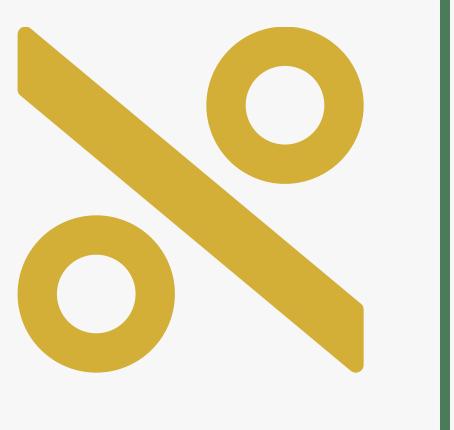


EMPOWERING ENTREPRENEURS, STRENGTHENING COMMUNITIES

HOW THE FLOURISHING AGENCY HELPS ENTREPRENEURS BUILD, GROW
AND FLOURISH



WHY ENTREPRENEURS NEED SUPPORT TO SUCCEED



1. High Failure Rates
2. Impact of Mentorship
3. Structured Support



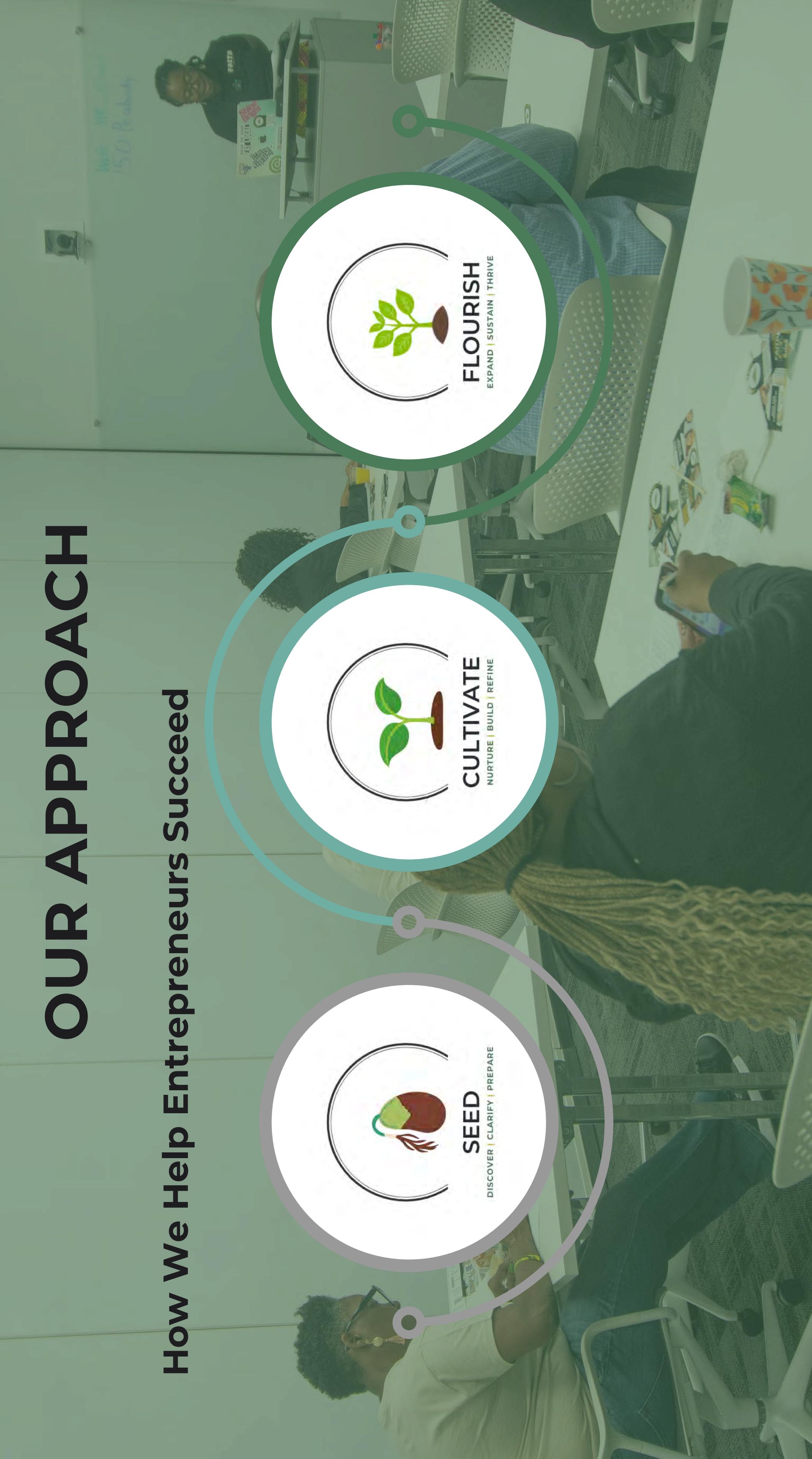
OUR APPROACH

How We Help Entrepreneurs Succeed

SEED
DISCOVER | CLARIFY | PREPARE

CULTIVATE
NURTURE | BUILD | REFINE

FLOURISH
EXPAND | SUSTAIN | THRIVE



PROGRAMS & IMPACT



What We Offer and Community Impact

- Workshops & Masterclasses
- Coaching & Mentorship
- Community & Networking
- Entrepreneurial Training and Certification

CALL TO ACTION-HOW YOU CAN SUPPORT

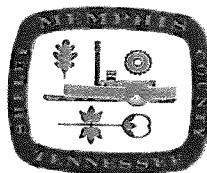
Join Us in Building a Thriving Entrepreneurial Ecosystem

- Advocate for Entrepreneurial Support
- Partner with Us
- Spread Awareness

THANK YOU



T-260



Memphis City Council Summary Sheet

1. Description of the Item (Resolution, Ordinance, etc.)

Resolution requesting the City of Memphis to transfer its ownership right and interest in a parcel located in Council District 7 to Citizen and adjoining property owner Erica Moore in Memphis, Shelby County, Tennessee 38108.

2. Initiating Party (e.g. Public Works, at request of City Council, etc.)

General Services Real Estate Service Center

3. State whether this is a change to an existing ordinance or resolution, if applicable.

This is not a change to an existing ordinance or resolution.

4. State whether this will impact specific council districts or super districts.

Council District 7 and Super district 8

5. State whether this requires a new contract, or amends an existing contract, if applicable.

New Contract

6. State whether this requires an expenditure of funds/requires a budget amendment

This does not require expenditure of funds nor a budget amendment.

7. If applicable, please list the MWBE goal and any additional information needed

N/A

T-260

Summary Notes for 3119 Mt. Olive Road

Notes for the sale of 3119 Mt. Olive Road

1 surplus parcel being sold at 3119 Mt. Olive Road, Memphis, TN 38108, Parcel ID: 043014 00003

Purchaser: Erica Moore wants to purchase the land from the City to ensure its regular maintenance and care. The City no longer has a need for the property.

The City of Memphis acquired the property on 9/19/2024.

Council District: 7/Dr. Michalyn Easter-Thomas

Super District: 8

An analysis of comparable sales was performed to arrive at a sales price of \$4,000.00.

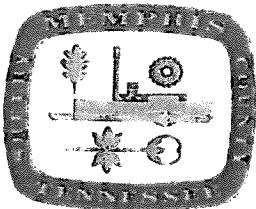
Parcel ID #	Sales Price	
043014 00003	\$4,000	

The total sale price for 3119 Mt. Olive Road is \$4,000.00.

The purchaser has deposited the earnest money of \$400 (10% of the Sales Price of \$4,000)

Requesting Council to approve the sale.

T-260



City Council Resolution

A Resolution requesting the approval for the sale of a city owned parcel located at 3119 Mt. Olive Road, Memphis, Shelby County, Tennessee and further described as Parcel ID #043014 00003

Whereas the City of Memphis is the owner of a surplus parcel known as 3119 Mt. Olive Road, further described as Parcel ID: 043014 00003; and

Whereas 3119 Mt. Olive Road has been under the ownership of the City of Memphis since 9/19/2024. Citizen Erica Moore, an adjoining property owner, would like to acquire the parcel to tend to its regular maintenance and care; and

Whereas Erica Moore submitted an offer of Four Thousand Dollars (\$4,000.00) for the Parcel along with a Four Hundred Dollars (\$400.00) Earnest Money deposit to the City of Memphis Real Estate Service Center

Whereas there are no further anticipated uses for the subject parcel; and

Whereas the City of Memphis hereby retains easements for any other existing utilities, sanitary sewer and drainage facilities, recorded and unrecorded, located in the above-described parcel of real property.

Now, therefore be it resolved that the City of Memphis has the authority to sale City owned property at reduced or no cost to adjacent property owners in accordance with Ordinance No. 2-16-1(G).

Be it further resolved, that subject to the Ordinance, the City of Memphis Real Estate Department shall prepare and arrange for the execution of the quit claim deed, and any other documents incidental to the completion of the transfer, and the Mayor of the City of Memphis is hereby authorized to execute said deeds or any other documents necessary to complete the sale and conveyance.

Willie F. Brooks, Jr.
Shelby County Register of Deeds

CITY OF MEMPHIS

Owner:

Parcel Address: 3119 MT OLIVE RD

Parcel ID: 043014 00003

2025 Appraisal: \$3,500

Tax District: MEMPHIS

Year Built:

Lot Number: 0423

Subdivision: BUNGALOW PARK

Plat BK & PG: UNKNOWN

Dimensions: 40X120

Total Acres: 0.11

Owner Address: 125 N MAIN ST

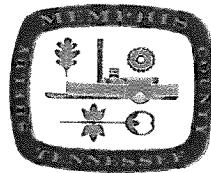
MEMPHIS TN

38103 2026

Map prepared on 2/3/2025

09e-1

T-241



Memphis City Council Summary Sheet

1. Description of the Item (Resolution, Ordinance, etc.)

Resolution requesting the City of Memphis to transfer its ownership right and interest in a parcel located in Council District 4 to adjoining property owner Debra Pigram in Memphis, Shelby County, Tennessee 38106.

2. Initiating Party (e.g. Public Works, at request of City Council, etc.)

General Services Real Estate Service Center

3. State whether this is a change to an existing ordinance or resolution, if applicable.

This is not a change to an existing ordinance or resolution.

4. State whether this will Impact specific council districts or super districts.

Council District 4 and Super district 8

5. State whether this requires a new contract, or amends an existing contract, if applicable.

New Contract

6. State whether this requires an expenditure of funds/requires a budget amendment

This does not require expenditure of funds nor a budget amendment.

7. If applicable, please list the MWBE goal and any additional information needed

N/A

T-201

Summary Notes for 672 E. Trigg Ave

Notes for the sale of 672 E. Trigg Ave

1 surplus parcel being sold at 672 E. Trigg Ave, Memphis, TN 38106, Parcel ID: 025047 00018

Purchaser: Debra Pigram wants to purchase the land back from the City to ensure its regular maintenance and care. The City has no need for the property.

The City of Memphis acquired the property on 9/19/2024.

Council District: 4/Jana Swearengen-Washington

Super District: 8

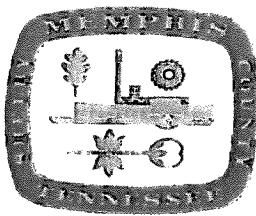
An analysis of comparable sales was performed to arrive at a sales price of \$6,000.00.

Parcel ID #	Sales Price	
025047 00018	\$6,000	

The total sale price for 672 E. Trigg Ave is \$6,000.00.

The purchaser has deposited the earnest money of \$600 (10% of the Sales Price of \$6,000)

Requesting Council to approve the sale.



City Council Resolution

T-261

A Resolution requesting the approval for the sale of a city owned parcel located at 672 E. Trigg Avenue, Memphis, Shelby County, Tennessee and further described as Parcel ID #025047 00018

Whereas the City of Memphis is the owner of a surplus parcel known as 672 E. Trigg Avenue, further described as Parcel ID: 025047 00018; and

Whereas 672 E. Trigg Ave has been under the ownership of the City of Memphis since 9/19/2024. Citizen Debra Pigram, an adjoining property owner and this parcels previous owner, would like to acquire the parcel to tend to its regular maintenance and care; and

Whereas Debra Pigram submitted an offer of Six Thousand Dollars (\$6,000.00) for the Parcel along with a Six Hundred Dollars (\$600.00) Earnest Money deposit to the City of Memphis Real Estate Service Center

Whereas there are no further anticipated uses for the subject parcel; and

Whereas the City of Memphis hereby retains easements for any other existing utilities, sanitary sewer and drainage facilities, recorded and unrecorded, located in the above-described parcel of real property.

Now, therefore be it resolved that the City of Memphis has the authority to sale City owned property at reduced or no cost to adjacent property owners in accordance with Ordinance No. 2-16-1(G).

Be it further resolved, that subject to the Ordinance, the City of Memphis Real Estate Department shall prepare and arrange for the execution of the quit claim deed, and any other documents incidental to the completion of the transfer, and the Mayor of the City of Memphis is hereby authorized to execute said deeds or any other documents necessary to complete the sale and conveyance.

Willie F. Brooks, Jr.
Shelby County Register of Deeds

CITY OF MEMPHIS

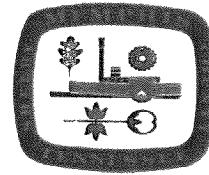
Owner:

Parcel Address: 872 E TRIGG AVE
Parcel ID: 025047 00018
2025 Appraisal: \$3,000
Tax District: MEMPHIS
Year Built:
Lot Number: 90
Subdivision: GILCHRIST & MARTINS

Plat BK & PG: UNKNOWN
Dimensions: 0.205AC 50 X 178.14/178.33
Total Acres: 0.205
Owner Address: 125 N MAIN ST
MEMPHIS TN
38103 2026

Map prepared on 2/24/2025

19e-1



Memphis City Council Summary Sheet

1. Description of the Item (Resolution, Ordinance, etc.)

Resolution to amend Sewer FY25 CIP Budget by transfer of \$2,200,000 from Capital Pay-GO to Revenue Bonds and appropriate funds in SW24204-Sewer Annual CIPP 2025 to repair/rehab existing damaged sanitary sewer pipes.

2. Initiating Party (e.g. Public Works, at request of City Council, etc.)

Public Works

3. State whether this is a change to an existing ordinance or resolution, if applicable.

This resolution does not change any existing ordinance or resolution.

4. State whether this will impact specific council districts or super districts.

This is a city-wide project and will impact all Council and Super Districts.

5. State whether this requires a new contract, or amends an existing contract, if applicable.

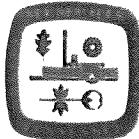
This request will require a new construction contract.

6. State whether this requires an expenditure of funds/requires a budget amendment

Yes, this requires an expenditure of funds.

7. If applicable, please list the MWBE goal and any additional information needed

The MWBE goal is 0%, zero availability.



RESOLUTION P087

This is a resolution to amend the Sewer FY25 CIP Budget by transfer of an allocation in the amount of \$2,200,000 from Capital Pay-GO to Sewer Revenue Bonds and appropriate funds for construction in Sewer Annual CIPP 2025, project number SW24204 to repair/rehab existing damaged sanitary sewer pipes using CIPP process at various locations. This project will impact all Council and Super Districts.

WHEREAS, the Council of the City of Memphis approved Rehab Exist System Coverline, project number SW24200, as part of the Fiscal Year 2025 Capital Improvement Budget; and

WHEREAS, the Sewer Capital PAY GO funding source in Rehab Exist System Coverline, project number SW24200 will not be expended at the budgeted amount for FY25 due to established additional funding source for Sewer Annual CIPP 2025, project number SW24204; and

WHEREAS, it is now necessary to amend FY25 Capital Improvement Budget by transfer of an allocation in the amount of \$2,200,000 from Sewer Capital PAY GO in Rehab Exist System Coverline, project number SW24200 to Sewer Revenue Bonds in Sewer Annual CIPP 2025, project number SW24204 for the purpose of financing repair/rehab existing damaged sanitary sewer pipes using CIPP process at various locations; and

WHEREAS, a bid was received January 15, 2025, to repair/rehab existing damaged sanitary sewer pipes using Cured-in Place Pipe (CIPP) process at various locations with the lowest complying bid submitted by Moore Construction Co. Inc.; and

WHEREAS, this project will be funded by Sewer Revenue Bonds in the amount of \$2,200,000 in Sewer Annual CIPP 2025, project number SW24204 for the purpose as stated above; and

WHEREAS, it is necessary to appropriate \$2,200,000 funded by Sewer Revenue in Sewer Annual CIPP 2025, project number SW24204 as follows:

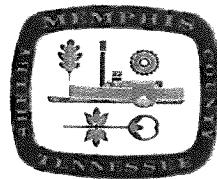
Contract Amount	\$ 2,000,000.00
Project Contingencies	\$ <u>200,000.00</u>
Total Amount	\$ 2,200,000.00

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Memphis that the Fiscal Year 2025 Capital Improvement Budget be and is hereby amended by the transfer of an allocation in the amount of \$2,200,000 from Sewer Capital PAY GO to Sewer Revenue Bonds in Rehab Exist System Coverline, project number SW24200. Also, to transfer and establish an allocation of Sewer Revenue Bonds in the amount of \$2,200,000 in Sewer Annual CIPP 2025, project number SW24204 for the purpose as stated above.

BE IT FURTHER RESOLVED, that there be and is hereby appropriated the total amount of \$2,200,000 funded by Sewer Revenue Bonds chargeable to the FY2025 Capital Improvement Budget and credited as follows:

Project Title:	Sewer Annual CIPP 2025
Project Number:	SW24204
Amount:	\$2,200,000.00

City Council Resolution - Appropriating \$500,000 in FY25 Funds in GS22202 - City Hall Improvements 2



Memphis City Council Summary Sheet

1. Description of the Item (Resolution, Ordinance, etc.)

A Resolution appropriating FY25 allocations, in the amount of \$500,000, in CIP project number GS22202 – City Hall Improvements 2.

2. Initiating Party (e.g. Public Works, at request of City Council, etc.)

General Services

3. State whether this is a change to an existing ordinance or resolution, if applicable.

Does not change an existing ordinance.

4. State whether this will impact specific council districts or super districts.

District 7 and Super District 8

5. State whether this requires a new contract, or amends an existing contract, if applicable.

Requires new contracts.

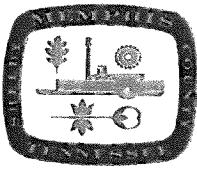
6. State whether this requires an expenditure of funds/requires a budget amendment

A budget amendment is needed to appropriate FY25 allocations.

7. If applicable, please list the MWBE goal and any additional information needed

N/A

City Council Resolution - Appropriating \$500,000 in FY25 Funds in GS22202 - City Hall Improvements 2



P092

WHEREAS, the Council of the City of Memphis did include allocations for CIP project number GS22202 - City Hall Improvements 2, as part of the FY25 Capital Improvement Program budget; and

WHEREAS, it is necessary to appropriate FY25 allocations in the sum of \$500,000 in Contract Construction funded by G O Bonds – General in CIP project number GS22202 - City Hall Improvements 2.

NOW, THEREFORE, BE IT RESOLVED that there be and is hereby appropriated the sum of \$500,000 in Contract Construction funded by G O Bonds – General in CIP project number GS22202 - City Hall Improvements and credited as follows:

Project Title:	City Hall Improvements 2
Project Number:	GS22202
Amount:	\$500,000

Ordinance Establishing an Elective Neighborhood Parking Permit Program in Uptown

Ensuring Safe and Accessible Parking in Residential Areas

Uptown Community Association

In August 2016, members of the Uptown Community Association met with Elmington Capital, the developer of Uptown Flats apartments to discuss our concerns which at the time was effective property management and parking. Residents were told that there would be plenty of on-site parking , and therefore no need for concern. The Uptown Community Association also attended the LUCB meeting on November 8, 2018, to express concerns to which the developer again stated that they have provided sufficient parking and therefore, parking would not be an issue.

Since the development of Uptown Flats Apartments, single family resident homeowners and renters have increasingly struggled to find parking spaces in front of their homes. After six years of ongoing communication through emails, text messages, and phone calls with the developer, we have decided to pursue a permanent parking solution for the community. Elmington Capital is in full support of the ordinance.

ELMINGTON

March 10, 2025

Attn: City Council
125 N Maine St. #514
Memphis, TN 38103

Re: Parking Ordinance

Dear City Council Members,

I am writing on behalf of Uptown Flats Apartments in support of the proposed city council ordinance to designate permitted parking on the East side of North Main Street between Saffatans and Looney.

We recognize the importance of effective parking solutions for our community and fully support the efforts to establish designated parking. While we actively encourage our residents to utilize our designated parking areas, we also understand that we cannot control the parking behavior of their guests.

As members of this community, we strive to be good neighbors and are committed to respecting the homeowners in the surrounding area. Implementing this parking ordinance will not only enhance the parking situation for everyone but also encourage a more orderly and respectful environment for all residents and guests.

Thank you for considering our support for this important ordinance.

Shelby Sabra

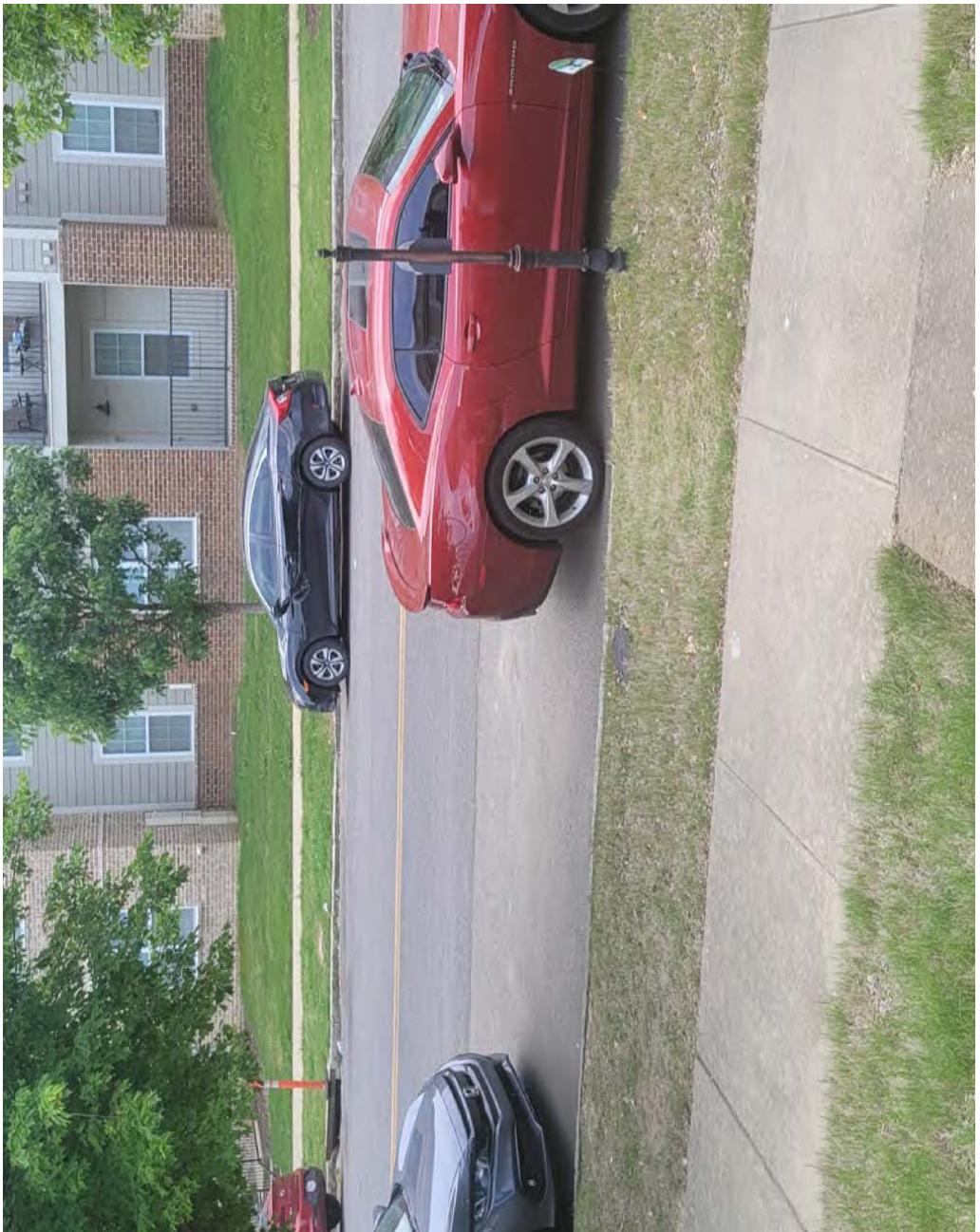
Parking Violations

Street parking tends to increase on weekends due to a higher volume of guest visitation.

Unfortunately, visitors are not informed about parking

regulations and often park anywhere, including in no-parking zones. This leads to a significant decrease in available parking spaces for homeowners





Obstructing Postal Services

As shown in the photo, while there is available parking on the west side of the street in front of the apartments, tenants and guests often park as they wish, obstructing access to postal service and creating further parking challenges.



Curbside Trash from Vehicles

Since the development of the apartments, there has been an increase in curbside litter, largely due to a lack of community pride among visitors and some tenants who often disregard proper waste disposal. This contributes to a less clean and less welcoming environment for the overall community, especially for those who have purchased homes and invested in the community.



Inoperable Vehicles of Uptown Flats Residents/Guests

Tenants often use the street to store inoperable vehicles, which not only creates an unsightly appearance but also constitutes a code violation. In this case, the tenant moved and left the vehicle.



March 10, 2025

Attn: City Council
125 N Maine St. #514
Memphis, TN 38103

Re: Parking Ordinance

Dear City Council Members,

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As members of this community, we strive to be good neighbors and are committed to respecting the homeowners in the surrounding area. Implementing this parking ordinance will not only enhance the parking situation for everyone but also encourage a more orderly and respectful environment for all residents and guests.

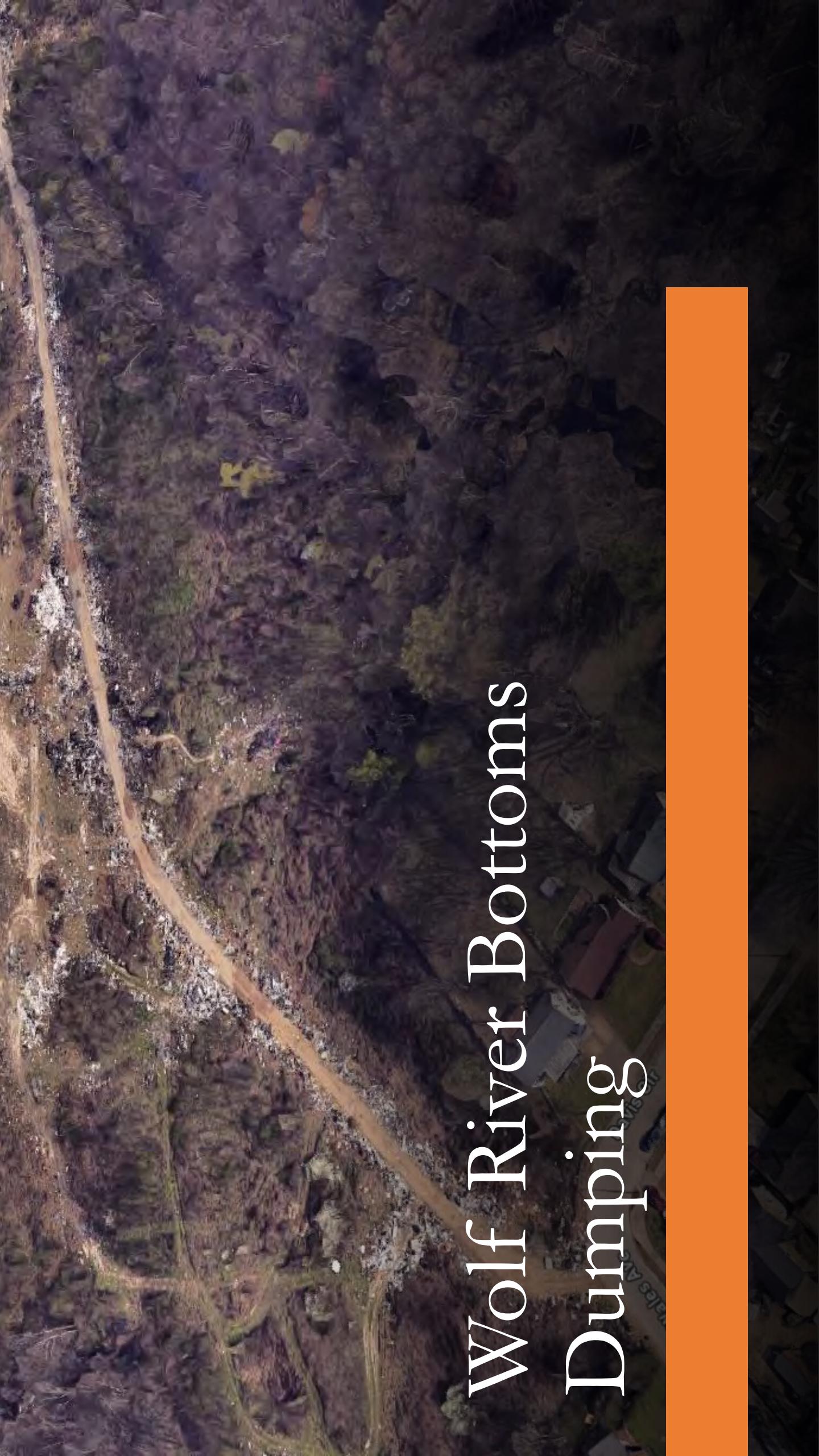
Thank you for considering our support for this important ordinance.

Shelby Sabga

Shelby Sabga
Asset Manager
ssabga@elmingtoncapital.com

MPD

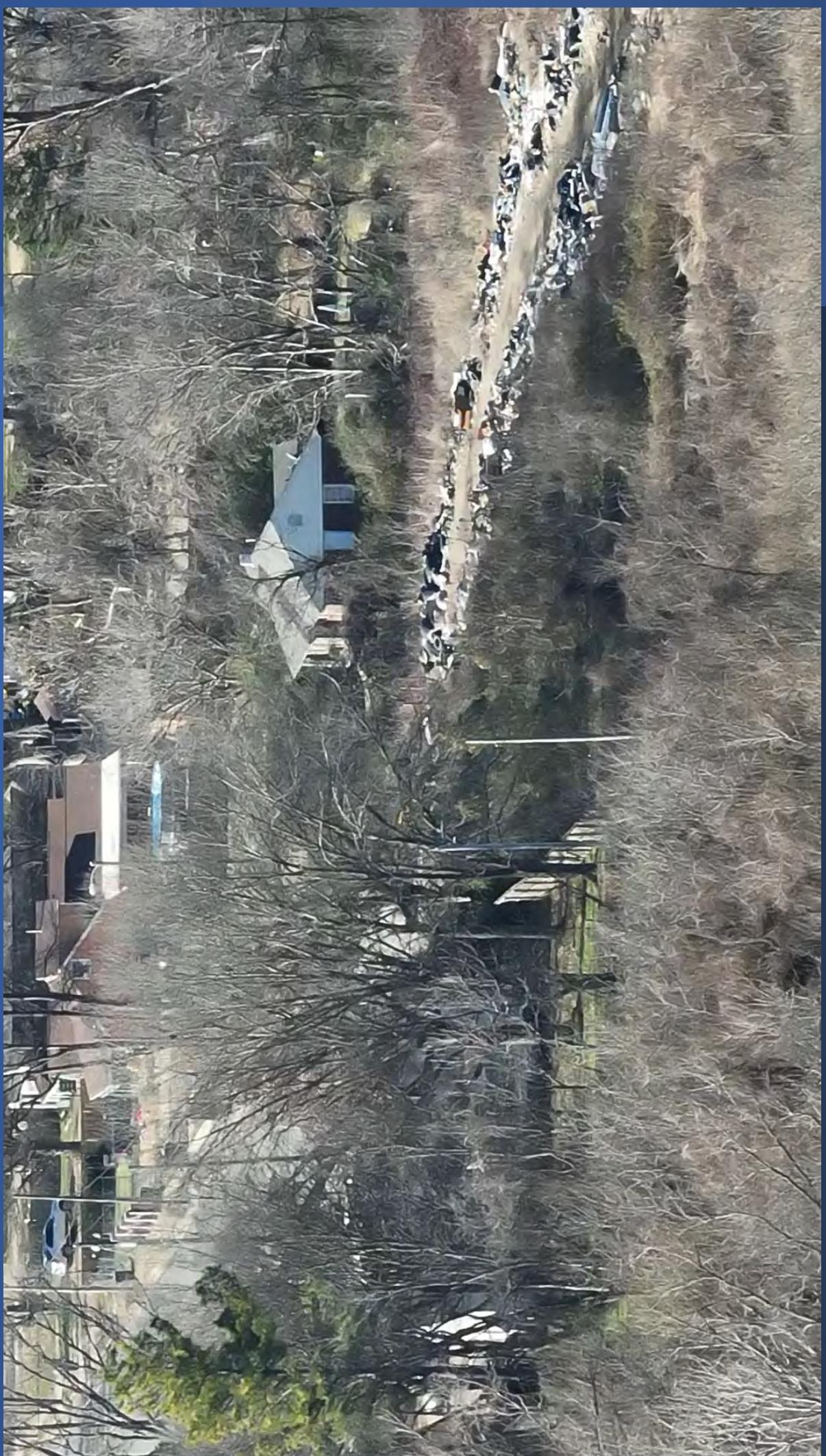
**Presentation was
not provided at
the time of
Document
Publication.**

An aerial photograph of a river bottom that has been severely impacted by industrial dumping. The area is filled with a dark, mucky substance, likely sludge or untreated waste, interspersed with large amounts of white, foamy debris. A narrow, muddy path or channel cuts through the center of the waste. In the background, several small buildings with red roofs are visible, suggesting a nearby industrial facility. The overall scene is one of environmental degradation and neglect.

Wolf River Bottoms Dumping



Davis and Wales Dumpsite

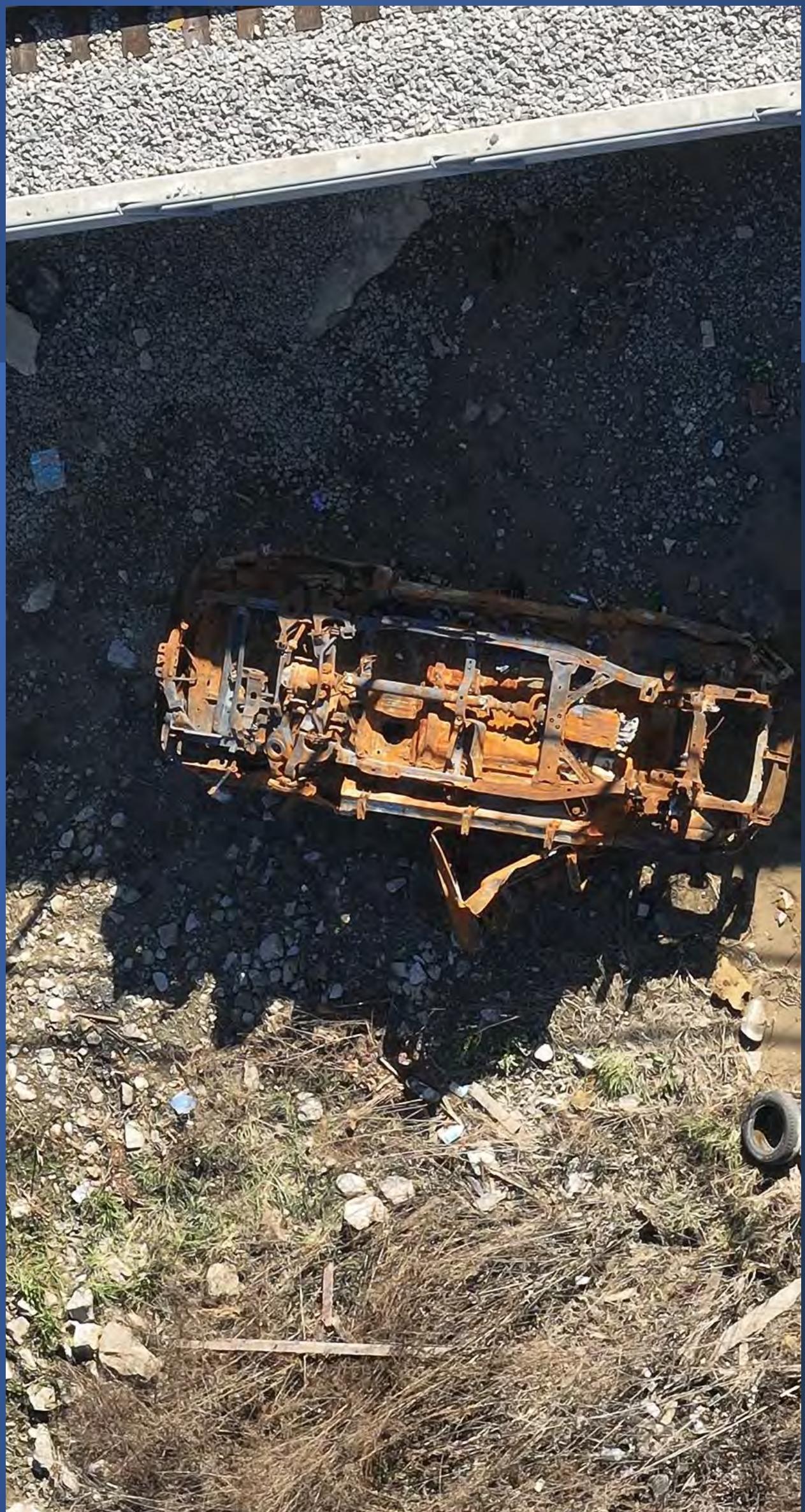




Abandoned
and/or
Stolen Cars







RESOLUTION TO CREATE A WOLFRIVER BOTTOMS TASK FORCE

WHEREAS, the Memphis City Council believes in promoting beautiful, safe, and clean public and private spaces within the City of Memphis to the benefit of the citizens; and

WHEREAS, the Wolf River extends over 100 miles from north Mississippi to Memphis, where it flows into the Mississippi River, and the Wolf River Bottoms is the name commonly used to describe the areas of land along the Wolf River that touch neighborhoods in the City of Memphis; and

WHEREAS, the Memphis City Council believes the state and condition of the Wolf River Bottoms should be aligned with the City's beautification and safety efforts, however, contends that the current environment of the Wolf River Bottoms is not consistent with the City's beautification efforts due to trash, garbage, illegal dumping, and unhoused persons inhabiting the area in unsanitary and unsafe conditions, unacceptable for human living, and further, the Council believes that deliberate attention is required to ensure the proper and consistent care and maintenance of this area, and;

WHEREAS, the care and maintenance of the area is the responsibility of all owners and those with authority over the land constituting the Wolf River Bottoms, which may include individuals, entities, and organizations within the City of Memphis limits, Shelby County, the state of Tennessee, and abroad and;

WHEREAS, the City Council believes that all parties who have an interest in the beautification and vitality of the Wolf River Bottoms should collaborate to ensure that holistic prevention, remediation, and mitigation strategies exist related to the area.

NOW, THEREFORE, BE IT RESOLVED BY THE MEMPHIS CITY COUNCIL, that the Wolf River Bottoms Task Force be established to provide recommendations for the implementation of prevention, remediation, and mitigation strategies and the feasibility and fiscal implications of improving the conditions in the Wolf River Bottoms.

BE IT FURTHER RESOLVED, that the Wolf River Bottoms Task Force shall consist of (1) two self-nominated City Council members, (2) the City of Memphis Chief of Police or designee, (3) the City of Memphis Fire Chief or designee, (4) the City of Memphis Director of Public Works or designee, (5) the City of Memphis Director of Solid Waste or designee, (6) a representative from the City of Memphis Office of Neighborhood Improvement, (7) a representative from the Shelby County Environmental Court, (8) a representative from the Shelby County Conservation Board, (9) a representative from the Tennessee Department of Transportation (TDOT), (10) a representative from the Tennessee Environmental Protection Agency (EPA), (11) a representative from the Wolf River Conservancy, (12) a City of Memphis Environmental Code Enforcement officer, to be selected by the Director of Public Works, and (15) a City of Memphis Code Enforcement Prosecutor.

The Wolf River Bottoms Taskforce assignments and details are as follows:

- (1) At the first meeting, the Task Force shall elect a Chair and Vice Chair.
- (2) The Chair and Vice Chair shall each select two (2) community members to serve on the Task Force. City Council members may submit recommendations to the Chair and Vice Chair of the Task Force of community members to serve on the Task Force.
- (3) Meetings of the Task Force shall be subject to the open meetings provisions of T.C.A. Title 8, Chapter 44.
- (4) The Task Force shall meet monthly for six (6) months.
- (5) The Task Force shall identify prevention, remediation, and mitigation strategies, fiscal implications, and feasible implementation options for improving the conditions in the Wolf River Bottoms.
- (6) At the conclusion of six (6) months, the Wolf River Bottoms Task Force will share its recommendations with the Memphis City Council Public Safety Committee.

Sponsor:
Rhonda Logan

Chairman:
J. Ford Canale

First 8

Presentation

was not

provided at the

time of

Document

Publication.

Resolution to allocate funding in the City of Memphis FY26 Operating Budget for Neighborhood Groups for Anti-Blight & Beautification Efforts

WHEREAS, in October 2024, the Memphis City Council recognized National Good Neighbor Day, raising public awareness for community groups and honoring local organizations in the Memphis community; and

WHEREAS, National Good Neighbor Day was established in 1978 by U.S. President Jimmy Carter to bring neighbors together and reinforce the relationships that form the fabric of our communities with five pillars in mind: (1) Connection, (2) Invitation, (3) Celebration, (4) Awareness, and (5) Availability; and

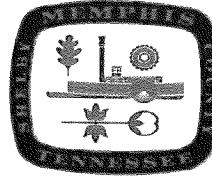
WHEREAS, the recognition of National Good Neighbor Day, in addition to one of Mayor Paul Young's administration goals being "Clean and Attractive Neighborhoods," demonstrates the emphasis by both the Mayor and City Council to promote awareness and allocate resources toward beautifying neighborhoods to improve safety, security, and quality of life throughout the City of Memphis; and

WHEREAS, neighborhood groups play an integral role in the upkeep of neighborhoods and the active participation of residents in their communities; and

WHEREAS, the Memphis City Council wishes to provide resources for projects by community groups that accelerate anti-blight and beautification efforts, enhance civic pride, improve neighborhood safety, and enhance the livability of neighborhoods across the City of Memphis.

NOW, THEREFORE BE IT RESOLVED that the Memphis City Council does hereby request that \$100,000 be allocated in the City of Memphis FY26 Operating Budget for Neighborhood Groups for Anti-Blight and Beautification Efforts, to be housed in the City Council's Community Impact Fund line item.

Sponsor
JB Smiley, Jr.



DocuSigned by:
Marcha E. Allen
17BFB4C43CD4429...

Memphis City Council Summary Sheet

1. Description of the Item (Resolution, Ordinance, etc.)

Resolution authorizing FY25-FY26 sponsorships for Memphis Parks programming in amount of two hundred thousand dollars \$200,000.

2. Initiating Party (e.g. Public Works, at request of City Council, etc.)

Memphis Parks

3. State whether this is a change to an existing ordinance or resolution, if applicable.

N/A

4. State whether this will impact specific council districts or super districts.

All districts.

5. State whether this requires a new contract, or amends an existing contract, if applicable.

N/A

6. State whether this requires an expenditure of funds/requires a budget amendment

Requires acceptance of funds, operating budget amendment, and expenditure of sponsorship funds.

7. If applicable, please list the MWBE goal and any additional information needed

N/A



G074

Resolution authorizing FY 2025-2026 sponsorships for Memphis Parks programming in the amount of approximately two hundred thousand dollars (\$200,000).

WHEREAS, Memphis Parks anticipates collecting and expending sponsorship dollars up to the amount of \$200,000.00 for Memphis Parks programs in Fiscal Years 2025 and 2026; and

WHEREAS, Memphis Parks provides the majority of programs at zero cost to youth and families, posing need for sponsorships and external funding for specialty programs; and

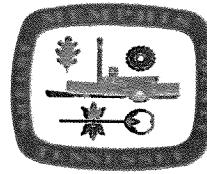
WHEREAS, Memphis Parks programming provides meaningful experiences for Memphis youth and families and should be enhanced by incorporating specialty programming; and

WHEREAS, Memphis Parks will curate sponsorships to support programs such as Summer Camp, Teen Camp, Movies in the Park, youth athletics, water safety, senior events, and more.

NOW, THEREFORE, BE IT RESOLVED, by the Council of the City of Memphis that the above sponsorship dollars are hereby approved to be accepted, obligated, and expended for purposes of Memphis Parks programs into PK #90142.

BE IT FURTHER RESOLVED by the Council of the City of Memphis that the Fiscal Year 2025 operating budget be hereby amended by accepting sponsorships in the amount of two hundred thousand dollars (\$200,000.00) for supplies and part time salaries into PK #90142; and

BE IT FURTHER RESOLVED that funding of two hundred thousand dollars (\$200,000.00) be allocated and appropriated to PK #90142.



Memphis City Council Summary Sheet

1. Description of the Item (Resolution, Ordinance, etc.)

Resolution to reallocate \$2,231,515.97 from completed Accelerate Memphis CIP projects to cover cost overruns for PKA1401 Community Center Maintenance and PKA1213 Frayser & Pine Hill Playgrounds.

2. Initiating Party (e.g. Public Works, at request of City Council, etc.)

Memphis Parks

3. State whether this is a change to an existing ordinance or resolution, if applicable.

No it is not.

4. State whether this will impact specific council districts or super districts.

All

5. State whether this requires a new contract, or amends an existing contract, if applicable.

A construction contract will be needed.

6. State whether this requires an expenditure of funds/requires a budget amendment

No it does not.

7. If applicable, please list the MWBE goal and any additional information needed

MBE Goal of 44% and WBE Goal of 6% for PKA1213.

PKA1401 covers multiple deferred maintenance projects and MWBE goals will be set for each.



P084

**Resolution to Transfer, Allocate and
Appropriate Miscellaneous Remaining
Accelerate Memphis Funds to
PKA1401 Community Center Maintenance and
PKA1213 Pine Hill and Frayser Playgrounds**

WHEREAS, the Council of the City of Memphis did allocate and appropriate funds for various Accelerate Memphis projects in past fiscal years and as part of previous CIP budgets; and

WHEREAS, multiple Accelerate Memphis CIP projects have been completed under budget, resulting in a total available balance of \$2,231,515.97; and

WHEREAS, two remaining Accelerate Memphis projects, PKA1401 Community Center Maintenance and PKA1213 Frayser & Pine Hill Playgrounds, have encountered unforeseen cost overruns requiring additional funding to ensure their successful and timely completion; and

WHEREAS, the Administration desires to reallocate, re-appropriate, and transfer funds from completed Accelerate Memphis projects to address these shortfalls and complete these vital community improvements as follows;

From Project	Funding Source	Amount (\$)	To Project	Funding Source
PKA1506 – Audubon Cart Paths & Clubhouse	Contract Construction	23,803.58	PKA1401 – Community Center Maintenance	Contract Construction
PKA1401 – Community Center Maintenance	Other	4,069.40	PKA1401 – Community Center Maintenance	Contract Construction
PKA1301 – Aquatics	A&E	102,130.05	PKA1401 – Community Center Maintenance	Contract Construction

From Project	Funding Source	Amount (\$)	To Project	Funding Source
PKA1301 – Aquatics	Contract Construction	41,868.53	PKA1401 – Community Center Maintenance	Contract Construction
PKA2301 – Gaisman Park	A&E	10,745.37	PKA1401 – Community Center Maintenance	Contract Construction
PKA3101 – Gaisman Community Center	A&E	4,414.93	PKA1401 – Community Center Maintenance	Contract Construction
PKA3101 – Gaisman Community Center	Contract Construction	132,767.63	PKA1401 – Community Center Maintenance	Contract Construction
PKA3101 – Gaisman Community Center	FF&E	2,373.02	PKA1401 – Community Center Maintenance	Contract Construction
PKA3101 – Gaisman Community Center	Other	57,555.68	PKA1401 – Community Center Maintenance	Contract Construction
PKA3301 – Riverview Community Center	Contract Construction	81,233.42	PKA1401 – Community Center Maintenance	Contract Construction
PKA3301 – Riverview Community Center	FF&E	66,441.54	PKA1401 – Community Center Maintenance	Contract Construction
PKA3401 – Whitehaven Community Center	Contract Construction	24,885.20	PKA1401 – Community Center Maintenance	Contract Construction
PKA3401 – Whitehaven Community Center	FF&E	106,938.44	PKA1401 – Community Center Maintenance	Contract Construction
PKA4101 – Pine Hill Golf Course	A&E	72,235.07	PKA1401 – Community Center Maintenance	Contract Construction
PKA4101 – Pine Hill Golf Course	Contract Construction	5,386.32	PKA1401 – Community Center Maintenance	Contract Construction
PKA1000 – Accelerate Memphis Park Improvements	Other	16,598.28	PKA1401 – Community Center Maintenance	Contract Construction

From Project	Funding Source	Amount (\$)	To Project	Funding Source
PKA1202 – Rodney Barber Playground	A&E	120,000.00	PKA1401 – Community Center Maintenance	Contract Construction
PKA1202 – Rodney Barber Playground	Contract Construction	238,472.00	PKA1401 – Community Center Maintenance	Contract Construction
PKA1202 – Rodney Barber Playground	Other	180,000.00	PKA1401 – Community Center Maintenance	Contract Construction
PKA1210 – Overton/May Park Paving	Contract Construction	71,293.00	PKA1401 – Community Center Maintenance	Contract Construction
PKA1215 – Sign Fab/Install	Contract Construction	225,000.00	PKA1401 – Community Center Maintenance	Contract Construction
PKA1215 – Sign Fab/Install	FF&E	25,000.00	PKA1401 – Community Center Maintenance	Contract Construction
PKA1501 – Golf Course/Path Maintenance	A&E	64,903.15	PKA1401 – Community Center Maintenance	Contract Construction
PKA1501 – Golf Course/Path Maintenance	A&E	33,376.64	PKA1401 – Community Center Maintenance	A&E
PKA1201 – Park Maintenance & Upgrades	Contract Construction	30,009.88	PKA1401 – Community Center Maintenance	FF&E
PKA2401 – May Park Renovations	A&E	49,990.12	PKA1401 – Community Center Maintenance	FF&E
PKA1501 – Golf Course/Path Maintenance	A&E	75,366.48	PKA1213 – Pine Hill and Frayser Playgrounds	Contract Construction
PKA1501 – Golf Course/Path Maintenance	Contract Construction	129,033.79	PKA1213 – Pine Hill and Frayser Playgrounds	Contract Construction
PKA1501 – Golf Course/Path Maintenance	FF&E	11,160.01	PKA1213 – Pine Hill and Frayser Playgrounds	Contract Construction

From Project	Funding Source	Amount (\$)	To Project	Funding Source
PKA2101 – Audubon Park Renovations	A&E	18,808.09	PKA1213 – Pine Hill and Frayser Playgrounds	Contract Construction
PKA1201 – Park Maintenance & Upgrades	A&E	154,943.67	PKA1213 – Pine Hill and Frayser Playgrounds	Contract Construction
PKA1201 – Park Maintenance & Upgrades	Contract Construction	50,712.68	PKA1213 – Pine Hill and Frayser Playgrounds	Contract Construction

NOW THEREFORE BE IT RESOLVED, by the Council of the City of Memphis that it hereby approves the allocation, appropriation, and transfer of these remaining Accelerate Memphis Project funds totaling \$2,231,515.97 as detailed above to Accelerate Memphis Projects PKA1401 Community Center Maintenance and PKA1213 Pine Hill and Frayser Playgrounds.

**A RESOLUTION CONSENTING TO THE RELOCATION
OF THE SCUPLTURE "IKON"**

WHEREAS, the sculpture “Ikon” by Ted Rust, commemorating the 100th anniversary of Overton Park was erected in 2001 in the east entrance plaza of the former Memphis College of Art located in Overton Park; and

WHEREAS, the Memphis College of Art closed in 2020; and

WHEREAS, the City of Memphis has leased the former Memphis College of Art building to the National Ornamental Metal Museum, Inc., which is currently renovating the building to be a state-of-the-art museum and educational facility; and

WHEREAS, the east entrance plaza, where “Ikon” is located, is being redesigned and regraded to meet ADA requirements and to create an inviting entrance, requiring “Ikon” to be moved as part of the renovation of the plaza; and

WHEREAS, the Memphis College of Art deeded ownership of “Ikon” to the National Ornamental Metal Museum, Inc. to ensure the sculpture’s long-term care, maintenance, and preservation; and

WHEREAS, “Ikon” will be moved to a new sculpture walk approximately 175 feet to the south of its current location; and

WHEREAS, the new location along the sculpture path will link “Ikon” more directly to Overton Park itself with a new plaque with additional information about the sculpture.

NOW, THEREFORE, BE IT RESOLVED that the Memphis City Council consents to the National Ornamental Metal Museum, Inc.’s relocation of “Ikon,” the sculpture commemorating the 100th anniversary of Overton Park, to a location approximately 175 feet south of its current location at the Museum’s cost and at such time as the Museum deems appropriate.

Sponsors
Jeff Warren, M.D.

Chairman
Ford Canale

BVO AND THE CITY OF MEMPHIS



THE CHALLENGE

- Creating a world-class immersive experience
- Transforming empty civic spaces
- Creating affordable, large-scale, family entertainment
- Boosting our local economy while creating jobs
- Training our students for the tech jobs of the future
- Bringing Mud Island back to life!



BVO POPUP

2020
QUADRANT 360 | 2020 | MEMPHIS, TN

- Inside Memphis Business Innovation Award
- 2-month run **SOLD OUT**
- 4,000+ attendees (limited due to COVID)
- 75K+ social media impressions
- 30K+ webpage visits
- 1,000 T-shirts sold (1 out of 4 attendees)
- Attendees traveled from 8 states
- Dunbar Elementary workshops



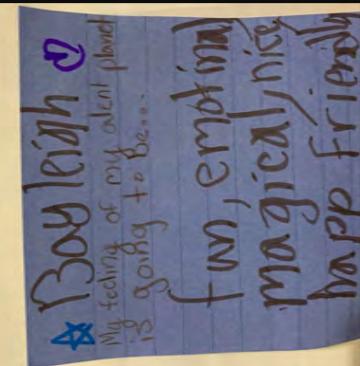
BVO STEAM WORKSHOPS

New Ballet Ensemble / Dunbar Elementary School

With the help of New Ballet Ensemble and volunteer educators, we created a week-long summer workshop for students of Orange Mound's Dunbar Elementary.

Students learned how to imagine their own worlds, climates, plant life, and creatures. Students constructed plants and flowers from reclaimed plastics, cardboard, and other materials. They performed their own ceremonial dances when adding their creations to the experience..

When asked what their favorite part of the workshop was, one student replied, "My favorite part was learning how to make art from garbage."



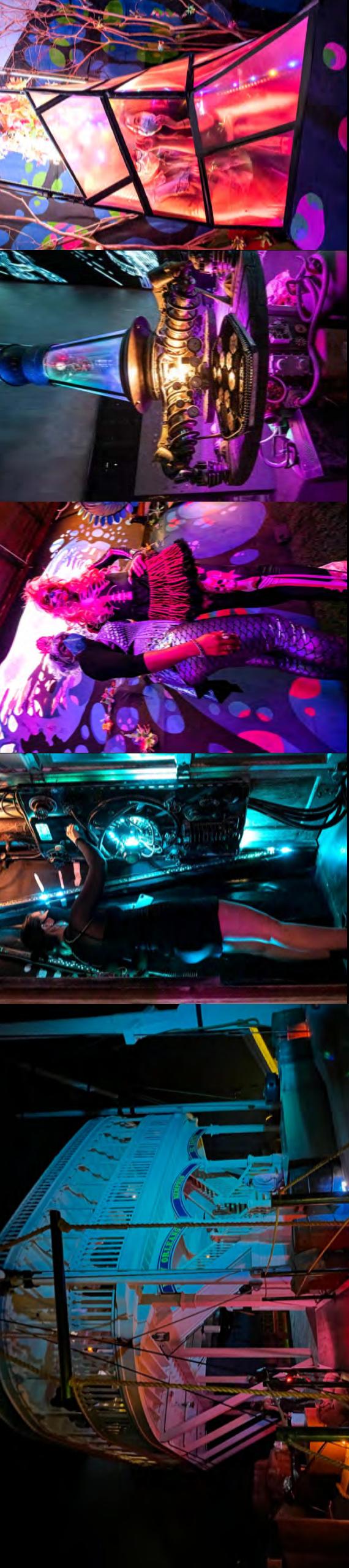


VOLUNTEERS

WORKING WITH THE COMMUNITY

We worked with volunteers of all ages and skill sets.





A NEW DESTINATION ATTRACTION FOR MEMPHIS

- First large-scale immersive experience in the Mid-South
- Local, regional, national and international visitors
- Huge economic impact that will amplify our city's brand





REDEFINING IMMERSIVE ENTERTAINMENT

- A new type of experience: like playing a video game in real life
- The magic of theme parks meets the interactivity of video games
- An ever-changing *Choose Your Own Adventure* journey





IMPACT INVESTMENT FOR MEMPHIS

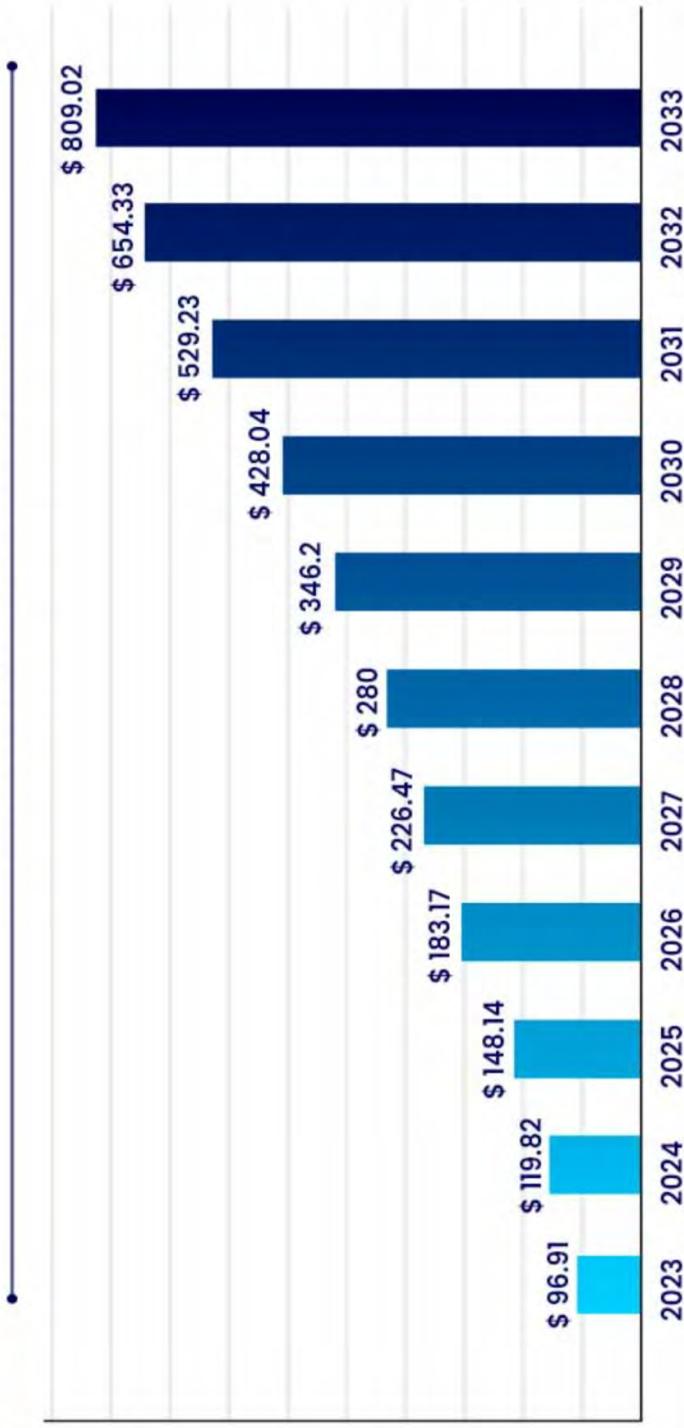
- Adaptive reuse of the Mud Island museum
- Extensive use of reclaimed materials
- Opportunity for local creatives and organizations
- Local community outreach and collaboration



THE EXPERIENCE ECONOMY'S METEORIC RISE



Immersive Entertainment Market Size
2023 to 2033 (USD Billion)



Growth Rate 2023 to 2033:

23.63% CAGR

Market Rev. by 2033 USD:

\$809.02 billion

2022 Revenue Share in
North America:

45%

Source: www.visionresearchreports.com



TOURISM DATA

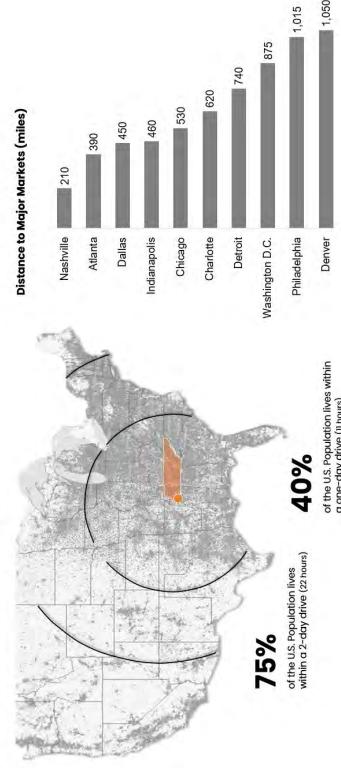
In 2023, Memphis welcomed over **13 million attraction visitors**, bringing in **\$3.2 billion dollars** and creating more than **43,000 jobs**, with over **\$390 million in tax revenue.***

Key Market Attractions	Annual Visitors	Price
Memphis Zoo	1.2M	\$23
Golf & Games Family Park	550K	\$25
Graceland	534K	\$50
Pink Palace	300K	\$25
Civil Rights Museum	326K	\$17
Children's Museum	256K	\$17
Botanic Gardens	225K	\$10

- Metro Population: **1.3M**
- **5 Million people in the Mid-South**
- Annual city visitors: 13+ Million
- **40% US POP within a days drive**
- 75% US POP within a 2-day drive

Market Proximity

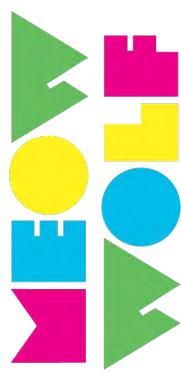
Memphis is located on the 3rd busiest trucking corridor in the U.S. – linking it to domestic markets with one of the country's most modern highway systems.



*Data from Memphis Tourism



COMPARABLE IMMERSIVE EXPERIENCES



Sante Fe, NM
\$35 ticket price
550K annual visitors
\$12M annual revenue
\$185.2M raised



AREA 15



St. Louis, MO
\$25 ticket price
800K annual visitors
\$17M+ annual revenue

Las Vegas, NV
2021: 1.6M visitors
2022: 3.2M visitors
Most visited attraction
in the US

Tokyo, Japan
\$30 ticket price
2.1 million annual visitors
\$39M annual revenue

2025+ UPCOMING ATTRACTIONS

Netflix, Universal, Harry Potter
Chicago, Las Vegas and London: **immersive districts.**



AUDIENCE

72% "Millennials that prefer to spend money on experiences rather than material possessions."

Families - Mom, Dad with multiple kids - memberships and birthdays.

Tourists - Tickets, food, and merch to remember their visit.

Gamers - Memberships, apps, virtual items, "level-ups," food, and apparel.

Story Fans - Films, episodic series, graphic novels, toys, apparel, and more.

Entertainment - Young adults attending regular art, music, and community events.

86.3% fans willing to travel to immersive experiences

Shiloh Barnat is 😊 feeling inspired with William Box and ...
Lydia Grace at Off The Walls Arts.
October 6, 2020 · Memphis · 22

We all need more joy and wonder in our lives right now. Thank you
@Ninjacat Christopher Reyes for bringing us #BVOE !!!



Liked by williamlukewhite, vibrotronica and 49 others
dad_onarrival #BVOE blew our minds.
@madebyninjacat is such a talent and I'm hopeful
this project becomes a permanent fixture in Memphis
very soon.

Melissa Cook Pope is with Thomas Wise and 2 others.
September 13, 2020 · 22

We just had the most incredible experience at the Barron Von
Oppenheim Exploratorium #bvoe Christopher Reyes has really
outdone himself with his latest interactive project. Wow!! A meow
wolf meets city museum type experience right here in Memphis.
Going to have to post multiple times to show y'all all the cool stuff
he's got going on. Go check him out



Liked by smallpossum, whykale and 25 others
big_tendy_420 BVOE 360 was wild. I highly
recommend to anyone and everyone!

David McNinch

This exhibit is too brilliant for human words. Chris has nothing to prove as an artist, but for him to pull something like this out of his spirit, is very very inspiring. I would encourage any artist to visit this experience and recognize how high he has set the bar.

Like Reply

11h

FINANCIAL PROJECTIONS

	Year 1	Year 2	Year 3	Year 4	Year 5
ATTENDANCE	250K	375K	500K	625K	750K
Tickets (avg \$25)	\$6.7M	\$11.1M	\$14.8M	\$18.5M	\$22.2M
Food and Beverage	\$540K	\$810K	\$1.0M	\$1.3M	\$1.5M
Events and Rental	\$120K	\$192K	\$256K	\$320K	\$384K
Merchandise	\$2.3M	\$3.4M	\$4.5M	\$5.6M	\$6.7M
REVENUE	\$9.7M	\$15.5M	\$20.7M	\$25.9M	\$31.0M
Operational Expenses	\$540K	\$810K	\$1.0M	\$1.3M	\$1.5M
Labor Expenses	\$120K	\$192K	\$256K	\$320K	\$384K
Merchandise	\$2.3M	\$3.4M	\$4.5M	\$5.6M	\$6.7M
NET PROFIT (EBITDA)	\$0.7M	\$7.3M	\$9.6M	\$12.1M	\$14.5M



CREATIVE TEAM

The experience to create immersive and transformative worlds.

CHRISTOPHER REYES VISION / STORY / FILMMAKER / EXPERIENCE DESIGN

Christopher connects art, technology, and people through his music, films, festivals, and community projects. He began his career in interactive media in the early '90s producing for LucasArts, Ardent Media, Acclaim Entertainment, Phillips Interactive.



KATHRYN HICKS CREATIVE / GAME DESIGN / XR / AI / FUTURIST

Kathryn is the Founder & Art Director at Creature Studio, she has more than nine years of experience in the extended reality (XR) industry, from HBO, Snapchat, Hilton, and Meta-funded VR games.



JAMES DUKES MUSIC PRODUCER / ORANGE MOUND TOWER / TONE

IMAKEMADBEATS, founder of Unapologetic and Orange Mound Tower. Community leader and music producer, Scoring for film and television, including NBC, ABC, HBO, DC Shoes, Oxygen, and more.



TYLUR FRENCH ARTIST / SCULPTOR / PRODUCTION AND FABRICATION

Tylur is a sculptor and founder of Youngblood Studio, a premier production and fabrication studio specializing in large-scale public works. St. Jude, Le Bonheur Children's Hospital.



PRINCETON JAMES IMMERSIVE THEATER / COMMUNITY OUTREACH / WRITER

His unique brand of storytelling has captivated audiences, showcasing the importance of love, faith and family. Facilitated performing arts training and enrichment development for more than 3,000 youth in underserved communities.



MARVIN STOCKWELL PUBLICITY / MARKETING / BRANDING / PARTNERSHIPS

Marvin, a PR pro, spokesman, journalist, and collaborator has 20+ years of experience shaping public opinion through media relations, public speaking, writing, editing, podcasting, event development, branding and grassroots advocacy.



GINO BARIZZA DIGITAL ARTIST / ELECTRONICS WIZARD

Gino began specializing in experiential marketing in 2004, and expanded into the world of publishing, motion graphics production, electronics design and general methods of fabrication. He assisted in the production of the original BV0 in 2020.



JORDAN DANELZ FILMMAKER / STORY / XR PRODUCTION

Jordan has produced films, documentaries, and episodic series for both web and television. His focus is exploring innovative technology and transformative storytelling.



REUBEN BRUNSON BUSINESS STRATEGY / DEVELOPMENT / OPERATIONS

Reuben, an entrepreneur with 20+ years of executive leadership, excels as a strategic business advisor, creatively steering diverse organizations from startups to Fortune 500 companies.



BOARD OF ADVISORS

Our council of Jedi grows!



CHARLES BABB **CREATIVE PRODUCER / METAVERSE MAVERICK / GAMING GARDENER / SPEAKER**

Charles is a creative technologist with over 20 years of experience, currently a Producer at Meta (Oculus Publishing). With leadership roles at Disney Parks, Universal, and Netflix, he has successfully managed complex, cutting-edge projects across gaming, immersive media, and entertainment, worldwide.



NETFLIX



CHAIRMAN'S CIRCLE

PROSPERO



MICHAEL SCARBROUGH **STRATEGIC LEADERSHIP / ENTREPRENEUR / BUSINESS DEVELOPMENT**

Michael is a Memphis-based entrepreneur with over 30 years of success in startups, healthcare, real estate and other ventures. Michael brings his execution-driven focus to everything he does, delivering outcomes and results for the people served.



TONY PELLICCIOTTI **ARCHITECT / LEADERSHIP / DESIGN**

Tony, an award-winning architect at LRK behind the Crosstown Concourse and the National Civil Rights Museum, believes in design that transcends budgets. Featured in top publications, he's now leading a transformative project for Disney, inspiring communities through thoughtful, impactful spaces.



CROSSTOWN CONCOURSE



LORI BRUNSON **EXPERIENCED CLIENT SERVICE LEADER / HEALTHCARE**

Lori is a powerhouse in client services with over 20 years of leadership, currently SVP at VML. Renowned for driving success in healthcare, B2B, and B2C sectors, she excels in complex project management, strategic process optimization, and building lasting client relationships.



+ WUNDERMAN THOMPSON



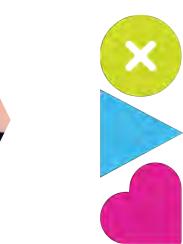
LAUREN CASON **GAME DESIGNER / LEADERSHIP / DESIGN**

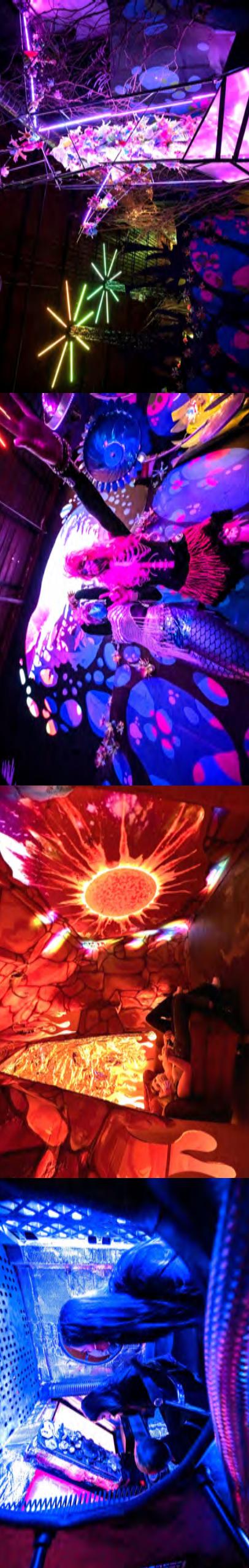
Lauren is co-founder of Refract Studio, interned at MIT Game Lab, and contributed to the award-winning game, Monument Valley 2. She was prototypist at Apple, and creative director of XR at Meow Wolf, during which her team's project, The Garage, was named one of the top XR installations of 2019 by Forbes.



JEFF KING **OPERATIONS / PROGRAM DESIGN / INNOVATION**

Jeff is the chief operating officer at Memphis Museums of Science & History (MoSH), former director of operations, Denver Art Museum, and participant in community advisory board discussions for Meow Wolf's Denver expansion.





WHAT'S NEXT?

- Seeking investment for Phase 1: \$5 million
- **Phase 1 Launch:** anticipated **late 2025**
- **Phase 2:** begin development
- **Expansion:** multiple locations and attractions



MLGW Consent Agenda Committee Discussion



MLGW Committee
March 18, 2025

Fiscal Consent Totals:

1. Total Fiscal Consent Approved Amount Year-to-Date – \$77,549,167.30

Items approved by Council through 2/19/2025.

2. Total Fiscal Consent Requested Amount – \$23,136,731.31

Items requested for 3/18/2025 meeting.

3. Total Fiscal Consent Year-to-Date Amount - \$100,685,898.61

Total of approvals and requests through 3/18/2025 meetings.

Items for February 18th Agenda

Items approved by BOC on February 5th

1. Resolution approving Change No. 4 to Contract No. 12262 (formerly C2203), HP-UX Support with Abtech Technologies, Inc. to ratify and extend the current contract in the funded amount of \$151,416.00.
2. Resolution awarding sixty-month purchase order for three-phase pad-mounted distribution transformers to EssenG Solutions LLC in the amount of \$15,058,859.18.
3. Resolution awarding sixty-month purchase order for single-phase pole-type distribution transformers to Cooper Power Systems in the amount of \$4,542,818.72.
4. Resolution awarding purchase order for meter 12-inch ultrasonic run assemblies to Industrial Sales Company of Memphis, Inc. in the amount of \$352,666.66
5. Resolution awarding purchase order for slam shut eight-inch Fisher OSE ANSI 600 regulators to Brighter Days and Nites, Inc. in the amount of \$238,590.00.
6. Resolution approving an annual salary in the amount of \$160,000.00 for a new hire to fill the vacant position of Attorney 4. (SAME NIGHT MINUTES REQUESTED)
- 3 7. Resolution awarding purchase order for electric smart meters to Engineered Sealing Components in the amount of \$2,792,380.75.

HP-UX Support

- Funded amount: \$151,416.00
- Award Duration: Twenty-four months – February 3, 2025, through February 2, 2027
- Type of Bid: Sealed Bid
- Awarded to: Abtech Technologies, Inc.
- LSB/MWBE Goal Assigned/Committed: No supplier diversity goal assigned or committed.
- Plain Language Description: The contract renewal helps MLGW continue to receive support for its HP Unix computer systems and storage equipment. The company provides 24/7 support and can fix problems within four hours; providing support for important systems like Customer Information Systems, Mobile Dispatch, and Development.
- Impact: Without 24/7 help and quick repairs, fixing system issues would take longer.

Three-Phase Pad-Mounted Distribution Transformers



- Funded amount: \$15,058,859.18
- Award Duration: 60 Months
- Type of Bid: Sealed Bid
- Awarded to: EssentG Solutions, LLC
- LSB/MWBE Goal Assigned/Committed: No supplier diversity goal assigned or committed.
- Plain Language Description: To purchase up to 435 various size three-phase pad-mounted distribution transformers to manage the flow of electricity along the power grid.
- Impact: The three-phase pad-mounted distribution transformers are critical to the electric system for supplying service to new customers and replacement of existing transformers.

Single-Phase Pole-Type Distribution Transformers

- Funded amount: \$4,542,818.72
- Award Duration: 60 Months
- Type of Bid: Sealed Bid
- Awarded to: Cooper Power Systems
- LSB/MWBE Goal Assigned/Committed: No supplier diversity goal assigned or committed.
- Plain Language Description: To purchase up to 1,890 various size single-phase pole-type distribution transformers (overhead transformers) to manage the flow of electricity along the power grid.
- Impact: The single-phase pole-type distribution transformers are critical to the electric system for providing service to new customers and to replace transformers, as needed.



Meter 12-Inch Ultrasonic Run Assemblies



- Funded amount: \$352,666.66
- Award Duration: One-time Purchase
- Type of Bid: Sealed Bid
- Awarded to: Industrial Sales Company of Memphis, Inc.
- LSB/MWBE Goal Assigned/Committed: – No supplier diversity goal assigned. However, there is 100% spend- Industrial Sales Company of Memphis, Inc. is a certified LSB and MBE.
- Plain Language Description: To purchase two ultrasonic meter and “meter tube” flow conditioner assemblies. Ultrasonic Meters are extra high-capacity meters which are required for industrial customers.
- Impact: The ultrasonic meters are highly sensitive gas measurement devices designed to accommodate the flow capacity required for the new Tennessee Valley Authority (TVA) - Combustion Turbine Plant which is located at 2404 W. Mitchell Road. The design for this project was created under Work Order Number 1426605. The cost of this meter station will be reimbursed 100% by TVA.

Slam Shut 8-Inch Fisher OSE ANSI 600 Regulators

- Funded amount: \$238,590.00
- Award Duration: One-Time Purchase
- Type of Bid: Sealed Bid
- Awarded to: Brighter Days and Nites, Inc
- LSB/MWB/E Goal Assigned/Committed: No supplier diversity goal assigned. However, there is 100% spend-Brighter Days and Nites, Inc. is a certified LSB and MBE.
- Plain Language Description: To purchase six slam shut 8-inch Fisher OSE ANSI 600 regulators. These are a type of valve designed to quickly and completely shut off when pressure in the gas line exceeds the setpoint, protecting downstream piping and equipment from over pressurization.
- Impact: These slam shut valves will be installed in the proposed HP meter station at the Valero Refinery located at 2385 Riverport Road. The work for the project was designed on Work Order Number 505851. Valero has created a unique situation by designing a tie-in within their plant that connects feeds from MLGW's XXHP and HP gas systems, 900psi and 99psi MAOP, respectively. The slam shut 8-inch Fisher OSE ANSI 600 regulators will provide protection from excess pressurization for MLGW's HP system in the event of a malfunction within the Valero Plant. The slam shut regulators are required to provide two-stage protection for the three-meter runs.



Attorney 4

- Funded amount: \$160,000.00
- Award Duration: N/A
- Type of Bid: N/A
- Awarded to: N/A
- LSB/MWBE Goal Assigned/Committed: No supplier diversity goal assigned. N/A
- Plain Language Description: Resolution approving the recommended annual salary in the amount of \$160,000.00 to fill the vacant new hire position of Attorney 4.
- Impact: The President & CEO and the Chief People Officer has recommended to the Board of Light, Gas and Water Commissioners approving an annual salary in the amount of \$160,000.00 for a vacant new hire Attorney 4 position subject to the consent and approval of the City Council of the City of Memphis.

Electric Smart Meters



- Funded amount: \$2,792,380.75
- Award Duration: One-Time Purchase
- Type of Bid: Sealed Bid
- Awarded to: – Engineered Sealing Components
- LSB/MWB/E Goal Assigned/Committed: No supplier diversity goal assigned. However, there is 100% spend-Engineered Sealing Components is a certified LSB.
- Plain Language Description: To purchase 15,075 various size residential, commercial, and industrial electric smart meters.
- Impact: The electric smart meters are needed to install new and replace defective meters and will be installed at various residential, commercial, and industrial locations.

Questions



MLGW Facilities 2025





MLGW has 3 facility projects to advance in 2025

1. Expansion of the North Service Center, located at 1060 Tupelo Ave
2. Relocation of the System Operations Center, presently at 2425 Covington Pike
3. Determine probable costs, timeline, and other considerations necessary to relocate the MLGW Admin Building (HQ) to another location downtown at a future date, presently located at 220 S. Main St.

#1. Expanded North Service Center

Actions:

- Construct 2 large new warehouse style buildings at North Center
- Construct structured outdoor laydown and storage area
- Vacate Central Shops at 703 Beale (126-year-old building)
- Relocate Central Shops: vehicle maintenance, transformer shop, and transformer storage to new facilities on North Service center

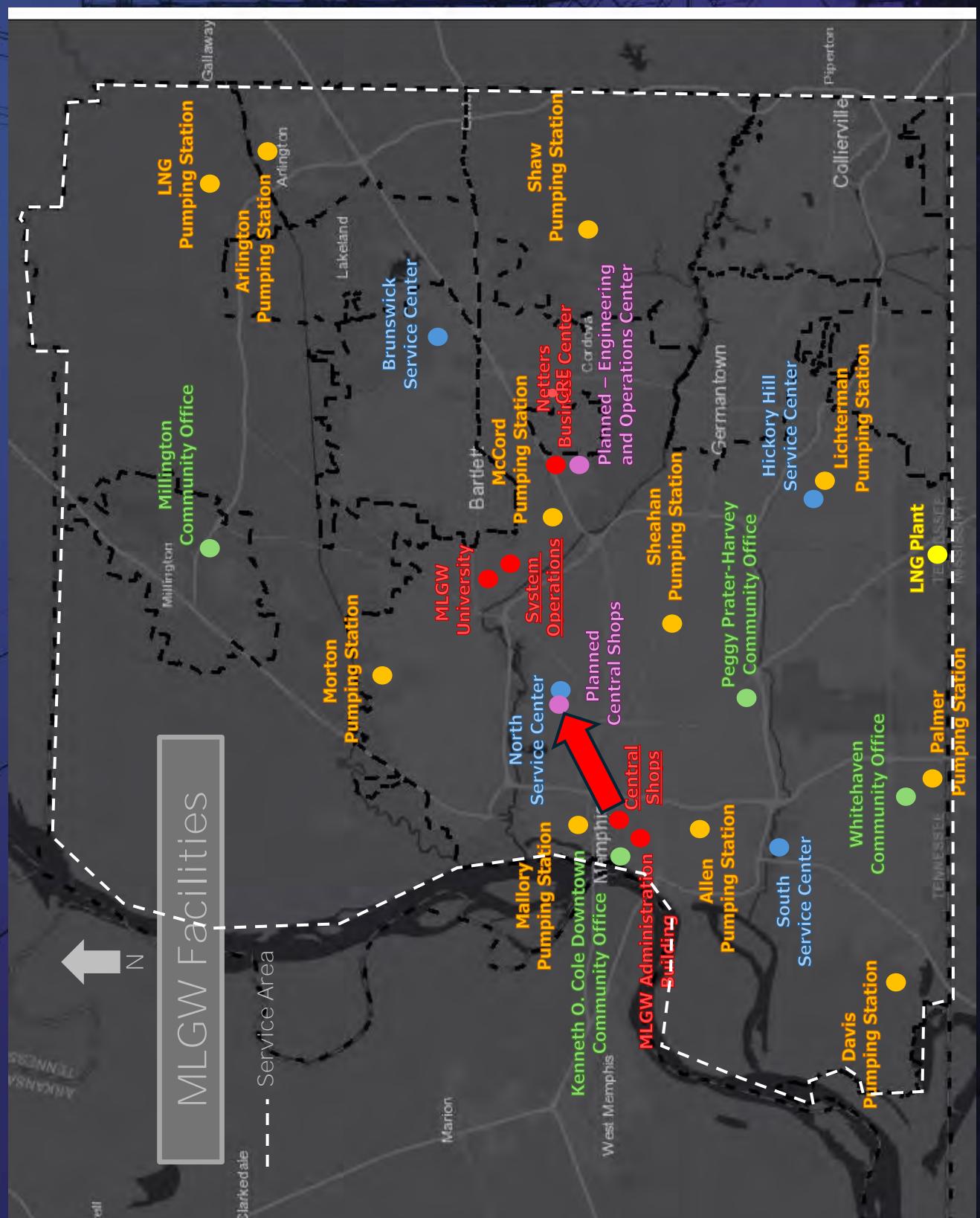
Budget:

- Project began in 2012 as “Transformer/Paint Shop and New Central Shops”
- Funding has been allocated in the budget for this project since 2012
- Estimate of probable cost \$65M (\$6.6M in FY25 budget, balance in future years)

Critical path: finalizing environmental assessment

North Service Center Phases

- Phase I: Property Acquisition – Complete
- Phase II:
 - Engineering and design – 90% complete
 - Environmental assessment– in process, estimate completion June 2025
- Phase III:
 - Design revisions, if required from environmental
 - Construction contracting
- Phase IV: Construction



Why vacate Central Shops?

- One of the oldest buildings in the Division at 126-years-old
- Access for large trucks limits throughput of maintenance operation
- Existing Building not designed for today's transformer and fleet needs
 - a more efficient floor plan is needed for safety and increased productivity
- Seismic concerns

Why an Expanded North Service Center?

- Significant MLGW owned property to build on
- Near other supporting infrastructure (Utilities, communication, security and fueling station, etc.)
- Opportunity to upgrade the existing facilities during construction – drives, parking lots and storage areas
- Opportunity to consolidate similar departments
- Proposed heavy equipment shop and body shop will satisfy new requirements for servicing aluminum bodies and CNG vehicles
- Access to additional repair bays will satisfy the demand for vehicle repair currently needed at this facility
- Environmental assessment underway
- Forecast start construction July 2025

Central Shops – 703 Beale

Vacate and Relocate Transformer and Vehicle maintenance



North Service Center Expansion

MLGW



North Service Center 1060 Tupelo Avenue

Add Transformer and Vehicle maintenance + additional storage



View from Tupelo Street Entrance



SITE STUDY
SCALE: 1" = 200'-0"

20
SCHEME 8A & 8B
SCHEMATIC DESIGN
JUNE 8, 2017
NOTES: AREAS FROM GOOGLE EARTH AND MAY VARY FROM ACTUAL

#2. New, Resilient System Operations Center

Actions:

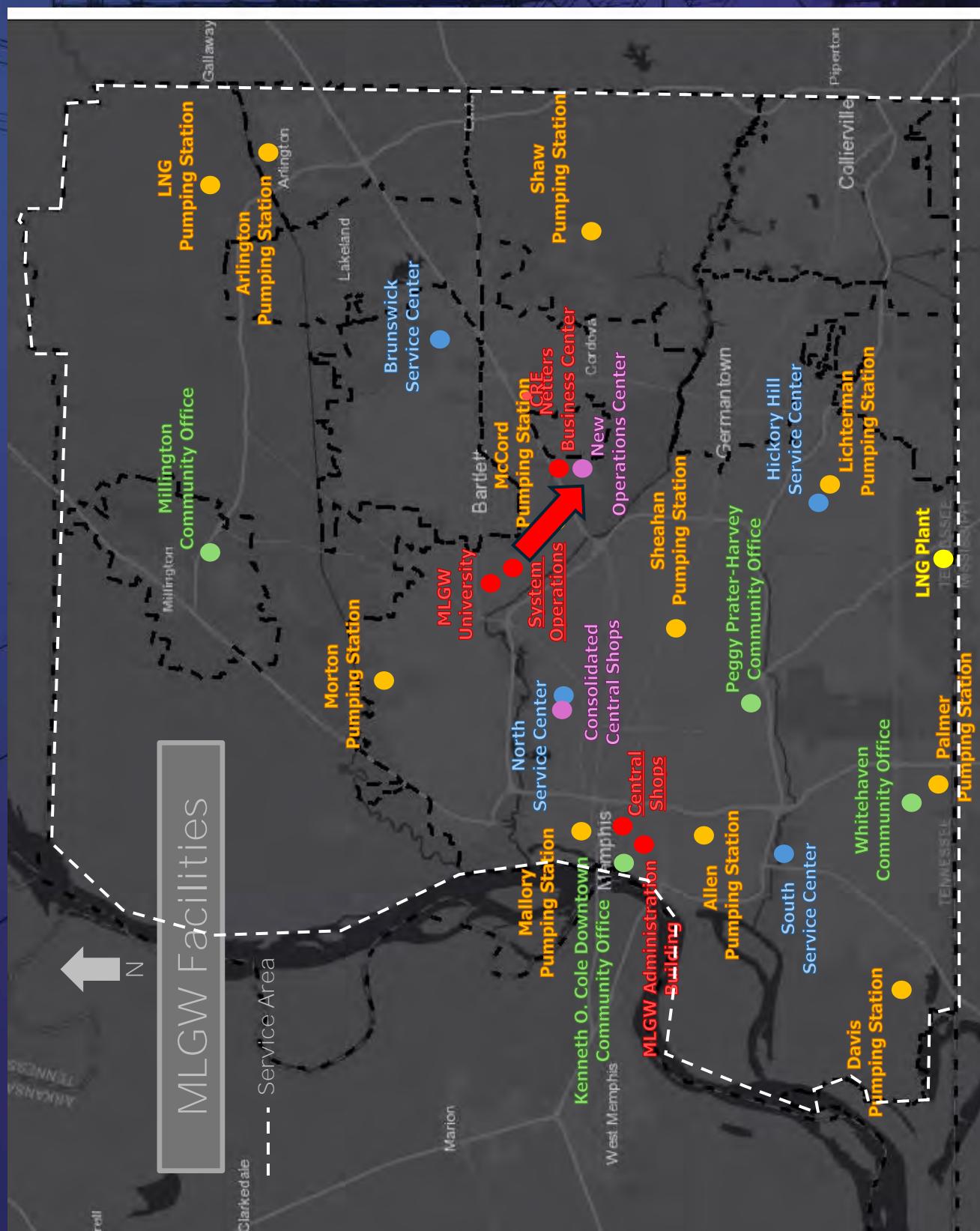
- Acquire an existing suitable facility, or construct a new facility
- Build out a state of the art, future ready SCADA operation inside the facility
 - the “nerve center” of a complex operation that manages systems necessary to keep power on, and gas and water flowing to nearly 1 million people in Memphis and Shelby County for decades to come.
- Retain existing system operations module as a back-up and training facility for system operators
 - Relocate Emergency Operations Facility from Netters to new SysOps

Budget:

- 2025 budget for facility build/acquisition - \$25M (additional in FY26/27 as needed)
- Funding for the buildout of the Operations Center and SCADA upgrade is included in the Grid Modernization budget (\$4.9M in FY25 budget)

Critical path: deciding to acquire an existing suitable facility or build a new facility

- New Build: ~\$75M
- Acquisition and renovations as required: <\$35M
- Forecast to acquire building in 2025, or construct a new building in 2026/2027



Why a new Systems Operation Center (SysOps) ?

- System Operations hosts our SCADA System
- SCADA, or Supervisory Control and Data Acquisition, is a control system that uses computers, networked data communications, and graphical interfaces to manage and control our utility operations. Think: “control room”.
- SysOps is the most critical business process at MLGW that needs to operate before, during, and after a disaster to continue serving customers with utilities they rely upon
- Resilient facility attributes: dual electric feed, b/u generator and battery power, redundant HVAC, seismic and storm resistant
- Based on a 2007 report, TSA recommended relocation of SCADA because the facility is in a liquefaction zone.

Why a new Systems Operation Center (cont)?

Space for Growth:

- The current building on Covington Pike is too small for our growing staff and new systems.
- The new center will have enough space to support the expanded staff to support the new systems.

Grid Management:

- The new center will feature more cohesive operations floors designed for real-time and day-ahead grid management.
- Streamline the coordination of assets for MLGW electric system (substations, distribution, transmission, and distributed energy such as battery storage).

Advanced Systems:

- Support critical systems for Distribution Automation Management which monitor, automate, and optimize the power grid in real-time, improving reliable electricity delivery and improved grid efficiency.
- New capabilities: Advanced Distribution Management Systems (ADMS), Fault Location, Isolation and Service Restoration (FLISR), Distributed Energy Resource Management System (DERMS), Volt/VAR Optimization (VVO)

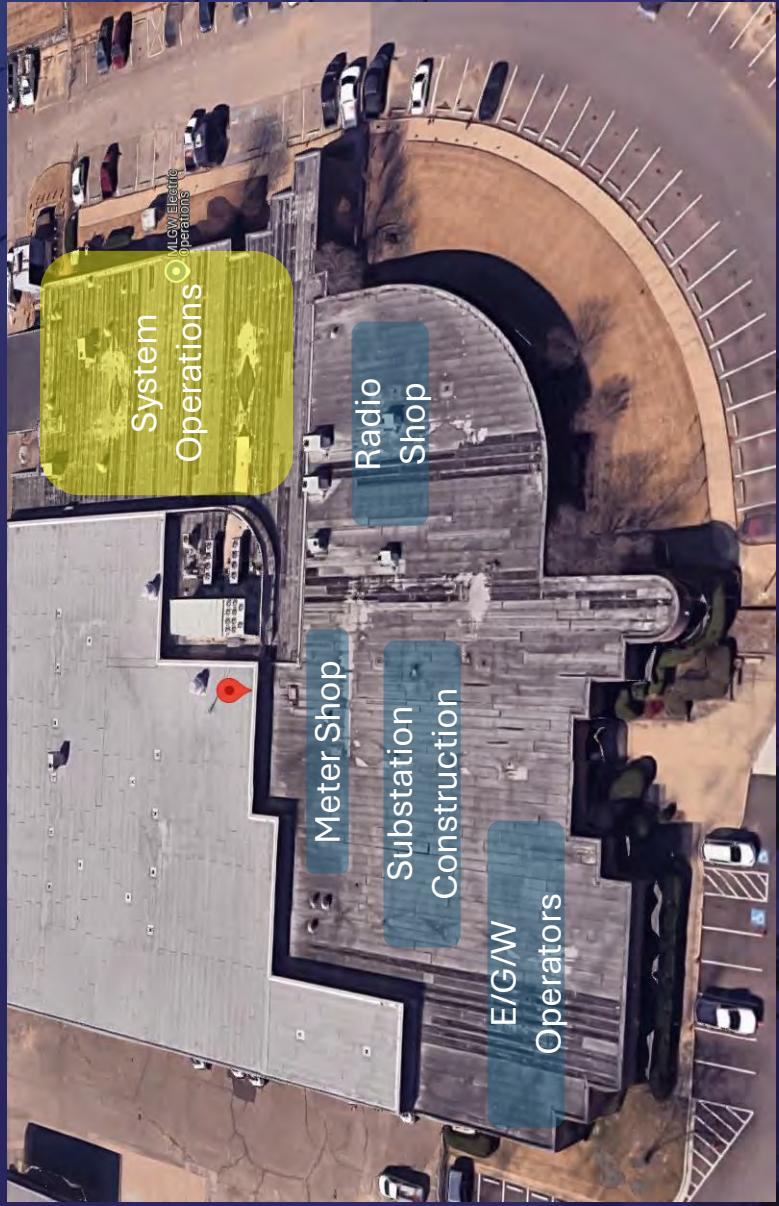
Emergency Preparedness:

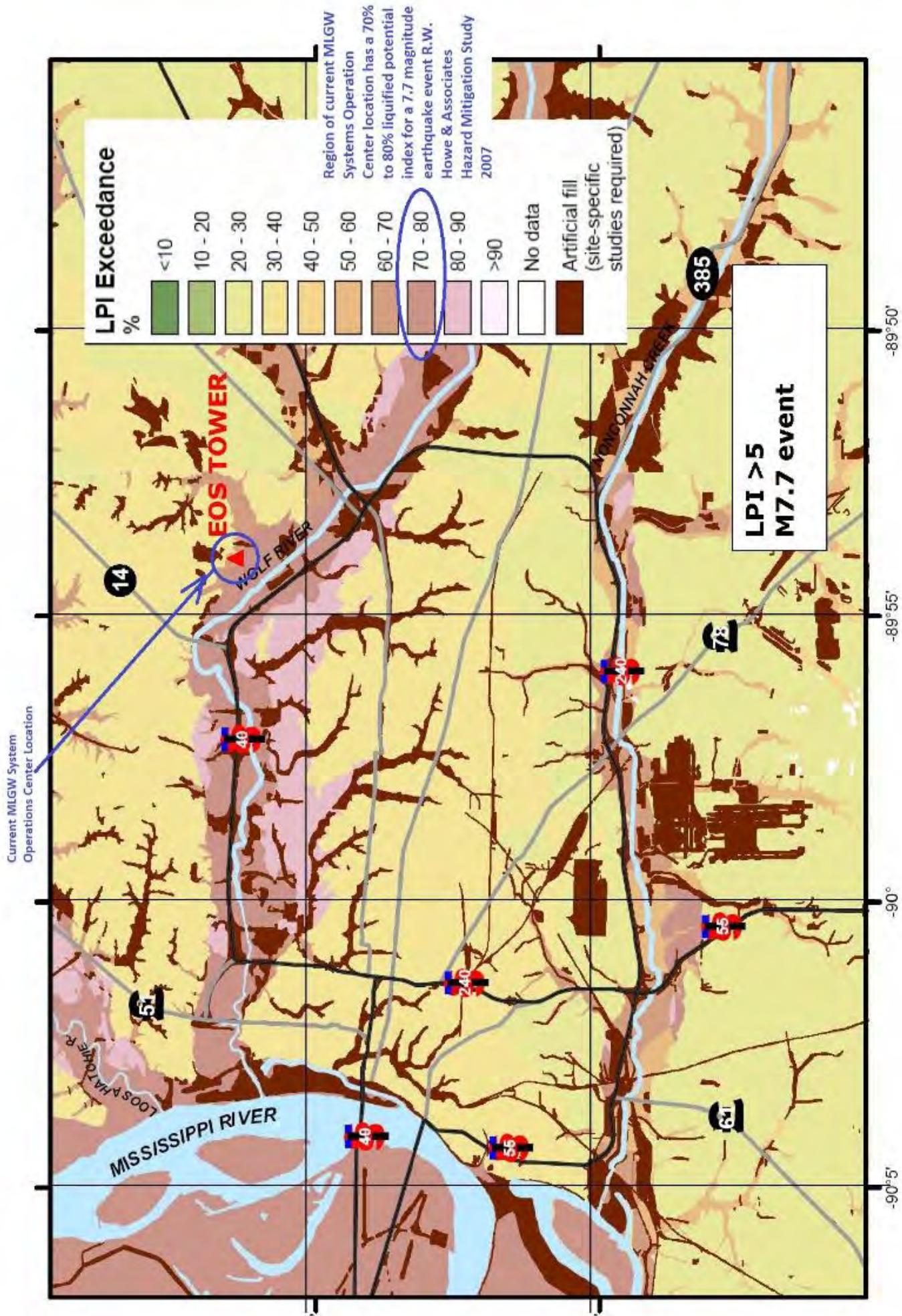
- **The new center will also serve as our new main hub for maintaining continuity during emergencies and supporting the 24/7/365 uninterrupted service that our operations require –**

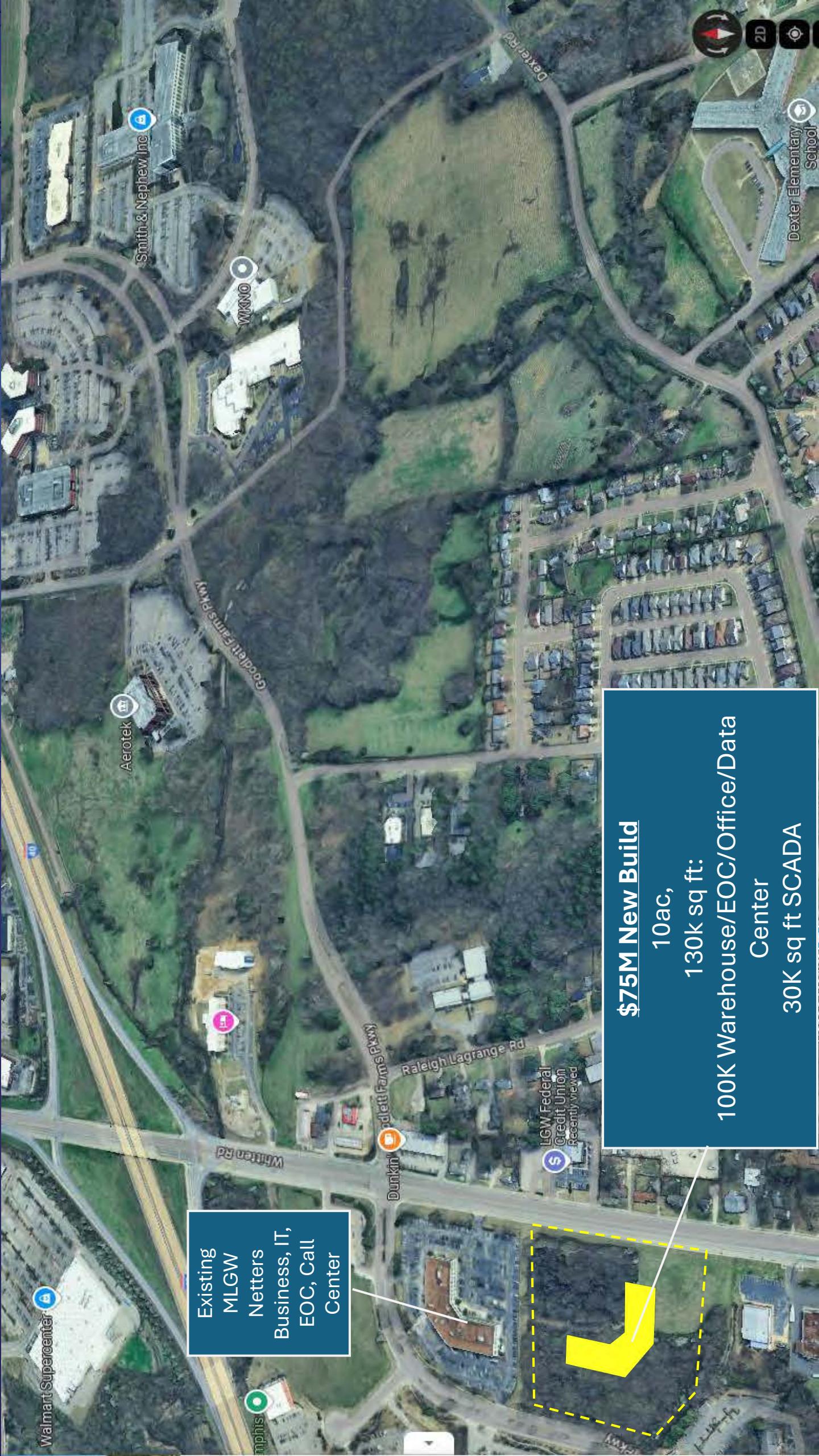
- Co-locating the Emergency Operations Center adjacent to System Operations is best practice in Electric Utility Industry
- The Emergency Operations Center (large conference room at Netters) will become the backup emergency ops center.

Existing System Ops Facility 2425 Covington Pike

MLGW







Existing
MLGW
Netters
Business, IT,
EOC, Call
Center

\$75M New Build

10ac,
130k sq ft:

100K Warehouse/EOC/Office/Data
Center

30K sq ft SCADA
Center

#3. Explore relocation of MLGW HQ to another location Downtown

Actions:

- Determine appropriate facility size to house HQ personnel
- Determine approximate cost of relocation (moving expenses)
- Determine approximate time necessary to acquire/lease, renovate and complete HQ move
- Determine approximate cost of acquisition/lease and renovation of an existing facility downtown
- Determine market value of existing MLGW property - appraisal

Budget:

- There is no 2025 budget allocated for relocation
 - If plan is approved, this cost would be added to future year budget

Critical path: Mayor and City Council decision on timing and alternate use for existing MLGW site

David L. Hansen Administration Building

220 S. Main St

MLGW



Why a new MLGW HQ Downtown?

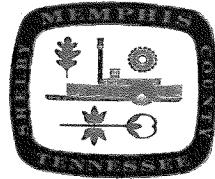
- At the corner of “Main and Beale”, there has long been discussion about what opportunities for “higher and better” use are possible for the prime real estate occupied by MLGW.
- As expressed by City Council resolution, it is important to keep Memphis’ public utility HQ in Downtown as a visible corporate presence, and as part of a vibrant downtown workforce.
- MLGW HQ functions are appropriately housed in “commercial office” type buildings
- There is currently available inventory of suitable office space in Downtown, and vacancies are forecast to remain for several years to come. MLGW could fill a portion of those vacancies.

Actions to date

- Secured assistance of Commercial Real Estate Broker with expertise in these transactions to assist MLGW real estate staff
 - Appropriate facility size to house HQ personnel – 100,000 – 150,000 sq ft
 - Approximate cost of relocation (moving expenses) - ~\$250,000
 - Approximate time necessary to acquire/lease, renovate and complete HQ move – 18-24 months from notification of intent for MLGW to relocate
- Market value of existing MLGW property – appraisal conducted in 2022 yielded value of \$1.5M for Hansen Building
 - Approximate cost of acquisition/lease and renovation of an existing facility downtown - TBD

Summary

- MLGW BOCH has previously approved the plan and funding necessary to expand the North Service center and funding for a new system operations center.
- Seeking support for the decision on System Operations : buy or build
 - Recommendation by MLGW staff is to pursue purchase and renovation of existing, appropriately resilient facility to keep costs as low as possible and to speed installation of modern SCADA system
- MLGW staff will continue to mature estimates of probable cost and timelines for potential future HQ move to another location downtown.



Memphis City Council Summary Sheet

1. Description of the Item (Resolution, Ordinance, etc.)

A resolution to amend the Accelerate Memphis: Invest in Neighborhoods Plan to reallocate funding within the Affordable Housing Investment Project (30A5000) in the amount of \$1.5 million.

2. Initiating Party (e.g. Public Works, at request of City Council, etc.)

The Division of Housing and Community Development Affordable Housing Program.

3. State whether this is a change to an existing ordinance or resolution, if applicable.

Yes, resolution is change to the February 2, 2021 approved Finance Resolution #24.

4. State whether this will impact specific council districts or super districts.

City Wide

5. State whether this requires a new contract, or amends an existing contract, if applicable.

New contracts and contract amendments will be required.

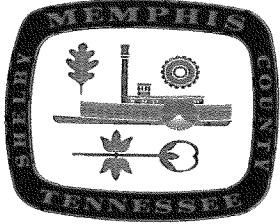
6. State whether this requires an expenditure of funds/requires a budget amendment.

Expenditure of funds will be required.

7. If applicable, please list the MWBE goal and any additional information needed.

Not applicable to MWBE.

Resolution-Division of Housing and Community Development



P089

A RESOLUTION TO AMEND THE ACCELERATE MEMPHIS: INVEST IN NEIGHBORHOODS PLAN TO REALLOCATE FUNDING WITHIN THE AFFORDABLE HOUSING INVESTMENT PROJECT (30A5000) IN THE AMOUNT OF \$1.5 MILLION.

WHEREAS, the Memphis City Council adopted the conceptual *Accelerate Memphis: Invest in Neighborhoods* plan with specific approvals beginning in the third quarter of FY2021, including the approval to issue a maximum of \$200 million in indebtedness consisting of capital appreciation bonds with a 25-year term through the Public Building Authority and current interest bonds with a 25-year term through EDGE on February 2, 2021 (*Finance Resolution #24*); and

WHEREAS, as part of the *Accelerate Memphis: Invest in Neighborhoods* initiative, the City of Memphis strategically leveraged the projected drop in debt service payments in 2026 to make an unprecedented \$200 million investment in catalytic community projects designed to:

- Improve quality of life,
- Promote equity and inclusion, and
- Enhance housing and connectivity through transformative, one-time investments in 62 capital projects; and

WHEREAS, the Affordable Housing Investment Project (30A5000), a critical component of this initiative, has a total funding allocation of \$7.5 million and requires an amendment to transfer \$1.5 million in Accelerate Memphis bond funds from the Architect & Engineering resource category to the Contract Construction resource category to ensure the efficient use of funds; and

WHEREAS, this reallocation is essential to continue funding the Northside Square Project, which supports the new construction and/or rehabilitation of multifamily units, further advancing the City's commitment to expanding affordable housing opportunities and revitalizing neighborhoods.

NOW, THEREFORE, BE IT RESOLVED, that the Memphis City Council hereby approves the reallocation of \$1.5 million within the Affordable Housing Investment Project (30A5000) by transferring funds from Architect & Engineering to Contract Construction to support the continued development of affordable housing under the *Accelerate Memphis: Invest in Neighborhoods* initiative.

THE WORKS, INC

REBUILD
RESTORE
RENEW

2024 IMPACT REPORT



OUR WORK

The Works, Inc. rebuilds, restores, and renews Memphis neighborhoods through innovation, advocacy, and collaboration. We are a nonprofit community development corporation serving the South Memphis.

Our mission is to empower families towards self-sufficiency through a holistic strengths-based approach with a high emphasis on community collaboration, skill development, and the identification of potential barriers to upward mobility.

Community engagement is the heartbeat of our work driven by sustainable and measurable outcomes in housing, employment, food, education, health, and wellness and restorative practices.

Our Organization's Goals

Our goals include: Increasing the availability of affordable housing, delivering programs and services related to affordable housing and neighborhood revitalization, and providing the social services, advocacy, and support requisite for families holistic, healthful, and socioeconomic success.

From providing food security programs to community engagement and affordable housing programs, The Works is passionate about building a stronger, safer, and more equitable Memphis.

Who We Serve

In thirty-year history of The Works, Inc. our team has been privileged to serve, steward the vision of our neighbors and manage some of the most innovative and impactful community development projects in Memphis.

Our dedication and hard work have enabled us to grow one of the largest community development corporations in the Southeastern United States. In the current context of an affordable housing crisis; aging infrastructure and growing challenges around climate and public health there is a clear need for our expertise and our integrative practice weaving community development, land use policy, environment, food access and health.





KEEPING PEOPLE AT THE CENTER

'Our work extends far beyond the walls of an office and flows into tenant block parties, community resource fairs with free food trucks and live entertainment, voter registration drives to fighting food insecurity with our food program initiatives to an introduction into their arts with theatre tickets to see Cinderella use on stage. Our work is not always linear but often curves and loops, so we pivot. Our model is an exhaustive approach to family sustainability'.

TRACE HALE - DIRECTOR OF COMMUNITY PROGRAMS AND ENGAGEMENT

325,000
dollars
Emergency Rental Assistance

1,428
referrals
Family Supportive Services Provided

622,000
dollars
Spent in our Housing Repair Programs

1,026
neighbors
Engaged in Community Programs

The People Work

THE WORK & ITS IMPACT

Bringing quality food and daily freshness to neighborhoods in the 38103, 38104, 38105, 38107, 38126, and 38127 zip codes.



-2

2,317
families
Served on The Mobile Grocer

5,691
incentives
Customer Fresh Savings Money Earned

500
pounds
Sold on the Mobile Grocer



REBUILD. RESTORE. RENEW

HOUSING & DEVELOPMENT

Project Development is the visionary collective effort to acquire, rehabilitate, and reappportion.

The Works, Inc. is dedicated to creating quality and affordable housing within the urban core of Memphis with incomes 80% and below the area median income.



21
rehab
Properties Completed

3
project
developments
Currently Under Construction

4
new home builds
Completed Construction

121
housing units
Currently Under Construction

326
rentals
Current Occupied Rentals

RESIDENTIAL DEVELOPMENTS



REBUILD. RESTORE. RENEW

LINCOLN PARK SUBDIVISION

Expected Completion Fall 2026

The Lincoln Park Subdivision represents one of the first "Open Space" Subdivision in the City of Memphis. The Open Space Subdivision is a tool listed in the Unified Development Code for Memphis.

The Open Space Subdivision, essentially, relaxes the requirements on setbacks and lot sizes in exchange for the project offering passive greenspace equal to 20% of the development.

\$9
million project



PEACH TREE SENIOR LIVING



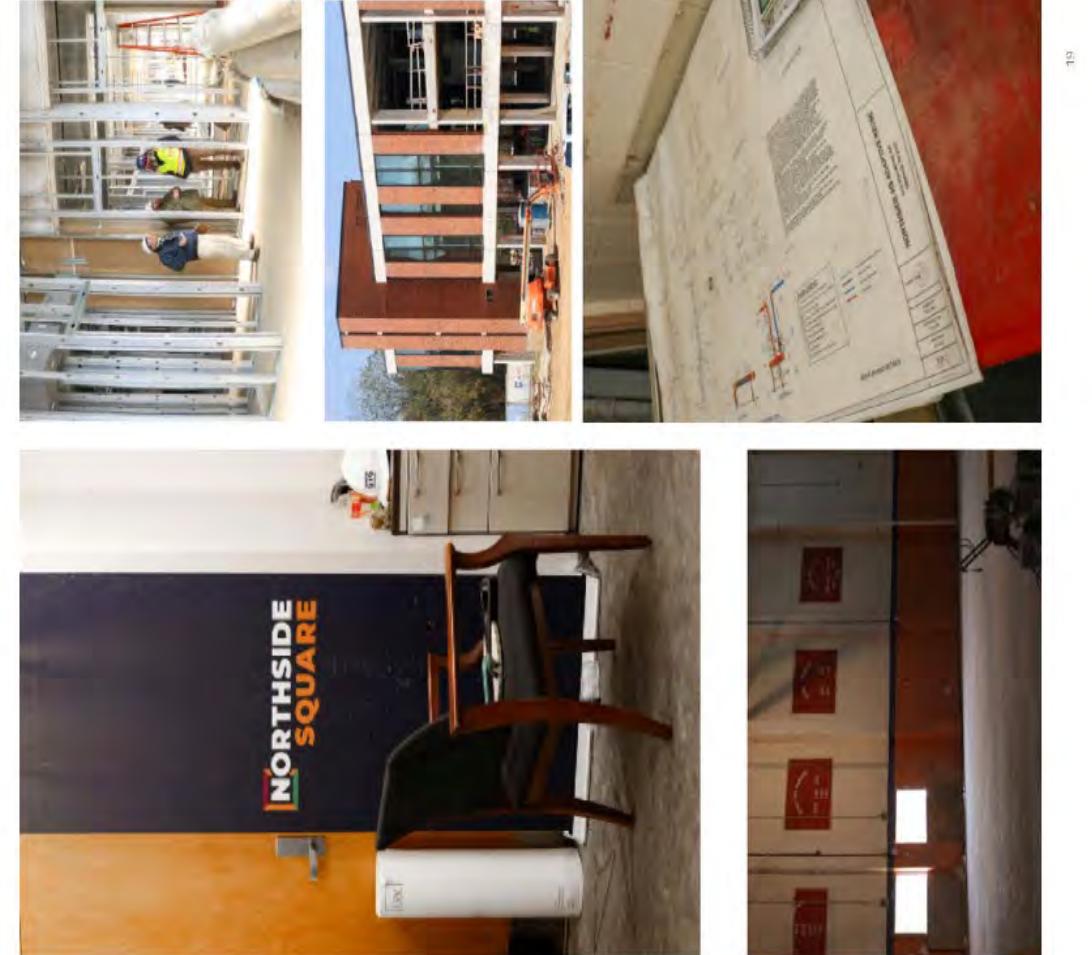
Expected Completion Fall 2026

PEACHTREE SENIOR APARTMENTS

\$21
million project

Peach Tree Senior Apartments will consist of 79 units of affordable units for very low-income seniors. There are 76 one-bedroom units and 3 two-bedroom units. The development has a number of amenities including community room, computer center, clinic, beauty/barber shop, fitness room, verandas and outdoor space.





REBUILD. RESTORE. RENEW

MIXED USE DEVELOPMENT **NORTHSIDE SQUARE**

Northside Square is undergoing renovation for the adaptive reuse of the historic Northside High School. Today, it continues that spirit as a community hub providing opportunities for every individual to prosper.

84
million dollar
Redevelopment Project

48
million dollar
Sponsor Equity

270,000
square foot
Total Project Site

42
residential units
Affordable Residential Units



REBUILD. RESTORE. RENEW

REGENERATIVE INITIATIVES

Strengthening Our Communities and Restoring Our Environment

Regenerative Initiatives exists to advance and normalize the job creating programs and systems of land use and material management that will provide the level of resource resilience necessary for the human and built environment work performed by The Works to be successful in the long term. The program has several projects focused on sustainability and regeneration that operate in tandem with our other community development work in fields such as housing, food programs, workforce development and community engagement.

25,000,000 dollars

Number of grant dollars awarded

30,000
plants
Native plants grown

4,000
plants
Native plants installed

60
parcels
Vacant parcels activated

Our Partnerships in Regenerative Initiatives

We collaborate with like-minded organizations in the community, uniting our efforts to drive meaningful environmental change and advance sustainable practices for a better future. The Regenerative Team reforested Roxbury Uptown and converted it into a thriving indoor Farmer's oasis. Farm Fresh Fridays happens every week with the freshest of the fresh from local and surrounding farmers.



WORKS URBAN FARMS

The Works, Inc. operates a Certified Naturally Grown farm in the Washington Bottoms area of Midtown Memphis, with one acre of land under production. Works Urban Farm supplies produce to The Works' The Grocer at South Memphis Farmers Market and the Mobile Grocer in addition to locally-minded Memphis restaurants...



MEMPHIS NATIVE TREE WORKS

Memphis Native Tree Works is The Works, Inc. wholesale native plant nursery located in Frayser.

It supplies all types of native plants to public, private, and nonprofit projects throughout the Mid-South. In addition to commercial nursery work, Memphis Native Tree Works partners with research institutions and conservation organizations to support work in and advocacy for native plants, environmental stewardship, and outdoor recreation.



REBUILD. RESTORE. RENEW

OUR WORK BY THE NUMBERS

18



96

COOKING EDUCATION
CLASSES TAUGHT
AND ATTENDED

3

DEVELOPMENTS
UNDERWAY WITH AN EXPECTED
COMPLETION OF 2025

ACRES CULTIVATED TO
FERTILE FARM GROUND

500

HOUSING REFERRALS FOR FAMILIES FACING
EVICTION



326

TENANTS SUSTAINED
HOUSING WITH NO RENT
INCREASES



2,317

FAMILIES SERVED
FROM OUR MOBILE GROCER



87%

REPORTED CHANGES IN
DIET AND OVERALL HEALTH
RESULTING FROM COOK INC
EDUCATION

79

APPLICATIONS FOR HOUSING STABILITY AND
RENTAL ASSISTANCE TOTALING OVER \$297,000

3,500

POUNDS OF PRODUCE HARVESTED
FROM THE FARM

2,000

TREES PLANTED FOR AIR QUALITY AND ENERGY
CONSERVATION

21

NEW REHAB
DEVELOPMENTS COMPLETED



628

SETTLED RENTAL ASSISTANCE
ERA 2 PROGRAM

80

ONE ON ONE HOMEBUYER
SESSIONS

2024

Impact Work by the Numbers



OUR PARTNERS



REBUILD. RESTORE. RENEW

OUR VISION FOR NEXT YEARS

-**Increase** the supply of quality affordable housing.

-**Develop** and lead strategic neighborhood revitalization projects which create replicable models of broad-based community-driven transformation.

-**Empower** community members to help shape their own futures.

-**Address** systemic inequalities.

-**Ensure** that all residents have access to resources and opportunities regardless of their income, background and/or geography.

-**Foster** a sense of community and belonging through shared sponsor, promote and shape innovative policies to remove systemic barriers to neighborhood revitalization efforts in collaboration with state judicial, executive and legislative offices.

-**Grow** organizational capacity in the areas of talent and human capital, board governance, evaluation and communications to more productively and efficiently drive the goal to create a comprehensive regional community development organization.

ROSHUN AUSTIN - PRESIDENT AND CEO



March 18, 2025

FISCAL CONSENT ITEMS

DIVISIONS/DEPARTMENTS:
Executive & Fire Services



FISCAL CONSENT AGENDA

1. A resolution to receive and appropriate a grant form Bloomberg Center for Public Innovation in the amount of \$120,000.00. This Resolution is sponsored by Memphis Executive Division. All Districts and All Super Districts. (**Request for Same Night Minutes**)
2. A resolution to accept forty (40) Emergency Child Restraints from the Memphis Fire Department Foundation for the Emergency Medical Services with an estimated value of \$27,300.00. This Resolution is sponsored by Memphis Fires Services. All Districts and All Super Districts. (**Request for Same Night Minutes**)
3. A resolution to accept Fire Public Education material from the Memphis Shelby County Schools for the Fire Prevention and Publication program with an estimated value of \$5,000.00. This Resolution is sponsored by Memphis Fires Services. All Districts and All Super Districts. (**Request for Same Night Minutes**)



RESOLUTION to receive and appropriate a grant from Bloomberg Center for Public Innovation in the amount of \$120,000.00. This Resolution is sponsored by Memphis Executive Division. All Districts and All Super Districts. (Request for Same Night Minutes)

- Division/Department: Executive
- Division/Department Contact: Jasmine Worles
- Name of Grantor: Johns Hopkins University
- Funding Amount: \$120,000.00
- Award Duration: 03/1/25-2/28/27
- Awarded Type: Grant
- Plain Language Description: Funds are to support efforts related to the Bloomberg American Sustainable Cities Initiative.
- Impact: Support from Bloomberg Philanthropies will bolster city capacity in driving progress on climate mitigation and promoting equitable outcomes.



RESOLUTION to accept forty (40) Emergency Child Restraints from the Memphis Fire Department Foundation for the Emergency Medical Services with an estimated value of \$27,300.00. This Resolution is sponsored by Memphis Fire Services. All Districts and All Super Districts. (Request for Same Night Minutes**)**

Division/Department: Fire Services EMS

- Division/Department Contact: Chief Angie Sullivan
- Name of Grantor: Memphis Fire Department Foundation
- Funding Amount: Estimated value of \$27,300
- Award Duration: N/A
- Awarded Type: In Kind Donation
- Plain Language Description: Child restraints used in the ambulances for pediatric transport.
- Impact: It will be a cost savings for Fire FY25 Budget (Estimated amount of \$27,300). The child restraints are crucial to ensure that each child is safely secured during EMS transport.



RESOLUTION to accept Fire Public Education material from the Memphis Shelby County Schools for the Fire Prevention and Publication program with an estimated value of \$5,000.00. This Resolution is sponsored by Memphis Fire Services. All Districts and All Super Districts. (Request for Same Night Minutes**)**

- Division/Department: Fire Services Fire Prevention
- Division/Department Contact: Chief LaPacus Faulkner
- Name of Grantor: Memphis Shelby County Schools
- Funding Amount: Estimated value of \$5,000
- Award Duration: N/A
- Awarded Type: In Kind Donation
- Plain Language Description: Education material such as fire safety pamphlets, activity books and plastic fire helmets.
- Impact: It will be a cost savings for Fire FY25 Budget (Estimated amount of \$5,000). The education material is given to students and citizens.



**A RESOLUTION TO IMPLEMENT FREE PARKING AT MUD ISLAND
PARKING GARAGE FOR ALL CITIZENS DURING CITY COUNCIL MEETINGS**

WHEREAS, the City Council acknowledges the importance of public participation in local governance and the need to encourage citizen engagement during City Council meetings; and

WHEREAS, access to affordable parking is a barrier that may discourage citizens from attending these important meetings where local issues are discussed and decided upon; and

WHEREAS, many municipalities have successfully implemented similar measures to increase attendance and engagement during public meetings;

NOW, THEREFORE, BE IT RESOLVED that

1. Free Parking Initiative: The City Council hereby establishes a policy to provide free parking at Mud Island parking garage for all citizens on the days of City Council meetings.
2. Implementation: The City Manager is instructed to coordinate with the Department of Transportation and Memphis River Park's parking authorities to facilitate the implementation of this initiative, ensuring that designated parking areas are available and clearly marked.
3. Promotion of Participation: The City Council will actively promote this initiative through social media, local newspapers, and community bulletin boards to ensure that citizens are informed about this opportunity to participate in local governance without the burden of parking fees.

BE IT FURTHER RESOLVED that this resolution shall take effect immediately upon its adoption.

Sponsor
Yolanda Cooper-Sutton

Chairman
Ford Canale