



City of Memphis Recovery Plan

State and Local Fiscal Recovery Funds American Rescue Plan Act

2023 Report

Jim Strickland, Mayor
Memphis, Tennessee

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Executive Summary

The Recovery Plan of the City of Memphis is presented to communicate information to the Secretary of the Treasury (Treasury) and to the public, regarding the projects and initiatives the City plans to undertake with program funding provided through the State and Local Fiscal Recovery Funds (SLFRF) program, as evidence of the City's efforts to respond to the pandemic and promote economic recovery.

On March 1, 2021, the American Rescue Plan Act (ARPA) was signed into law. The Coronavirus Local Fiscal Recovery Fund provides funds that may be used:

- to respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
- to respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers;
- for the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency; and,
- to make necessary investment in water, sewer, or broadband infrastructure.

In FY22, most of the funds expended included funds for city operational work, which included work to address the immediate needs to fund public services. Projects included replacing lost city revenue, premium pay for City employees, support for increased healthcare needs (Regional One and Collins Chapel Connectional Hospital), support for city assets (museums, stadiums, and convention center), and various public safety projects.

In FY23, some of the same projects continued and many others were more fully implemented to address a range of longer-term disparities that were exacerbated by the COVID-19 pandemic. Examples of projects that got underway more fully in FY23 include a range of programs that address the needs of youth and housing. Two key programs in FY23 have sought to scale up two existing City initiatives. The City's Group Violence Intervention Program aims to address the significant challenges of group violence by working with Street and Hospital Intervention staff to work with shooting victims to reduce retaliation. The Memphis Fire Department's Healthcare Navigator Program provides care for non-emergent patients calling 9-1-1, including a component that specifically focuses on patients with mental health needs. (Detailed project descriptions are included in the "Project Inventory" section of the report.)

The City's Recovery Plan covers a broad spectrum of needs to help provide a sustainable foundation for a strong and equitable economic recovery, not only by providing economic stabilization to households, City owned assets, and its non-profits partners, but also by addressing the systemic public health and economic challenges within the City's operational structure and its communities.

Introduction

The Recovery Plan of the City of Memphis is presented to communicate information to the Secretary of the Treasury (Treasury) and to the public, regarding the projects and initiatives the City plans to undertake with program funding provided through the State and Local Fiscal Recovery Funds (SLFRF) program, as evidence of the City's efforts to respond to the pandemic and promote economic recovery.

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- To make necessary investment in water, sewer, or **broadband infrastructure**.

The City has worked diligently to determine how best to use funding from the Fiscal Recovery Funds to meet the needs of its communities and populations within the framework provided by Treasury and to lay the foundation for a strong, equitable economic recovery. The City continues to utilize the funds for eligible uses which includes facilitating access to resources that improve health outcomes, responds to the disease and the harmful consequences of the economic disruptions resulting from or exacerbated by the public health emergency, providing premium pay to essential workers, creating economic budget stabilization, and for establishing and/or improving broadband infrastructure for its community.

The City continues working to ensure that program outcomes are achieved in an effective, efficient, and equitable manner in support of the communities, populations, and individuals in its jurisdiction, as well as the use of funds for operational stabilization.

The City has coordinated strategies with other recipients to maximize programmatic impact for other programs under the American Rescue Plan, such as the Emergency Rental Assistance, Housing Assistance, and educational outreach initiatives. To provide an even broader context on the overall approach for pandemic recovery, the City has executed initiatives under the Epidemiology and Laboratory Capacity for Prevention and Control of Emerging Infectious Diseases (ELC) Grant. Through this state grant, the City of Memphis allocated funds to Arlington, Bartlett, Collierville, Germantown, Lakeland, and Milling to coordinate vaccine and disease prevention responses as part of the Memphis and Shelby County COVID-19 Joint Task Force.

The City also allocated a portion of ARPA funding award to complement the President's *Comprehensive Strategy to Prevent and Respond to Gun Crime and Ensure Public Safety*. Memphis, Tennessee was identified as one of the 15 jurisdictions to receive Presidential administrative support of a Community Violence Intervention collaborative. The City's Recovery Plan includes funding for initiatives that support both proven and new strategies that are intended to reduce gun violence and strengthen

community-based infrastructures to enhance public safety for children, families, and communities, and to advance equity.

Certain components of the City's Recovery Plan required swift and effective implementation to meet urgent operational and community needs. Other components of the Plan are more strategically aligned to serve historically underserved, marginalized, and adversely affected groups within our community. All outcomes are intended to be the result of effective administration of Federal awards, application of sound management practices, and administration of Federal funds in a manner consistent with the program objective and terms and conditions of the award.

Upon notification of receipt of the award of ARPA funding, the City immediately began developing a plan for timely and effective execution of the award. To promptly recognize workers for their sacrifices over the last year, the City presented a resolution to its Council for approval and implementation of employee premium pay. Premium pay is for workers who have been and continue to be relied on to maintain continuity of operations of essential critical infrastructure sectors, including those who are critical to protecting the health and wellbeing of its communities. Council approval was granted on May 15, 2021.

The City developed a comprehensive proposed plan for spending the remaining award funding and presented its formal allocation plan to its City Council on August 11, 2021. Under the Mayor-Council form of government, the Council is responsible for final approval of budgeted spending. Approval for community health initiatives was granted on August 17, 2021, and final approval for the remaining award funding was granted on September 14, 2021.

This disease has impacted every part of life for Memphis citizens from social distancing, business closings, changes to educational norms, and the City of Memphis has been faced with numerous requirements to prevent and address the spread of COVID-19. Memphis experienced substantial increases in costs to respond and provide for these services, amid declines in certain revenues due to the economic downturn and changing economic patterns during the pandemic.

The City recognizes that the pandemic's impacts have been widespread. However, both the public health and the economic impacts of the pandemic have fallen most severely on communities and populations disadvantaged before the pandemic began. Pre-existing social vulnerabilities magnified the pandemic in those communities, where a reduced ability to work from home, and frequently, denser housing amplified the risk of infection. Similarly, communities facing economic insecurity before the pandemic were less able to weather business closures, job losses, or declines in earnings; less able to participate in remote work or learning due to inequities in access to reliable and affordable broadband infrastructure.

The City's Recovery Plan covers a broad spectrum of needs to help provide a sustainable foundation for a strong and equitable economic recovery, not only by providing economic stabilization to households, City owned assets, and its non-profits partners, but also by addressing the systemic public health and economic challenges within the City's operational structure and its communities.

Use of Funds

The Recovery Plan of the City of Memphis is presented to communicate information to the Secretary of the Treasury (Treasury) and to the public, regarding the projects and initiatives the City plans to undertake with program funding provided through the State and Local Fiscal Recovery Funds (SLFRF) program, as evidence of the City's efforts to respond to the pandemic and promote economic recovery.

On March 1, 2021, the American Rescue Plan Act (ARPA) was signed into law. Section 9901 of ARPA amended Title VI of the Social Security Act to add Section 602, which established the Coronavirus State Fiscal Recovery Fund, and Section 603, which established the Coronavirus Local Fiscal Recovery Fund. Section 602(c)(1) and Section 603(c)(1) provides that funds may be used:

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The utilization of ARPA funds have been intended to provide a substantial infusion of resources to meet the increased demand of services and to provide an equitable and stabilized economy as the City continues to recover from the pandemic. The guiding principle has been the consideration of whether and how the use would respond to the COVID-19 emergency to meet the wide range of public health and economic impacts of the pandemic, and that the eligible uses must be in response to the disease itself or the harmful consequences of the economic disruptions resulting from or exacerbated by COVID-19. The City also assessed the connection between the negative economic harm from the public health emergency, the nature and extent of that harm, and how the use of ARPA funding would address and/or mitigate such harm.

Treasury guidance provided identified seven categories of allowable expenditures. The City will continue to use the SLFRF funds to promote the following identified Expenditure Categories (EC). By definition, some initiatives fall under multiple categories, and as such, are identified singularly for this listing; however, a more detailed description of the program is contained in the Project Inventory section of the City's Recovery Plan report.

Public Health (EC1) to respond to COVID-19 and the broader health impacts of the COVID-19 public health emergency.

- assist homelessness and its health-related impacts including provision for recuperative care for homeless individuals
- provide funding for health providers, specifically those who are associated with homelessness and services to marginalized or socially vulnerable groups
- capital investments and/or adaptations in public facilities to meet pandemic operational needs
- provide services that connect residents with health care resources and public assistance programs

Negative Economic Impacts (EC2) to respond to negative impacts of the public health emergency, including assistance to households and small businesses.

- provide services to low socio-economic households including housing assistance and provisions for home repairs that build healthier living environments
- provide funding to non-profit partners who provide vital services to communities
- provide for community and public safety initiatives, including initiatives supporting the establishment of a Community Group Violence Intervention Program (GVIP)
- to create resiliency for residents in the South Memphis area through the establishment or provision of a local food system
- to aid in blight remediation, trash and debris removal
- to increase equitable access to technology and library programs

- assist in the recovery of City owned assets and attractions affected by tourism related deficiencies and/or to mitigate financial hardship such as declines in revenues or impacts from periods of business closure
- to accommodate for the escalated construction cost for current and proposed projects due to raw materials shortage, cost escalations, and supply chain challenges, as a result of the pandemic

The City's original allocation included initiatives in compliance with Treasury's Interim Rule definitions (EC3) Services to Disproportionately Impacted Communities. As a result of Treasury's updated definition of (EC3), all previously allocated initiatives were reallocated to (EC2) by definition. The following is a list of those effected initiatives.

- advance shared interest and promote equitable delivery of government benefits and opportunities to underserved communities, as outlined in Executive Order 13985, On Advancing Racial Equity and Support for Underserved Communities Through the Federal Government
- provide funding for new and continued initiatives that support those most disproportionately impacted by the pandemic by providing job training to address negative economic experiences due to a worker's occupation or level of training, and provide assistance to formerly incarcerated individuals to successfully reenter their communities
- provide a funding source for new and continued initiatives that support the youth of the City and address educational disparities
- to assist children with disabilities and to create and expand initiatives that assist in developing hard and soft skills for gainful employment by providing training, professional development, financial education, and certifications
- to create a plan specifically to address the disparities of opportunity youth, those between the ages of 16 and 24 who are not in school or employed

Premium Pay (EC4) to recognize and reward essential workers who have sacrificed themselves for the continued provision of critical and operational aspects of governmental service to the organization and the community.

- provision for the plan of premium pay for eligible and essential workers of the City, specifically focused on those workers who were ineligible for hazard pay under the CARES Act

Broadband Infrastructure (EC5) to respond to the community need for equitable access to digital technology, especially to those unserved or underserved, to reach an adequate level that will allow for remote work or school.

- provide for investments in the broadband and technology infrastructure of the City which will provide internet access and/or digital assistance throughout the community

Revenue Replacement (EC6) to respond the budget shortfalls problematic in the pandemic environment as the City works to mitigate and contain the COVID-19 pandemic, to prevent cuts to government services, and to enable the City to continue to provide valuable services and ensure that fiscal austerity measures do not hamper the broader economic recovery.

- recognition of revenue replacement for aggregate budget stabilization across funds most severely and economically impacted by the pandemic, especially those impacted by the disruption to tourism and commercial activity

The City was also provided Federal Recovery funds through the Emergency Rental Assistance program. These funds are intended to assist Memphis residents who are at risk of becoming homeless due to the inability to pay their rent or mortgage because of the COVID-19 hardship. The programs categorized above were developed to work in conjunction and collaboration with this and other Federal assistance programs, and to maximize the program outcomes with other ARPA fund recipients (Shelby County Government and Shelby County Schools), as well as other available grant funding that will enable the City to execute to the fullest extent possible, a strong and equitable recovery from the pandemic.

Administrative (EC7) applies to any administrative costs.

Funding Changes in FY23

SLFRF allocations were adjusted slightly from FY22 to FY23, as demonstrated in the table below.

SLFRF Expenditure Group	FY22 Budget	FY23 Budget
1-Public Health	\$8,800,000	\$10,750,000
2-Negative Economic Impacts	\$81,868,836	\$81,756,936
4-Premium Pay	\$15,861,000	\$14,022,900
5-Infrastructure	\$15,000,000	\$15,000,000
6-Revenue Replacement*	\$39,435,654	\$39,435,654
7-Administrative	\$96,000	\$96,000
TOTAL	\$161,061,490	\$161,061,490

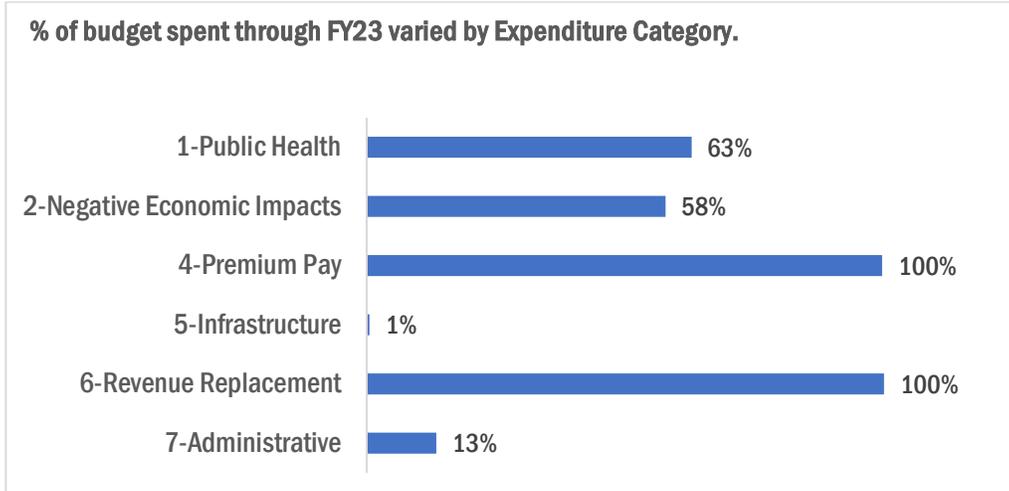
**In the FY22 report, Revenue Replacement was listed as \$29.4M. The report was updated to reflect the correction of \$39.4M which is included here.*

There were several resolutions in FY23 that reallocated ARPA funds. In January 2023, \$1,5M was reallocated from Premium Pay to the Memphis Fire Department C.A.R.E. Program. In May 2023, funds were reallocated from the Micro-Grocery Initiative (\$246,851) and the Downtown Memphis Commission (\$1,350,000) to four new projects: Girls Inc., Memphis Brand Initiative, Black Business Association, and Flip My Life. In June 2023, funds were reallocated from Summer Youth, Group Violence Intervention, Public Transportation, Safety Technology Improvements to fund additional projects for Memphis Library, Memphis Aging Commission, Juvenile Intervention and Faith-Based Follow-Up (JIFF), Memphis Area Transportation Authority (MATA), Memphis Police CIP – Axon Updates, Satellite Hub for Homeless, and Feasibility Study for a Memphis Crime Lab. Details about the allocation changes are shown in the resolutions, which are included at the end of this report. (Resolutions are listed as an appendix at the end of the report.)

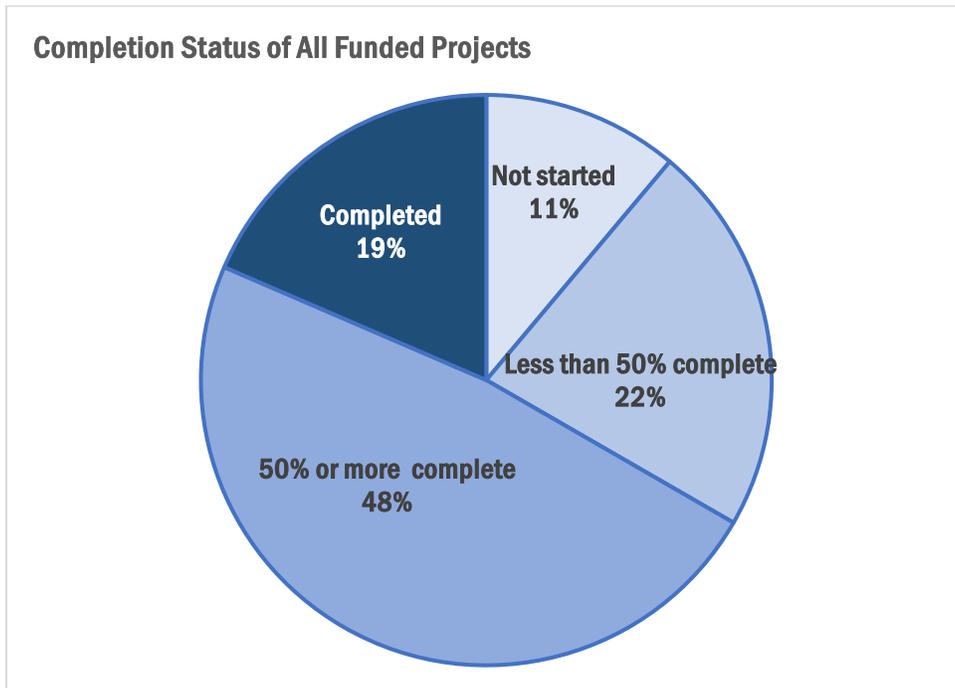
Financial Summary

Of the \$161,061,490 from the federal government, 100% of the City’s SLFRF has been allocated.

As of June 30, 2023, \$107,429,997 (67% of the federal allocation) has been spent. Expenditures through FY23 vary by Expenditure Category. The Premium Pay and Revenue Replacement categories were monies spent early in the pandemic to address retaining City employees and replacing lost revenue.



At the end of FY23, 19 percent of the projects had been completed. Forty-eight percent of the projects were more than 50% complete. Most of those not started were those newer project approved through City Council resolutions in May and June 2023.



SLFRF Performance Highlights

There is a complete inventory of projects listed later in this report, but there are a few programs to highlight. The programs highlighted in the FY22 report addressed more of the physical health emergency related to the spread and impact of COVID-19, while the programs highlighted below also demonstrate work to address many of the disparities and challenges that have been exacerbated by a combination of COVID-19 disease and economic challenges due to the pandemic.

Utilizing SLFRF funding, the Memphis Fire Department has been able to expand Emergency Medical Services offered through its innovative **Healthcare Navigator Program**. Many citizens who call 911 are not experiencing life-threatening emergencies, and this program provides responses to low-acuity 911 emergency callers toward more appropriate healthcare services while avoiding unnecessary Emergency Room visits. The objective of the project is to reduce the number of non-emergency ambulatory calls, reduce law-enforcement interaction with mental health consumers and improve the overall health of our most vulnerable citizens by providing multi-disciplinary responses to community members with medical, psychosocial, and behavioral health needs. It also serves to increase ambulance availability for life-threatening events.

The Healthcare Navigator program is comprised of qualified personnel within the Memphis Fire Department that support non-emergency calls, behavioral health, 911 high utilizers, and vulnerable populations. The Healthcare Navigator program has grown exponentially during the COVID-19 pandemic and continues to expand to meet the community's needs. One component of the Healthcare Navigator Program is Memphis Fire Division's C.A.R.E. (Crisis Assessment and Response to Emergencies) Program, utilizes multidisciplinary teams (comprised of an MFD firefighter and/or paramedic, a master's level crisis assessor from Alliance Healthcare Services, and a CIT police officer) for individuals diagnosed with or displaying symptoms of mental illness who require assistance. The additional funding specified for the C.A.R.E. program will enable it to expand to meet the need which exceeds its current staff capacity.

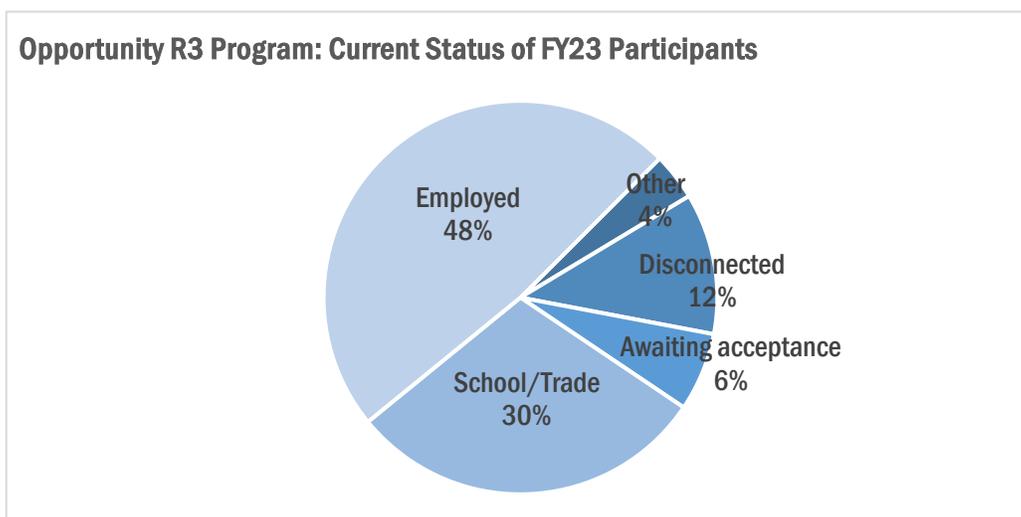
To address ongoing concerns about gun violence throughout the community, the City provided start up funded for a **Group Violence Intervention Program** (GVIP) in its FY22 operating budget. SLFRF funds were allocated to support expansion of this work. GVIP has been designed to provide evidence and community informed comprehensive support to individuals who are at risk of gunshot victimization. The plan proposes to activate current strategies developed and tracked by the Memphis-Shelby County Crime Commission's Operation: Safe Community plan, as well as adding complementary elements. Committed partners to date include, City Council, District Attorney's office, Shelby County Sheriff, Memphis and Shelby Crime Commission, 901 BLOC Squad, Regional One Health Trauma, Methodist LeBonheur Pediatric Trauma, Shelby County Health Department, and Everytown Against Gun Violence (national provider).

The GVIP program now has 100 street level interventionists (about 75 are full-time and 25 are part-time). The program also has 12 hospital interventionists, with four each at Le Bonheur Children's Hospital, Regional One, and Methodist North. These interventionists are on the scenes after shootings and at hospitals with victims to understand from citizens about probability of retaliation and then follow-up with victims and other citizens to address any concerns. Program staff continue to participate in neighborhood and community-wide events to build awareness and buy-in as credible messengers. The Memphis GVIP model is unique nation-wide because of its focus on the entire city, while other cities

generally focus on specific areas with high levels of violence. The program has built out infrastructure to track program activities and outcomes. GVIP created an advisory board in July 2022 to help identify resources to continue program activities after SLFRF funds end.

Through two programs that are the recipient of ARPA funds, the City is focusing on the significant need for assistance to unemployed or underemployed workers. The first program serves as the City’s reentry program and the second program addresses workforce readiness for 16-24 year olds. The **Manhood University and WOWS programs** that helps build character, improve communication, and strengthen leadership skills for men and women. (While the programs are marketed as gender-specific programs, they function together in the same cohorts.) This program expansion assists in reducing unemployment, particularly among previously incarcerated individuals, by focusing on reducing barriers to employment through assisting with expungement for prior charges and paying fees for reinstating drivers’ licenses. In FY23, 307 individuals enrolled the program. About two-thirds graduate from the six-session program (two hours per day on Tuesday through Thursday for two weeks), and half of them were employed at graduation. One-quarter of the participants had their driver’s license reinstated.

The Opportunity Youth program (“Opportunity R3: Rethinking, Rebuilding, Rebranding”) offers a guided path to workforce readiness and a successful citizenship for Memphis youth and young adults within the ages of 16 and 24 years old, who not in school or actively working. This program is designed to remove barriers and connect the gap between preparation and opportunity for young people to realize their full potential. The goal of this pilot program is to establish a program that is aimed at helping Opportunity Youth connect to the resources needed to engage in school and/or work readiness. Participants are offered support to develop a personalized career or education plan with the assistance of a professional coach (“Pathways Specialist”) to explore their interest, choose a direction, and gain useful experience. The program has a staff member (“Strategic Partnerships Coordinator”) who actively recruits community partners as pipeline partners (to refer young people to the program), as facilitators in the class, as locations for participants to shadow in potential jobs, and as placement possibilities for employment at program graduation. In FY23, 155 young people completed the program, showing promising results. Program staff perform monthly check-ins with all past participants. The chart below shows the current status of all participants, showing that about half are currently employed and 30 percent are in school or a trade program.



Another program that addressed the needs of young people in the City was funding through City Council to address economic challenges faced by Memphis families in the pandemic, which could affect their ability of pay for college education. With ARPA funding, City Council created a \$1,000,000 **Memphis City Council Historically Black College and University (HBCU) Scholarship Fund** at the Community Foundation of Greater Memphis, to be distributed over two years. In 2023, 84 students received scholarships, ranging from \$2,500 to \$15,000 per student. Students were from 45 different high schools and colleges were awarded \$448,200 to attend 25 different HBCUs.

In FY23, the **Hospitality Hub** received funding to pay for operations costs to operate their expanded campus. The Hospitality Hub provides individual small dwelling units where people can stay until they can find permanent housing. In addition to the housing units, the Hospitality Hub offers day lockers, help getting Social Security cards, food stamps, and more. Behind it will be the region's first barrier-free women's shelter, which officials broke ground on in June. The Hub also includes a barrier free shelter for women and transitional housing for young people 18-24 years old.

One of the community events funded through the SLFRF funding is the development of **Shell on Wheels**, a mobile 30x24foot stage that will travel throughout the city of Memphis and bring the historic Shell stage to the backyard of every Memphis community. Shell on Wheels will provide 20 free concert series, beginning in May 2023 throughout the year.

Promoting Equitable Outcomes

The City relied heavily upon the guidance provided by the Treasury's Interim Final Rule to establish programs to timely and efficiently execute funding of the award within the parameters provided. The City is aware that budget austerity measures can hamper overall economic growth and recovery as the impacts of decreases or cuts in critical governmental services would be experienced by the entire community.

The Coronavirus State and Local Fiscal Recovery Fund provides a unique opportunity for the City to make strategic investments, to enhance financial stability, and to cover temporary operating shortfalls until economic conditions and operations normalize. It also provides an opportunity to address community engagement activities that are hampered by the unavailability of general operating funds during the normal course of governmental business transactional activity. Authentic, productive community engagement requires extensive relationship and trust building, as well as the provision of resources to support capacity building in communities.

The City's ARPA funding projects were developed and designed to promote equity across the community. Many of the programs are geared to provide support to those in the community who have been historically underserved and/or marginalized. The City has worked diligently with community partners to identify areas of need and to develop plans that address the benefits and services across the community. The City's strategies include distributing these funds to the organizations that can immediately impact the community, and making investments to sustain government services. These approaches will assist to maximize a programmatic impact and provide effective, efficient, and equitable outcomes.

The City has been communicating the proposed projects via open community forums (public City Council meetings), and various communication platforms to inform the public of the assistance programs available for its citizens. The approved resolution for ARPA spending has been posted to the City's website (www.memphistn.gov) and linked to the City's various social platforms. Community organizations have collaborated with the City to inform citizens of the availability of programmatic assistance. Such information has been shared during local public forums, direct media through radio, television, and print, and social media via communication platforms. The City has made its citizens aware of SLFRF programmatic service by the posting its Recovery Plan report on the City website. The City continues to disseminate information through its Public Libraries and through communications with its partnering organizations. It is the intent of the City to ensure its citizens have access to the most timely and relevant information.

Transparency and public accountability for SLFRF award funds and use of such funds are critical to upholding program integrity and trust in all levels of government, and as such, the SLFRF award funds will be managed consistent with Administration guidance per Memorandum M-21-20 and Memorandum M-20-21.

The intended outcomes will focus on closing service gaps, reaching universal levels of service, responding to the immediate harms of the pandemic, while also mitigating its longer-term impact.

Specifically targeted in the programs are initiatives to respond to the negative economic impacts of the pandemic (EC2). As identified in the Uses of Funds section of this report and in the Project Inventory

section, a vast majority of the initiatives developed by the City directly correspond to programs that address assistance with housing, employment programs for people with barriers to employment, and assistance to those who have faced negative economic impacts from the pandemic. These programs are focused on the residents of low-income neighborhoods, minorities, disconnected youth, the unemployed, formerly incarcerated individuals seeking reentry, and individuals with disabilities. These strategies endeavor to provide disadvantaged groups with access to education, training, jobs, and opportunity. The programs and initiatives are also directed to address health disparities and the social determinants of health in order to build stronger, healthier neighborhoods and communities by providing housing assistance, addressing educational disparities by working with community partners to expand and enrich programs for evidence based involvement, and to promote healthy environments by assisting with home repairs, addressing community blight, and providing the visual impact of community safety and policing initiatives.

As the City launches and executes these programs, it will also encompass measurement metrics using qualitative and quantitative data on how its approach achieved or promoted equitable outcomes or progressed against equity goals during the performance period.

Strategies have been established to ensure that award funds are not used for ineligible purposes, and guards against fraud, waste, and abuse associated with the SLFRF award.

It is the intent of the City to execute all projects and initiatives within the time frame established by Treasury under the Interim Final Rule and the Final Rule, for the period that begins on March 3, 2021 and ends on December 31, 2024. The City will also ensure that any award funds for the obligations incurred by December 31, 2024 will be expended by December 31, 2026. The only exception to this time frame compliance is in regard to the allowable expenditures for employee premium pay which provides for a retrospective provision for work performed by eligible employees at any time since the start of the COVID-19 public health emergency.

The City recognizes the balance between facilitating simple and rapid program access widely across the community, and maintaining a robust documentation and compliance regime, and each annual report hereafter will provide such data.

The City recognizes that the response to the COVID-19 public health emergency has changed since its inception, and will likely continue to change over time. The Recovery Plan presented will hopefully position the City to continue to assess and address the long-term health impacts of COVID-19, including medical services required for individuals diagnosed with “long COVID”, and to continue to monitor the impacts of and for future health needs and risks for the citizens of Memphis who have been infected and impacted.

Community Engagement

The City's planned and current use of funds has been subjected to internal and external discussions from the time the City was provided notification of the award. The City Administration has spent countless hours working with constituents, community-based organizations, other government organizations, as well as its State Comptroller's Office, regarding the initiatives intended to build capacity of community organizations that serve the broad-based community and especially organizations that serve people with significant barriers to services.

Among those projects which are intended to build the capacity of community organizations that serve community members with significant barriers to services are the following:

- A project to provide capital investment and/or adaptations to the facilities of **Collins Chapel Connectional Hospital**. The expansion of this service is to provide for recuperative care for homeless individuals. This initiative provides for the first recuperative care center in Memphis for those who are experiencing homelessness. This initiative is in partnership with Christian Methodist Episcopal Church, Room In The Inn-Memphis, and Shelby County government.
- A project to provide funding to re-open 21 beds by increasing staffing for **Regional One Health Medical Center**. Regional One Health is home to the only Level 1 Trauma Center in the midsouth. This initiative is in collaboration with Shelby County government.
- A project to provide additional funding to the **Healthcare Navigator Program established by the Memphis Fire Department**. This program is designed to navigate low-acuity 911 callers to more appropriate healthcare services while avoiding unnecessary emergency room visits, and it connects vulnerable populations to community resources for healthcare and other patient-centered care.
- Projects that connect groups with significant barriers to service, including community service projects that fund additional participation to individuals formerly incarcerated through the City's **Manhood University** program and the **Women Offering Women Support** program. The goal is to assist formerly incarcerated individuals with the opportunity for expungement, driver license reinstatement, and expanded opportunities for employment.
- Multiple projects that address youth-based groups and promote the facilitation of access to resources for unemployed or underemployed workers and other individuals that suffered negative economic impacts from the pandemic. Services include public job programs, subsidized employment, combined education with on-the-job-training programs, or job training to accelerate rehiring or address negative economic impacts due to a worker's occupation or level of training.
- New programming to address the community's opportunity youth – those of age from 16-24 who are not currently employed or in school. According to a 2021 study, Memphis has the third-highest percentage of youth in the nation without a job or who are not in school. There are over 34,000 disconnected youth in Memphis, and this program is aimed at helping them connect to the resources needed.

- Multiple projects and/or programs that provide support for mortgage and rent assistance and for home repairs, specifically for those households and community members most disproportionately impacted by the pandemic. The public health emergency, including the necessary measures taken to protect public health, resulted in significant economic and financial hardship for many Memphis citizens. The pandemic impacts have been concentrated among low-income workers and has amplified food and housing insecurity. These programs have been developed to address conditions that contributed to poor public health and economic outcomes during the pandemic, namely concentrated areas with limited economic opportunity and inadequate or poor-quality housing.

The increased economic strain or material hardship due to the pandemic could have long-term impacts on the health, educational, and economic outcomes of the citizens of Memphis. A complete list of all programs to be funded is outlined in the Project Inventory section of the City’s Recovery Plan report.

Labor Practices

The City has focused a portion of the SLFRF funding through the American Rescue Plan Act on the need to provide access to high-quality broadband service to its citizens. The pandemic has underscored the importance of universally available, high-speed, reliable, and affordable broadband coverage as citizens rely on the internet to participate in critical activities related to their daily lives, including remote school platforms, healthcare initiatives, and work. To the extent possible, the City commits to using strong labor standards, including project labor agreements and community benefits agreements not only to promote effective and efficient delivery of high-quality infrastructure projects, but also to support the economic recovery through strong employment opportunities for workers when possible.

Use of Evidence

The Recovery Plan of the City of Memphis has identified certain projects that will be funded toward use of evidence-based intervention initiatives. Such projects have been and are being evaluated through program assessments that are designed to build evidence.

Such projects include the following:

- Community violence intervention programs have been shown to reduce violence by as much as 60%. Memphis is committed to continue to combat gun violence and other violent crime. Memphis is one of the 15 jurisdictions selected by the President to support a collaborative that is committed to using a portion of its ARPA funding toward this goal. During the development of the fiscal year 2022 operating budget, the City Council approved a \$2,000,000 year-one funding allocation to enable the start-up of the program and to provide a benchmark for out years. An additional \$4,800,000 in funding from ARPA award proceeds has been earmarked for the continuation of the program. The initiative is proposed to activate current strategies developed and tracked by the Memphis-Shelby County Crime Commission’s Safe Community Operation, as well as adding complementary elements. These elements combine several best

practice models that have demonstrated success in other cities. The program will facilitate changes through action in five specific program areas: suppression, intervention, prevention, community mobilization, and organizational change.

- An educational collaboration with the Boys and Girls Club of Greater Memphis (BGCM). As a leading youth development expert, BGCM has the experience and scale needed to address the complex issues that Memphis youth face today. The City has committed \$9,000,000 in ARPA funds to expand the opening of additional 10 club sites in Memphis. These sites would be in schools and community centers strategically placed in under-resourced neighborhoods. BGCM provides a safe place for youth, with caring adult mentors that promote an environment for fun, friendship, and high-impact development programs on a daily basis during critical non-school hours. Some of the established benchmarks that this expansion will strive to measure is based on the percentage of high school senior participants who graduate, those that go to college, get a job, or join the military. Under the current Club plan, the benchmark is 100%. In addition, 81% of BGCM members show an increase in homework completion, and the percentage of Club girls who express an interest in a STEM career (47%) is more than three times greater than that of their same-aged female peers nationally (15%).
- Development of an Opportunity Youth Program. The COVID-19 pandemic has caused youth disconnection rates to spike dramatically. Ensuring that every young person in Memphis has an opportunity to get an education and a job that pays a living wage is a part of creating a stronger city. According to a 2021 study, (Seeding for Success) Memphis has the third-highest percentage of youth in the nation without a job or who are not in school. The City's program has committed \$1,260,000 of ARPA funding toward this initiative. The program is a comprehensive youth employment program for serving eligible youth, ages 16-24, who face barriers to education, training, and employment.

Performance Report

The Office of Performance Management is charged with measuring the performance of the Mayor's policies, goals, and strategic planning and sharing these results with the public. The performance data for some projects are outlined in the Project Inventory section of this report.

Additionally, a link to the SLFRF performance management dashboard can be accessed here:

[Performance Dashboard | Memphis Data Hub \(memphistn.gov\)](#).

Table of Expenses by Expenditure Category

The table below shows the funding allocated in each expenditure group, described in detail earlier in this report. In addition, expenditures through the last annual Recovery Plan and expenditures through the period reported on for this report (through June 30, 2023) are included. The last column highlights the remaining balance for each expenditure group.

SLFRF Expenditure Group	Budget	FY22	FY23	Balance
1-Public Health	\$10,750,000	\$3,129,364	\$3,616,065	\$4,004,571
2-Negative Economic Impacts	\$81,756,936	\$13,344,673	\$33,836,441	\$34,575,822
4-Premium Pay	\$14,022,900	\$13,972,900	\$-	\$50,000
5-Infrastructure	\$15,000,000	\$-	\$82,000	\$14,918,000
6-Revenue Replacement	\$39,435,654	\$24,964,233	\$14,471,421	\$-
7-Administrative	\$96,000	\$6,300	\$6,600	\$83,100
TOTAL	\$161,061,490	\$55,417,470	\$52,012,527	\$53,631,493

Project Inventory

The following is a list of new or expanded projects for eligible government services or investments funded in whole or in part by SLFRF funding.

The projects are organized in the 11 categories used in the initial resolution from City Council in September 2021 (attached at the end of this report). The categories, listed alphabetically, are:

1. Animal Services
2. Boys and Girls Club of Greater Memphis
3. City Operational
4. Community Health Initiatives
5. Community Support Services
6. Council Initiatives
7. Group Violence Intervention Program
8. Housing and Community Development
9. Library Services
10. Public Safety
11. Youth Services

Some categories have only one project while others have several. Individual project descriptions are included below. The project description includes the SLFRF Expenditure Category, the budgeted amount, and the narrative description.

Category 1. Animal Services Community Support Initiative

Animal Services Community Support Initiative

EC2 – Negative Impact (\$600,000)

Economic disparities that existed prior to the COVID-19 public health emergency amplified the impact of the pandemic among low-income and minority groups. These families were more likely to face housing, food, and financial insecurity and may have seen their livelihoods deteriorate further during the pandemic and economic contraction. As families had to choose between priorities in the household, many were experiencing difficulty in meeting their pet's needs, as those needs were a lesser priority than other insecurities. As a result, there was a community increase in the cases of animal cruelty, homelessness, and neglect. The nature of the work of Animal Services Officers is physically intense and due to staffing shortages as a result of the pandemic, the active officer population experienced higher than normal levels of burnout and more frequent overtime demands. SLFRF funds were to hire three additional Animal Control Officers to increase staff and reduce the response time for dangerous, aggressive, and injured dog emergencies.

Category 2. Boys and Girls Club of Greater Memphis

Boys and Girls Club of Greater Memphis

EC2 – Negative Economic Impacts (\$9,000,000)

This program is designed to expand the provision for career exploration for youth, including exposure to the world of work, career assessments to identify talents and interest, and opportunities to learn about post-secondary pathways to careers. This funding will provide for a three-year implementation to expand 10 additional club sites in schools and community centers in under-resourced communities of Memphis. BGCM provides a safe place, caring adult mentors, fun, friendship, and high-impact youth development programs daily during critical non-school hours.

The outcome is the improved high school graduation rates – currently the benchmark is 100% of BGCM seniors graduate, and 100% of the graduates go to college, get a job, or join the military. School closures and the transition to remote education raised challenges for lower-income students, potentially exacerbating educational disparities, while increases in economic hardship among families could have long-lasting impacts on children's educational and economic prospects. This initiative would serve to enhance educational supports to help mitigate impacts of the pandemic through the expanded partnerships between local education authorities and service organizations.

Category 3. City Operational

Employee Premium Pay

EC4 – Premium Pay (\$14,022,900)

(In FY 22, budgeted amount listed as \$15,861,000 but amended in January 2023 resolution.)

This initiative was programed to recognize and reward essential workers who have sacrificed themselves for the continued provision of critical and operational aspects of governmental service to the organization and the community. The provisions for the plan of pay for eligible and essential workers of the City are specifically focused on those workers who were ineligible for hazard pay under the CARES Act.

Revenue Replacement for Budget Stabilization

EC6 – Revenue Replacement (\$39,435,654)

This initiative is programmed to respond the budget shortfalls problematic in the pandemic environment as the City works to mitigate and contain the COVID-19 pandemic, to prevent cuts to government services, and to enable the City to continue to provide valuable services and ensure that fiscal austerity measures do not hamper the broader economic recovery. The City continues to monitor the economic recovery from the pandemic, and while the amount calculated is allowable under the revenue replacement calculation, the use of such funds is evaluated periodically and is only recognized as needed.

The outcome is the calculated use of funding for the recognition of revenue replacement for aggregate budget stabilization, especially across funds most severely and economically impacted by the pandemic, especially those impacted by the disruption to tourism and commercial activity.

Construction Cost Accelerator – COVID Impact on Capital Projects

EC2- Negative Economic Impact (\$4,000,000)

This initiative was created to accommodate for the escalated construction cost for current and proposed projects due to raw materials shortage, cost escalations, and supply chain challenges, as a result of the pandemic. The spread of COVID-19 was felt globally across operations in ways that were difficult to model and assess. The affected regions are at the heart of many global supply chains. A shift in demand for goods from services as the COVID-19 pandemic kept Americans at home, resulted in strained supply chains. The spread of the virus also disrupted labor manufacturers and their suppliers, leading to raw material shortages across industries. As activity picked up amid a reopening economy, unfinished work piled up because of shortages of raw materials and labor.

The outcome of the initiative is to provide stabilization of escalated costs to the City's capital improvement projects and enable the City to continue to provide valuable improvements and services to its community and citizens.

City Community Asset Revenue Recovery and Assistance Initiatives

EC2- Negative Economic Impact (\$4,000,000)

This initiative was designed to assist in the recovery of City owned assets and attractions affected by tourism related deficiencies and/or to mitigate financial hardship and challenges such as declines in revenues or impacts from periods of business closure due to the pandemic. Among those impacted include the Convention Center, Botanic Gardens, the Memphis Zoo, museums, sports facilities, entertainment facilities, and historic homes.

The following table lists the various city assets that received support as part of this project.

City Asset	Allocation	Response to Economic Impact
Aid to Tourism: Memphis in May and Summitt Management Corporation	\$325,000	The City’s tourism, travel and hospitality industries have all suffered disproportionate negative impacts due to the COVID-19 public health emergency and associated closures and efforts to contain the pandemic. The grantees’ successful continued operation will benefit the City’s tourism, travel and hospitality industries by encouraging tourism and associated spending on food, lodging, and souvenirs. Thereby, helping offset the negative economic impacts suffered by these organizations due to the COVID-19 public health emergency and consequently benefitting the Memphis community.
Family Safety Center of Memphis & Shelby County	\$200,000	To effectively coordinate civil, criminal, health and social services for victims of domestic violence which will promote improved community safety and quality of life in Memphis and Shelby County. The fiscal recovery funds will help domestic violence victims navigate the many services available to them and improve the community in which they live.
Liberty Bowl Memorial Stadium	\$1,000,000	Funding was used to support operational expenditures for the Stadium that could not be covered from pandemic impacted revenue sources such as event rentals, concession income, and parking income. The inability to host events or drastically reduced capacity to maintain Government directed health guidelines.
Memphis Botanic Garden Foundation	\$700,000	The Memphis Botanic Garden Foundation, Inc. operates at a loss each year with 70% of the expenses being for payroll. This organization holds a summer concert series to cover this operating loss. Due to COVID19 they were not able to hold the concerts in 2020. SLFRF funding helped to supplement loss of revenue. 100% of the ARPA funds were used to cover payroll expense.
Memphis Brooks Museum of Art	\$700,000	SLFRF funding helped to offset revenue loss at the Memphis Brooks Museum of Art that results directly from the ongoing coronavirus pandemic. Revenue losses include canceled fundraising events and diminished support from members, sponsors, and donors. Grant funding will help replace these costs and will (a) support

		the ongoing costs of facility operation, (b) enable the Brooks to sustain its audience through art-based digital engagement opportunities, and (c) empower the Brooks to maintain critical staff members. This funding will help sustain the Brooks as it works toward constructing a major new civic asset in Memphis: a new, purpose-built museum facility on the downtown riverfront.
Memphis Management Group, LLC	\$250,000	SLFRF funding helped to support the purchase of the Emergency Response Communication system and the Canon Center elevator replacement.
Memphis Museums, Inc.	\$700,000	The COVID-19 pandemic continues to impact attendance and revenue, with FY22 mid-year attendance running at 37% of pre-pandemic experiences. MoSH used funding to support exhibit costs during the project period; to rebuild staff after a period of workforce reduction in the first year of the pandemic, when MMI full-time staffing was reduced by 37% and part-time staffing was reduced by 80% through layoffs and furloughs; and to bolster attendance and revenue and encourage the public to return to pre-pandemic activities. MoSH is exploring options to book a first-run exhibit during the project period.
Safeways Incorporated	\$50,000	Safeways Incorporated is committed to reducing crime and improve the quality of life in Memphis apartment communities, many of which are located in areas that have had crime and decreased quality of life exacerbated by the COVID-19 public health emergency. Fiscal recovery funds have assisted in the continued successful operation of Safeways Incorporated. This helps to foster community development in neighborhoods that have suffered disproportionately from effects of the pandemic.
Woodruff-Fontaine House	\$75,000	The funding is being used on some building maintenance and maintenance projects that were postponed due to lost revenue from business closures. We have also added some event venue updates in order to increase our venue rental rates to bring in lost revenue due to the capacity constraints during the pandemic. The mansion is receiving postponed restoration in order to preserve and maintain this historic landmark.
Total	\$4,000,000	

Grant Writing Support

EC7 - Administrative (\$96,000)

Data for Good LLC works to assist the City of Memphis in developing plans and strategies for grant opportunities for the City of Memphis focusing on opportunities funded through the American Rescue Plan.

Category 4. Community Health Initiatives

Collins Chapel Connectional Hospital

EC1- Public Health (\$1,000,000)

To provide funding for the renovation of the historical Collins Chapel Connectional Hospital, the first recuperative care center in Memphis for people experiencing homelessness. The project includes the provision of care available for patients being released from medical facilities who no longer require medical care but who need time and space for recovery. This initiative is in partnership with Christian Methodist Episcopal Church, Room In The Inn, the City of Memphis, Shelby County, and partners of the Memphis Shelby County Joint COVID-19 Task Force.

Collins Chapel Connectional Hospital responded to the COVID-19 public health emergency by providing care to homeless COVID-19 patients who have been discharged from acute-care facilities but are still recovering. Additionally, the facility started a \$5 million renovation before the pandemic. Due to the increase of material and construction costs, SLFRF funding was used to recoup costs incurred because of the negative economic impact of COVID-19. The recuperative care center has 21 beds with private and double rooms. It includes common areas for residents to spend time or participate in group therapy.

A local news article about this project is available at [this link](https://www.commercialappeal.com/story/news/2021/04/19/collins-chapel-reopens-room-inn-memphis-help-homelessness/7290520002/) or via the following URL:
<https://www.commercialappeal.com/story/news/2021/04/19/collins-chapel-reopens-room-inn-memphis-help-homelessness/7290520002/>

Regional One Health

EC1- Public Health (\$3,000,000)

To provide funding to quickly reopen 21 beds for thirteen weeks by increasing staffing. The funding allowed Regional One Health to reduce inordinately high trauma diversion that occurred during the height of the pandemic. Additional staffing also helped reduced ambulance offload time and increased availability of EMS services. This funding was provided in August 2021 and March 2023 and ensured the capacity of the trauma center's highly specialized emergency care for patients by offsetting the payroll and temporary staffing over six months.

Category 5. Community Support Services

Blight Remediation / Public Service Corp

EC2 – Negative Economic Impacts (\$387,035)

The Memphis Public Service Corps (MPSC) offers part time employment opportunities to serve the community through various blight remediation efforts around the City. MPSC targets opportunity youth and those with non-violent criminal backgrounds by providing employment for clearing litter and debris from parks, streets, and right of ways.

During the pandemic the MPSC also provided additional community services in the form of food delivery to residents impacted by the pandemic. This initiative is partnered among various Divisions of city government, including those providing environmental services, environmental enforcement, street maintenance, and parks.

The one-year expansion funding was intended to provide for the mitigation of the impact of the pandemic, especially to unemployed workers who were already unemployed when the pandemic began and remained so due to the negative economic impacts of the pandemic, while simultaneously improving the health conditions of the community.

Community Services

EC2 – Negative Economic Impacts (\$2,253,000)

This project includes several funded programs that offer assistance to unemployed or underemployed workers e.g. job training subsidized employment supports or incentives. In pursuit of that objective the program was implemented by the City in collaboration with community partners. Programs include: Manhood University and Women Offering Women Support (WOWS), Safe Summer, and Family Fun Night.

Manhood University and WOWS are programs that help build character, improve communication, and strengthen leadership skills for men and women. This program expansion assists in reducing unemployment, particularly among previously incarcerated individuals, by focusing on reducing barriers to employment through assisting with expungement for prior charges and paying fees for reinstating drivers' licenses. In FY23, 307 individuals enrolled in the program. About two-thirds graduate from the six-session program (two hours per day on Tuesday through Thursday for two weeks), and half of them were employed at graduation. One-quarter of the participants had their driver's license reinstated.

More details about the Manhood University and WOWS programs are available at the following websites: <https://www.memphistn.gov/manhood/> and <https://www.memphistn.gov/wows/>.

Opportunity Youth

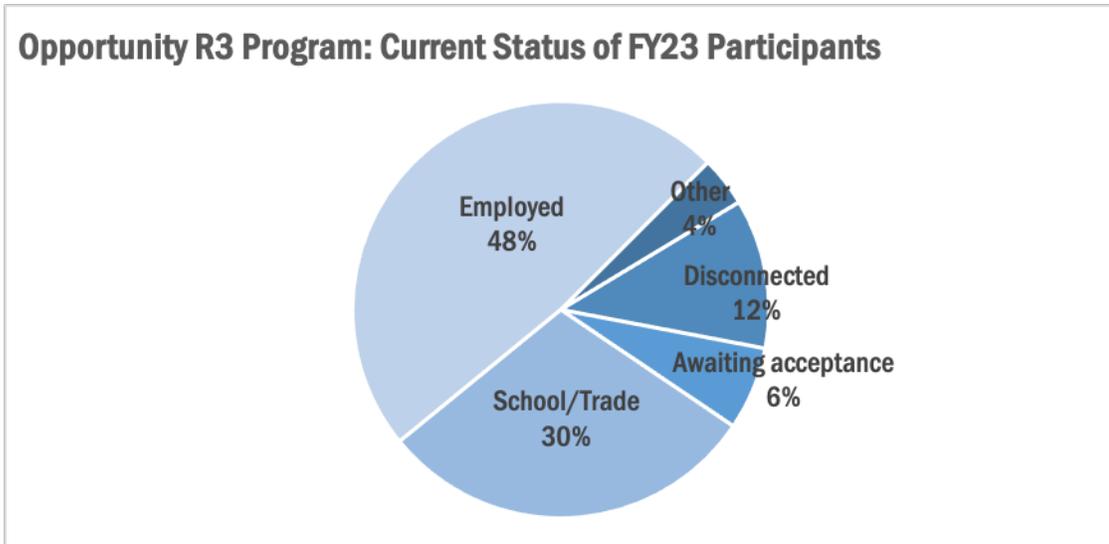
EC2 – Negative Economic Impacts (\$1,260,000)

The Opportunity Youth program (“Opportunity R3: Rethinking, Rebuilding, Rebranding”) offers a guided path to workforce readiness and a successful citizenship for Memphis youth and young adults within the ages of 16 and 24 years old. These individuals are not in school or actively working, and too often experience challenges like homelessness, being in foster care, or involvement in youth or adult criminal systems. This program is designed to remove barriers and connect the gap between preparation and opportunity for young people to realize their full potential.

The goal of this pilot program is to establish a program that is aimed at helping Opportunity Youth connect to the resources needed to engage in school and/or work readiness. Participants are offered support to develop a personalized career or education plan with the assistance of a professional coach (“Pathways Specialist”) to explore their interest, choose a direction, and gain

useful experience. The program has a staff member (“Strategic Partnerships Coordinator”) who actively recruits community partners as pipeline partners (to refer young people to the program), as facilitators in the class, as locations for participants to shadow in potential jobs, and as placement possibilities for employment at program graduation.

In FY23, 155 young people completed the program, showing promising results. Program staff perform monthly check-ins with all past participants. The chart below shows the current status of all participants, showing that about half are currently employed and 30 percent are in school or a trade program up to a year after participating in the program.



Category 6. Council Initiatives

On October 19, 2021, Memphis City Council established allocations of \$20,000,000 of State and Local Fiscal Recovery Funds for initiatives in response to the COVID-19 pandemic. During FY23, funds were reallocated and the total for all projects funded through Council Initiatives increased to \$ \$26,732,095. All of the projects are categorized in the Negative Economic Impact Expenditure Group.

A list of the projects and their budgeted amounts is included in the table below.

Project Name	Amount
Africa in April	\$ 125,000
Black Business Association	\$ 916,851
Choose901	\$ 30,000
Communities in Schools	\$ 500,000
Environmental Court Indigent Defendants Foundation	\$ 150,000
Equity to Prosperity	\$ 1,000,000

Explore Bike Share	\$	50,000
Feasibility Study for a Memphis Crime Lab	\$	300,000
Flip My Life	\$	80,000
Food Desert Initiative North Memphis	\$	3,000,000
Girls Inc. Campus Construction	\$	500,000
Habitat for Humanity (New Construction)	\$	1,125,000
Habitat for Humanity (Seniors)	\$	500,000
HBCU Scholarship Initiative	\$	1,000,000
Healthcare Navigator Program	\$	1,071,640
Juvenile Intervention & Faith-Based Follow-Up (JIFF)	\$	250,000
MATA	\$	1,500,000
Memphis Aging Commission	\$	220,912
Memphis Brand Initiative	\$	100,000
Memphis Food Waste Project	\$	180,000
Memphis Food Waste Project 2	\$	145,600
Memphis Libraries	\$	2,211,232
Memphis Police CIP - Axon Updates PD04031	\$	3,000,000
Mid-South Food Bank	\$	1,000,000
MMDC Memphis Medical District Collaborative	\$	240,000
National Civil Rights Museum	\$	250,000
Orpheum Theatre	\$	125,000
Public Safety Professional Development /Training	\$	2,500
Raleigh CDC	\$	150,000
Relationship Unleashed	\$	25,000
Satellite Hub for Homeless Operations	\$	3,000,000
Share the Pennies (MLGW)	\$	250,000
Shell on Wheels	\$	40,000
ShotRX	\$	1,000,000
Solid Waste - On the Job Training - CDL	\$	203,280
Solid Waste - Samsara Camera Services	\$	1,225,080
Stax Museum-Soulsville Foundation, Inc	\$	125,000
The Time Is Now Redevelopment	\$	15,000
The Works CDC	\$	1,125,000

Category 7. Group Violence Intervention Program

EC1- Public Health (\$4,250,000)

On June 23, 2021, President Biden announced a comprehensive strategy to combat gun violence and other violent crime and convened a Community Violence Intervention (CVI) Collaborative of 15 jurisdictions, including Memphis, that are committing to use a portion of their ARPA funding to address this issue. The Group Violence Intervention Program (GVIP) in development by the City is designed to provide evidence and community informed comprehensive support to individuals who are at risk of gunshot victimization. The fiscal year 2022 City operating budget provided the start-up of the program and SLFRF funds have been provided for additional allocations in year two and year three of the program.

GVIP is a proactive, holistic plan to reduce violence. The plan proposes to activate current strategies developed and tracked by the Memphis-Shelby County Crime Commission's Operation: Safe Community plan, as well as adding complementary elements. Cohesion across key stakeholders and strategies is particularly important for ensuring city gun violence prevention. Committed partners to date include, City Council, District Attorney's office, Shelby County Sheriff, Memphis and Shelby Crime Commission, 901 BLOC Squad, Regional One Health Trauma, Methodist LeBonheur Pediatric Trauma, Shelby County Health Department, and Everytown Against Gun Violence (national provider).

The program now has 100 street level interventionists (about 75 are full-time and 25 are part-time). The program also has 12 hospital interventionists, with four each at Le Bonheur Children's Hospital, Regional One, and Methodist North. These interventionists are on the scenes after shootings and at hospitals with victims to understand from citizens about probability of retaliation and follow-up with victims and other citizens to address any concerns. Program staff continue to participate in neighborhood and community-wide events to build awareness and buy-in as credible messengers. The Memphis GVIP model is unique nation-wide because of its focus on the entire city, while other cities generally focus on specific areas with high levels of violence.

The program has built out infrastructure to track program activities and outcomes. GVIP created an advisory board in July 2022 to help identify resources to continue program activities after SLFRF funds end.

Category 8. Housing and Community Development

Mortgage Assistance

EC2 – Negative Impact (\$1,100,000)

This program is designed to assist City of Memphis residents who are in danger of becoming homeless due to their inability to pay their monthly mortgage because of hardship related to the COVID-19 pandemic. The program is managed by United Housing on behalf of the City of Memphis.

Eligible clients who have experienced a documented loss due to COVID-19, such as a job loss, wage reduction, illness, or childcare challenge, and who meet the income limits, will be eligible for

financial assistance and for counseling services at no cost to the client. Program assistance is up designed to provide for up to eighteen months for mortgage delinquencies to bring the household mortgage account current; delinquent amounts are payable directly to the mortgage servicer within the allowable maximum amount of \$15,000. For those who owe more than the allowable amount, other assistance is available.

The program estimated that it will serve over 57 households. The outcome is to aid in the prevention of eviction, foreclosures, or homelessness and address housing insecurity.

Home Repair Grant Program

EC2 – Negative Impact (\$5,000,000)

Adverse conditions in early childhood, including exposure to poverty, housing insecurity, or other economic hardships, are particularly impactful across communities and especially when those conditions are exacerbated by the pandemic. The home repair grant program is designed to aid households or populations facing negative economic impacts due to COVID-19 by improving the living conditions of low and moderate-income households by the removal of health and safety hazards. The project will grant City of Memphis homeowners funding that ranges from \$5,000 to \$25,000 to complete home repairs and resolve health & safety issues such as plumbing, heating and air, faulty electrical wiring, roof repair or replacement, broken or leaking windows, accessibility challenges, rotting interior flooring, exterior deterioration, and dangerous or rotting railings, stairs, landings, or porches.

This is a City-led partnership administered through the Memphis Affordable Housing Trust Fund and Habitat for Humanity during year one of the program, and Habitat for Humanity and the Local Initiatives Support Corporation (LISC) during year two of the program. For dollars administered through the Memphis Affordable Housing Trust Fund, priority will be given to organizations serving 50% or lower AMI residents.

Infrastructure Broadband Initiative

EC5 – Water, Sewer, and Broadband Infrastructure (\$15,000,000)

The COVID-19 public health emergency has underscored the importance of universally available, high-speed, reliable, and affordable broadband coverage as the Citizens of Memphis rely on the internet to participate in, among critical activities, remote school, healthcare, and work. There are evident disparities in availability, and the rapidly growing demand will likely continue to outpace infrastructure capacity.

The project under development is to create a broadband infrastructure that provides opportunities for job growth, new business development, residential density, and educational access that will result in vibrancy and a strong sustained economic resilience for a future Memphis. It is intended to address the economic consequences of COVID-19 while reversing generations of social and economic inequity in areas of our community that have experienced underinvestment.

The work will be guided by the City’s strategic plan for broadband, addressing the broadband needs of citizens and businesses. The expected outcome will result in equitable access to broadband as a tool for economic inclusion of all Citizens.

Category 9. Library Services

Mobile Library for Community Service

EC2 – Negative Impact (\$450,970)

School closures and the transition to remote education raised challenges for lower-income students, potentially exacerbating educational disparities, while increases in economic hardship among families could have long-lasting impacts on children’s education and economic prospects. During the pandemic, communities or households facing economic insecurity were less able to participate in remote work or education due to inequities and access to digital hardware and had fewer resources to adapt. This program is designed to enhance educational support to help mitigate impacts of the pandemic by providing equitable access to technology and library programs. The Mobile Library will support the educational advancement and workforce readiness by offering computer classes and STEM programming. This program is expected to launch in early 2022. The funding provides for a vehicle for the mobile computer lab, laptops for the lab, bluetooth printers, tables, and a pop-up tent, as well as an additional 180 laptops for customers use.

The outcome is to reach citizens who are unaware of and/or failing to utilize the Memphis Shelby County Library’s vast resources. It also addresses services to those who are mobility or transportation challenged by bringing the “Library” to the community. Once customers engage with the mobile computer lab, the staff can connect them with other valuable Library services including LINC/211 social service referrals, collections, after-school programs for youth, free summer camps, JobLINC, and more.

This project has experienced delays due to the vehicle manufacturer's design/build schedule. The most recent estimated time of delivery is September 2023.

Category 10. Public Safety

Safety and Technology Improvements for Crime Prevention

EC2- Negative Economic Impacts (Community and Public Safety Initiatives) (\$3,000,000)

This project was established to respond to the community's disproportionate crime throughout the City since the COVID-19 pandemic began. Police departments across the country rely on technology to mitigate crime and solve cases. Unfortunately, the available funding for technical resources put the Memphis Police Department at a disadvantage.

These funds allowed the Memphis Police Department to expand its Gunshot detection system, install additional cameras throughout precincts, and purchase forensic and other work tools necessary to combat crime in our community. The outcome objective of the project is reducing property and violent crime in the City of Memphis and deploying a well-equipped Police force.

Community Policing Fleet Initiative

EC2 – Negative Economic Impacts (Community and Public Safety Initiatives) (\$6,575,000)

To create and maintain a “Take Home” car program for increased visibility in the community and to encourage officer recruitment and retention.

Staff Support for Public Safety Development/Training Initiatives

EC2 – Negative Economic Impacts (Community and Public Safety Initiatives) (\$495,000)

This initiative was to provide staff support for first responders as it relates to the impact of COVID-19 pandemic correlations including increased stress on officers and increased attrition. The staff support was to enhance the Officer Wellness Program, provide timely counseling services to officers, and to provide stress reduction training.

Public Safety Professional Development and Training Initiatives

EC2 – Negative Economic Impacts (Community and Public Safety Initiatives) (\$270,000)

This initiative was to provide additional training and career development for all levels of police officers. It will focus on specialized training for detective, patrol officers, and other specific areas, including leadership training that provides resources and skills that facilitates officers to transition into management positions.

Public Safety Division Enhancements

EC2 – Negative Economic Impacts (Community and Public Safety Initiatives) (\$530,000)

This initiative provided for the creation of a Felony Assault Unit to focus on non-fatal shootings. This funding will be used for the purchase of equipment necessary for the operational function of the unit. The program is intended to provide enhancement to the Police Division for a specialized area of concentration, and aid in crime resolution and reduction.

Support Staff for Public Safety Recruitment Initiatives

EC2 – Negative Economic Impacts (Community and Public Safety Initiatives) (\$1,500,000)

This project was established to support the public safety recruitment incentive programs. The City of Memphis aims to recruit 300 police officers in three years and maintain a compliment of 2,300. Recruiting these officers, particularly during and following the pandemic, will require expanding the existing recruitment team and increased marketing efforts.

As the City embarked on a nationwide recruitment campaign, these funds provided two additional recruiters, a development coordinator (to increase success), referral bonuses, and travel and marketing expenses. This project started in October 2021 and will operate for three years. This

program will allow accommodation for upcoming recruit classes, as well as backfill potential retirements and resignations. The outcome objective is to ensure that the Memphis Police department has adequate recruitment efforts, with the long-term result of a fully staffed police department to provide safety and protection to its Citizens.

Public Safety Recruitment Incentives

EC2- Negative Economic Impact (Community and Public Safety Initiatives) (\$12,000,000)

This project was established to combat the challenges in public safety recruitment. Frontline workers such as police officers are/were at significant risk of contracting COVID-19 during their normal course of work. Municipalities across the country have faced increased resignations and difficulty in recruiting.

To adequately address crime in the city, the Memphis Police Division department has assessed that it needs 2,300 officers. Prior to this funding, there were 2,015 officers. In 2021, the department had over 80 officers retire or resign. Police recruitment and retention has become more competitive than ever. The Memphis Police department offers sign-on bonuses to new officers, and provides relocation assistance.

Healthcare Navigator Program Support

EC1- Public Health (\$1,000,000)

This project was established to connect vulnerable populations to community resources. It also serves to increase ambulance availability for life-threatening events and other EMS responses by navigating low-acuity 911 emergency callers toward more appropriate healthcare services while avoiding unnecessary Emergency Room visits. The Healthcare Navigator program is comprised of qualified personnel within the Memphis Fire Department that support non-emergency calls, behavioral health, 911 high utilizers, and vulnerable populations. The Healthcare Navigator program has grown exponentially during the COVID-19 pandemic and continues to expand to meet the community's needs. Program responses specific to COVID-19 included providing vaccinations throughout Memphis and Shelby County, specifically to homebound persons, and those experiencing homelessness.

Currently, the Healthcare Navigator program operates twelve hours a day, seven days a week. These additional funds will help the program expand operations to twenty-four hours a day, seven days a week. Funding will allow the continuation of an expansion of this innovative service delivery model. Funding will facilitate access to resources for improved health outcomes, especially for services that connect residents with health care resources and provides support for public assistance programs that build healthier environments.

The objective of the project is to reduce the number of non-emergency ambulatory calls, reduce law-enforcement interaction with mental health consumers and improve the overall health of our most vulnerable citizens by providing multi-disciplinary responses to community members with medical, psychosocial, and behavioral health needs.

When a caller dials 911 they are connected to a dispatcher. The Priority Dispatch System determines the need for care by asking a series of questions. If an ambulance is not required, the dispatcher determines which Healthcare Navigator team to deploy:

High Utilizer Group (HUG) – HUG navigators work with anyone who calls 911 three times or more within a seven-day period to better understand and address the underlying issues leading to 911 usage.

Crisis Assessment and Response to Emergencies (C.A.R.E.) – Multidisciplinary team responses to complex emergencies, such as suicides or mental and behavioral health crisis. In 2021, C.A.R.E. had encountered 1,033 behavioral health patients. Of these, 922 patients were redirected to the appropriate level of care (such as a crisis center) or were treated in place. An MFD ambulance was used 11% of the time.

Rapid Assessment, Decision, and Redirection (RADAR) – Provides non-ambulance vehicles, evaluation by an emergency physician, limited on-site treatments and linkage to care for non-emergent callers. In CY2021, MFD responded to 132,483 incidents with 27,896 (21%) classified as non-emergency complaints at the time of dispatch. RADAR responses resulted in 4,793 patient encounters. Of these, 1,843 patients (38%) were sent to an ER. Most patients who were seen in the ER went via private auto or some other form of transportation. An MFD ambulance was used only 9% of the time.

Despite avoiding thousands of unnecessary emergency department visits, Memphis Fire Department was unable to be paid for its Healthcare Navigator services, due to an unfortunate and long-standing feature of the traditional insurance reimbursement mechanism. For decades, insurance companies would only reimburse EMS agencies when a person was transported by ambulance to a hospital emergency department, even when some other treatment was more appropriate and less costly. This has recently begun to change as Medicare began to pay some EMS providers for treating non-emergency patients on scene or transporting them to alternate destinations such as behavioral health facilities. To expand this type of work, Memphis Fire Department turned to the Tennessee General Assembly to pass legislation which would direct TennCare to reimburse EMS agencies in much the same way when dealing with non-emergency Medicaid patients. It was estimated that this legislation, introduced by Senator Paul Rose in the state Senate and Leader Karen Camper in the House of Representatives, would result in approximately \$8 million in savings for the state and federal governments. Legislators in both chambers voted unanimously in favor of the bill, which was signed into law by Governor Bill Lee on April 27, 2022. Memphis Fire Department has begun conversations with TennCare to implement this payment mechanism and looks forward to successfully caring for the Memphis public within a sustainable system of reimbursement.

C.A.R.E. Program

EC1- Public Health (\$1,500,000)

The Memphis Fire Division's C.A.R.E. (Crisis Assessment and Response to Emergencies) Program utilizes multidisciplinary teams (comprised of an MFD firefighter and/or paramedic, a master's level crisis assessor from Alliance Healthcare Services, and a CIT police officer) for individuals diagnosed

with or displaying symptoms of mental illness who require assistance. The C.A.R.E. program is one of three programs that are part of MFD's Healthcare Navigator Program. From January to December 2022, C.A.R.E. encountered 1,033 behavioral health patients, of whom 922 patients were redirected to the appropriate level of care (such as a crisis center) or were treated in place. An MFD ambulance was used 11% of the time.

The additional funding specified for the C.A.R.E. program will enable it to expand to meet the need which exceeds its current staff capacity.

Category 11. Youth Services

Memphis Ambassadors Program (MAP)

EC2 – Negative Economic Impacts (\$1,575,000)

Memphis Ambassadors Program (MAP) is a year-round development and enrichment program that serves between 400-500 youth across the City of Memphis. The program engages youth in grades 8-12. MAP is designed to assist youth in their decision-making process about post-secondary life and the development of social, critical thinking, and leadership skills. Consistently more youth apply for the program than there are program spaces available, as a result, the youth are selected through a lottery process. SLFRF funding will allow the City to increase the number of participants in the MAP program. The funding has a three-year allocation. The outcome goal of MAP is to allow more youth to experience professional development and to engage in internship programs. This initiative will also serve to address the academic needs of students through extended learning and enrichment programs.

I Am Included

EC2 – Negative Economic Impacts (\$604,980)

This program is designed to assist children with disabilities to create post-secondary plans and to assist with the development of hard and soft skills needed for gainful employment, impacting youth who have had to face economic impacts from the pandemic. The program is intended to help youth to have a sense of belonging by providing technical, educational, and moral support by enabling them to become more financially independent.

The negative economic impacts of COVID-19 also include significant impact to children in disproportionately affected families and include impacts to education, health, and welfare, all of which contribute to long-term economic outcomes. Student with disabilities age out of high school; therefore, this program will include students up to age 22. Participants in the program will obtain employment by completing certification classes. Another important component of this program is teaching fundamental financial literacy so students can learn how to spend their money wisely.

The outcome objection of this initiative will focus on teaching self-advocacy so that students know their rights, learning to speak up for themselves, and enhance the ability to make their own decision by supporting the social, emotional, and mental health needs of the students. The City

will partner this three-year pilot program with additional organization in the community to provide wrap-around services for students with Down Syndrome and who are visually and hearing impaired, and to address the academic needs of students.

MPLOY Youth Program

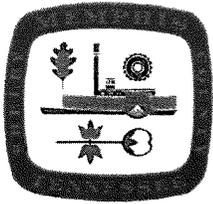
EC2 – Negative Economic Impacts (\$423,856)

The MPLOY Program is a six-week summer experience giving 2000 Memphis youth the opportunity to work with various businesses and organizations throughout Memphis. This program provides summer internships to high school and college students providing experiences and skills that allow the participants to grow personally and professionally. Additional funds will allow youth services to expand the program by an additional 300 summer interns per year for the three years. This initiative is designed to lessen the impact of educational or choice disparities.

Resolutions Related to ARPA Funding

There have been several resolutions to date to allocate ARPA funds. The full resolutions are included on the following pages as reference material, and a list of resolution dates are below:

- September 14, 2021
- October 19, 2021
- June 7, 2022
- January 10, 2023
- March 7, 2023
- April 11, 2023 (2)
- May 16, 2023
- June 13, 2023
- June 27, 2023 (2)



Resolution for American Rescue Plan Act (ARPA) Allocation

September 14, 2021

WHEREAS, on March 1, 2021, the American Rescue Plan Act (ARPA) was signed into law by the President. Section 9901 of ARPA amended Title VI of the Social Security Act to add section 602, which established the Coronavirus State Fiscal Recover Fund, and section 603, which established the Coronavirus Local Fiscal Recover Fund (together, the Fiscal Recovery Funds); and

WHEREAS, Section 602 (c)(1) and 603 (c)(1) provides that funds may be used:

- To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
- To respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers;
- For the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency; and
- To make necessary investment in water, sewer, or broadband infrastructure; and

WHEREAS, the City of Memphis has been notified of ARPA funding in the amount of \$161,061,490, payable in two tranches; and

WHEREAS, the City of Memphis is in receipt of the first tranche in the amount of \$80,530,745; and

WHEREAS, the City Administration has presented a proposal for allocations of ARPA funding; and

WHEREAS, a portion of the proposed allocation are time sensitive in order to best respond to the mitigation or prevention of the public health emergency, and to address economic harm resulting from or exacerbated by the pandemic impact, and in order to document a plan for the ARPA proceeds allocations, the proposed ARPA Allocation Plan is presented.

NOW, THEREFORE BE IT RESOLVED, that the following allocation of expenditures to be incurred for actions taken to respond, mitigate, and or address the public health emergency be approved as allocated and appropriated through the American Rescue Plan Act funding under Title VI of the Social Security Act in an amount up to those identified in Exhibit A and as follows:

American Rescue Plan Act (ARPA) Allocation Plan		Year 1		Year 2		
ARPA Federal Grant	\$ 161,104,490	\$ 80,530,745	\$ 80,573,745			
Available Funds for Allocation	\$ 161,104,490	\$ 80,530,745	\$ 80,573,745			
	Proposed Spend	Year 1	Year 2	Year 3		Allocation %
City Operational Support Initiatives						
Employee Premium Pay - Approved 05/15/2021	\$ 16,000,000	\$ 16,000,000	\$ -	\$ -		
Revenue Replacements for Budget Stabilization	\$ 39,435,654	\$ 32,935,654	\$ 6,500,000	\$ -		
Construction Cost Accelerator - COVID Impact on Capital Projects	\$ 4,000,000	\$ 2,000,000	\$ 2,000,000	\$ -		
City Community Asset Revenue Recovery	\$ 4,000,000	\$ 3,400,000	\$ 600,000	\$ -		
Total City Operational Support Initiatives	\$ 63,435,654	\$ 54,335,654	\$ 9,100,000	\$ -		39.38%
Available Funds Less Operational Support Initiatives	\$ 97,668,836	\$ 26,195,091	\$ 71,473,745	\$ -		
Council Initiatives	\$ 20,000,000	\$ 10,000,000	\$ 10,000,000	\$ -		12.41%
Community Health Initiatives						
Collins Chapel Connectional Hospital Approved 08/17/2021	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -		0.62%
Regional One Trauma Approved 08/17/2021	\$ 3,000,000	\$ 2,000,000	\$ 1,000,000	\$ -		1.86%
Boys and Girls Club Community Program Support	\$ 9,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000		5.59%
Youth Services Support Initiatives						
I Am Included	\$ 604,980	\$ 201,660	\$ 201,660	\$ 201,660		
Summer Youth/Internships/Apprenticeships	\$ 2,856,000	\$ 952,000	\$ 952,000	\$ 952,000		
MAP	\$ 1,575,000	\$ 525,000	\$ 525,000	\$ 525,000		
Total Youth Services	\$ 5,035,980	\$ 1,678,660	\$ 1,678,660	\$ 1,678,660		3.13%
Community Support Services						
Opportunity Youth	\$ 1,260,000	\$ 420,000	\$ 420,000	\$ 420,000		
Manhood University	\$ 2,268,000	\$ 756,000	\$ 756,000	\$ 756,000		
Blight Remediation\Public Service Corp	\$ 387,035	\$ 387,035	\$ -	\$ -		
Total Community Services	\$ 3,915,035	\$ 1,563,035	\$ 1,176,000	\$ 1,176,000		2.43%
Community Micro Grocery Initiative	\$ 396,851	\$ 396,851	\$ -	\$ -		0.25%

	Proposed Spend	Year 1	Year 2	Year 3	Allocation %
<i>Housing & Community Development Initiatives</i>					
Community Support for Mortgage Assistance	\$ 1,100,000	\$ 366,667	\$ 366,667	\$ 366,666	
Community Support for Home Repairs	\$ 5,000,000	\$ 2,500,000	\$ 2,500,000	\$ -	
Community Infrastructure Broadband Initiative	\$ 15,000,000	\$ -	\$ 15,000,000	\$ -	
Total HCD Initiatives	\$ 21,100,000	\$ 2,866,667	\$ 17,866,667	\$ 366,666	13.10%
<i>Mobile Library Community Service</i>	\$ 450,970	\$ 450,970	\$ -	\$ -	0.28%
<i>Animal Services Community Support Initiatives</i>	\$ 600,000	\$ 200,000	\$ 200,000	\$ 200,000	0.37%
<i>Group Violence Intervention Program</i>	\$ 4,800,000	\$ -	\$ 2,400,000	\$ 2,400,000	2.98%
<i>Public Safety Initiatives</i>					
Safety Technology Improvements for Crime Prevention	\$ 6,000,000	\$ 1,000,000	\$ 4,000,000	\$ 1,000,000	
Community Policing Fleet Initiatives	\$ 6,575,000	\$ -	\$ 6,575,000	\$ -	
Staff Support for Public Safety Development/Training Initiatives	\$ 495,000	\$ 165,000	\$ 165,000	\$ 165,000	
Public Safety Professional Development /Training	\$ 270,000	\$ -	\$ 270,000	\$ -	
Public Safety Division Enhancements (Felony Assault Unit)	\$ 530,000	\$ 530,000	\$ -	\$ -	
Public Safety Recruitment Incentives	\$ 12,000,000	\$ 3,000,000	\$ 4,500,000	\$ 4,500,000	
Staff Support for Public Safety Recruitment Initiatives	\$ 1,500,000	\$ 500,000	\$ 500,000	\$ 500,000	
Healthcare Navigator Program Support	\$ 1,000,000	\$ -	\$ 500,000	\$ 500,000	
Total Public Safety Initiatives	\$ 28,370,000	\$ 5,195,000	\$ 16,510,000	\$ 6,665,000	17.61%
	\$ 97,668,836	\$ 28,351,183	\$ 53,831,327	\$ 15,486,326	100.00%
Total Operational Initiatives	\$ 59,435,654				36.89%
Total Public Safety Initiatives	\$ 33,170,000				20.59%
Total Community Initiatives	\$ 33,498,836				20.79%
Total Infrastructure Initiatives	\$ 15,000,000				9.31%
Total Council Initiatives	\$ 20,000,000				12.41%
Total ARPA Funding Allocation	\$ 161,104,490				100.00%

BE IT FURTHER RESOLVED, the Memphis City Council has previously given approval for appropriation and funding of certain of the above referenced ARPA initiatives the welfare of the City and its Citizens requiring it. Allocations previously approved include the following:

Regional One Trauma	\$ 2,000,000
Collins Chapel Connectional Hospital	\$ 1,000,000
Employee Premium Pay	\$16,000,000

BE IT FURTHER RESOLVED, the Memphis City Council hereby grants approval for appropriation and funding of the above referenced ARPA initiatives in total, the welfare of the City and its Citizens requiring it.

BE IT FURTHER RESOLVED, that should additional funding be provided for the initiatives listed above, Memphis City Council reserves the right to amend the ARPA Allocation Plan as presented. Such amendment, if any, shall be in accordance with guidelines related to any additional funding or existing eligible usage funding.

I hereby certify that the foregoing is a true copy and document was adopted, approved by the Council of the City of Memphis in regular session on

SFP 14 2021

Date

Valerie C. Snipes

Deputy Comptroller-Council Records

EXHIBIT A - September 14, 2021 Resolution for ARPA Allocation

American Rescue Plan Act (ARPA) Allocation Plan		Year 1	Year 2					
ARPA Federal Grant	\$	161,104,490	\$	80,530,745	\$	80,573,745		
Available Funds for Allocation	\$	161,104,490	\$	80,530,745	\$	80,573,745		
		Proposed Spend	Year 1	Year 2	Year 3		Allocation %	
City Operational Support Initiatives								
Employee Premium Pay - Approved 05/15/2021	\$	16,000,000	\$	16,000,000	\$	-	\$	-
Revenue Replacements for Budget Stabilization	\$	39,435,654	\$	32,935,654	\$	6,500,000	\$	-
Construction Cost Accelerator - COVID Impact on Capital Projects	\$	4,000,000	\$	2,000,000	\$	2,000,000	\$	-
City Community Asset Revenue Recovery	\$	4,000,000	\$	3,400,000	\$	600,000	\$	-
Total City Operational Support Initiatives	\$	63,435,654	\$	54,335,654	\$	9,100,000	\$	-
								39.38%
Available Funds Less Operational Support Initiatives	\$	97,668,836	\$	26,195,091	\$	71,473,745	\$	-
Council Initiatives								
	\$	20,000,000	\$	10,000,000	\$	10,000,000	\$	-
								12.41%
Community Health Initiatives								
Collins Chapel Connectional Hospital Approved 08/17/2021	\$	1,000,000	\$	1,000,000	\$	-	\$	-
								0.62%
Regional One Trauma Approved 08/17/2021	\$	3,000,000	\$	2,000,000	\$	1,000,000	\$	-
								1.86%
Boys and Girls Club Community Program Support								
	\$	9,000,000	\$	3,000,000	\$	3,000,000	\$	3,000,000
								5.59%
Youth Services Support Initiatives								
I Am Included	\$	604,980	\$	201,660	\$	201,660	\$	201,660
Summer Youth/Internships/Apprenticeships	\$	2,856,000	\$	952,000	\$	952,000	\$	952,000
MAP	\$	1,575,000	\$	525,000	\$	525,000	\$	525,000
Total Youth Services	\$	5,035,980	\$	1,678,660	\$	1,678,660	\$	1,678,660
								3.13%
Community Support Services								
Opportunity Youth	\$	1,260,000	\$	420,000	\$	420,000	\$	420,000
Manhood University	\$	2,268,000	\$	756,000	\$	756,000	\$	756,000
Blight Remediation\Public Service Corp	\$	387,035	\$	387,035	\$	-	\$	-
Total Community Services	\$	3,915,035	\$	1,563,035	\$	1,176,000	\$	1,176,000
								2.43%
Community Micro Grocery Initiative								
	\$	396,851	\$	396,851	\$	-	\$	-
								0.25%
Housing & Community Development Initiatives								
Community Support for Mortgage Assistance	\$	1,100,000	\$	366,667	\$	366,667	\$	366,666
Community Support for Home Repairs	\$	5,000,000	\$	2,500,000	\$	2,500,000	\$	-
Community Infrastructure Broadband Initiative	\$	15,000,000	\$	-	\$	15,000,000	\$	-
Total HCD Initiatives	\$	21,100,000	\$	2,866,667	\$	17,866,667	\$	366,666
								13.10%
Mobile Library Community Service								
	\$	450,970	\$	450,970	\$	-	\$	-
								0.28%
Animal Services Community Support Initiatives								
	\$	600,000	\$	200,000	\$	200,000	\$	200,000
								0.37%
Group Violence Intervention Program								
	\$	4,800,000	\$	-	\$	2,400,000	\$	2,400,000
								2.98%
Public Safety Initiatives								
Safety Technology Improvements for Crime Prevention	\$	6,000,000	\$	1,000,000	\$	4,000,000	\$	1,000,000
Community Policing Fleet Initiatives	\$	6,575,000	\$	-	\$	6,575,000	\$	-
Staff Support for Public Safety Development/Training Initiatives	\$	495,000	\$	165,000	\$	165,000	\$	165,000
Public Safety Professional Development /Training	\$	270,000	\$	-	\$	270,000	\$	-
Public Safety Division Enhancements (Felony Assault Unit)	\$	530,000	\$	530,000	\$	-	\$	-
Public Safety Recruitment Incentives	\$	12,000,000	\$	3,000,000	\$	4,500,000	\$	4,500,000
Staff Support for Public Safety Recruitment Initiatives	\$	1,500,000	\$	500,000	\$	500,000	\$	500,000
Healthcare Navigator Program Support	\$	1,000,000	\$	-	\$	500,000	\$	500,000
Total Public Safety Initiatives	\$	28,370,000	\$	5,195,000	\$	16,510,000	\$	6,665,000
								17.61%
	\$	97,668,836	\$	28,351,183	\$	53,831,327	\$	15,486,326
								100.00%
Total Operational Initiatives	\$	59,435,654						36.89%
Total Public Safety Initiatives	\$	33,170,000						20.59%
Total Community Initiatives	\$	33,498,836						20.79%
Total Infrastructure Initiatives	\$	15,000,000						9.31%
Total Council Initiatives	\$	20,000,000						12.41%
Total ARPA Funding Allocation	\$	161,104,490						100.00%

Resolution to designate and appropriate 19,750,000 in City Council Initiatives of ARPA Funds

WHEREAS, on March 11, 2021, the American Rescue Plan Act (ARPA) was signed into law by the President. Section 9901 of ARPA amended Title VI of the Social Security Act to add section 602, which established the Coronavirus State Fiscal Recovery Fund, and section 603, which established the Coronavirus Local Fiscal Recovery Funds (together, the Fiscal Recovery Funds). The Coronavirus Local Fiscal Recovery Funds was established to provide support to local governments (“recipients”) to respond to the impacts of COVID-19 on communities, residents, and businesses; and

WHEREAS, section 602(c)(1) and 603(c)(2) provides that funds may be used to:

- A. To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
- B. To respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers;
- C. For the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency;
- D. To make necessary investment in water, sewer, or broadband infrastructure; and

WHEREAS, the City of Memphis has been notified by the Department of the Treasury of ARPA funding in the amount of \$161,061,490.00, payable in two tranches. The City of Memphis is in receipt of the first tranche in the amount of \$80,530,745; and

WHEREAS, at the September 16, 2021 regular meeting of the Memphis City Council, the Council approved the Administration’s proposal for allocations of ARPA funding. This proposal included \$20,000,000 in funding to be used for Council Initiatives; \$250,000 has been already allocated by separate resolution, leaving a remaining \$19,750,000 in unallocated funds; and

WHEREAS, Section 602(c)(3) authorizes local government recipients to transfer amounts paid from the Fiscal Recovery Funds to a number of specified entities including private nonprofit organizations, a public benefit corporation involved in the transportation of passengers or cargo, a special-purpose unit of State or local government, other constituent units of government, or to private entities. Entities that receive funds from local governments (“subrecipients”) will receive a subaward from a recipient to carry out a program or project on behalf of the recipient with the recipient’s Federal award funding.

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Bus. Acc.
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NOW, THEREFORE BE IT RESOLVED the Memphis City Council adopts the following terms of eligibility and guiding principles to appropriate ARPA funding to aid local recovery:

Eligibility to receive Fiscal Recovery Funds

The City of Memphis Finance Department will determine the eligibility of subrecipients. Subrecipients will be required to comply with additional financial guidelines set forth by the City of Memphis Finance Office, in accordance with the Federal government. Every subrecipient must accept the funds and complete an agreement with the City of Memphis. Failure to comply with the financial guidelines may result in forfeiture of Fiscal Recovery Funds. If any Fiscal Recovery Funds are unable to be distributed, the Finance Department shall notify the City Council in order to reallocate the unused funds.

The Finance Department will submit quarterly written reports to the City Council on funds allocated and used by subrecipients until Fiscal Recovery Funds expire in December 2024. The report shall include accounting records from recipients, schedules of distribution, and other regular reporting.

Principles

1. Subrecipients should address one of the following community needs and priorities of the City Council:
 - a. COVID-19 Mitigation
 - b. Homelessness
 - c. Youth Initiatives
 - d. Blight
 - e. Solid Waste
 - f. Safe and Affordable Housing
 - g. Community Development
2. Utilize other funding sources first when possible. Prioritize funding for subrecipients not eligible for other grants.
3. Prioritize working with regional partners such as Shelby County Government, Shelby County Schools, and the State of Tennessee, who are also in receipt of Fiscal Recovery Funds, to fully fund initiatives.
4. Consider the temporary nature of Fiscal Recovery Funds and the ongoing financial commitment required after funding expires in December 2024.
5. Consider the long-term impact allocated funds will have for the City of Memphis.

NOW, THEREFORE BE IT FURTHER RESOLVED by the Memphis City Council that \$19,750,000 of the recently awarded Council Initiatives of Local Fiscal Recovery Funds be allocated and managed, in accordance with Attachment A, and in accordance with federal guidance for expenditures that are reasonably necessary for its intended use in the reasonable judgment of the government officials responsible for spending said fund payments.

Sponsors:

Chase Carlisle
Edmund Ford, Sr.
Ford Canale
Frank Colvett, Jr.
Michalyn Easter-Thomas
Cheyenne Johnson
Martavius Jones
Rhonda Logan
Worth Morgan
Patrice Robinson
JB Smiley, Jr.
Jamita Swearengen
Jeff Warren

Chairman:

Frank Colvett, Jr.

I hereby certify that the foregoing is a true copy
and document was adopted, approved by the
Council of the City of Memphis in regular
session on

OCT 19 2021

Date

Valerie C. Snipes

Deputy Comptroller-Council Records

ASA

Council Initiative \$19,750,000	Initiative	Spend	Priority
	DMC	\$ 1,350,000	Blight
	MMDC Memphis Medical District Collaborative	\$ 240,000	Blight
	Africa in April	\$ 125,000	Community Development
	Choose901	\$ 30,000	Community Development
	Explore Bike Share	\$ 50,000	Community Development
	Food Desert Initiative North Memphis	\$ 3,000,000	Community Development
	Memphis Food Waste Project	\$ 180,000	Community Development
	Midsouth Food Bank	\$ 250,000	Community Development
	National Civil Rights Museum	\$ 250,000	Community Development
	Orpheum Theatre	\$ 125,000	Community Development
	Public Transportation Initiatives	\$ 1,500,000	Community Development
	Relationship Unleashed	\$ 25,000	Community Development
	Stax Museum	\$ 125,000	Community Development
	Healthcare Navigator	\$ 1,071,640	COVID-19 Mitigation
	ShotRX	\$ 750,000	COVID-19 Mitigation
	Satellite Hub for Homeless	\$ 3,000,000	Homelessness
	Affordable Housing Grant/Loan	\$ 3,000,000	Safe and Affordable Housing
	Habitat for Humanity	\$ 500,000	Safe and Affordable Housing
	Share the Pennies	\$ 250,000	Safe and Affordable Housing
	Solid Waste Initiatives	\$ 1,428,360	Solid Waste
	Communities in Schools	\$ 500,000	Youth Initiatives
	Equity to Prosperity	\$ 1,000,000	Youth Initiatives
	HBCU Scholarship Initiative	\$ 1,000,000	Youth Initiatives
Total		\$ 19,750,000	

**SUBSTITUTE RESOLUTION TO AMEND THE AMERICAN RESCUE PLAN ACT
(ARPA) ALLOCATION**

WHEREAS, on March 11, 2021, the American Rescue Plan Act (ARPA) was signed into law by the President. Section 9901 of ARPA amended Title VI of the Social Security Act to add section 602, which established the Coronavirus State Fiscal Recovery Fund, and section 603, which established the Coronavirus Local Fiscal Recovery Funds (together, the Fiscal Recovery Funds). The Coronavirus Local Fiscal Recovery Funds was established to provide support to local governments (“recipients”) to respond to the impacts of COVID-19 on communities, residents, and businesses; and

WHEREAS, section 602(c)(1) and 603(c)(2) provides that funds may be used to:

A. To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;

B. To respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers;

C. For the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency;

D. To make necessary investment in water, sewer, or broadband infrastructure; and

WHEREAS, the City of Memphis has been notified by the Department of the Treasury of ARPA funding in the amount of \$161,061,490.00, payable in two tranches; and

WHEREAS, at the September 16, 2021, regular meeting of the Memphis City Council, the Council approved the Administration’s proposal for allocations of ARPA funding. Included in the Administration’s proposal was an allocation for City Operational Support Initiatives, which included allocations in the amount of \$39,435,654.00 for Revenue Replacement and \$4,000,000 for Construction Cost Accelerator; and

NOW, THEREFORE, BE IT RESOLVED that the FY22 ARPA allocations be amended to reallocate \$10,000,000 of ARPA funds from the Revenue Replacement category to the Construction Cost Accelerator category, effective with the approval of this resolution.

Sponsor:

Martavius Jones

I hereby certify that the foregoing is a true copy and document was adopted, approved by the Council of the City of Memphis in regular session on

Date JUN 07 2022

Valerie C. Sripes

Deputy Comptroller-Council Records

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**SUBSTITUTE RESOLUTION TO REALLOCATE AND APPROPRIATE \$1.5 MILLION
FROM ARPA FUNDS TO MEMPHIS FIRE DIVISION TO PROVIDE ADDITIONAL
SUPPORT FOR THE C.A.R.E. PROGRAM**

WHEREAS, on March 11, 2021, the American Rescue Plan Act (ARPA) was signed into law by the President. Section 9901 of ARPA amended Title VI of the Social Security Act to add section 602, which established the Coronavirus State Fiscal Recovery Fund, and section 603, which established the Coronavirus Local Fiscal Recovery Funds (together, the Fiscal Recovery Funds). The Coronavirus Local Fiscal Recovery Funds was established to provide support to local governments (“recipients”) to respond to the impacts of COVID-19 on communities, residents, and businesses; and

WHEREAS, section 602(c)(1) and 603(c)(2) provides that funds may be used to:

- A. To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
- B. To respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers;
- C. For the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency;
- D. To make necessary investment in water, sewer, or broadband infrastructure; and

WHEREAS, the Memphis City Council recognizes that the issue surrounding the amount of resources to address mental health, and First Responders’ ability to provide support to those they encounter who are affected by mental illness, is a public health issue that directly or indirectly impacts everyone in the City of Memphis; and

WHEREAS, in 2021, the Memphis Police Department (MPD) responded to 21,340 mental health crisis calls; of those calls, 18,003 of the calls were non-violent mental health consumers in crisis, and 3,337 calls were violent mental health consumers in crisis; and

WHEREAS, during MPD’s efforts to increase the amount of police officers to serve the City of Memphis, it is vital that resources are available to support an alternative program that is equipped respond to those calls that are deemed non-violent mental health consumers in crisis; and

WHEREAS, the Council seeks to provide the support necessary to support the Memphis Fire Division’s C.A.R.E. (Crisis Assessment and Response to Emergencies) Program, which is a three-person mental health response team, made up of a MFD firefighter and/or paramedic, a master’s level crisis assessor from Alliance Healthcare Services, and a CIT police officer; together, this team is equipped with the necessary knowledge and tools to act as a resource for those individuals diagnosed with or displaying symptoms of mental illness who require assistance in that regard; and

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WHEREAS, it is the intent of the Council to address the issues relative to mental health crisis calls and public safety by ensuring that there are adequate resources available to the C.A.R.E. program to support the people of Memphis, and that police officers are able to maximize their effort to keep the City of Memphis safe; and

WHEREAS, the Memphis City Council requests the Memphis Fire Division to use this funding to expand the program and increase its impact regarding crises that arise due to mental health, substance abuse, or homelessness that do not require law enforcement response.

NOW, THEREFORE, BE IT RESOLVED that the FY22 ARPA allocations be amended to reallocate \$1,500,000 of ARPA funds from the Premium Pay line item; and to amend the FY23 CIP Budget to allocate and appropriate \$1.5 million to the Memphis Fire Division's budget for the C.A.R.E. program, effective with the approval of this resolution.

Sponsor(s):
Chase Carlisle
Michalyn Easter-Thomas
J. Ford Canale

I hereby certify that the foregoing is a true copy
and document was adopted, approved by the
Council of the City of Memphis in regular
session on

Date JAN 10 2023

Valerie C. Snipes
Deputy Comptroller-Council Records

RESOLUTION TO REALLOCATE AND APPROPRIATE \$2,500.00 FROM ARPA FUNDS TO THE METHODIST HEALTHCARE FOUNDATION TO PAY FOR CITY FIRST RESPONDERS TO ATTEND THE FOUNDATION'S MENTAL HEALTH BREAKFAST.

WHEREAS, on March 11, 2021, the American Rescue Plan Act (ARPA) was signed into law by the President. Section 9901 of ARPA amended Title VI of the Social Security Act to add section 602, which established the Coronavirus State Fiscal Recovery Fund, and section 603, which established the Coronavirus Local Fiscal Recovery Funds (together, the Fiscal Recovery Funds). The Coronavirus Local Fiscal Recovery Funds was established to provide support to local governments ("recipients") to respond to the impacts of COVID-19 on communities, residents, and businesses; and

WHEREAS, section 602(c)(1) and 603(c)(2) provides that funds may be used to:

A. To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;

B. To respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers;

C. For the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency;

D. To make necessary investment in water, sewer, or broadband infrastructure; and

WHEREAS, the Memphis City Council recognizes that the issue surrounding the amount of resources to address mental health, and First Responders' ability to provide support to those they encounter who are affected by mental illness, is a public health issue that directly or indirectly impacts everyone in the City of Memphis; and

WHEREAS, in 2021, the Memphis Police Department (MPD) responded to 21,340 mental health crisis calls; and

WHEREAS, each year the Methodist Healthcare Foundation organizes a Mental Health Breakfast, with a keynote speaker who addresses a topic related to Mental Health, followed by Breakout Sessions on various Mental Health-related topics; the Breakout Sessions offer Continuous Education Unit (CEU) credits; and

WHEREAS, the Methodist Healthcare Foundation offers sponsorship opportunities for the Breakfast; the Friend sponsorship package allows for 10 guests to attend the Breakfast; the cost of the Friend package is \$2,500.00; and

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WHEREAS, it is the desire of the City Council that 10 First Responders, 5 each chosen by the Administrations of the Memphis Police Department and Memphis Fire Department, attend this educational event.

NOW, THEREFORE, BE IT RESOLVED that the FY22 ARPA allocations be amended by transferring an allocation of \$2,500.00 of ARPA funds from the Premium Pay category to the Finance Division's FY23 Operating Budget to allocate and appropriate \$2,500.00 to the Methodist Healthcare Foundation's Mental Health Breakfast as a grant from the City of Memphis.

Sponsor:

Ford Canale

I hereby certify that the foregoing is a true copy and document was adopted, approved by the Council of the City of Memphis in regular session on

Date MAR 07 2023
Valerie C. Sripes
Deputy Comptroller-Council Records

RESOLUTION TO REALLOCATE AND APPROPRIATE AMERICAN RESCUE PLAN ACT FUNDS TO THE MEMPHIS FOOD WASTE PROJECT

WHEREAS, on March 11, 2021, the American Rescue Plan Act (ARPA) was signed into law by the President. Section 9901 of ARPA amended Title VI of the Social Security Act to add section 602, which established the Coronavirus State Fiscal Recovery Fund, and section 603, which established the Coronavirus Local Fiscal Recovery Funds (together, the Fiscal Recovery Funds). The Coronavirus Local Fiscal Recovery Funds was established to provide support to local governments (“recipients”) to respond to the impacts of COVID-19 on communities, residents, and businesses; and

WHEREAS, section 602(c)(1) and 603(c)(2) provides that funds may be used to:

- A. To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
- B. To respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers;
- C. For the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency;
- D. To make necessary investment in water, sewer, or broadband infrastructure; and

WHEREAS, in the United States, up to 40% of food grown for human consumption is wasted; at the same time, 1 in 4 people in Memphis/Shelby County are food insecure; and

WHEREAS, most of the food that is wasted ends up in landfills, where it gives off methane gas that is driving climate change; therefore, Food Waste is a social, economic and environmental issue; and

WHEREAS, the Memphis Food Waste Project has been working since 2019 to mitigate the problem of Food Waste in Memphis/ Shelby County; through its research, the initiative has identified that 5,000 tons of healthy rescuable food is wasted in Memphis and Shelby County each year; and

WHEREAS, the Memphis Food Waste Project is working with numerous Last Mile Organizations (feeding programs) to help them access and distribute the rescuable food; it is working with large organizations, such as FedEx Forum, The Renasant Convention Center and Memphis International Airport to establish food donation practices and connect them with the appropriate LMO; and

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WHEREAS, recently combined with Project Green Fork, the initiative also works with local restaurants to help them implement composting programs; composting can reduce waste hauling costs while building soil that is better suited to absorb stormwater and filter pollutants; and

WHEREAS, the Memphis Food Waste Project is working with Shelby County Schools to help identify and reduce the amount of Food Waste throughout the school District; and

WHEREAS, additional funds would provide support for staffing the Memphis Food Waste Project, allow the Project to give mini-grants to feeding programs, and help the initiative expand awareness and education throughout the city.

NOW, THEREFORE, BE IT RESOLVED that the City of Memphis ARPA allocations shall be amended by reallocating and reappropriating \$145,600.00 from the Premium Pay project line item to the Memphis Food Waste Project.

Sponsors:

Ford Canale

Martavius Jones

Rhonda Logan

Frank Colvett

Patrice Robinson

Jana Swearingen-Washington

Worth Morgan

Edmund Ford, Sr.

Michalyn Easter-Thomas

JB Smiley, Jr.

Cheyenne Johnson

Chase Carlisle

Jeff Warren

I hereby certify that the foregoing is a true copy and document was adopted, approved by the Council of the City of Memphis in regular session on

Date APR 11 2023

Valerie C. Sripes
Deputy Comptroller-Council Records

RESOLUTION TO ALLOCATE AND APPROPRIATE AMERICAN RESCUE PLAN ACT FUNDS FOR THE RALEIGH CDC TO DEVELOP A RALEIGH FARMER'S MARKET

WHEREAS, the Raleigh community continues to struggle with food insecurity and in particular access to fresh and nutritious foods, therefore the Civic Center presents an excellent opportunity to increase access with the addition of a year-round farmer's market; and

WHEREAS, the City of Memphis has a remaining balance in American Rescue Plan Act funding in the Premium Pay project account.

NOW, THEREFORE, BE IT RESOLVED that the City of Memphis ARPA allocations shall be amended by reallocating and reappropriating \$150,000.00 from the Premium Pay project line item to the Raleigh CDC for the development and construction of infrastructure of a year-round farmer's market.

Sponsors
Rhonda Logan
Ford Canale

Chairman
Martavius Jones

I hereby certify that the foregoing is a true copy and document was adopted, approved by the Council of the City of Memphis in regular session on

Date APR 11 2023

Valerie C. Sripes
Deputy Comptroller-Council Records

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**RESOLUTION TO ALLOCATE AND APPROPRIATE AMERICAN RESCUE PLAN
ACT FUNDS FOR VARIOUS COMMUNITY DEVELOPMENT PROJECTS**

WHEREAS, on March 11, 2021, the American Rescue Plan Act (ARPA) was signed into law by the President. Section 9901 of ARPA amended Title VI of the Social Security Act to add section 602, which established the Coronavirus State Fiscal Recovery Fund, and section 603, which established the Coronavirus Local Fiscal Recovery Funds (together, the Fiscal Recovery Funds). The Coronavirus Local Fiscal Recovery Funds was established to provide support to local governments (“recipients”) to respond to the impacts of COVID-19 on communities, residents, and businesses; and

WHEREAS, section 602(c)(1) and 603(c)(2) provides that funds may be used to:

A. To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;

B. To respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers;

C. For the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency;

D. To make necessary investment in water, sewer, or broadband infrastructure; and

WHEREAS, the City of Memphis has been notified by the Department of the Treasury of ARPA funding in the amount of \$161,061,490.00, payable in two tranches; and

WHEREAS, at the September 16, 2021, regular meeting of the Memphis City Council, the Council approved the Administration’s proposal for allocations of ARPA funding; Included in the Administration’s proposal was an allocation for Downtown Memphis Commission (DMC) in the amount of \$1,350,000 and \$396,851 for Micro-Grocery Initiative; \$150,000 of the funding for the Micro-Grocery Initiative has been reallocated for another use; the DMC funding has not been appropriated and the Council’s resolution related to the initial ARPA allocation to Downtown Memphis Commission had a clause that remitted the money back to the Memphis City Council for other uses if the funds had not been expended a year from the passage of the resolution.

NOW, THEREFORE, BE IT RESOLVED that the FY22 ARPA allocations be amended to reallocate the remaining \$246,851 of the Micro-Grocery Initiative and the \$1,350,000 previously allocated to Downtown Memphis Commission (DMC) for the following organizations, effective with the approval of this resolution.

ORGANIZATION NAME	AMOUNT
Girls, Inc. - Construction of Patricia C. Howard Campus	\$500,000
Memphis Brand Initiative	\$100,000
Black Business Association (BBA)	\$916,851
Flip My Life	\$80,000
TOTAL	\$1,596,851

Sponsor:
Martavius Jones
JB Smiley, Jr.
Chase Carlisle
Jana Swearengen-Washington

I hereby certify that the foregoing is a true copy and document was adopted, approved by the Council of the City of Memphis in regular session on

Date MAY 16 2023

 Valerie C. Sripes
Deputy Comptroller-Council Records

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RESOLUTION TO ALLOCATE AND APPROPRIATE AMERICAN RESCUE PLAN ACT FUNDS TO TIME IS NOW DOUGLASS COMMUNITY REDEVELOPMENT CORPORATION FOR THE 2023 JUNETEENTH CELEBRATION IN THE DOUGLASS COMMUNITY

WHEREAS, on March 11, 2021, the American Rescue Plan Act (ARPA) was signed into law by the President of the United States whereby Section 9901 of ARPA amended Title VI of the Social Security Act to add a Section 602, which established the Coronavirus State Fiscal Recovery Fund, and Section 603, which established the Coronavirus Local Fiscal Recovery Funds (together, the Fiscal Recovery Funds). The Coronavirus Local Fiscal Recovery Funds was established to provide support to local governments ("recipients") to respond to the impacts of COVID-19 on communities, residents, and businesses; and

WHEREAS, Section 602(c)(1) and 603(c)(2) provides that funds may be used to:

- A. To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality; and
- B. To respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers; and
- C. For the provision of government services to the extent of the reduction in revenue due to COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency; and
- D. To make necessary investment in water, sewer, or broadband infrastructure.

WHEREAS, the Time is Now Douglass Community Redevelopment Corporation is a 501(c)(3) organization operating in the Douglass Community of North Memphis offers services to the Douglass community of neighborhoods which suffers higher rates of poverty, drug addiction, crime, and the lack of resources to fund such community services; and

WHEREAS, the Time is Now Douglass Community Redevelopment Corporation seeks to provide funding to support these efforts by way of the Juneteenth Celebration in the Douglass Community to provide and host a job fair, a community health fair, including food assistance giveaways to neighborhood residents in the community of Douglass.

NOW, THEREFORE, BE IT RESOLVED that the City of Memphis American Rescue Plan Act (ARPA) Fund's allocations be amended by reallocating and reappropriating \$15,000.00 from Manhood/WOWS to Time is Now Douglass Community Redevelopment Corporation for community services.

Sponsor(s)
Councilwoman Easter-Thomas
Chairman Martavius Jones

Martavius Jones
Chairman

I hereby certify that the foregoing is a true copy and document was adopted, approved by the Council of the City of Memphis in regular session on

Date JUN 13 2023

Valerie C. Spry
Deputy Comptroller-Council Records

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**RESOLUTION TO ALLOCATE AND APPROPRIATE AMERICAN RESCUE PLAN
ACT FUNDS FOR A SHELBY COUNTY ENVIRONMENTAL COURT INDIGENT
FUND**

WHEREAS, the City Council has made it a top priority to address blight remediation, alleviate the prevalence of neglected properties, and take proactive steps to beautify the city; and

WHEREAS, there currently exists a need for funding at Shelby County Environmental Court, which maintains a waiting-list of citizens willing to remediate blight on their properties but are unable to do so due to the cost; and

WHEREAS, the City of Memphis American Rescue Plan Act funding previously allocated to the "Community Micro Grocery Initiative" will no longer be able to be completed, making these funds now available for reallocation.

NOW, THEREFORE, BE IT RESOLVED that the City of Memphis ARPA allocations shall be amended by reallocating and reappropriating \$150,000.00 from the Community Micro Grocery Initiative project line item to the Shelby County Environmental Court for the purposes of establishing an indigent fund to help citizens remediate blighted properties.

Sponsors
Rhonda Logan

Chairman
Martavious Jones

I hereby certify that the foregoing is a true copy and document was adopted, approved by the Council of the City of Memphis in regular session on

Date JUN 27 2023

Valerie C. Snipes
Deputy Comptroller-Council Records

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RESOLUTION TO AMEND THE AMERICAN RESCUE PLAN ACT (ARPA) ALLOCATION

WHEREAS, on March 11, 2021, the American Rescue Plan Act (ARPA) was signed into law by the President. Section 9901 of ARPA amended Title VI of the Social Security Act to add section 602, which established the Coronavirus State Fiscal Recovery Fund, and section 603, which established the Coronavirus Local Fiscal Recovery Funds (together, the Fiscal Recovery Funds). The Coronavirus Local Fiscal Recovery Funds was established to provide support to local governments (“recipients”) to respond to the impacts of COVID-19 on communities, residents, and businesses; and

WHEREAS, section 602(c)(1) and 603(c)(2) provides that funds may be used to:

- A. To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
- B. To respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers;
- C. For the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency;
- D. To make necessary investment in water, sewer, or broadband infrastructure; and

WHEREAS, the City of Memphis has been notified by the Department of the Treasury of ARPA funding in the amount of \$161,061,490.00, payable in two tranches. The City of Memphis is in receipt of the first tranche in the amount of \$80,530,745; and

WHEREAS, it is the intent of the Memphis City Council to ensure that the funds are spent in support of programs that support the vulnerable population, including the youth, homeless, and elder population of Memphis; the Council recognizes that these groups were negatively impacted by the effects of COVID-19, the ramifications of which are still being felt.

NOW, THEREFORE, BE IT RESOLVED that the Memphis City Council hereby amends the FY22 ARPA allocations and reallocates as follows, effective with the approval of this resolution:

Reallocated To:	In the Amount of:	Reallocated From:
Memphis Library	\$2,211,232	Summer Youth/Internships/Apprenticeships
Memphis Aging Commission	\$220, 912	Summer Youth/Internships/Apprenticeships
Juvenile Intervention & Faith-Based Follow-Up (JIFF)	\$250,000	Group Violence Intervention Program
MATA	\$1,500,000	Public Transportation Initiatives
Memphis Police CIP- Axon Updates	\$3,000,000	Safety Technology Improvements
Satellite Hub for Homeless- to be used for Operational expenses instead of for construction	\$3,000,000 (with \$1.5 million to be allocated in FY24 and \$1.5 million in FY25)	Satellite Hub for Homeless (for construction of the Hospitality Hub)
Feasibility Study for a Memphis Crime Lab	Up to \$300,000	Group Violence Intervention Program

Sponsor(s):
 Chase Carlisle
 J. Ford Canale
 Frank Colvett, Jr.
 Edmund Ford, Sr.
 Cheyenne Johnson
 Rhonda Logan
 Worth Morgan
 Patrice Robinson
 JB Smiley, Jr.
 Dr. Jeff Warren

I hereby certify that the foregoing is a true copy and document was adopted, approved by the Council of the City of Memphis in regular session on

Date JUN 27 2023

Valerie C. Snipes
 Deputy Comptroller-Council Records

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