



City Of Memphis
Fiscal Year 2025-2029
CIP Proposed Budget CFO Overview
May 6, 2024

Walter Person: Interim CFO



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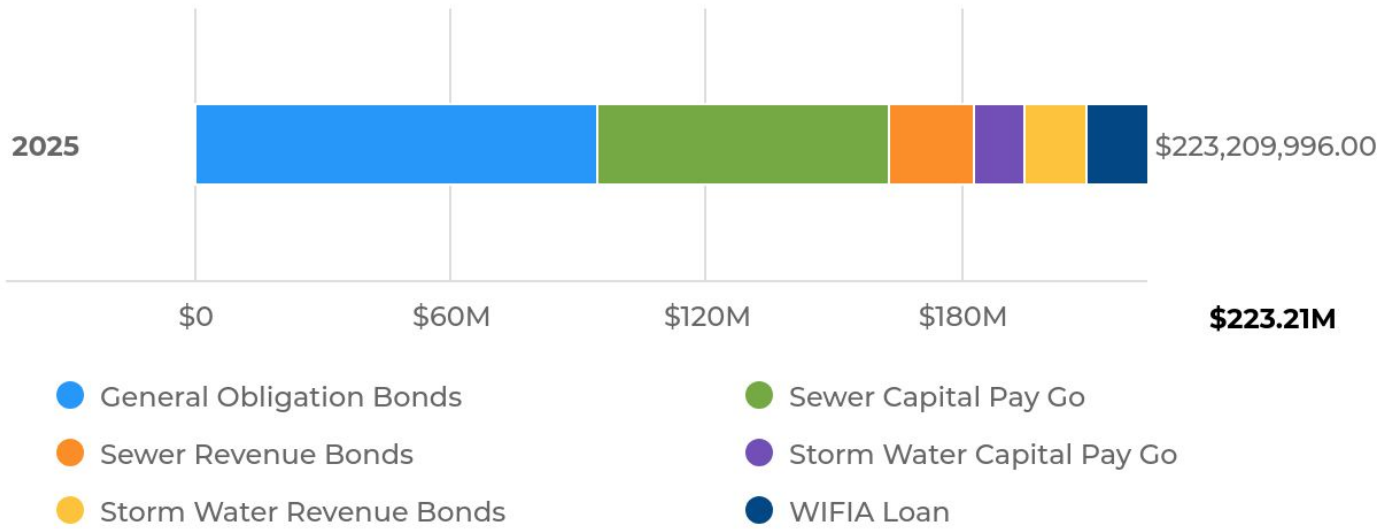
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Capital Improvement Plan

While the Capital Improvement Plan is a five-year plan for capital allocations, the annual CIP Budget is a one-year allocation. Adoption of the Fiscal Year 2025 CIP budget by the City Council allows for the allocation of funds for the first year of the program.

The Total FY25 CIP Budget is \$223,209,996

Funding Source By Year



Capital Budgeting Process

The Capital Improvement Program (CIP) is a five-year plan for capital allocations that is reviewed annually for priority adherence and project variances. This plan examines each city project and specifies the source of financing for projected expenditures.

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The process begins around the first of the year when a cross divisional CIP Committee is assembled. The committee evaluates the city's needs and meets with divisions to review their requests.

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Requested projects are analyzed by the finance division, external bond counsel, and finally compiled and reviewed by the Mayor of Memphis.

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In April, the Mayor presented the plan to the Memphis City Council along with the operating budget and property tax rate.

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The Council conducts hearings and adopts a joint Operating, CIP, and Tax Rate Ordinance.

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What did City of Memphis Divisions Ask For in Fiscal Year 25?

Division Total	FY24 Adopted	FY25 Ask	FY25 Funded	Variance (Funded - Ask)
City Engineering	\$3,750,000	\$3,775,000	\$3,575,000	(\$200,000)
Convention Center	\$250,000	\$250,000	\$250,000	\$0
Executive	\$0	\$4,000,000	\$4,000,000	\$0
Fire Services	\$4,427,000	\$11,869,465	\$7,937,765	(\$3,931,700)
General Services	\$25,000,000	\$32,100,000	\$13,100,000	(\$19,000,000)
HCD	\$3,550,000	\$3,250,000	\$5,000,000	\$1,750,000
Information Technology	\$1,200,000	\$3,500,000	\$2,900,000	(\$600,000)
Libraries	\$750,000	\$2,750,000	\$1,500,000	(\$1,250,000)
MATA	\$5,755,750	\$18,533,737	\$12,292,231	(\$6,241,506)
Memphis Parks	\$18,200,000	\$16,200,000	\$12,800,000	(\$3,400,000)
MRPP	\$250,000	\$2,394,800	\$250,000	(\$2,144,800)
Police Services	\$15,983,000	\$23,215,000	\$13,815,000	(\$9,400,000)
Public Works	\$17,300,000	\$30,520,000	\$17,020,000	(\$13,500,000)
Subtotal Governmental	\$96,415,750	\$152,358,002	\$94,439,996	(\$57,918,006)
Storm Water	\$40,612,000	\$40,270,000	\$40,270,000	0
Sewer	\$108,500,000	\$88,500,000	\$88,500,000	0
Grand Total	\$245,527,750	\$281,128,002	\$223,209,996	(\$57,918,006)

City of Memphis General Obligation Bonds

Moody's Investors Service:

Aa2

S&P Global Ratings:

AA

Fiscal Year 2025 G.O. Bonds Maturing:

95,520,000

General Guidelines for Project Eligibility: General Obligation Bonds

This is intended to provide very general guidelines to inform proposers of projects about whether their project may be eligible for City of Memphis general obligation (G.O.) bond financing. It is not intended to be a detailed exposition of the law in this complex area, and it does not address all aspects of public finance. Accordingly,

- consultation with the Finance Division is encouraged.

It is important to note that not all activities and improvements are eligible for bond financing, even if they are capital improvements, and no matter how beneficial they may be to the City and its inhabitants. Projects can be

- financed only if they are authorized by statute, which is a significant limitation.

In general, general obligation bond financing of an item or cost requires that it be (1) specifically mentioned in TCA 9-21-105(21) as part of the definition of a “public works project”, and (2) owned by the City, and operated or maintained by or on behalf of the City, and part of the public domain. Proposals for financing should describe the item with sufficient detail as to its nature, location, ownership, operation and use to permit a determination based on these criteria.

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Private property or improvements to private property, whether owned by a non-profit or other organization, should not be financed with general obligation bonds. Operation of a financed facility by any person or entity other than the City (including operation by others under contract or other arrangement with the City) should be discussed in advance with the Finance Division, even if the facility otherwise meets the criteria for general obligation bond financing, as this may affect the tax treatment of interest on the bonds or have other implications

- that might require a different method of financing or prevent financing altogether.

There are other State of TN statutes that permit financing of specific facilities under specified circumstances and by various means, which do not include general obligation bonds. The permissible uses of these authorizations are limited in terms of scope and availability, and the Finance Division should be consulted prior to submission of

- a proposal to utilize them.

It also should be noted that the foregoing relates principally to bond financing as the source of funds for projects. Projects also may be funded as part of the CIP budget utilizing other funds depending on availability, and City Council determinations for allocation and appropriation.

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One Year Plan

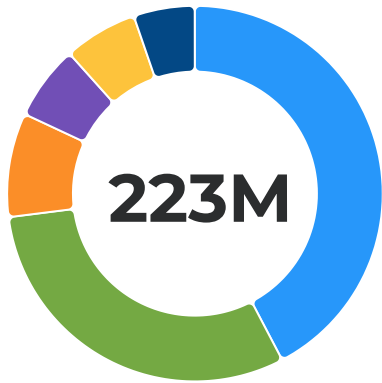
FY25 Total Capital Requested

\$223,209,996

FY25 Total Funding Requested

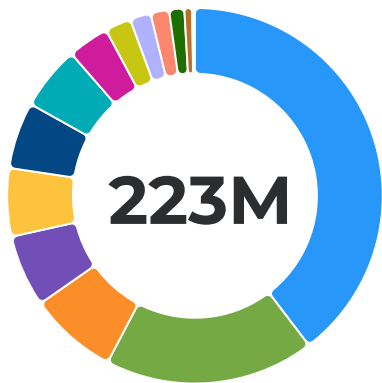
\$223,209,996

FY25 CIP Request by Funding Source



General Obligation Bonds	\$94,439,996	42.31%
Sewer Capital Pay Go	\$68,500,000	30.69%
Sewer Revenue Bonds	\$20,000,000	8.96%
Storm Water Revenue Bonds	\$14,322,000	6.42%
WIFIA Loan	\$14,168,000	6.35%
Storm Water Capital Pay Go	\$11,780,000	5.28%

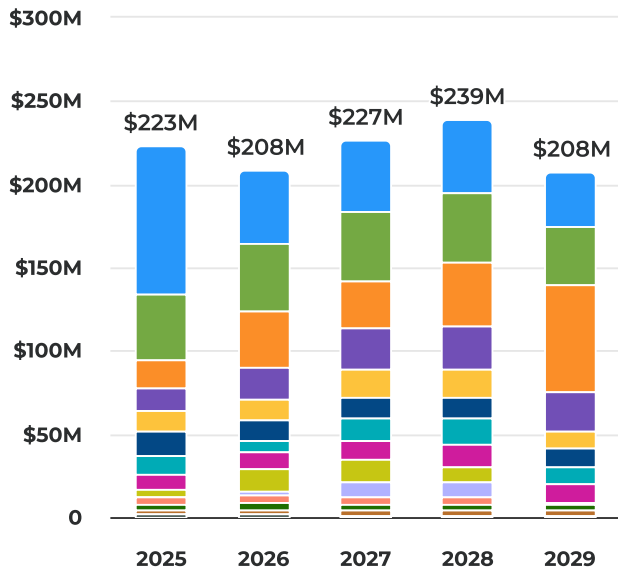
FY25 CIP Request by City of Memphis Division



Public Works Sewer	\$88,500,000	39.65%
Public Works Storm Water	\$40,270,000	18.04%
Public Works	\$17,020,000	7.63%
Police Services	\$13,815,000	6.19%
General Services	\$13,100,000	5.87%
Memphis Parks	\$12,800,000	5.73%
MATA	\$12,292,231	5.51%
Fire Services	\$7,937,765	3.56%
Housing & Community Development	\$5,000,000	2.24%
Executive	\$4,000,000	1.79%
City Engineering	\$3,575,000	1.60%
Information Technology	\$2,900,000	1.30%
Libraries	\$1,500,000	0.67%
Memphis River Parks	\$250,000	0.11%
Convention Center	\$250,000	0.11%

Capital Improvement Multi-Year Plan

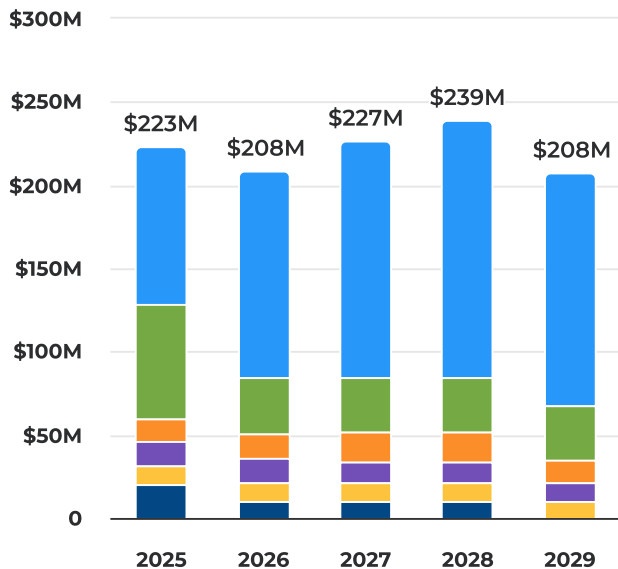
FY25 - FY29 Total CIP Request by City of Memphis Division



Funding by Department Totals (all years)

Public Works Sewer	\$253,000,000	22.90%
Public Works Storm Water	\$198,126,000	17.93%
Public Works	\$181,170,000	16.40%
General Services	\$106,600,000	9.65%
Memphis Parks	\$69,600,000	6.30%
Police Services	\$61,815,000	5.59%
MATA	\$59,814,355	5.41%
Fire Services	\$53,122,645	4.81%
Housing & Community Development	\$40,700,000	3.68%
Memphis River Parks	\$21,001,000	1.90%
Executive	\$20,000,000	1.81%
City Engineering	\$18,615,000	1.68%
Information Technology	\$13,100,000	1.19%
Libraries	\$6,500,000	0.59%
Convention Center	\$1,700,000	0.15%

FY25 - FY29 Total CIP Request by Funding Source

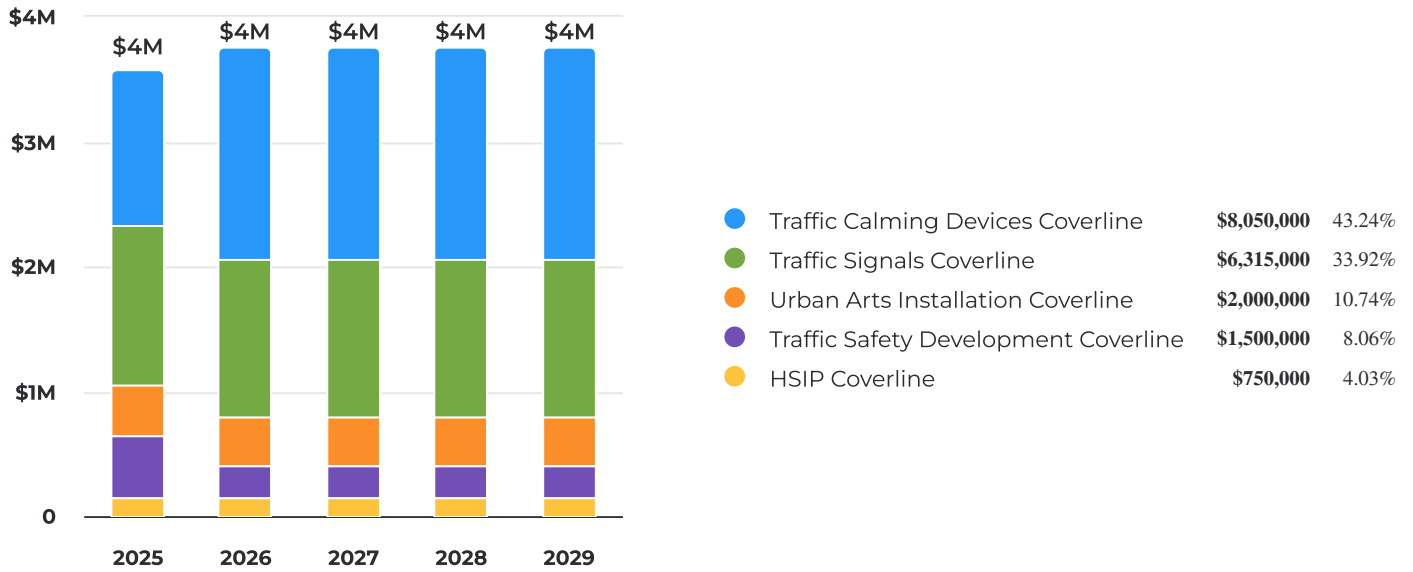


Funding by Source Totals (all years)

General Obligation Bonds	\$653,738,000	59.17%
Sewer Capital Pay Go	\$203,000,000	18.37%
WIFIA Loan	\$76,801,000	6.95%
Storm Water Revenue Bonds	\$65,123,000	5.89%
Storm Water Capital Pay Go	\$56,202,000	5.09%
Sewer Revenue Bonds	\$50,000,000	4.53%

City Engineering

FY25 - FY29 City Engineering Projects

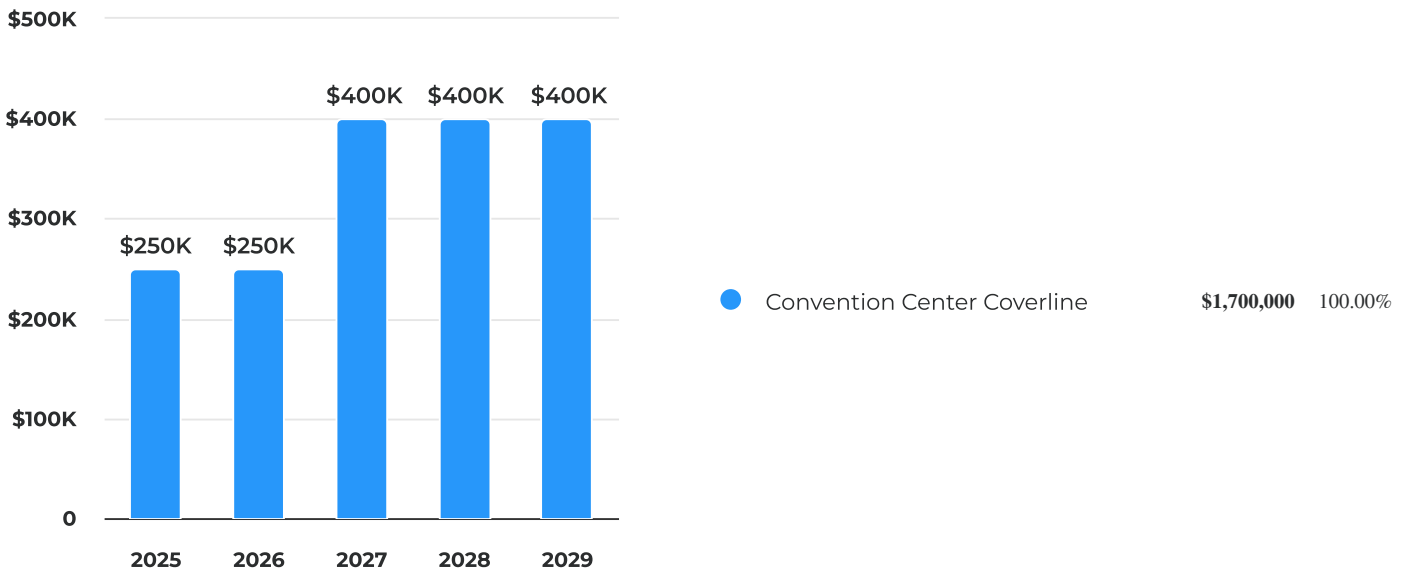


Summary of Requests

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
EN24100 Traffic Signals Coverline	\$1,275,000	\$1,260,000	\$1,260,000	\$1,260,000	\$1,260,000	\$6,315,000
EN01067 HSIP Coverline	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
EN24400 Traffic Safety Development Coverline	\$500,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
EN24300 Urban Arts Installation Coverline	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000
EN24200 Traffic Calming Devices Coverline	\$1,250,000	\$1,700,000	\$1,700,000	\$1,700,000	\$1,700,000	\$8,050,000
Total Summary of Requests	\$3,575,000	\$3,760,000	\$3,760,000	\$3,760,000	\$3,760,000	\$18,615,000

Convention Center

FY25 - FY29 Convention Center Projects

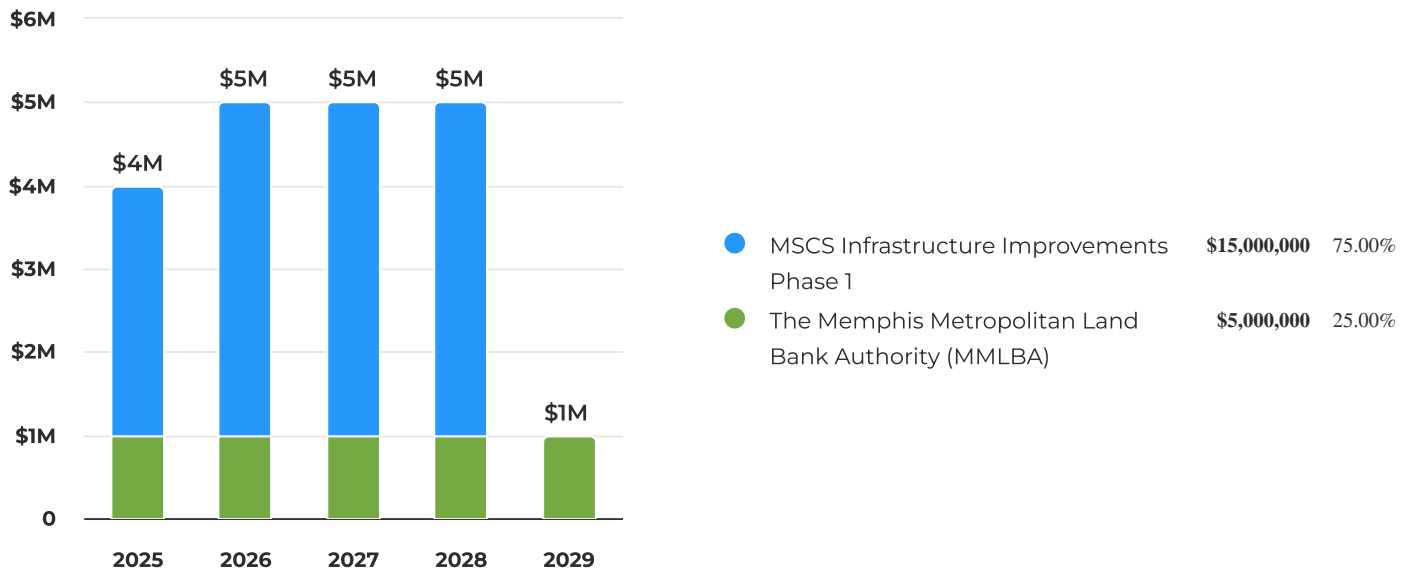


Summary of Requests

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
GS24300 Convention Center Coverline	\$250,000	\$250,000	\$400,000	\$400,000	\$400,000	\$1,700,000
Total Summary of Requests	\$250,000	\$250,000	\$400,000	\$400,000	\$400,000	\$1,700,000

Executive

FY25 - FY29 Executive Projects

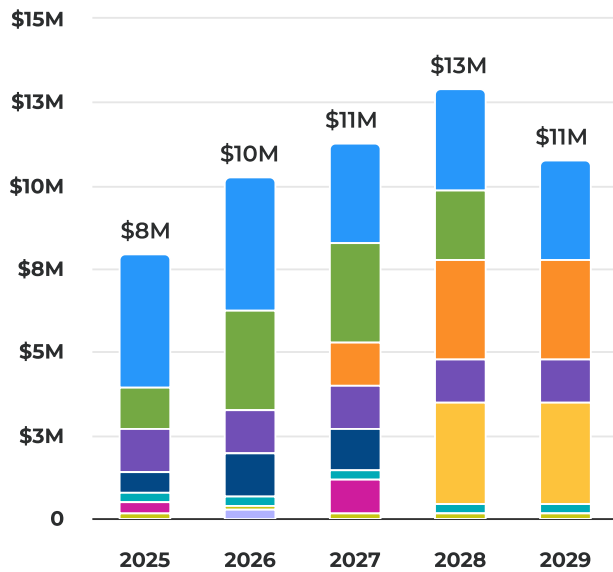


Summary of Requests

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
GA-TBD MSCS Infrastructure Improvements Phase 1	\$3,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$0	\$15,000,000
GA-TBD The Memphis Metropolitan Land Bank Authority (MMLBA)	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Total Summary of Requests	\$4,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$1,000,000	\$20,000,000

Fire Services

FY25 - FY29 Fire Services Projects



Fire Station Improvement Coverline	\$17,000,000	32.00%
New Fire Station 28	\$9,375,000	17.65%
New Fire Station 23	\$7,250,000	13.65%
Personal Protective Equipment	\$6,475,000	12.19%
Drill Tower Improvements	\$6,000,000	11.29%
Chester Anderson Training Center Improvements	\$3,125,000	5.88%
Fire Station Gender Separation	\$1,500,000	2.82%
Building Resilient Infrastructure & Communities	\$1,337,765	2.52%
EMA Sirens	\$799,880	1.51%
Fire Station 32 Grant	\$260,000	0.49%

Summary of Requests

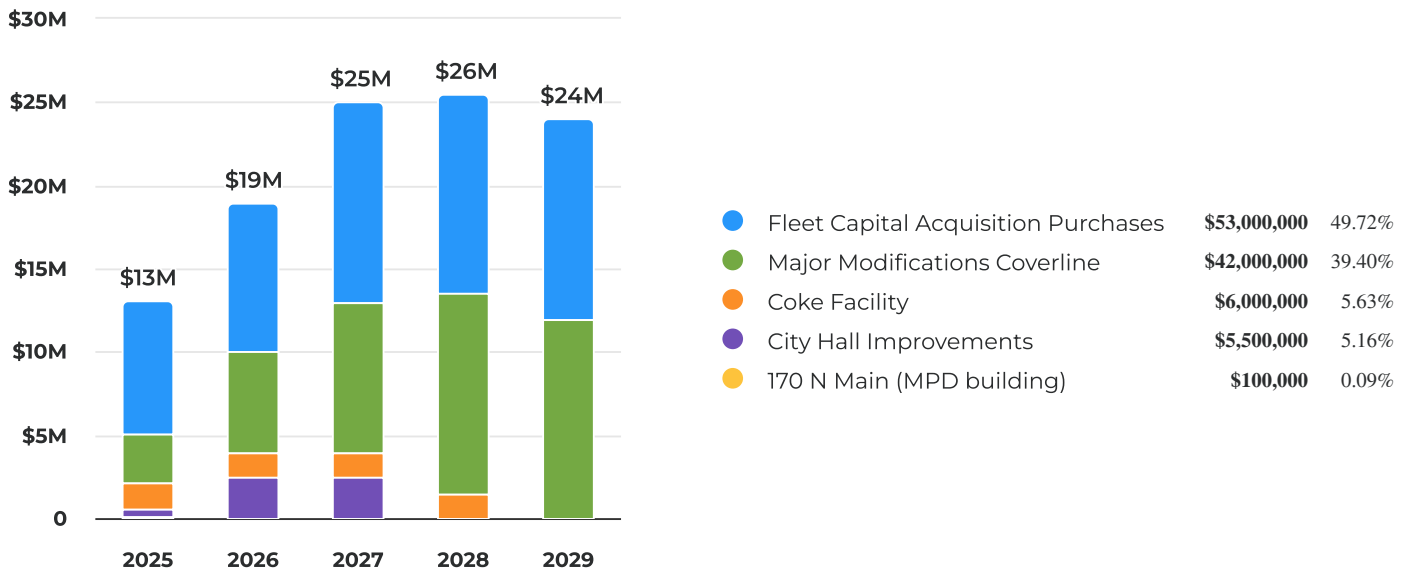
Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
FS02032 EMA Sirens	\$150,000	\$136,080	\$173,800	\$170,000	\$170,000	\$799,880
FS02033 Drill Tower Improvements	\$0	\$0	\$0	\$3,000,000	\$3,000,000	\$6,000,000
FS04012 Personal Protective Equipment	\$1,275,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$6,475,000
FS24100 Fire Station Improvement Coverline	\$4,000,000	\$4,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$17,000,000
FS-TBD Chester Anderson Training Center Improvements	\$625,000	\$1,250,000	\$1,250,000	\$0	\$0	\$3,125,000
FS-TBD Fire Station Gender Separation	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
FS-TBD New Fire Station 28	\$1,250,000	\$3,000,000	\$3,000,000	\$2,125,000	\$0	\$9,375,000
Total Summary of Requests	\$7,937,765	\$10,246,080	\$11,273,800	\$12,895,000	\$10,770,000	\$53,122,645



Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
FS-TBD	\$337,765	\$0	\$1,000,000	\$0	\$0	\$1,337,765
 Building Resilient Infrastructure & Communities						
FS-TBD	\$0	\$260,000	\$0	\$0	\$0	\$260,000
Fire Station 32 Grant						
FS-TBD	\$0	\$0	\$1,250,000	\$3,000,000	\$3,000,000	\$7,250,000
New Fire Station 23						
Total Summary of Requests	\$7,937,765	\$10,246,080	\$11,273,800	\$12,895,000	\$10,770,000	\$53,122,645

General Services

FY25 - FY29 General Services Projects

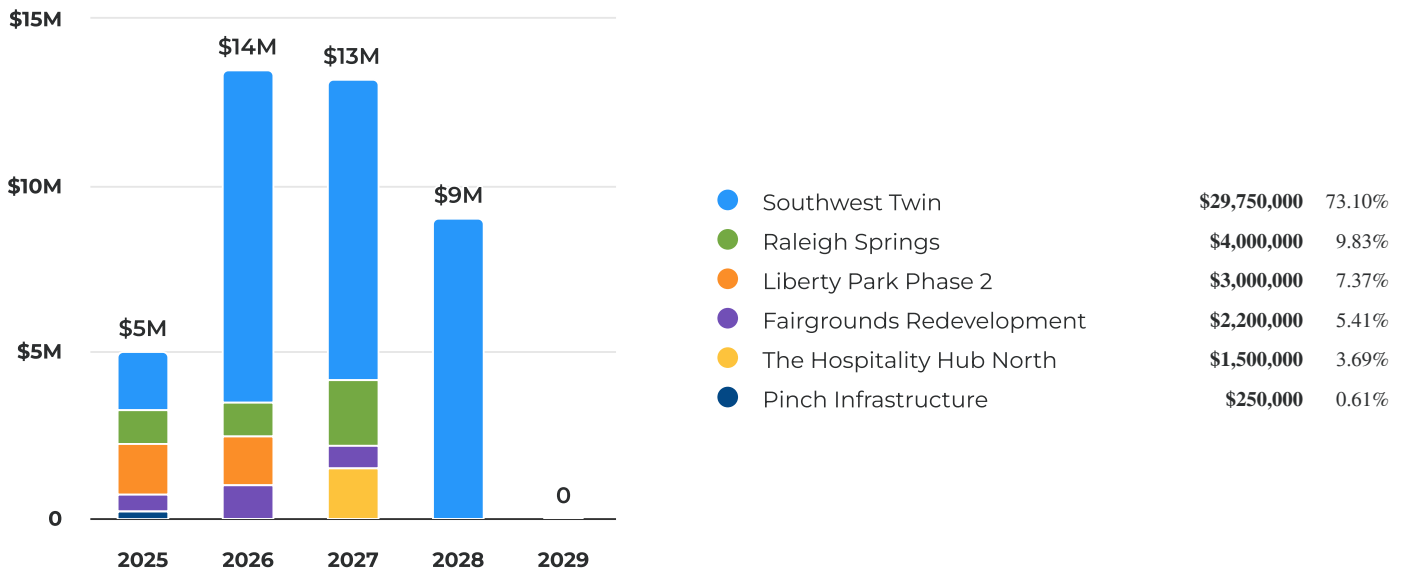


Summary of Requests

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
GS01049 Coke Facility	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$0	\$6,000,000
GS24100 Major Modifications Coverline	\$3,000,000	\$6,000,000	\$9,000,000	\$12,000,000	\$12,000,000	\$42,000,000
GS-TBD Fleet Capital Acquisition Purchases	\$8,000,000	\$9,000,000	\$12,000,000	\$12,000,000	\$12,000,000	\$53,000,000
GS22201 City Hall Improvements	\$500,000	\$2,500,000	\$2,500,000	\$0	\$0	\$5,500,000
GS-TBD 170 N Main (MPD building)	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Total Summary of Requests	\$13,100,000	\$19,000,000	\$25,000,000	\$25,500,000	\$24,000,000	\$106,600,000

Housing & Community Development

FY25 - FY29 Housing & Community Development Projects



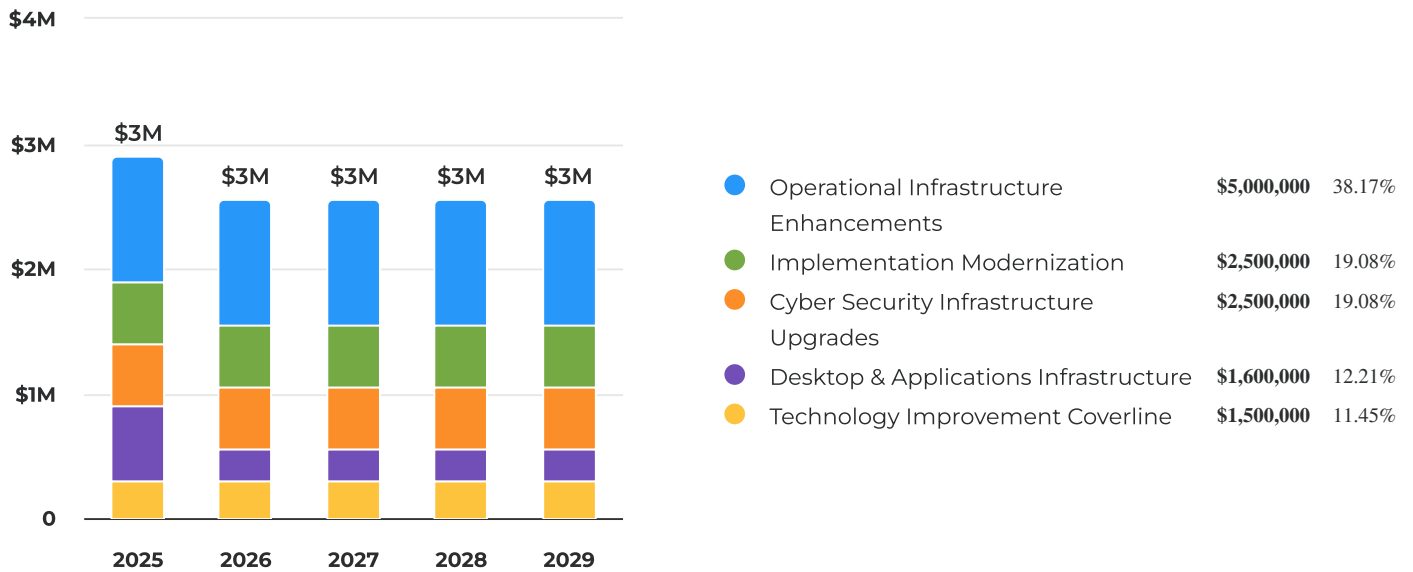
Summary of Requests

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
CD01103 The Hospitality Hub North	\$0	\$0	\$1,500,000	\$0	\$0	\$1,500,000
CD18102 Pinch Infrastructure	\$250,000	\$0	\$0	\$0	\$0	\$250,000
CD-TBD Raleigh Springs	\$1,000,000	\$1,000,000	\$2,000,000	\$0	\$0	\$4,000,000
CD-TBD Liberty Park Phase 2	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$3,000,000
CD-TBD Fairgrounds Redevelopment	\$500,000	\$1,000,000	\$700,000	\$0	\$0	\$2,200,000
CD01104 Southwest Twin	\$1,750,000	\$10,000,000	\$9,000,000	\$9,000,000	\$0	\$29,750,000
Total Summary of Requests	\$5,000,000	\$13,500,000	\$13,200,000	\$9,000,000	\$0	\$40,700,000



Information Technology

FY25 - FY29 Information Technology Projects



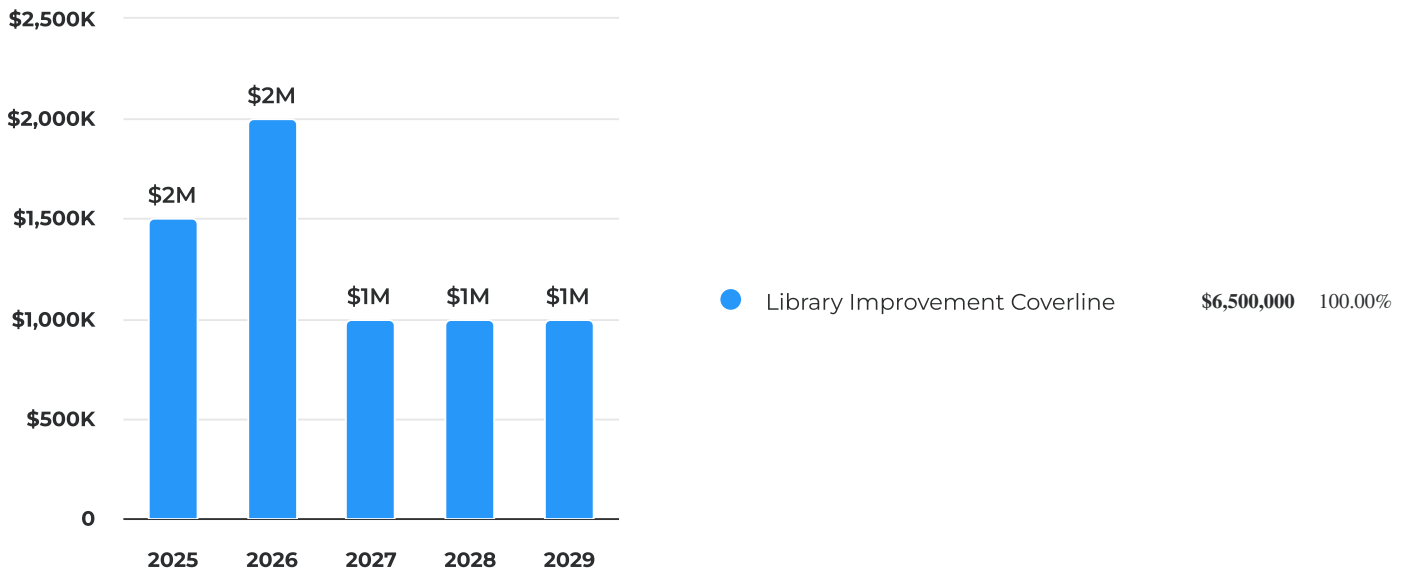
Summary of Requests

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
IT01002 Cyber Security Infrastructure Upgrades	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
IT01003 Operational Infrastructure Enhancements	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
IT01004 Implementation Modernization	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
IT01001 Desktop & Applications Infrastructure	\$600,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,600,000
IT01006 Technology Improvement Coverline	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
Total Summary of Requests	\$2,900,000	\$2,550,000	\$2,550,000	\$2,550,000	\$2,550,000	\$13,100,000



Libraries

FY25 - FY29 Libraries Projects

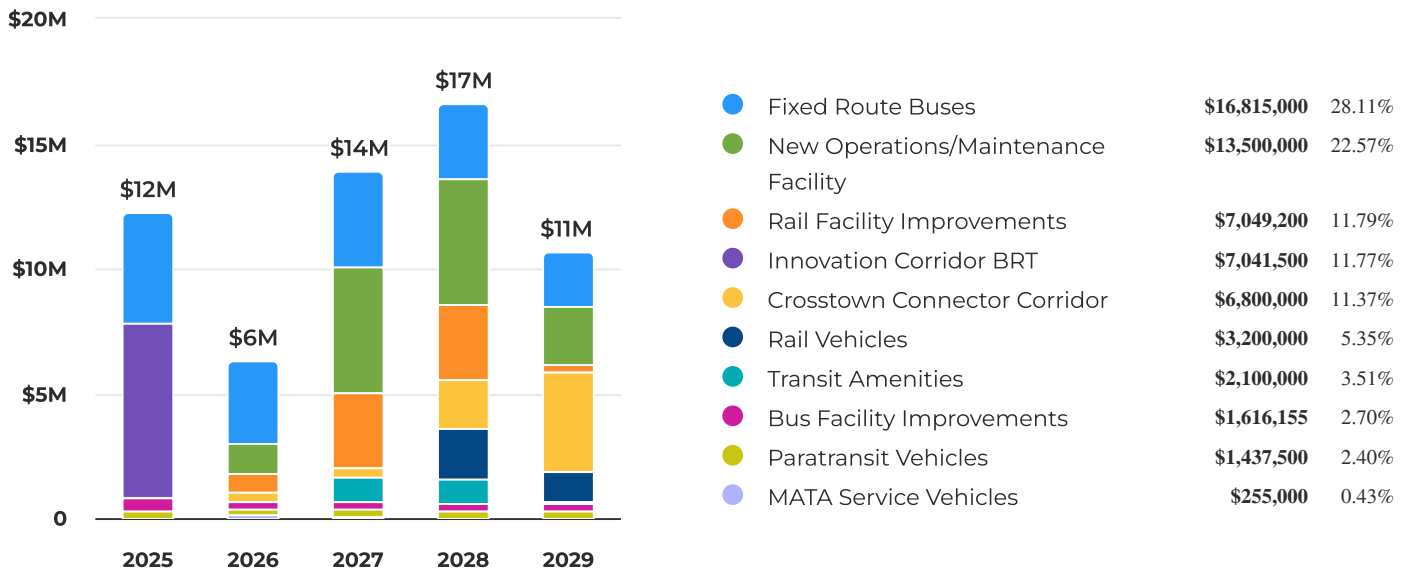


Summary of Requests

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
LI-TBD Library Improvement Coverline	\$1,500,000	\$2,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$6,500,000
Total Summary of Requests	\$1,500,000	\$2,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$6,500,000

MATA

FY25 - FY29 MATA Projects



Summary of Requests

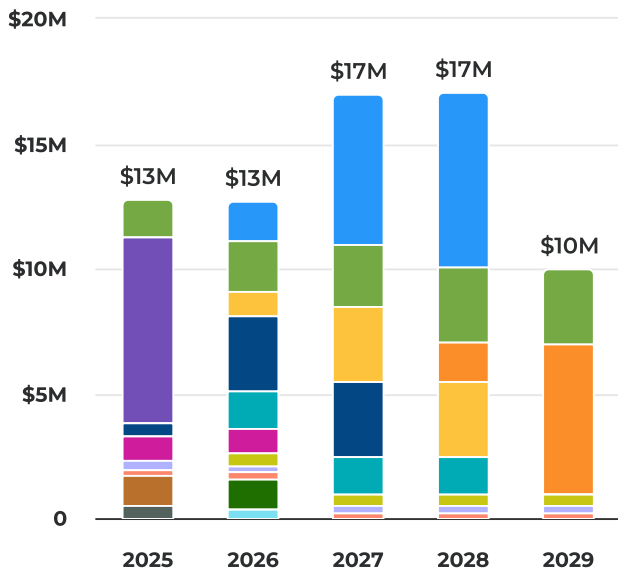
Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
GA03028 Innovation Corridor BRT	\$7,041,500	\$0	\$0	\$0	\$0	\$7,041,500
GA03029 Transit Amenities	\$0	\$0	\$1,000,000	\$1,000,000	\$100,000	\$2,100,000
GA-TBD Fixed Route Buses	\$4,440,000	\$3,285,000	\$3,885,000	\$3,030,000	\$2,175,000	\$16,815,000
GA-TBD New Operations/Maintenance Facility	\$0	\$1,200,000	\$5,000,000	\$5,000,000	\$2,300,000	\$13,500,000
GA-TBD Paratransit Vehicles	\$287,500	\$287,500	\$287,500	\$287,500	\$287,500	\$1,437,500
GA-TBD Bus Facility Improvements	\$523,231	\$273,231	\$273,231	\$273,231	\$273,231	\$1,616,155
GA-TBD Rail Vehicles	\$0	\$0	\$0	\$2,000,000	\$1,200,000	\$3,200,000
GA-TBD Rail Facility Improvements	\$0	\$712,300	\$3,012,300	\$3,012,300	\$312,300	\$7,049,200
Total Summary of Requests	\$12,292,231	\$6,283,031	\$13,943,031	\$16,628,031	\$10,668,031	\$59,814,355



Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
GA-TBD	\$0	\$125,000	\$85,000	\$25,000	\$20,000	\$255,000
MATA Service Vehicles						
GA-TBD	\$0	\$400,000	\$400,000	\$2,000,000	\$4,000,000	\$6,800,000
Crosstown Connector Corridor						
Total Summary of Requests	\$12,292,231	\$6,283,031	\$13,943,031	\$16,628,031	\$10,668,031	\$59,814,355

Memphis Parks

FY25 - FY29 Memphis Parks Projects



Community Center Replacement (Location TBD)	\$14,600,000	20.98%
Park Improvements Coverline	\$12,000,000	17.24%
Community Center Replacement II (Location TBD)	\$7,600,000	10.92%
New Lester Community Center	\$7,500,000	10.78%
Lester Aquatics Facility	\$7,000,000	10.06%
Audubon Golf Course Clubhouse	\$6,500,000	9.34%
Wolf River Greenway - Various Phases	\$4,500,000	6.47%
Brooks Museum	\$2,000,000	2.87%
Tennis Major Maintenance	\$2,000,000	2.87%
Lichterman Major Maintenance	\$1,350,000	1.94%
Zoo Major Maintenance	\$1,250,000	1.80%
Audubon Splash Pad	\$1,200,000	1.72%
Douglass Splash Pad	\$1,200,000	1.72%
Botanic Garden Infrastructure	\$500,000	0.72%
Gooch Park Football Field	\$400,000	0.57%
Audubon Golf Course Redesign	\$0	0.00%

Summary of Requests

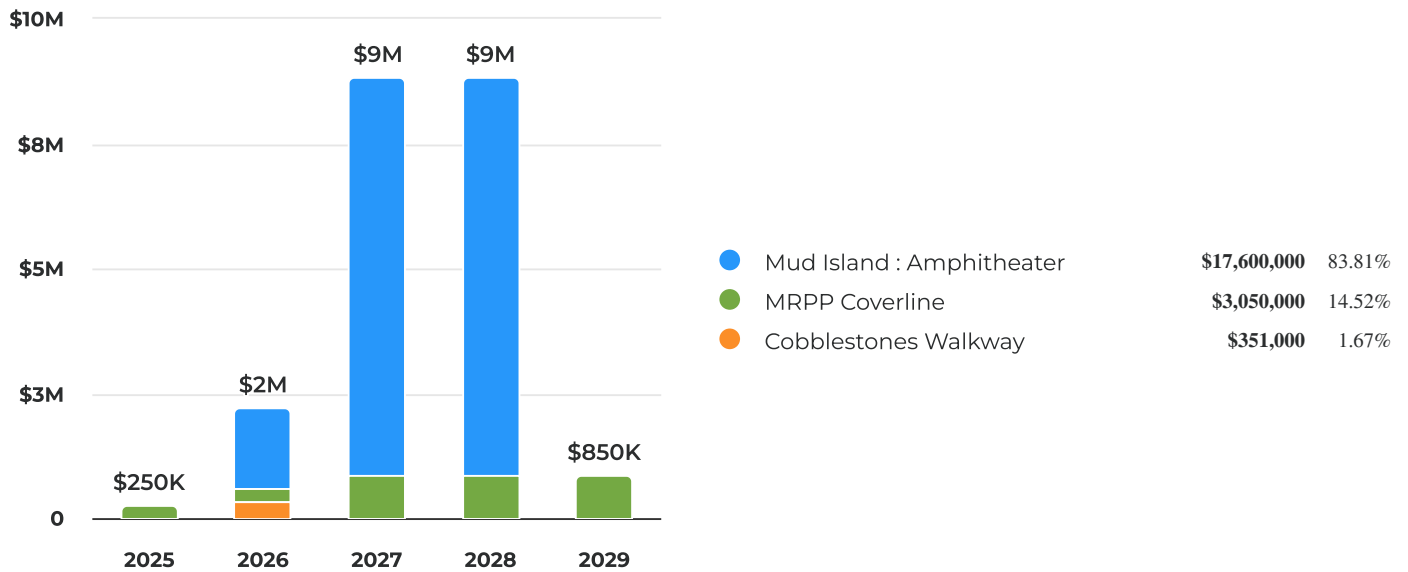
Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
PK01036 New Lester Community Center	\$7,500,000	\$0	\$0	\$0	\$0	\$7,500,000
PK03004 Tennis Major Maintenance	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
PK06018 Audubon Golf Course Redesign	\$0	\$0	\$0	\$0	\$0	\$0
PK07127 Wolf River Greenway - Various Phases	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$0	\$4,500,000
PK08037 Lichterman Major Maintenance	\$350,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,350,000
PK09002 Zoo Major Maintenance	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
Total Summary of Requests	\$12,800,000	\$12,700,000	\$17,000,000	\$17,100,000	\$10,000,000	\$69,600,000



Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
PK24100	\$1,500,000	\$2,000,000	\$2,500,000	\$3,000,000	\$3,000,000	\$12,000,000
Park Improvements Coverline						
PK08039	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Botanic Garden Infrastructure						
PK-TBD	\$500,000	\$3,000,000	\$3,000,000	\$0	\$0	\$6,500,000
Audubon Golf Course Clubhouse						
PK-TBD	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$2,000,000
Brooks Museum						
PK-TBD	\$0	\$400,000	\$0	\$0	\$0	\$400,000
Gooch Park Football Field						
PK04018	\$1,200,000	\$0	\$0	\$0	\$0	\$1,200,000
Douglass Splash Pad						
PK-TBD	\$0	\$1,200,000	\$0	\$0	\$0	\$1,200,000
Audubon Splash Pad						
PK-TBD	\$0	\$1,600,000	\$6,000,000	\$7,000,000	\$0	\$14,600,000
Community Center Replacement (Location TBD)						
PK-TBD	\$0	\$0	\$0	\$1,600,000	\$6,000,000	\$7,600,000
Community Center Replacement II (Location TBD)						
PK-TBD	\$0	\$1,000,000	\$3,000,000	\$3,000,000	\$0	\$7,000,000
Lester Aquatics Facility						
Total Summary of Requests	\$12,800,000	\$12,700,000	\$17,000,000	\$17,100,000	\$10,000,000	\$69,600,000

Memphis River Parks

FY25 - FY29 Memphis River Parks Projects



Summary of Requests

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
GA07002 MRPP Coverline	\$250,000	\$250,000	\$850,000	\$850,000	\$850,000	\$3,050,000
GA-TBD Cobblestones Walkway	\$0	\$351,000	\$0	\$0	\$0	\$351,000
GA-TBD Mud Island : Amphitheater	\$0	\$1,600,000	\$8,000,000	\$8,000,000	\$0	\$17,600,000
Total Summary of Requests	\$250,000	\$2,201,000	\$8,850,000	\$8,850,000	\$850,000	\$21,001,000

Police Services

FY25 - FY29 Police Services Projects



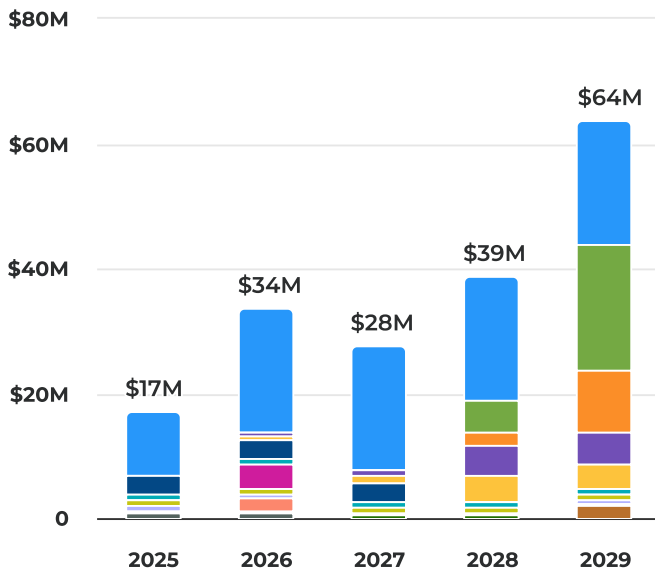
Summary of Requests

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
PD02013 Police Academy Renovations	\$1,215,000	\$0	\$0	\$0	\$0	\$1,215,000
PD02016 New Mount Moriah Station	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$2,000,000
PD03010 Take-Home Car Program	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$3,000,000
PD04031 Axon Enterprise Solution	\$10,000,000	\$11,000,000	\$11,000,000	\$11,000,000	\$11,000,000	\$54,000,000
PD04026 Helicopter Maintenance	\$1,400,000	\$0	\$0	\$0	\$0	\$1,400,000
PD2018 Violent Crime Building	\$200,000	\$0	\$0	\$0	\$0	\$200,000
PD-TBD MPD Safety Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Total Summary of Requests	\$13,815,000	\$13,000,000	\$12,000,000	\$12,000,000	\$11,000,000	\$61,815,000



Public Works

FY25 - FY29 Public Works Projects



Asphalt Paving Coverline	\$90,000,000	49.68%
Shelby Drive Extension	\$25,000,000	13.80%
Elvis Presley Blvd Phase 3	\$12,000,000	6.62%
Poplar Ave Streetscape Imp.	\$11,500,000	6.35%
Summer Ave. Streetscape Improvements	\$9,500,000	5.24%
Holmes Road - Horn lake to RR	\$9,000,000	4.97%
ADA Curb Ramp Coverline	\$5,000,000	2.76%
Harbor Docks	\$4,000,000	2.21%
Bridge Repair Coverline	\$4,000,000	2.21%
Sidewalks Coverline	\$3,000,000	1.66%
Holmes - Malone to Lamar	\$2,300,000	1.27%
STBG Repaving	\$2,200,000	1.21%
Channel Ave Resurfacing	\$2,000,000	1.10%
Harbor Avenue	\$1,600,000	0.88%
Audubon Mitigation	\$70,000	0.04%

Summary of Requests

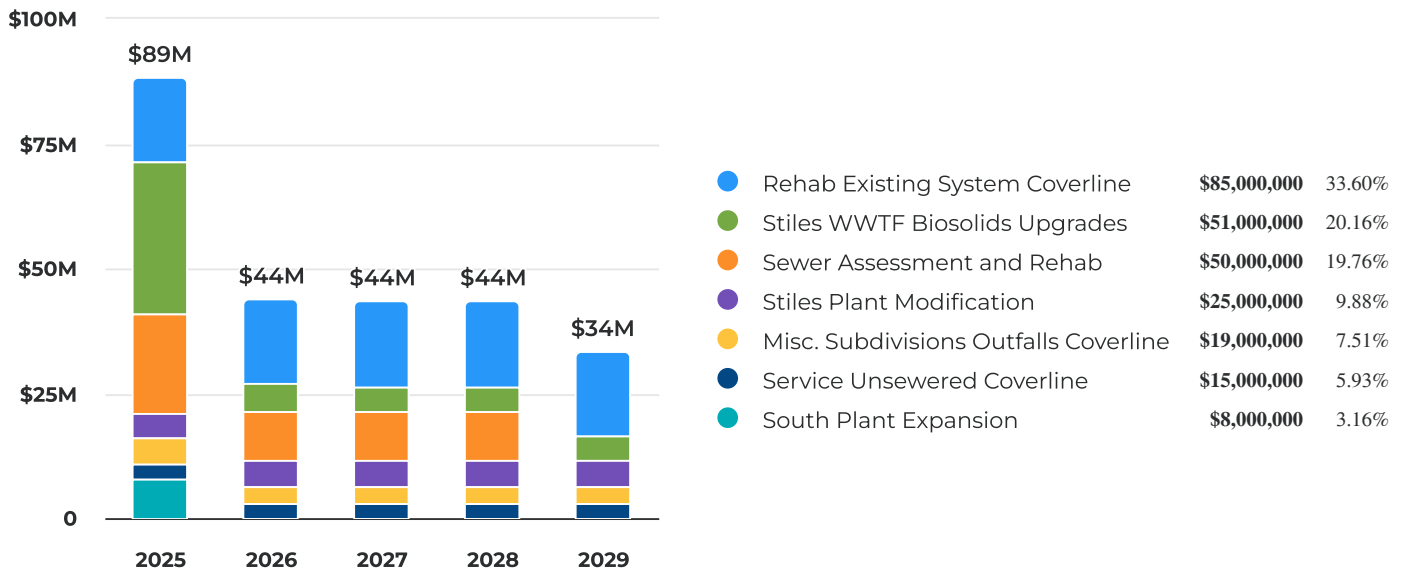
Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
PW24100 Asphalt Paving Coverline	\$10,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$90,000,000
PW24200 Sidewalks Coverline	\$1,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
PW24300 ADA Curb Ramp Coverline	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
PW24400 Bridge Repair Coverline	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$4,000,000
PW04123 Harbor Docks	\$0	\$4,000,000	\$0	\$0	\$0	\$4,000,000
PW04118 Harbor Avenue	\$800,000	\$800,000	\$0	\$0	\$0	\$1,600,000
PW01179 Holmes - Malone to Lamar	\$0	\$2,300,000	\$0	\$0	\$0	\$2,300,000
Total Summary of Requests	\$17,020,000	\$33,750,000	\$27,800,000	\$38,800,000	\$63,800,000	\$181,170,000



Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
PW-TBD Summer Ave. Streetscape Improvements	\$0	\$500,000	\$1,000,000	\$4,000,000	\$4,000,000	\$9,500,000
PW-TBD Poplar Ave Streetscape Imp.	\$0	\$500,000	\$1,000,000	\$5,000,000	\$5,000,000	\$11,500,000
PW01290 Channel Ave Resurfacing	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
PW-TBD Elvis Presley Blvd Phase 3	\$0	\$0	\$0	\$2,000,000	\$10,000,000	\$12,000,000
PW-TBD Shelby Drive Extension	\$0	\$0	\$0	\$5,000,000	\$20,000,000	\$25,000,000
PW-TBD Audubon Mitigation	\$70,000	\$0	\$0	\$0	\$0	\$70,000
PW01087 Holmes Road - Horn lake to RR	\$3,000,000	\$3,000,000	\$3,000,000	\$0	\$0	\$9,000,000
PW-TBD STBG Repaving	\$350,000	\$350,000	\$500,000	\$500,000	\$500,000	\$2,200,000
Total Summary of Requests	\$17,020,000	\$33,750,000	\$27,800,000	\$38,800,000	\$63,800,000	\$181,170,000

Public Works Sewer

FY25 - FY29 Public Works Sewer Projects



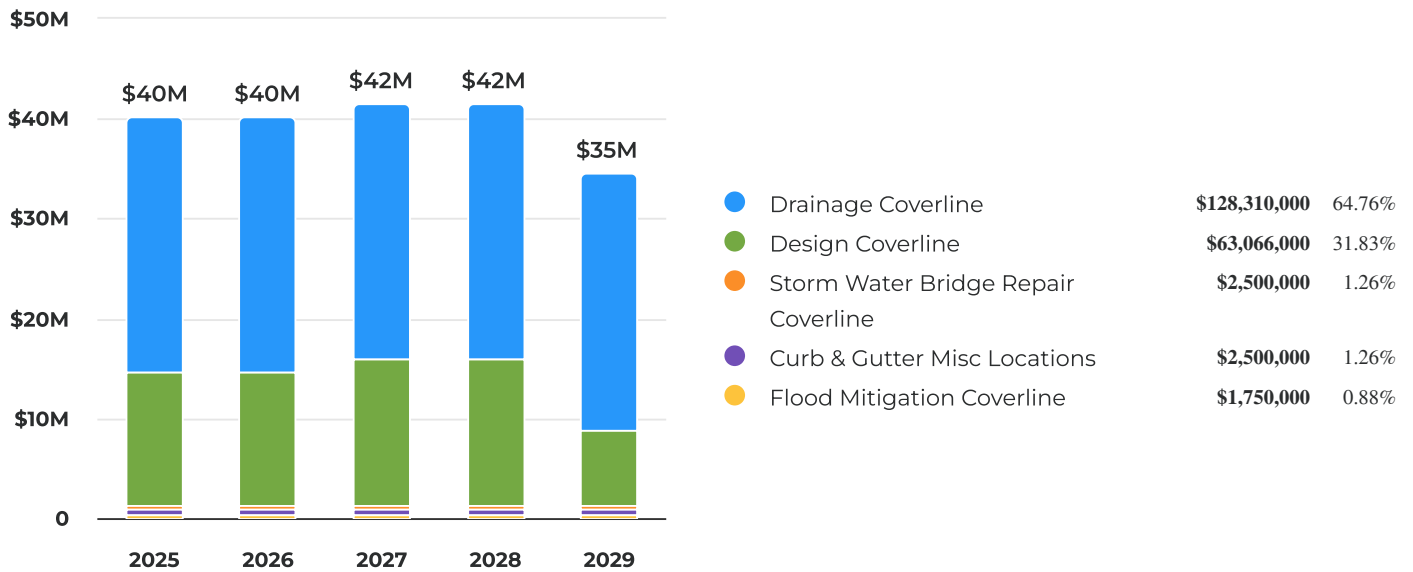
Summary of Requests

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
SW24100 Misc. Subdivisions Outfalls Coverline	\$5,000,000	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$19,000,000
SW24200 Rehab Existing System Coverline	\$17,000,000	\$17,000,000	\$17,000,000	\$17,000,000	\$17,000,000	\$85,000,000
SW24300 Service Unsewered Coverline	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$15,000,000
SW02033 South Plant Expansion	\$8,000,000	\$0	\$0	\$0	\$0	\$8,000,000
SW04009 Stiles Plant Modification	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$25,000,000
SW04011 Stiles WWTF Biosolids Upgrades	\$30,500,000	\$5,500,000	\$5,000,000	\$5,000,000	\$5,000,000	\$51,000,000
SW05001 Sewer Assessment and Rehab	\$20,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$0	\$50,000,000
Total Summary of Requests	\$88,500,000	\$44,000,000	\$43,500,000	\$43,500,000	\$33,500,000	\$253,000,000



Public Works Storm Water

FY25 - FY29 Public Works Storm Water Projects



Summary of Requests

Project No. / Category	FY2025	FY2026	FY2027	FY2028	FY2029	Total
ST02001 Design Coverline	\$13,230,000	\$13,230,000	\$14,553,000	\$14,553,000	\$7,500,000	\$63,066,000
ST03205 Drainage Coverline	\$25,690,000	\$25,655,000	\$25,655,000	\$25,655,000	\$25,655,000	\$128,310,000
ST03211 Curb & Gutter Misc Locations	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
ST03214 Flood Mitigation Coverline	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
ST03216 Storm Water Bridge Repair Coverline	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Total Summary of Requests	\$40,270,000	\$40,235,000	\$41,558,000	\$41,558,000	\$34,505,000	\$198,126,000