative or deputy of the code official acting within the scope of authority granted by the IPMC and City ordinances
6. *Subject IPMC Provisions* means, for purposes of Downtown Public Parking Facilities, the provisions of the IPMC as locally adopted that apply to nonresidential structures and related premises, including but not limited to Sections 101, 102, 103, 104, 106, 107, 108, 109, 302, 304, 305, 308, 402, and 606, as they may be amended from time to time.
7. *Facility Operators* means any individual, company, contractor, or entity responsible for managing, maintaining, or overseeing the daily operations of a parking facility.
8. *Program* means to the Downtown Parking Facility Revitalization and Safety Program as established in this ordinance.

C. Program Objectives.

The Program shall aim to:

1. Identify Downtown Public Parking Facilities whose physical condition, structural elements, lighting, sanitation, or maintenance may constitute a violation of the Subject IPMC Provisions or otherwise render the facility unsafe, unfit for occupancy, or unlawful under the IPMC (~~IPMC §§ 101.3, 108.1, 302.1, 304.1, 305.1, 402.1~~).
2. Encourage regular observation and, as resources allow periodic inspections of Downtown Public Parking Facilities by Code Enforcement, consistent with the authority granted by IPMC Sections 103 and 104, to determine compliance with the Subject IPMC Provisions (~~IPMC §§ 103.1, 104.2~~).
3. Promote timely correction of conditions that violate the Subject IPMC Provisions, including but not limited to:
 4. Unsafe structures or equipment, or structures unfit for human occupancy, as defined in IPMC Section 108 (~~IPMC §§ 108.1.1, 108.1.2, 108.1.3~~);
 5. Exterior property and premises that are not maintained in a clean, safe, and sanitary condition as required by IPMC Section 302 (~~IPMC § 302.1~~);
 6. Exterior and interior structural elements (including but not limited to walls, ceilings, stairways, railings, decks, ramps, roofs, and other structural components) that are not maintained in sound condition and good repair as required by IPMC Sections 304 and 305 (~~IPMC §§ 304.1, 304.3, 305.1~~);
 7. Accumulations of rubbish and garbage, spills, fluids, or other hazards in violation of IPMC Section 308 (~~IPMC §§ 308.1, 308.2~~);
 8. Inadequate light and illumination of interior or enclosed areas, where such conditions render the structure unsafe or unfit for use under IPMC Section 402 (~~IPMC § 402.1~~); and
 9. Elevators, escalators, and dumbwaiters that are not maintained in compliance with IPMC Section 606 or applicable referenced codes (~~IPMC § 606.1~~).

D. Program Requirements.

(1) **Inspections.**

- a. The code official is authorized to make inspections of Downtown Public Parking Facilities pursuant to IPMC Sections 103 and 104 and the City's property maintenance program, in order to determine compliance with the Subject IPMC Provisions (~~IPMC §§ 103.1, 104.2~~).
- b. The code official may coordinate such inspections with other City divisions and with the Downtown Mobility Authority as appropriate, provided that Code Enforcement actions are in accordance with the IPMC and any other applicable City ordinances (~~IPMC §§ 104.1, 102.10~~).

(2) **Findings and Notices.**

- a. Where a Downtown Public Parking Facility is found to be in violation of the Subject IPMC Provisions, the code official shall issue notices of violation, orders, or other remedies consistent with IPMC Sections 106 and 107 (~~IPMC §§ 106.2, 107.1, 107.3~~).
- b. Notices shall describe the conditions observed, identify the specific IPMC sections alleged to be violated, and provide a reasonable time to abate or correct the violations as required by the IPMC (~~IPMC § 107.2~~).

Commented [BO2]: I'm not sure if we should use "occupancy". Maybe "use"?

(3) Unsafe Structures and Emergency Measures.

- a. Where the condition of a Parking Garage or other Downtown Public Parking Facility constitutes an unsafe structure, unsafe equipment, or a structure unfit for human occupancy under IPMC Section 108, the code official may condemn the structure or equipment and take such actions as are authorized by IPMC Section 108, including placarding and requiring the structure to be vacated or secured ~~(IPMC §§ 108.2-108.5).~~
- b. In cases of imminent danger, the code official may take emergency measures as authorized by IPMC Section 109, including ordering occupants to vacate, closing sidewalks or streets in coordination with the appropriate authorities, or taking temporary measures to secure the premises ~~(IPMC §§ 109.1-109.4).~~

~~(4) Special Events. All Downtown Public Parking Facilities shall have a plan to expedite the exit process and minimize queuing during special events or days when parking demand is high. Operators shall be required to cooperate with any downtown event transportation management plan adopted by resolution of the Memphis City Council.~~

Section 2. Severability Clause.

BE IT FURTHER ORDAINED that the provisions of this Ordinance are hereby severable. If any of these sections, provisions, sentences, clauses, phrases or parts are held unconstitutional or void, the remainder of this Ordinance shall continue in full force and effect.

Section 3. Codification Clause.

BE IT FURTHER ORDAINED that this ordinance amends Title 12: Streets, Sidewalks, And Public Places To Create Section 12-104 of The Official City Code. The City has authorized the Municipal Code Corporation to provide a republication of the City's Ordinances in the Official City Code, as amended from time to time, for the convenience of the public. The Official City Code and the official version of all new, amending, repealing and clarifying ordinances adopted by the City Council are maintained by the City's Comptroller in the Office of Council Records.

Section 4. Effective Date Clause

BE IT FURTHER ORDAINED, That this Ordinance shall take effect on January 1, 2026 after having been passed by City Council, signed by the Chair of Council, certified and delivered to the office of the Mayor in writing by the comptroller, and becomes effective as otherwise provided by law and shall remain effective and operative unless and until the City Council alters, amends clarifies or repeals it by a superseding, amending, clarifying or codifying ordinance.

Sponsor(s)

Philip Spinosa, Jr.
Jana Swearengen- Washington
JB Smiley, Jr.
Jerri Green
Rhonda Logan

Chairman

J. Ford Canale