

City of Memphis

**Consolidated Annual Performance and Evaluation
Report**

For Housing and Community Development

Program Year 2017/Fiscal Year 2018

Draft for Public Review

**Prepared by:
City of Memphis
Division of Housing and Community Development
170 North Main Street
Memphis, TN 38103**

**Jim Strickland, Mayor
Paul A. Young, Director**

City of Memphis
Consolidated Annual Performance Evaluation Report
Program Year 2017
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CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan.

91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The City of Memphis program year 2017/fiscal year 2018 (FY17) Consolidated Annual Performance Evaluation Report (CAPER) outlines the progress that the City of Memphis, Division of Housing and Community Development (HCD) has made in carrying out its strategic and annual action plan for the period of July 1, 2017 to June 30, 2018. The grants reported on for this period include the Community Development Block Grant (CDBG), HOME Investment Partnership funds, the Emergency Shelter Grant (ESG) Program, and Housing Opportunities for Persons with AIDS (HOPWA).

The CAPER provides HCD the opportunity to evaluate its efforts in following an approved Consolidated Plan and to examine the impact of its housing and community development programs in the Memphis community. The 2016-2018 Consolidated Plan identified four categories of projects, affordable housing, homeless, non-homeless special needs, and non-housing community development as described in Tables 1 and 2 (combined) below. Significant areas of accomplishment include the following highlights.

Under affordable housing, HCD provided down payment assistance to 22 low and moderate income homebuyers using HOME funds. An additional 66 were provided down payment assistance through the City-funded portion of the program, which has a higher income limit. Community Housing Development Organizations (CHDOs) contributed to meeting housing needs through the construction of five housing units and the rehabilitation of three homeowner housing units. Acquisition and rehab of three rental units was underway at the end of the 2016 program year. 30 senior citizens were provided assistance in repairing their roofs in partnership with Habitat for Humanity as part of their Aging in Place initiative. Rehabilitation and New Construction of 63 units of affordable rental housing were near completion at the ArtSpace Lofts development on South Main.

Under the homeless category, HCD provided Emergency Solutions Grant funding to seven agencies to serve a total of 2582 people. 1043 persons were assisted through the HESG Shelter Category, 2 assisted through the HESG Homeless Prevention Category, 1305 assisted through street outreach, and 232 assisted through the HESG Rapid Re-Housing Category. CDBG funds were also used for activities that provided services to homeless persons and families, including employment services, assessments and referrals, housing assistance, and other support services. 12,499 persons were assisted through these programs.

In the non-homeless special needs category, 2260 persons were assisted through programs funded with CDBG funds. HOPWA funds were used to provide assistance to 1033 persons including 278 persons that were served through short-term rent, mortgage, and utility assistance to prevent homelessness,

276 persons provided tenant-based rental assistance, 19 persons provided permanent housing units, and 460 through case management services.

Under non-housing community development, CDBG were also used for public service activities that benefited 1202 people. Funds were also used for planning activities including internship programs, grant writing and technical assistance, and the development of neighborhood plans. The Crosstown Concourse project, which was funded with a BEDI and Section 108 loan funds, celebrated its official opening in August 2017. As of July 1, 2018, there have been 348 full-time jobs created for Crosstown. A New Section 108 Loan funded project, The Citizen, was underway during FY2018. The Citizen is a mixed-use development containing 173 apartments and 9,800 square feet of retail space. The projects is a revitalization of a former blighted hotel that includes the demolition of an associated office building and new construction of an apartment building in it's place. In FY2018, the project created 200 construction and administrative jobs.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Economic Opportunities	Non-Housing Community Development	CDBG: \$	Jobs created/retained	Jobs	150	548	365.33%	50	319	638.00%
Economic Opportunities	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	15	4	26.67%	2	1	50.00%
Economic Opportunities	Non-Housing Community Development	CDBG: \$	Buildings Demolished	Buildings	0	1				
Economic Opportunities	Non-Housing Community Development	CDBG: \$	Other	Other	45	52	115.56%			
Emergency Shelter/Rental Assistance	Homeless Non-Homeless Special Needs	CDBG: \$ / HOPWA: \$ / ESG: \$	Homeless Person Overnight Shelter	Persons Assisted	8110	11241	138.61%	8110	11241	138.61%

Emergency Shelter/Rental Assistance	Homeless Non-Homeless Special Needs	CDBG: \$ / HOPWA: \$ / ESG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	30195	8720	28.88%		
Emergency Shelter/Rental Assistance	Homeless Non-Homeless Special Needs	CDBG: \$ / HOPWA: \$ / ESG: \$	Homelessness Prevention	Persons Assisted	720	459	63.75%		
End Homelessness for Families	Homeless	CDBG: \$ / ESG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0			
End Homelessness for Families	Homeless	CDBG: \$ / ESG: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	150	298	198.67%	197	33
End Homelessness for Families	Homeless	CDBG: \$ / ESG: \$	Homeless Person Overnight Shelter	Persons Assisted	29775	7909	26.56%		
End Homelessness for Families	Homeless	CDBG: \$ / ESG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	331		7685	232
End Homelessness for Families	Homeless	CDBG: \$ / ESG: \$	Homelessness Prevention	Persons Assisted	189	2	1.06%	90	2
End Homelessness for Families	Homeless	CDBG: \$ / ESG: \$	Housing for Homeless added	Household Housing Unit	0	35		0	0

End Homelessness for Families	Homeless	CDBG: \$ / ESG: \$	Other	90	72	80.00%	31	31	100.00%
End Homelessness for the Chronically Homeless	Homeless	CDBG: \$ / ESG: \$	Tenant-based rental assistance / Rapid Rehousing	0	17		72	17	23.61%
End Homelessness for the Chronically Homeless	Homeless	CDBG: \$ / ESG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	0	1946		70	1946	2,780.00%
End Homelessness for the Chronically Homeless	Homeless	CDBG: \$ / ESG: \$	Homelessness Prevention	0	2		42	2	4.76%
End Homelessness for the Chronically Homeless	Homeless	CDBG: \$ / ESG: \$	Housing for Homeless added	0	0				
End Homelessness for the Chronically Homeless	Homeless	CDBG: \$ / ESG: \$	Other	90	93	103.33%	0	1305	
End Homelessness for Veterans	Homeless	CDBG: \$ / HOME: \$ / ESG: \$88000	Tenant-based rental assistance / Rapid Rehousing	54	32	59.26%	60	18	30.00%
End Homelessness for Veterans	Homeless	CDBG: \$ / HOME: \$ / ESG: \$88000	Other	90	93	103.33%	31	31	100.00%
End Homelessness for Youth	Homeless	CDBG: \$ / ESG: \$50000	Overnight/Emergency Shelter/Transitional Housing Beds added	0	0		110	1946	1,769.09%
End Homelessness for Youth	Homeless	CDBG: \$ / ESG: \$50000	Other	90	93	103.33%	31	31	100.00%

Increase homeownership opportunities	Affordable Housing	HOME: \$	Homeowner Housing Added	Household Housing Unit	12	38	316.67%	0	12	
Increase homeownership opportunities	Affordable Housing	HOME: \$	Direct Financial Assistance to Homebuyers	Households Assisted	45	168	373.33%	20	89	445.00%
Increased Public/Supportive Services	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / ESG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	8094	7392	91.33%	2694	2997	111.25%
Increased Public/Supportive Services	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / ESG: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	792	2070	261.36%	241	1149	476.76%
Permanent Supportive Housing	Non-Homeless Special Needs	HOPWA: \$ / HOME: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	0	502		510	502	98.43%

	Non-Homeless Special Needs	HOPWA: \$ / HOME: \$	Housing for Homeless added	Household Housing Unit	0	0	Household Housing Unit	0	0						
Permanent Supportive Housing	Non-Homeless Special Needs	HOPWA: \$ / HOME: \$	Housing for People with HIV/AIDS added	Household Housing Unit	471	553	Household Housing Unit	471	553	117.41%	246	276			112.20%
Permanent Supportive Housing	Non-Homeless Special Needs	HOPWA: \$ / HOME: \$	HIV/AIDS Housing Operations	Household Housing Unit	0	39	Household Housing Unit	0	39		43	19			44.19%
Planning	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Other	Other	45	58		45	58	128.89%	15	27			180.00%

Public Improvements/Infrastructure	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Rental units constructed	Household Housing Unit	200	6	3.00%	200	6	3.00%
Public Improvements/Infrastructure	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Jobs created/retained	Jobs	150	548	365.33%	50	319	638.00%

Public Improvements/Infrastructure	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	15	4	26.67%			
Public Improvements/Infrastructure	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Buildings Demolished	Buildings	1	1	100.00%	1	1	100.00%

	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Other	0	0							
Public Improvements/Infrastructure			Other	0	0							
Quality affordable rental housing opportunities	Affordable Housing	CDBG: \$ / HOME: \$	Rental units constructed	180	6	Household Housing Unit	200	3.33%	6	3.00%		
Quality affordable rental housing opportunities	Affordable Housing	CDBG: \$ / HOME: \$	Rental units rehabilitated	180	16	Household Housing Unit	8	8.89%	14	175.00%		
Rehabilitation/ Preservation of Existing Housing	Affordable Housing	CDBG: \$ / HOME: \$	Rental units constructed	0	6	Household Housing Unit	3		6	200.00%		
Rehabilitation/ Preservation of Existing Housing	Affordable Housing	CDBG: \$ / HOME: \$	Rental units rehabilitated	180	16	Household Housing Unit	5	8.89%	14	280.00%		
Rehabilitation/ Preservation of Existing Housing	Affordable Housing	CDBG: \$ / HOME: \$	Homeowner Housing Rehabilitated	180	91	Household Housing Unit	35	50.56%	37	105.71%		

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The City of Memphis used Community Development Block Grant (CDBG) funding for housing in partnership with the Memphis Center for Independent Living to make modifications to homes that need to be made accessible for persons with disabilities and with Habitat for Humanity to assist 30 senior citizens to repair roofs in conjunction with the Aging in Place initiative. CDBG funds were also used to fund the operating costs of tenant based rental assistance programs. HOME funds were used to acquire, rehab and construct housing for rental and homeownership opportunities. HOME funds were also used to provide tenant based rental assistance for special needs populations.

CDBG was used for public services that respond to the needs of the elderly, youth, victims of domestic violence, limited English-speaking persons, homeless, persons with disabilities, persons with a mental illness, and other special needs populations. In the 2017 program year, funds were used for programs that provided advocacy for children, summer enrichment, safety training for victims of domestic violence, employment and training opportunities, legal advocacy for immigrants and other services for special needs populations. HCD also utilized CDBG funds for a variety of activities that provided needed services to homeless persons and families, including a housing referral hotline, expanding an intake assessment and referral services for homeless families.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

	CDBG	HOME	HOPWA	ESG
White	1178	32	49	418
Black or African American	11754	146	972	2071
Asian	25	0	2	4
American Indian or American Native	19	0	1	0
Native Hawaiian or Other Pacific Islander	6	0	0	0
Total	12,982	178	1024	2493
Hispanic	540	1	0	6
Not Hispanic	27	0	2	0

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

In 2017, activities implemented with CDBG funds benefited over 17,200 individuals. These numbers do not take into count the area benefit activities which are for activities that benefit an entire neighborhood. The numbers for activities with area benefit National objectives are pulled from census tract data for the neighborhood in which the particular CDBG activity provides services.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	CDBG	7,005,781	9,274,287
HOME	HOME	2,654,026	2,336,706
HOPWA	HOPWA	3,545,213	3,824,863
ESG	ESG	830,475	828,699
Other	Other		

Table 3 - Resources Made Available

Geographic Distribution

In the 2017 program year, services provided through the CDBG program were concentrated primarily in low/moderate income neighborhoods. Most areas of the City are low and moderate income areas per HUD definition (51% or more of people within an area have incomes 80% or below the Median Family Income). Other programs operate on a citywide basis but serve only low and moderate income persons. HOME funds must be utilized for housing activities benefiting low and moderate income people and are targeted accordingly.

In addition to working in low and moderate income areas, HCD utilizes a targeted approach to neighborhood revitalization. HCD also recognizes that neighborhoods have distinct needs and must have different revitalization strategies and approaches to redevelopment. To accomplish this, HCD engages in community planning efforts, working closely with neighborhood-based organizations and other City Divisions, including the Office of Planning and development to identify what is needed in a particular community. HCD collects, analyzes and monitors data to identify underserved areas and uses Geographic Information Systems (GIS) to map existing conditions and to track progress made in targeted areas. HCD also targets neighborhoods on the basis of the following criteria: Location, Amount of investment, Proximity to other investment, and Ability to sustain and leverage City/Federal investment.

The neighborhoods of focus in the 2017 program year included the following: Uptown, University Place, New Chicago, Whitehaven, Fairgrounds/Beltline, Aerotropolis, Annesdale Snowden, Frayser, Binghampton, Orange Mound, Legends Park, College Park/Soulsville, Glenview, Klondike/Smokey City, Raleigh, Memphis Medical Center, Hickory Hill/Southeast Memphis, Pyramid/Pinch District, Crosstown, South City, Victorian Village, Downtown, Uptown North/Bickford/Bearwater, Riverfront, Berclair, Cooper Young, Midtown/Heart of the Arts/Overton Square, Latham Terrace, Hyde Park/Douglas, Riverview Kansas, Linden/Pontotoc, University District, and Jackson/Hollywood.

The Community Service Grant, Tenant-Based Rental Assistance, HOME Match for Housing for Homeless and Special Needs Populations, HOPWA, and Emergency Solutions Grant programs give priority to populations rather than geographic area. Specifically, these programs are targeted to special needs groups including the homeless, victims of domestic violence, the elderly, persons with physical, mental, and developmental disabilities, and persons living with HIV/AIDS.

All of the programs mentioned above, with the exception of HOPWA, are allocated within the City limits. HOPWA is allocated to the Entitlement Metropolitan Statistical Area (EMSA) which includes the following counties:

1. Tennessee – Shelby, Fayette, Tipton
2. Mississippi – DeSoto, Tate, Tunica, Marshall
3. Arkansas – Crittendon

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

HCD maximizes the City's Federal entitlement dollars to maximize the impact of its housing and community development programs. Partners that work in collaboration with HCD include other government agencies, private foundations, non-profit service providers, mortgage companies, lenders, and private investors. The efforts to leverage entitlement and other funds with private and other public resources are described below.

Housing departments match and leverage funds by providing funding to for-profit and non-profit housing developers to rehabilitate or construct single and multi-family housing units. CHDO projects matched HOME funds with \$538,165.04. CAAP, Inc. has matched \$42,025.59 in rehabbing homes purchased with NSP funds for homeless families. HCD has leveraged significant dollars for neighborhood revitalization efforts in partnership with the Memphis Housing Authority, including the South City Choice Neighborhoods Implementation grant, which has leveraged over \$179 million. In the 2016 program year, the Down Payment Assistance program leveraged over \$9,644,097 in private mortgage financing by providing funds to assist with down payments and closing costs.

The HCD Department of Special Needs Department requires match and leverage from organizations awarded funds through its competitive grant programs. In FY2018 HCD leveraged over \$469,545.27 in in-kind, volunteers, and primarily cash match from nonprofit organizations awarded funds through the ESG program. HCD also helps to coordinate the annual application to HUD for funding under the Continuum of Care and received an award in the amount of \$6,753,127 during the 2017 program year.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	49,339,044
2. Match contributed during current Federal fiscal year	2,418,336
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	51,757,380
4. Match liability for current Federal fiscal year	663,506
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	51,093,874

Table 4 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year									
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match	
CAAP Rehab	06/30/2018	42,025	0	0	0	0	0	0	0
CHDO Projects	06/30/2018	538,165	0	0	0	0	0	0	0
Down Payment Assistance	06/30/2018	1,838,146	0	0	0	0	0	0	0

Table 5 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period			
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$
0	61,622	85,456	85,456
			Balance on hand at end of reporting period \$
			0

Table 6 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	965,721	0	0	965,721	0	0
Number	26	0	0	26	0	0
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	0	0	0			
Number	0	0	0			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	0	0	0			

Table 7 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	26	0	0	26	0	0
Dollar Amount	965,721	0	0	965,721	0	0

Table 8 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 9 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	72	297
Number of Non-Homeless households to be provided affordable housing units	253	95
Number of Special-Needs households to be provided affordable housing units	246	330
Total	571	722

Table 10 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	318	576
Number of households supported through The Production of New Units	103	6
Number of households supported through Rehab of Existing Units	130	51
Number of households supported through Acquisition of Existing Units	20	89
Total	571	722

Table 11 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

As shown in the charts above, the City of Memphis Division of Housing and Community Development (HCD) has not met its goals in three areas of affordable housing.

The annual goal for rental assistance was met through the HOPWA and HOME funded tenant based rental assistance programs and through rapid re-housing efforts. Under this category, there were 576 extremely low income households assisted (283 of whom were homeless and 18 of whom had a special need).

HCD also did not meet its goal for the production of new housing, however there was production activity. CHDOs produced 6 new units and had six housing units underway. There were 3 extremely low income persons assisted, 6 low income persons assisted, and 8 moderate income persons assisted. 63

units at ArtSpace Lofts are still underway as well as the first phase of the South City Choice Neighborhoods Initiative, which the City is funding with local Capital Improvement Project funds.

The goal of rehab for existing units was exceeded. CAAP rehabilitated 14 single family units acquired through the NSP program, 30 were repaired through the Aging in Place Initiative, and an additional 7 units were provided modifications through the Memphis Center for Independent Living. Under this category, there were 31 extremely low income households assisted, 15 low income households assisted, and 1 moderate income households assisted.

The goal for acquisition of existing units was also exceeded. The down payment assistance program assisted 22 new homeowners to acquire a home with an additional 67 assisted with City funds. Under this category, there were 8 extremely low income households assisted, 10 low income households assisted, and 4 moderate income households assisted. An additional 67 middle income households were assisted through the city funded DPA program.

Discuss how these outcomes will impact future annual action plans.

The City of Memphis met goals in three of the areas of rental assistance, rehabilitation and acquisition. In order to more efficiently achieve goals under homeowner rehab, HCD contracts with two local nonprofits, the local utility company, and philanthropic organizations to support a homeowner rehab program aimed to assist homeowners to age in place through home repairs, energy efficiency enhancements, and accessibility modifications. This program leverages resources and insures that eligible homeowners receive improvements that make their homes more accessible and energy efficient. HCD also administers a weatherization program through funding from the Department of Energy HCD is also exploring other funding sources that would further housing rehabilitation and weatherization efforts. In recent years, the City has broadened its efforts to market the down payment assistance program and is providing City funds to attract people to purchase homes in the core of the city. This is in addition to the HOME funded program for low and moderate income homebuyers.

HCD will continue to have funds available through its competitive grant program for tenant based rental assistance (TBRA) in 2018 and this will help to attract housing providers that can meet the needs in these areas. There are several agencies who participate in the TBRA program that serve a broad range of populations with special needs.

The challenges in meeting production goals will be addressed by making funds available for affordable single and multi-family housing development on a competitive basis. In recent years, for reasons due to funding cuts and existing commitments to other projects, HCD hasn't had funding available for new projects. In the previous fiscal year, HCD made this program available and had a very good response from nonprofit and for-profit developers. HCD will make this program available for the upcoming fiscal year as well. The City, through HCD, has also committed Capital Improvement Program funds to South City which includes a total of 712 rental units, replacing 420 units at Foote Homes.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-income	12,153	81
Low-income	1,500	24
Moderate-income	367	12
Total	14,020	117

Table 12 – Number of Persons Served

Narrative

Worst case housing needs include low income renter households who pay more than half of their income for rent, live in seriously standard housing, or who have been involuntarily displaced. In PY2017, the City’s efforts to address worst case housing needs for renter and homeless persons included the following:

- The local land bank authority, a quasi-governmental nonprofit "blight authority", acquires and demolishes abandoned and seriously substandard structures, clean up the land and eventually own the property debt-free.
- In partnership with Shelby County, have continued to implement a plan that is a national model for organizing regional strategies against blight. The plan, called the Memphis Neighborhood Blight Elimination Charter, provides a coordinating framework for tackling blight and paves the way for the development of a blight elimination team and action plan.
- Partnered with CHDOs, nonprofits, and for-profits to construct or rehabilitate single and multi-family rental housing, providing more affordable rental housing options.
- Provided housing assistance to homeless persons including rapid re-housing, emergency shelter and transitional housing assistance and placement

The made progress in meeting the needs of persons with disabilities include

- The Memphis Center for Independent Living completed 7 home modifications modifications.
- When completed, ArtSpace will have an accessible unit
- The following guidelines are used for the new construction projects for the CHDO Program:
 - At least one bedroom and one bathroom shall be adaptable for handicapped accessibility which will include the size door entry to be 36”.
 - In at least one bathroom a wheelchair can do a 360 degree turn.
 - At least one bathroom has ADA blocking.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The community's outreach and engagement approach includes a 24/7 homeless hotline, two walk-in centers, and roving street outreach presence. For families with children, we have a centralized intake operated by Metropolitan Inter-Faith Association (MIFA) that screens, on average 215 families per month and a total of 2,595 for FY17, while the hotline receives an average of 606 calls/month and a total of 7,270 calls in FY17. These numbers are nearly double that of FY16. Many of those are ineligible because they are not literally homeless. Those who do not meet HUD's definition of literally homeless are receiving mediation and other prevention services. Through Rapid Rehousing efforts, the community is housing an all-time high number of families. As a result, families are not timing out of shelter nor coming back in for another shelter placement.

Recently, through implementation of the Coordinated Entry System for individuals, a team that includes street outreach and housing providers, meet weekly to discuss and prioritize the vulnerable unsheltered individuals using a "By Name List (BNL)". The BNL brings to light the importance of street outreach and the need to enhance funding for outreach and SOAR activities. SOAR is an approach for people who are experiencing homelessness, recently experienced homelessness or are at risk of homelessness to have quick access to SSI/SSDI benefits. We continue to pursue additional funding to expand and enhance our street outreach presence. The CoC seeks funding from the State of Tennessee Department of Mental Health to provide funds to our community to provide greater access to SSI/SSDI benefits through the SOAR process.

In addition to centralized intake, street outreach, and SOAR activities, we have a web-based electronic assessment and referral tool to maximize our existing resources and make it easier for people experiencing homelessness to seek help. We have an online sighting tool designed to allow concerned citizens to report an adult individual or youth (18-24) that they have witnessed or talked to who is living on the street or a place not meant for human habitation. The concerned individual provides a brief description of the individual and any other identifying information. A picture of the individual or their surroundings can be uploaded to help the outreach worker find the person. Once submitted, an email is sent to the CES Facilitator and the Outreach Team Leader who will follow up.

Addressing the emergency shelter and transitional housing needs of homeless persons

The availability of free emergency shelter that meets basic standards of care remain a concern for our community. The major concern is the recent reduction in emergency shelter for women unaccompanied by children. In 2017 Room in the Inn, a seasonal program (November – March) that provides emergency

shelter to all populations, extended their season for women only because of the tremendous need. Even with that additional help, there exists a great need for shelter. The CoC, City of Memphis and Shelby County Government, and concerned citizens are developing a plan to support the addition of 30 emergency shelter beds for women.

For unaccompanied youth, the two primary providers are Porter Leath and Youth Villages. Youth Villages has received a significant private grant to greatly expand resources for youth aging out of foster care.

The CoC is addressing the needs of the LGBTQ community to access emergency shelter. CAFTH, in partnership with the OUTMemphis and the City of Memphis, provided 2 workshops to local shelters and transitional housing programs on accommodating individuals in the LGBTQ community in their programs. OUTMemphis operates a Rapid Rehousing program and is working to open an emergency shelter both for LGBTQ Youth.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

In 2017, Metropolitan Inter-Faith Association (MIFA) screened 17,969 households for emergency assistance and provided homeless prevention assistance including rent, mortgage, and utility assistance for 3,561 households. MIFA helped mediate with families who avoid homelessness as a result.

Additionally, 123 households (136 adults / 45 children) were served through Catholic Charities of West Tennessee's Supportive Services for Veteran Families (SSVF) Program. Of that number, 10% or 12, of those households were served under prevention (14 adults / 11 children).

Our partnerships with the public institutions including the Department of Children's Services (DCS), corrections, and hospitals continue to improve. We have developed a collaborative partnership with the DCS Regional Administrator. DCS has a funding mechanism that can be used to pay rental assistance to families whose only barrier to family reunification is a lack of stable housing. The TN Department of Children's Services provided a contract to the Alliance to facilitate rapid housing services needed to provide housing for these families.

The Alliance, TN Department of Children's Services Shelby County Region, and the Memphis Housing Authority collaborated and made a joint application to HUD for 100 Family Unification Program (FUP) vouchers. If funded, these vouchers will provide permanent rental assistance for child welfare involved families for whom homelessness or housing instability is a barrier to family reunification or families identified to be at risk of a child separation due to homelessness. In addition, these vouchers would be available to youth between 18 and 24 years of age who are aging out of the foster care system and are at risk of becoming homeless.

Regional One, a local hospital and nationally recognized Center of Excellence, is currently implementing a pilot program that provides a service pathway that effectively addresses housing and supportive service needs for their most vulnerable patients including those experiencing homelessness. The program partners with service providers to connect patients with needed services including housing.

Region One partners with our homeless services providers. They can identify agencies that provide services that meet their patients' needs by leveraging Community Alliance's Coordinated Entry System. Members of the Coordinated Entry system are individual nonprofits and behavioral health providers that offer services to address the range of needs of homeless individuals. As the local homeless services intermediary, Community Alliance is responsible for coordinating services across providers, streamlining the intake process for homeless individuals, providing a shared case management system, and administering overall quality assurance for the network.

Regional One has expressed a willingness to share their knowledge with other local hospitals. In their intermediary role, Community Alliance is committed to facilitating that process between the hospitals.

In addition, the Alliance is seeking to secure funding and a non-profit sponsor that could provide respite care to those who are homeless and have had surgery or are awaiting surgery or other medical procedures that make it unsafe for them to discharge to homelessness.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Reducing the Length of Time (LOT) Homeless

The Coordinated Entry System (CES) is designed to ensure that all people experiencing a housing crisis have fair and equal access to the system. Many receive prevention and mediation services. For those who experience homelessness, CES is designed to return them to permanent housing as quickly as possible. HUD considers a Continuum of Care (CoC) successful if the mean length of a homeless episode is less than 20 days. The following chart is from the FY2017 HUD System Performance Measures. The data collected in the Homeless Management Information System (HMIS) is system-wide data entered into HMIS by the community providers. According to HUD, the Memphis/Shelby County CoC ranked 11th among Major City CoC's for the Median # of Days Homeless in 2016, the most recent data published. We are confident this accomplishment is directly attributed to our community's successful administration of the CES including increased access to Rapid Rehousing (RRH) rental assistance programs.

	Universe (Persons)		Average LOT Homeless (bed nights)			Median LOT Homeless (bed nights)		
	2016	2017	2016	2017	Difference	2016	2017	Difference
Persons in Emergency Shelter	3,490	3,312	40	41	1	10	7	-3
Persons in Emergency Shelter and Transitional Housing	4,580	4,293	96	101	5	27	16	-11

Facilitating access for homeless individuals and families to affordable housing units.

The Continuum of Care (CoC)'s one-year goal is to reduce and end homelessness by looking to other low-income and subsidized housing programs to meet our goal for additional housing opportunities. This includes continuing to partner with the local housing authorities to create a preference for households experiencing homelessness. We are preparing a protocol on how to best implement this preference. We have looked at other communities that have successfully implemented the preference.

The Alliance identified and engaged HUD-assisted multi-family property owners to educate them on the process of designating a homeless preference for their projects. Part of this process includes support from the CoC to the owners in the implementation of the preference and maintaining the role of coordinating the process. One of the organizations with more than 900 units of housing for people over the age of 62 developed the homeless preference in their projects. Through the CoC's Coordinated Entry System, this agency identifies people experiencing homelessness who meet their eligibility criteria and provide low-income housing and support services.

Memphis Housing Authority (MHA) and the CoC have partnered to develop several strategies to increase the availability of housing. The MHA initiative is based on a move-on strategy that could increase our housing availability. Memphis/Shelby County currently has 1,366 units of Permanent Supportive Housing (PSH) for homeless individuals and families and \$1.6 million in Rapid Rehousing rental assistance from Continuum of Care Program funds for permanent housing. Our permanent housing programs are very successful as evidenced by a 95% retention rate. Many of the residents have been there for many years. Some of those residents do not need or want the intensive services of PSH and would like to move into a more integrated setting. The main barrier for participants to move is finding affordable housing. This approach will allow participants to move into mainstream housing, thereby creating more PSH opportunities for people in the Coordinated Entry System who are waiting for housing.

Community Alliance has partnered with Memphis Housing Authority (MHA) to develop a project-based facility for homeless veterans that would be owned and operated by MHA. MHA has identified a property in need of rehabilitation. The Alliance is assisting MHA with an application for the Tennessee Housing Development Agency (THDA) Housing Trust Fund (HTF) grant to rehabilitate the properties. MHA would project-base HUD Veterans Affairs Supportive Housing (VASH) vouchers to provide operating expense. The Veterans Affairs Medical Center Homeless Services Department will provide onsite support services to vulnerable veterans who will occupy the housing.

The US Department of Veterans Affairs awarded two local providers, Catholic Charities of West Tennessee and Memphis Area Legal Services, funding in the amount of \$1.3 million to launch a Rapid Rehousing initiative under the Supportive Services for Veteran Families (SSVF) program. Approximately 90% of those receiving assistance under the program are homeless households with a veteran, and 10% are households that are imminently homeless. Families receiving assistance through this initiative, along with the Rapid Rehousing programs operated by other service providers, experience shorter homeless episodes than other families, and based on newly released research, have lower rates of return to homelessness than other similar households.

From the Continuum of Care standpoint, Memphis/Shelby County far exceeds the targets for exits to permanent housing. Therefore, our primary goal is to sustain this success by continued training of local providers and by ensuring funding for rapid rehousing continues. In the 2016, one CoC grantee converted their transitional housing grant to a new Rapid Rehousing program to provide services for single adults. In the 2017, a provider of transitional housing reallocated their funds to a new rapid rehousing program for households with children. Our Action Plan to End Homelessness calls for sustained investment in rapid rehousing and increased permanent housing capacity. In the 2018 CoC application, the CoC is submitting two new grant application to provide Transitional Housing and Rapid Rehousing rental assistance to survivors of domestic violence, dating violence, and stalking.

Preventing individuals and families who were recently homeless from becoming homeless again.

The Memphis/Shelby County CoC performs well in keeping households from returning to homelessness. HUD's performance goal is that less than or equal to 15% of participants who exited to permanent housing will return within 12 months of existing to permanent housing. In 2017, only 11% of those exited to permanent housing returned to homelessness within 12 months. In 2017, of people who remained in permanent housing project and those who exited to permanent housing destinations, 95% successfully exited or retained permanent housing.

One way we prevent returns to homelessness is by providing Permanent Supportive Housing (PSH) to individuals who are highly vulnerable and experiencing chronic homelessness. PSH provides affordable housing coupled with intensive supports for people with disabilities. Support services are focused on housing retention. The support services are provided in the home or a place of the tenants choosing.

The most successful form of PSH is the Housing First Model. This model has been the most effective for

long-term housing stability. Participants move directly into housing from the streets or shelter without preconditions of sobriety or a requirement to first attend a treatment program. The housing is low barrier meaning that applicants are not turned away due to lack of income, history of poor credit, past eviction, active substance use or a criminal history. Although intensive services are provided, participation in services is not a requirement of tenancy. Participants have a choice of housing with a standard lease. They may only be evicted for severe and repeated violations of the lease.

Many people who experience chronic homelessness have mental health and substance use disorders. Alliance Healthcare Services, a local mental health center, operates a program to provide services to chronically homeless individuals. In an effort to prevent a return to homelessness for individuals who were chronically homeless, AHS provides a Housing First Assertive Community Treatment (ACT) team. The team provides intensive, integrated treatment for dually diagnosed chronically homeless individuals who reside in permanent housing. This team includes mental health professionals, physical health professionals, case managers, and peer support specialists. AHS annually serves at least 80 individuals who are housed with permanent supportive housing providers. The services we expect people leaving institutions to need are housing, community based mental health counseling and treatment, physical health care, employment services, substance abuse counseling and treatment, disability benefit application assistance, and legal advocacy/services.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

As part of the Consolidated Plan, the City of Memphis identifies affordable housing needs. The last plan completed in 2017 is the basis for housing priorities for the City of Memphis Division of Housing and Community Development activities. In addition to this assessment of housing needs, the City has identified that much of the housing stock is substandard and that there are additional barriers to people obtaining decent safe and sanitary housing. Three of the factors identified last year are still factors in providing quality affordable housing to the citizens of Memphis and Shelby County. They are: 1. overcrowding of units (apartments and detached houses); 2. A lack of plumbing and kitchen facilities and other code issues; and, 3. The large number of minority families that are cost burdened for housing. We can now add as a result of aggressive code enforcement additional units being condemned and demolished for safety reasons that additional units of affordable housing are being lost because of the lack of funding to replace or increase the number of units.

The City of Memphis continues to have a lack of quality affordable housing for people with low and very low incomes in both the private and public sector. While providing affordable housing is a need not only in Memphis but the region, it is a challenge in light of the aging housing stock and costs associated with rebuilding the infrastructure in the inner-city. During the last fiscal year, Memphis Housing Authority (MHA) opened both the Housing Choice Voucher (HCV) Program Wait list, those of the privately managed sites, as well as the sites managed by MHA (i.e. Montgomery Plaza and the elderly and disabled sites). The redevelopment of Foote Homes and the relocation of residents from that site caused the agency to give a mobility preference to those families on both the HCV and the Public Housing (PH) sides of the Agency. MHA continues to monitor the wait list at all facilities that have public housing units and will return all eligible Foote Homes residents that want to return to the redeveloped South City neighborhood.

MHA is committed to working with all units of local and federal government and the private sector to increase the number of affordable housing units, so that people have decent, safe affordable housing. By utilizing Project-Based Vouchers (PBV), Veteran Assistance Supportive Housing Vouchers (VASH), Low Income Housing Tax Credit Projects, and purchasing the improvements from the owners at the former HOPE VI sites as they become available, MHA has the opportunity to preserve and increase the number of affordable units.

A request to add an additional four units was approved and brought the total to 20 units under this category (Five of the units were returned to service in February 2017). Public Housing units slated for modernization in the upcoming plan year center upon existing PH units located at the four High rises (Barry Towers, Borda Towers, Jefferson Square and Dr. R. Q. Venson Center), Kefauver Terrace and Montgomery Plaza. Vacant units will be identified, taken out of service to be modernized and then

returned to service.

The Agency will submit applications for Other Capital Fund Grant Programs as they become available including Safety and Security Grants.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

A Family Self-Sufficiency (FSS) grant was received in November 2017 by MHA in the amount of \$67,080. This is in addition to 2016 the Renewal grant that covers Askew Place, Foote Homes, Bishop G. E. Patterson Pointe (Fowler Multifamily) and Montgomery Plaza. The new grant will be used to serve public housing residents that reside in mixed-income sites such as College Park, Uptown and Legends Park. The State of Tennessee has begun to actively enforce the Food Stamp recipient guidelines for people ages 18-49 that are not disabled or elderly. MHA will continue to assist people with education, job training and placement to make them employable.

The Memphis Housing Authority (MHA) has contracted with Urban Strategies, Memphis HOPE (USMH) to provide Social Services for its residents. Serving MHA households, USMH provides comprehensive case management using individualized service delivery strategies to assist clients with employment placement, job readiness training, childcare, transportation, after-school programs, home ownership counseling, health care, and any other wraparound services needed to transition families towards self-sufficiency. A Results Based (RB) framework guides the USMH approach, meaning desired outcomes drive the development of strategies to move children and families towards stability and the ability to thrive. Within the MHA portfolio, for which USMH has the responsibility to serve residents are: 1) The High Rises; Barry Towers, Paul Borda Towers, Jefferson Square, and Dr. R. Q. Venson Center, 2) Bishop G.E. Patterson Pointe, 3) Montgomery Plaza, 4) Kefauver Terrace, 5) Askew Place, and 6) Foote Homes. Although Foote Homes has been demolished, its residents remain the focus of extensive case management. Services are driven by a robust collection of grants and supported USMH's network of community partnerships.

Culturally Competent Case Managers use the Developmental Assets Framework to engage adults in goal setting activities creating flexible, time-sensitive road maps towards personal goals. In-depth assessment of socioeconomic risks provides all adults a resident-directed Individual Development Plan (IDP) and Family Development Plan (FDP) to overcome instability. Assessed risks include: risk of eviction; risk of unemployment; household instability; risk of incarceration; health or mental health risks; and risk of being disconnected from school, job or caring adult (for children and youth). Case Managers work with residents to coordinate linkages with the relevant referral partners, problem solving, and track the outcomes of those service connections.

USMH utilizes a proprietary performance management system: LEARN (Learning for Effective Action to Revitalize Neighborhoods). This is unique in that it is the only one designed to provide longitudinal case file tracking, while analyzing the impact of human capital programs. It also includes a Family Risk Index;

a proprietary component that determines and mitigates the risks that threaten stability. The system assists the entire team with understanding neighborhood conditions, and accounts for assets and needs related to human development — including access to economic opportunities and essential services such as schools, health clinics, banking, fresh food and transportation. LEARN also assists the team in fully .

USMH supports MHA residents in transition towards becoming self-sufficient. Services are also guided by a collection of grants that align with specific populations and communities within the MHA portfolio.

Actions taken to provide assistance to troubled PHAs

MHA is not a troubled PHA, so there were no actions taken to provide assistance to troubled PHAs.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

In program year 2017, there were a number of specific actions taken to address regulatory barriers to affordable housing.

The Memphis and Shelby County Office of Planning and Development had several amendments to the Unified Development Code that were aimed at having a more positive impact on neighborhoods. The amendments include the limitation of negative land uses affecting residential neighborhoods and the general appearance of such neighborhoods. One is the screening of parking areas and the requirements of certain architectural features to multifamily units. Several existing neighborhoods have asked that they be added to Historic Conservation Districts to protect and preserve the existing history housing stock. These actions will increase the desirability of these neighborhoods and limit the actions of sprawl.

The Office of Planning & Development is still in the middle of the public input process of Memphis 3.0 Plan. This is the first comprehensive plan for the city since 1980. The second round of public input was under taken in the Fall of 2017. The visioning process was held at several locations throughout the city. This phase involved decision-making around goals, including which preferred growth scenario for jobs and housing is best for the city. There are 3 possible scenarios: Current Trend, Neighborhood Centers and Cores/Corridors. The vision statement for the plan reads as follows:

“By 2040, Memphis will be a city with Remarkable People and Connected Communities, that Value Land as an Asset with High Performing Infrastructure throughout Vibrant Civic Spaces. By Advancing Equity & Opportunity with Prosperity & Affordability, Memphis will be a city of Great Neighborhoods, Good Government and a Sustainable Future.”

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The City of Memphis has challenges in eliminating obstacles to underserved needs due to the reduction in its CDBG and HOME program funds and the significant number of low and moderate income citizens living in the City. While the City of Memphis has several programs aimed at addressing underserved needs, the reduction in CDBG funding results in a reduction in the amount available for public service activities. The City will continue to work with its nonprofit and other partners to identify other funding opportunities and to leverage related efforts. The Continuum of Care planning process is conducted by the City's sub-contract agreement with the Community Alliance for the Homeless. The Alliance assists in the planning process by ensuring there is input from the broader community, facilitating the preparation of the City's Continuum of Care application and updating the Needs Assessment for Homeless and Other

Special Needs Populations. HCD gives particular attention to outreach efforts and expanding options to serve the severely mentally ill and others with special needs who are homeless through the Tenant Based Rental Assistance program and housing construction projects. A lack of quality affordable rental housing remains a challenge in Memphis. HCD has been increasing efforts to make for profit and nonprofit developers aware of the competitive grant program available for the development of affordable single and multi family housing and has successfully attracted several great projects. HCD will continue to make this program available in the upcoming fiscal year.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

City of Memphis' Housing and Community Development (HCD), Lead Hazard Reduction Demonstration Program (LHRD) is a federally funded program from the Office of Lead Hazard Control and Healthy Homes (OLHCHH) aimed to reduce lead-based paint hazards and provide healthier home environments in single and multi-family housing units that primarily house children under the age of six. This is a coordinated effort between inter-governmental agencies that include Shelby County Health Department (SCHD), State of Tennessee Department of Environment and Conservation (TDEC), Shelby County Housing Department (SCHD).

LHRD completed and cleared approximately 123 units during the fiscal year of 2018, providing over \$1 million in resources for the City of Memphis/ Shelby County area from a HUD funded lead and healthy homes grant. To increase the (environmental) contractor worker pool, the program also provided training resources and opportunities to build capacity for 30- EPA Renovation, Repair and Paint (RRP) certifications, 15- State of Tennessee- Lead Abatement Worker Certifications, 6- State of Tennessee- Lead Abatement Supervisor Certifications.

Shelby County Health Department (SCHD) provides free blood lead screening for children under age six. During FY2018, SCHD Nurses performed initial screening tests for 430 children living in high risk communities. County wide there were 13,839 children screened for lead exposure, with 222 children screening positive for elevated blood lead levels (elevated blood lead levels now include children with blood leads ≥ 5 g/dl). The Memphis/Shelby County community continues to have a 1.6% poisoning rate, well above the national averages for lead-poisoned children. SCHD provides Lead Educational Presentations to community groups, parents, and caregivers that reside in high risk communities. A total of 525 Lead Educational presentations were performed in 12 different community centers, 36 Faith Based Organizations, 8 Shelby County School, 153 clinics and 82 health fairs. The SCHD Childhood Lead Poisoning Prevention Program also distributed 7,396 Pamphlets/Literature on Lead Poisoning Prevention, information on nutrition and proper cleaning demonstrations to reduce lead paint dust hazards.

LHRD has committed to taking a more active role in raising public awareness of lead-based paint hazards through the partnership developed with Shelby County Health Department. LHRD continues works with state and local agencies such as, TDEC, SCHD, Le Bonheur Children's Hospital, Promise Development Community Development Corporation, Habitat for Humanity for a Greater Memphis and Service Over

Self (SOS) provide referrals of properties that meet the criteria to participate in the program.

Future plans for LHRD in FY19 include, applying for new funding opportunities from HUD's OLHCHH, providing environmental training for an additional 30 citizens to increase the local contractor pool and producing 40 additional Lead Safe Housing Units in the City of Memphis/ Shelby county area.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

As part of the MLK 50 Celebration, a report was completed discussing the status of poverty in the City of Memphis. The findings are as follows:

POVERTY REPORT KEY FINDINGS

- 1) The incidence of childhood poverty for all Shelby County children has risen in the new millennium. Childhood poverty rates for both African Americans and whites are higher than in 1980.
- 2) The childhood poverty rate for African American children is more than four times greater than that for whites.
- 3) The rate of poverty for African Americans in 2016 has fallen from its peak in 1960. However, African American poverty rates are two and a half times higher than that of whites.
- 4) Post Brown vs. Board of Education the rate of African Americans completing high school increased by 76%.
- 5) Bachelor's degree achievement for African Americans has also increased from 1.2% in 1950 to nearly 20% in 2016.
- 6) Median income for African Americans has stubbornly remained at approximately 50% of income for whites for the past half century.
- 7) Despite the increase in white-collar employment among African Americans, income for this group remains at about 50% of that of whites in Shelby County.
- 8) Whites in Shelby County enjoy a higher median income than that for African Americans and that of the general population in Shelby County.
- 9) The incarceration rate for African Americans has increased 50% since 1980, while the incarceration rate for whites has fallen slightly.
- 10) There is no doubt that the rate of incarceration of African American males since the late 20th century has had a dramatic impact on the unemployment rate for African American males.

We can thus hypothesize that the removal of African American men from the community has had a positive correlation to the increase in childhood poverty rates.

Mayor Strickland has identified concrete goals to attack these issues, including: Preventing homelessness; expanding early childhood programs; giving greater access to parks, libraries, and community centers; and expanding youth and jobs programs. Those plans include prioritizing city contracting with minority and women-owned businesses, providing universal Pre-K for children in the city, working every day on economic development to increase good-paying jobs, and providing services for work-force development.

Many of the activities carried out through HCD are geared toward those most in need, while others, including promotion of homeownership, job training/creation, and education programs are also strategies to reducing poverty. These include the following.

- The Memphis Opportunity Fund, the Contractors Assistance program and other programs that provide job and life skills training, assisted and transitional housing, and micro-enterprise development;
- Job creation through major economic development activities;
- Activities aimed at increasing the economic self-sufficiency of public housing and housing choice voucher tenants. These include the Housing Choice Voucher and Public Housing Family Self-Sufficiency Programs;
- Working with code enforcement and others to insure that problem properties are reduced, which preserves the value of neighborhood property;
- Assisting low and moderate income citizens to purchase homes; providing public service; activities including youth, elderly, homeless, community, health care, and education services to low and moderate income citizens.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

HCD has operated the City of Memphis entitlement program since the CDBG program was created in the 1970's, and has a well-established structure for implementing its programs. HCD has and will continue to have broad partnerships with other agencies in the community who provide housing and community development programs and services. General administration, program implementation, and monitoring of the CDBG, HOME, ESG, and HOPWA programs are the responsibility of HCD. HCD is continually looking for ways to improve its service delivery to sub-grantees and other internal and external customers and undertakes professional development activities as appropriate. HCD has restructured some areas during the last fiscal year and will continue to look for areas that can be improved.

To increase the availability of affordable housing for Memphis residents, HCD partnered with CHDOs, CDCs, other nonprofit housing providers, for profit developers, the Memphis Housing Authority, lenders, the Tennessee Housing Development Agency, the Health Education and Housing Facilities Board, and other related agencies. These partnerships help to leverage federal resources and create more

affordable housing opportunities.

To meet the needs of the homeless population in Memphis, the City of Memphis and Shelby County Mayors convened a group of stakeholders in 2010 around the development of the Action Plan to End Homelessness. HCD has continued to work with homeless housing and service providers to implement the strategies identified in the plan.

No significant gaps in the institutional structure of HCD have been identified, however HCD recognizes the need for continual development, capitalization, and capacity building for the agency as well as for our non-profit partners to carry out housing and other activities. There have been staff changes in recent years that require additional training and capacity building of staff in new roles. The biggest impediment in the delivery system continues to be a lack of resources to support community development, economic development and affordable housing projects. HCD addresses this gap via more strategic targeting, data driven decision-making, planning, and leveraging of resources and will continue to work to refine this.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Memphis has many successful partnerships aimed at providing housing and community development programs and services to its citizens. A variety of public and private resources are coordinated to help Memphis' families and individuals through traditional and innovative approaches to meeting the needs.

In PY2017, HCD continued to work with key local government departments and agencies to carry out housing and community development strategies. These include but are not limited to Memphis Police Department, Memphis Fire Department, Public Works, Engineering, Public Services and Neighborhoods, General Services, the Office of Planning and Development, Shelby County Housing, Shelby County Health Department, Office of Community Services, Memphis Light Gas and Water, Shelby County Schools, and the Memphis Housing Authority. All of these departments and agencies have a role in shaping and maintaining healthy communities and HCD communicates and coordinates with appropriate departments as needed.

Equally important are the partnerships with local nonprofit service providers, homeless service and housing providers, community housing development organizations, community development corporations, faith-based institutions, organizations serving persons with special needs, foundations, intermediaries, private housing developers, quasi government agencies, and others. The partnerships may include the grant funding, coordination with programs provided through these organizations, leveraging resources, information sharing, and other activities aimed at identifying and meeting the needs within the community.

HCD continued to work closely with the regional and local HUD field office to receive technical assistance and trainings as needed, as well as working together on shared initiatives and events such as

Fair Housing and others. HCD worked with the State Housing Agency (the Tennessee Housing Development Agency) through several programs and opportunities including: low-income housing tax credits, multi-family programs, networking and information sharing through the Tennessee Affordable Housing Coalition, the blight elimination program, and other initiatives.

In the area of economic development, HCD partnered with the Memphis Chamber, Economic Development Growth Engine, Memphis Office of Resource Enterprise, the Small Business Administration, Office of Business Diversity and Compliance, and other agencies charged with economic development to make connections between entrepreneurs, businesses, training programs, and job seekers to enhance access to jobs and economic growth and opportunities.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

An update to the City of Memphis AI was completed in October 2011. In the analysis, there are a number of recommendations identified. Actions taken during FY2016 in response to these recommendations are below.

Identification and mapping of non-impacted areas. HCD worked with MHA to prepare maps to identify non-impacted areas with housing opportunities in low-poverty and/or opportunity neighborhoods. These maps are provided to voucher holders at their briefing and are used to educate them about the full range of areas where they may look for housing in areas with more opportunities for their families. In the past year, these maps have helped 922 (51.5%) families move to areas where there is better educational and employment opportunities.

Housing provider outreach especially in non-impacted areas. The maps described above enabled the HCV Department to determine where additional outreach was necessary to identify and recruit owners with rental units in low-poverty and/or opportunity neighborhoods. As a result, MHA conducted landlord outreach in these targeted areas and resulted in many new owners.

Maintained an on-line property listing service for all landlords in Memphis and Shelby County. This service allows property owners with available rental units to list their vacancies in an easily accessible format for HCV families who are actively looking for housing.

Education for Affirmatively Further Fair Housing. In PY2017, HCD has allocated \$63,807.00 in CDBG funds for activities that affirmatively furthered fair housing in Memphis. HCD continued its agreement with Memphis Area Legal Services to operate the Memphis Fair Housing Center, which is located at 22 N Front St #1100, Memphis, TN 38103. The contract called for outreach, education, investigation and enforcement activities. PY17 funds were used to help pay for operating costs of the Center, including a portion of staff salaries. MALS took enforcement actions on 895 fair housing complaints, provided 12 public presentations, and disseminated resource materials to 219 people.

On April 11, 2018, HCD participated in the 15th Annual Fair Housing Conference. The conference celebrated the 50th anniversary of the Fair Housing Act and held sessions related to Barriers to Equity, Housing and Access, Best practices, and other Fair Housing topics.

The City, Shelby County, and the Memphis Housing Authority have entered into an MOU to work collaboratively on the Assessment of Fair Housing, due in October of 2018. The parties selected a consultant to assist in the development of the assessment, however the requirement to prepare a Fair Housing Assessment was suspended. The City, in partnership with Shelby County, is currently updating the Analysis of Impediments to Fair Housing and this will be completed Spring 2018.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

HCD's compliance department provides project eligibility and approval, federal reviews, and long term monitoring. These three areas are coordinated with the legal, accounting, and planning departments to insure overall project collaboration and to insure that projects are tracked from conception to long-term monitoring and tracking. Compliance also provides critical functions to individual departments that administer programs. All HCD departments are in the process of finalizing policies and procedures to help insure compliance.

HCD's strategic personnel plan includes the training of all essential staff in HUD regulations, including CDBG, HOME, and the competitive grants it receives. The plans include the hiring of consultants as needed to train staff in a manner that enables them to effectively administer programs.

HCD has a project tracking system that it designed to insure that applicable program requirements are followed for every HUD funded project. Program staff report monthly to the Administration concerning all HCD projects which includes: budgets, number of units, contract status, IDIS numbers, and other information. The document is a summary of all projects/major resources in the division and the spending status. This is critical to insure adherence to the budget, draw downs, the public service cap, and the planning and administration cap.

HCD staff responsible for long-term project monitoring coordinates with all other departments to insure compliance with long term contractual and regulatory requirements.

The Law Division has assigned an attorney to HCD and will continue to fund a senior assistant City Attorney. In addition to other services, the attorney provides legal reviews of all contracts to make sure that all legal requirements are met. An internal auditor remains in place to provide and insure compliance with HUD financial standards.

Monitoring procedures for subrecipient activities are include in HCD's subrecipient management strategy. The manual provides a detailed outline of the City's policies and procedures for informing and monitoring its nonprofit subrecipients. In addition, HCD continues to consult with accounting firms to evaluate the financial management systems of subrecipient agencies in complying with HUD financial standards.

The City of Memphis created the Memphis Office of Resource Enterprise (MORE) to enhance outreach to small, minority, and women-owned businesses. MORE was created to identify, communicate, and facilitate purchasing and partnering opportunities for minority, women, and locally owned businesses,

to grow the pool of minority and women-owned businesses, and to increase community prosperity and purchasing power.

HCD's planning department works with other departments and consultants to ensure that comprehensive planning requirements are met and to assess progress made towards Consolidated Planning goals. The planning staff use Geographic Information Systems (GIS) to develop, conduct, and present mapping projects that illustrate where community needs exist and where progress is being made to meet these community needs. Staff work with consultants to update and prepare a housing needs assessment and market analysis as part of its Consolidated Plan. Staff also work on a number of neighborhood analysis and planning efforts on an ongoing basis.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

HCD undertakes the following measures to provide citizens with reasonable notice and an opportunity to comment on performance reports:

- HCD publishes notice of availability of the draft CAPER in the newspaper at least 15 days before the deadline for submission to HUD
- HCD publishes the draft report on its website
- HCD makes the report available at its offices and the public library
- HCD presents the information from the CAPER at a public hearing held every year in conjunction with the start of the planning process for the Annual Plan
- HCD uses social media to post information about reports and public hearings

The FY2018 CAPER was available for review and comment between September 13, 2017 and September 27, 2018.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

HCD did not make any significant changes to its program objectives that would necessitate changes to our programs.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

Yes

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

\$2 million in BEDI funds and \$4 million in Section 108 Loan funds were expended in December 2014 on the Crosstown Concourse project. The BEDI and 108 funds were provided to a non-profit to undertake a Special Economic Development Project. The impact of the project is that it will increase job creation by creating 877 new FTE jobs with not less than 51% available to low-moderate income persons.

Over the past two years, the development team for Crosstown Concourse has promoted, tracked and monitored job creation as part of the occupancy of the one million square foot historic adaptive reuse project. In 2016, the team began tracking job creation and employment of the building's tenants. Tenants provided their job openings to the Crosstown Concourse team to create a comprehensive list of job opportunities for public advertisements to ensure that everyone in the community had equal access to the same information. The 2016 report reflected an advertisement of 308 jobs. The 2017 job fair had a decline in available positions, but was expected after the robust job advertisements from the previous year. Additionally, most tenants occupied the building in the first half of 2017, therefore performed most of their hiring prior to that. Though less jobs were available in 2017, the goal was the same: target persons of low-income communities, women and minorities to bring awareness of available employment opportunities. The fairs were advertised through community centers, social media, television, radio and other resources throughout the community and over 1000 people combined attended the events.

Crosstown Concourse celebrated its official opening in August 2017. As of July 1, 2018, there have been 348 full-time jobs created for Crosstown. To assist in making the positions available to the community, the Crosstown development team coordinated and facilitated two job fairs, with the first event held in December 2016 and the second event in May 2017. Click on the following link for a video that highlights the first job fair: <https://vimeo.com/199390068>

New tenants continue to open in Crosstown Concourse, with more new jobs being created regularly. For example, by September, four new restaurants will open creating dozens of new jobs, all of which are being widely advertised to the community.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

For projects carried out under the Real Estate Development department, Each reimbursement request for all HOME-assisted projects are inspected on site by an internal construction inspector for project compliance with HOME regulations. There were on-site inspections of the affordable rental housing assisted under the program to determine compliance with applicable regulations. All of the inspections determined the work completed was approved and in compliance with the applicable regulations.

For rental housing projects administered through the CHDO program, all housing projects are inspected and approved through the Real Estate Development Department before any payments are made to the CHDO. The Nonprofit Housing Center Department requests inspections through the Real Estate Development Department to be conducted during the construction/rehab of each project as well a final inspection after the construction/rehab work has been completed. The CHDO Analysts also attends the inspections. HCD's Compliance Department is responsible for the inspections during the affordability period as it relates to rental projects.

All units included in the TBRA program have to pass Housing Quality Standards before a tenant can move into the unit. Inspections on these units are completed annually. In FY2018, there were 72 units inspected. All inspections were completed with no issues reported.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

The City of Memphis in compliance with the Federal regulations published as the Final Rule on September 16,1996, for the HOME Investment Partnerships Act at Title II of the Cranston-Gonzalez National Affordable Housing Act, as amended, (42 U.S.C. 12701 et seq.) maintains affirmative marketing procedures and requirements for rental and homebuyer projects containing 5 or more HOME-assisted units. Persons or organizations that enter into contractual agreement with the City to develop projects consisting of 5 or more HOME-assisted units will take steps to provide information and otherwise attract eligible persons in the housing market area to available housing without regard to race, color, national origin, sex, religion, familial status or disability. (The affirmative marketing procedures do not apply to families with Section 8 tenant-based rental housing assistance or families with tenant-based rental assistance provided with HOME funds.) The affirmative marketing requirements and procedures require at minimum but are not limited to the following:

4. Developers of eligible HOME-assisted projects must adopt methods for informing the public, owners, and potential tenants about Federal Fair Housing Laws and the City's Affirmative Marketing Policy (e.g., the use of the Equal Housing Opportunity logotype or slogan in press releases and solicitations for owners, written communication to fair housing and other groups, and use of the City of Memphis Fair Housing Brochure).
5. Developers of eligible HOME-assisted projects must use the Equal Housing Opportunity logotype or slogan in any advertisement purchased from commercial media.
6. Developers of eligible HOME-assisted projects must display the Fair Housing Poster in view of any potential tenant, owner and the public.
7. To the extent practicable, the developer of eligible HOME-assisted units must use community contacts for marketing such units and reach out to inform and solicit applications from persons who would not likely apply without special outreach (e.g., neighborhood associations, community development corporations, places of worship, employment centers, fair housing groups, or housing counseling agencies).
8. Developers of eligible HOME-assisted units will maintain records that describe the actions taken to affirmatively market units and in such form to assess the results of these actions.
9. As a part of the City of Memphis HOME Program requirements, the City will monitor the compliance with these affirmative marketing procedures and requirements. The City will seek expeditious correction of any infractions and make referrals to proper enforcement agencies as appropriate and applicable.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

In PY17, 85,455.97 was expended for two projects, tenant based rental assistance for Case Management and Catholic Charities.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

During the 2017 program year, HCD took the following actions to foster and maintain affordable housing:

- Provided Down Payment Assistance to homeowners
- Support the activities of Community Housing Development Organizations and Community Development Organizations to acquire, rehabilitate, or construct affordable housing
- Support the Memphis Fair Housing Center on their investigations, education, and outreach
- Support activities aimed at reducing blight
- Support the Memphis Housing Authority's efforts to revitalize public housing and neighborhoods through the Choice Neighborhood Implementation Grant for South City

- Support the development of affordable rental housing through the low income housing tax credit program
- Support tenant based rental assistance programs for populations with special needs
- Identified a pipeline of affordable housing projects for funding consideration through HCD's competitive grant process and other strategic development opportunities
- Furthered the work to develop a Housing Trust Fund

CR-55 - HOPWA 91.520(e)

Identify the number of individuals assisted and the types of assistance provided

Table for report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

Number of Households Served Through:	One-year Goal	Actual
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	240	278
Tenant-based rental assistance	140	189
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	17	19
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	26	50

Table 13 – HOPWA Number of Households Served

Narrative

The City of Memphis MSA consists of Shelby, Tipton, and Fayette Counties in Tennessee, Crittenden County in Arkansas, and DeSoto, Marshall, Tate, and Tunica Counties in Mississippi. The City of Memphis allocated approximately \$3,438,856.61 of its approximate 3.5 million FY2018 HOPWA award to four project sponsors, Friends for Life Corporation (FFL), Hope House Day Care Center, Meritan, Inc., and Case Management, Inc. \$425,860.00 in pre-2015 was allocated as well. All project sponsors addressed client needs by providing Tenant-Based Rental Assistance (TBRA); short-term housing assistance through STRMU assistance; short-term supportive housing or transitional housing; permanent supportive housing; and supportive service.

TBRA was administered by Friends For Life Corporation and Hope House Day Care. HOPWA TBRA served 121 households with HIV/AIDS, a 8% increase above the prior year.

The contract for Hope House focused on helping clients move from unsafe, substandard neighborhoods to safe areas of the City and over the period of one (1) year of the rental assistance allowed the person to progress to a point where they could afford their own housing. A number of program staff with experience working with HIV/AIDS populations also collaborated with the local Ryan White Grantee. Program staff also attended a number of approved conferences and seminars for technical assistance in

order to improve and provide better program delivery.

The need for STRMU activity was fulfilled by a 2nd contract with Friends For Life Corporation. FFL served 278 households. This report year, the STRMU contract was almost fully expended and served an additional 11 households over the prior report year.

Under the contract with Case Management, Inc. which operated a short-term supportive housing facility, Peabody House, they served 51 eligible persons. Peabody House continued to benefit from a full-time Case Manager position. Case management was able to maintain better housing and service planning, giving residents more access to services and programs to help them in their transition. A number of program staff with experience working with HIV/AIDS populations also collaborated with the local Ryan White Grantee. Program staff also attended a number of approved conferences and seminars for technical assistance in order to improve and provide better program delivery.

The Permanent Housing Facilities were funded through Friends For Life. The funds were used for Aloysius Commons. Aloysius Commons provides 16 one-bedroom units and 1 two-bedroom unit for consumers and family members. The facility requires consumers to pay 30% of their income for rent. The permanent housing facilities served 17 households made up of 19 persons. Since the facility is a permanent supportive housing facility for homeless with HIV/AIDS, residents may stay as long as they meet residency guidelines. Participants must be homeless upon entry and need the level of intensive services provided by Friends for Life. The stability provided by Aloysius Commons helps to empower participants to progress from being homeless and jobless to securing full-time employment and maintaining stable housing in their community. Aloysius Commons also functions as a Shelter Plus facility and a case manager provides case management services to the residents. Residents have access to the numerous other supportive services offered by Friends For Life including the Wellness University and Positive Living Center.

Meritan provided a homemaker program and met its goal of serving 65 households. During the report year, Meritan continued to operate a satellite office located in DeSoto County, MS. A number of program staff with experience working with HIV/AIDS populations also collaborated with the local Ryan White Grantee.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	MEMPHIS
Organizational DUNS Number	051386258
EIN/TIN Number	626000361
Identify the Field Office	KNOXVILLE
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Memphis/Shelby County CoC

ESG Contact Name

Prefix	Ms
First Name	Kimberly
Middle Name	0
Last Name	Mitchell
Suffix	0
Title	Administrator, Homeless and Special Needs

ESG Contact Address

Street Address 1	170 North Main Street
Street Address 2	0
City	Memphis
State	TN
ZIP Code	38103
Phone Number	9016367374
Extension	0
Fax Number	0
Email Address	Kimberly.Mitchell@memphistn.gov

ESG Secondary Contact

Prefix	Mr
First Name	HARRY
Last Name	GREEN
Suffix	Sr
Title	Accounting Administator
Phone Number	9016367369
Extension	0
Email Address	harry.green@memphistn.gov

2. Reporting Period—All Recipients Complete

Program Year Start Date	07/01/2017
Program Year End Date	06/30/2018

3a. Subrecipient Form – Complete one form for each subrecipient

Sub-recipient or Contractor Name Hospitality Hub of Memphis
City Memphis
State TN
Zip Code 38118
DUNS Number 958247467
Is sub-recipient a victim services provider No
Sub-recipient Organization Type Other Nonprofit Organization
ESG Sub-grant or Contract Award Amount \$43,000.00

Sub-recipient or Contractor Name Catholic Charities of West TN
City Memphis
State TN
Zip Code 38104
DUNS Number 41412375
Is sub-recipient a victim services provider No
Sub-recipient Organization Type Other Nonprofit Organization
ESG Sub-grant or contract Award Amount \$60,000.00

Sub-recipient or Contractor Name MIFA
City Memphis
State TN
Zip Code 38126
DUNS Number 73550238
Is sub-recipient a victim services provider No
Sub-recipient Organization Type Other Non-profit Organization
ESG Sub-grant or Contract Award Amount \$270,000.00

Sub-recipient or Contractor Name Family Promise of Memphis
City Memphis
State TN
Zip Code 38112
DUNS Number
Is sub-recipient a victim services provider No
Sub-recipient Organization Type Other Non-profit Organization
ESG Sub-grant or Contract Award Amount \$44,100.00

Sub-recipient or Contractor Name Shield, Inc.
City MEMPHIS
State TN
Zip Code 38112
DUNS Number
Is sub-recipient a victim services provider No
Sub-recipient Organization Type Other Nonprofit Organization
ESG Sub-grant or Contract Award Amount \$70,000.00

Sub-recipient or Contractor Name	Agape Child & Family Services
City	Memphis
State	TN
Zip Code	38131
DUNS Number	
Is sub-recipient a victim services provider	No
Sub-recipient Organization Type	Other Nonprofit Organization
ESG Sub-grant or Contract Award Amount	\$120,000.00

Sub-recipient or Contractor Name	YWCA of Greater Memphis
City	Memphis
State	TN
Zip Code	38111
DUNS Number	73533499
Is sub-recipient a victim services provider	Yes
Sub-recipient Organization Type	Other Nonprofit Organization
ESG Sub-grant or Contract Award Amount	\$35,000.00

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	2
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	2

Table 16 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	46
Children	51
Don't Know/Refused/Other	0
Missing Information	0
Total	97

Table 17 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	173
Children	297
Don't Know/Refused/Other	0
Missing Information	0
Total	470

Table 18 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	1,305
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	1,305

Table 19 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	1,527
Children	348
Don't Know/Refused/Other	0
Missing Information	0
Total	1,875

Table 20 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	1,005
Female	771
Transgender	2
Don't Know/Refused/Other	95
Missing Information	2
Total	1,875

Table 21 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	352
18-24	235
25 and over	1,274
Don't Know/Refused/Other	0
Missing Information	14
Total	1,875

Table 22 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans	12	1	2	9
Victims of Domestic Violence	348	0	6	222
Elderly	8	0	0	8
HIV/AIDS	6	0	2	4
Chronically Homeless	5	0	5	0
Persons with Disabilities:				
Severely Mentally Ill	11	0	4	7
Chronic Substance Abuse	3	0	1	2
Other Disability	12	0	0	12
Total (Unduplicated if possible)	285	1	20	264

Table 23 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	39,420
Total Number of bed-nights provided	35,405
Capacity Utilization	89.81%

Table 24 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

The Memphis and Shelby County Homeless Consortium adopted a set of performance measures and performance targets in 2012 and has revised them each year. The measures are directly related to the requirements of the HEARTH Act, as well as those identified locally such as occupancy and cost effectiveness. The measures assess performance in emergency shelter, transitional housing, permanent supportive housing, and rapid re-housing. The performance benchmarks are included in the contracts between the City of Memphis and the subrecipients.

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2015	2016	2017
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	18,537
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	95,850
Subtotal Homelessness Prevention	0	0	114,387

Table 25 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2015	2016	2017
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	368,299
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	0	0	368,299

Table 26 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2015	2016	2017
Essential Services	0	0	211,575
Operations	0	0	0
Renovation	0	0	0

Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	0	0	211,575

Table 27 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2015	2016	2017
Street Outreach	0	0	5,987
HMIS	0	0	0
Administration	24,018	42,145	62,285

Table 28 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2015	2016	2017
	24,018	42,145	762,533

Table 29 - Total ESG Funds Expended

11f. Match Source

	2015	2016	2017
Other Non-ESG HUD Funds	0	0	196,579
Other Federal Funds	0	0	111,689
State Government	0	0	51,343
Local Government	0	0	0
Private Funds	0	0	98,372
Other	0	0	11,560
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	0	0	469,543

Table 30 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2015	2016	2017
	24,018	42,145	1,232,076

Table 31 - Total Amount of Funds Expended on ESG Activities

**HOUSING & COMMUNITY DEVELOPMENT
EMERGENCY SHELTER GRANT
ANNUAL PERFORMANCE REPORT
7/1/17-6/30/18**

PROJECT ID	PROJECT NAME	EXPENDED THIS PERIOD	REMAINING ENCUMBRANCE AT JUNE 30 TH	BUDGETED AMOUNT
	ESG			
7	HESG SHELTER	211,575.58	142,496.92	354,072.50
7	STREET OUTREACH	95,850.34		95,850.34
7	HESG RAPID RE-HOUSING	368,299.02	45,426.00	413,725.02
	SUB-TOTAL	675,724.94	187,922.92	863,647.86
CD90021	ESG			
7	HESG HOMELESS PREVENTION	18,537.09		18,537.09
2	HMIS	5,987.50		5,987.50
7	ESG ADMINISTRATION	128,449.35		128,449.35
	SUB-TOTAL	152,973.94	0.00	152,973.94
GRAND TOTALS		828,698.88	187,922.92	1,016,621.80

NOTE: ESG Admin balances drawn for FY14, FY15, and FY17 in FY18: \$12,018.30; \$12,000; and \$42,145.43 respectively

**HOUSING & COMMUNITY DEVELOPMENT
HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS
ANNUAL PERFORMANCE REPORT
7/1/17-6/30/18**

PROJECT ID	PROJECT NAME	EXPENDED THIS PERIOD	REMAINING ENCUMBRANCE AT JUNE 30 TH	BUDGETED AMOUNT
CD90021	HOPWA			
79	HOPE HOUSE TBRA	153,723.06	142,489.60	296,212.66
3	HOPE HOUSE TBRA (Hsg Svcs)	628,484.87		628,484.87
3 4 7 9	HOPE HOUSE (SS)	262,460.10		262,460.10
3 7	HOPE HOUSE (AD)	87,231.01		87,231.01
3 7	HOPE HOUSE (PHP)	14,991.50		14,991.50
3	HOPE HOUSE (OP)	135,387.70		135,387.70
79	FRIENDS FOR LIFE (PHP)	3,425.00		3,425.00
79	FRIENDS FOR LIFE STRMU (SS)	205,182.07	47,699.36	252,881.43
79	FRIENDS FOR LIFE (STRMU)	439,866.98	162,869.52	602,736.50
79	FRIENDS FOR LIFE TBRA (SS)	301,499.58	67,455.22	368,954.80
79	FRIENDS FOR LIFE TBRA (PH) FAC BASED	419,207.13		419,207.13
3	FRIENDS FOR LIFE TBRA (Hsg Svcs)	258,232.48		258,232.48
7	CASE MANAGEMENT (HS SUB)			0.00
9	CASE MANAGEMENT (PH) FAC BASED	291,744.40		291,744.40
79	CASE MANAGEMENT (SS)	10,525.00		10,525.00
79	CASE MANAGEMENT (AD)	68,499.96		68,499.96
79	MERITAN (ADM)	8,226.30		8,226.30
79	MERITAN (SS)	117,518.19	188,738.28	306,256.47
7	MERITAN HOPWA			0.00
7	URBAN STREET MIN TBRA (SS)			0.00
7	URBAN FAMILY MINISTRIES TBRA			0.00
7	FRIENDS FOR LIFE (HSG SUB) SS	32,864.86		32,864.86
7	FRIENDS FOR LIFE (HSG SUB)	94,357.04		94,357.04
7	FRIENDS FOR LIFE (AD)	152,608.77		152,608.77
7	FRIENDS FOR LIFE TBRA	108,909.40		108,909.40
38	HOPWA PROGRAM ADMINISTRATION	29,918.27		29,918.27
TOTALS		3,824,863.67	609,251.98	4,434,115.65

**HOUSING AND COMMUNITY DEVELOPMENT
HOME PROGRAM
ANNUAL PERFORMANCE REPORT
7/01/17 - 6/30/18**

PROJECT ID	PROJECT NAME	EXPENDED THIS PERIOD (ICE AT JUNE 30TH)		BUDGETED AMOUNT
N/A	HOME PROGRAM 06			
15	HOME ADMIN	124,953.63		124,953.63
	SUB-TOTAL	124,953.63	-	124,953.63
12518	HOME PROGRAM 09			
45	TARGETED MULTI/FAMILY HSG PROJECT	330,292.61		330,292.61
	SUB-TOTAL	330,292.61	-	330,292.61
12632	HOME PROGRAM 13			
16	FRAYSER ACQ PROJECT		103,431.17	103,431.17
16	MULTI/FAMILY HSG PROJECTS			0.00
30	NORTH MEMPHIS CDC ADMIN	4,479.40		4,479.40
	SUB-TOTAL	4,479.40	103,431.17	107,910.57
12518	HOME PROGRAM 11			
4	TBRA	13,354.00		13,354.00
	SUB-TOTAL	13,354.00	-	13,354.00
12568	HOME PROGRAM 12			
15	TBRA - GRACE HOUSE	2,578.48		2,578.48
34	NORTH MEMPHIS, CDC PROJECT	30,450.00		30,450.00
	SUB-TOTAL	33,028.48	-	33,028.48
12739	HOME PROGRAM 14			
5	HOME MATCH	25,000.00		25,000.00
29	CHDO ADMIN	21,082.16		21,082.16
30	HOME ADMIN	92,251.46		92,251.46
15	TBRA - CASE MANAGEMENT	13,735.00	328,431.00	342,166.00
	SUB-TOTAL	152,068.62	328,431.00	480,499.62
12796	HOME PROGRAM 15			
5	HOME MATCH/ GRACE PLACE	198,002.50		198,002.50
10	NHO MANAGEMENT, CDC	3,728.95		3,728.95
10	FRAYSER CDC PROJECT	28,163.00		28,163.00
25	NHO MANAGEMENT, CDC ADMIN	39,732.94		39,732.94
25	ORANGE MOUND, CDC ADMIN	33,073.67		33,073.67
	SUB-TOTAL	302,701.06	-	302,701.06
12844	HOME PROGRAM 16			
23	HOME ADMIN	-33,711.80		-33,711.80
10	MULTI FAMLY HSG DEV			0.00
8	NORTH MEMPHIS CDC PROJECT	202,877.96		202,877.96
8	FRAYSER CDC PROJECT	119,840.00		119,840.00
8	NHO MANAGEMENT, CDC PROJECT	134,693.55	193,441.75	328,135.30
8	NHO MANAGEMENT, CDC ADMIN	31,060.00		31,060.00
8	ORANGE MOUND, CDC PROJECT	108,972.44		108,972.44
9	TBRA - CATHOLIC CHARITIES	62,457.90	345,943.86	408,401.76
9	TBRA - CAAP	84,196.23		84,196.23
	SUB-TOTAL	710,386.28	539,385.61	1,249,771.89
12911	HOME PROGRAM 17			
20	HOME ADMIN	255,402.60		255,402.60
3	CASE MANAGEMENT TBRA	46,944.14		46,944.14
8	NORTH MEMPHIS CDC PROJECT			0.00
8	FRAYSER CDC PROJECT	217,421.62	81,825.15	299,246.77
8	FRAYSER CDC ADMIN	32,923.66		32,923.66
35	DOWN PAYMENT ASSISTANCE	112,750.00		112,750.00
	SUB-TOTAL	665,442.02	81,825.15	747,267.17
GRAND TOTALS		2,336,706.10	1,053,072.93	3,389,779.03

NOTE:

**HOUSING AND COMMUNITY DEVELOPMENT
COMMUNITY DEVELOPMENT BLOCK GRANT
ANNUAL PERFORMANCE REPORT
7/1/17-6/30/18**

PROJECT ID	PROJECT NAME	EXPENDED THIS PERIOD	REMAINING ENCUMBRANCE AT JUNE 30 TH	BUDGETED AMOUNT
CD90001 DIRECTOR'S OFFICE PROGRAM DEL				
26 29	FY18/PY17 PROGRAM DELIVERY	342,641.41	6,500.00	349,141.41
SUB-TOTAL		342,641.41	6,500.00	349,141.41
CD90002 ACCOUNTING OFFICE PROGRAM DEL				
27 30	FY18/PY17 PROGRAM DELIVERY	354,067.33		354,067.33
SUB-TOTAL		354,067.33	0.00	354,067.33
CD90008 INFORMATION SERVICES PROGRAM DEL				
30	FY18/PY17 PROGRAM DELIVERY	37,742.79		37,742.79
SUB-TOTAL		37,742.79	0.00	37,742.79
CD90004 MONITORING AND COMPLIANCE PD				
28	FY18/PY17 PROGRAM DELIVERY	603,922.74	50,000.00	653,922.74
18	PROPERTY MAINTENANCE			0.00
SUB-TOTAL		603,922.74	50,000.00	653,922.74
CD90005 LEGAL				
29 32	FY18/PY17 PROGRAM DELIVERY	66,895.08		66,895.08
SUB-TOTAL		66,895.08	0.00	66,895.08
CD90011 COMMUNITY AND CIVIC ENGAGEMENT				
17	BOW & AERO MANAGEMENT	9,124.98		9,124.98
17	DREAM WORKS II	50,382.50		50,382.50
31 35	FY18/PY17 PROGRAM DELIVERY	324,249.53	42,124.00	366,373.53
SUB-TOTAL		383,757.01	42,124.00	425,881.01
CD90014 REAL ESTATE DEVELOPMENT				
42	AGING IN PLACE PARTNERSHIP	249,999.75		249,999.75
28	EXCHANGE BLDG LOAN GUARANTY	198,861.25		198,861.25
32 36	FY18/PY17 PROGRAM DELIVERY	417,882.16	73,937.50	491,819.66
SUB-TOTAL		866,743.16	73,937.50	940,680.66
CD90104 URBAN PPDD STUDIO				
33 37	FY18/PY17 PROGRAM DELIVERY	8,791.44		8,791.44
SUB-TOTAL		8,791.44	0.00	8,791.44
CD90019 FINANCE				
12	SUMMER ENRICHMENT/DREAM MEMPHIS	101,477.77	49,899.50	151,377.27
34 38	FY18/PY17 PROGRAM DELIVERY	254,556.05		254,556.05
SUB-TOTAL		356,033.82	49,899.50	405,933.32
CD90021 SPECIAL NEEDS/HOMELESS				
1	FRIENDS FOR LIFE, CORP	27,763.97		27,763.97
1	OHC - Midtown Community Group	3,434.64		3,434.64
35 39	FY18/PY17 PROGRAM DELIVERY	225,162.92		225,162.92
1	COURT APPOINTED SPECIAL ADVOCATES	33,333.28		33,333.28
24 27	FAIR HOUSING ENFORCEMENT	17,433.36		17,433.36

**HOUSING AND COMMUNITY DEVELOPMENT
COMMUNITY DEVELOPMENT BLOCK GRANT
ANNUAL PERFORMANCE REPORT
7/1/17-6/30/18**

PROJECT		EXPENDED THIS	REMAINING	BUDGETED
ID	PROJECT NAME	PERIOD	ENCUMBRANCE AT JUNE 30 TH	AMOUNT
1	MEMPHIS CHILD ADVOCACY CTR	20,837.33		20,837.33
1	SHIELD INC. TRANSITIONING FROM HOMELESS	11,024.87		11,024.87
1	HOPE HOUSE STRENGTHN FFF	31,571.69		31,571.69
1	LOWENSTIEN HOUSE	34,068.14		34,068.14
1	SYNERGY TREATMENT CTR	22,916.63		22,916.63
1	CASALUZ INC	10,416.65		10,416.65
4	MIFA EMERGENCY SHELTER PLACEMENT PRG	115,149.57	4,850.43	120,000.00
13 15	MEMPHIS AREA LEGAL FAIR HOUSING CTR	46,374.41		46,374.41
1 45 3	MEMPHIS FOOD BANK	37,054.63		37,054.63
6 8	MEMPHIS CTR FOR INDEPENDENT LIVING	19,014.76	3,728.89	22,743.65
1	MERITAN (SENIOR SERVICES)	31,249.93		31,249.93
16 19 22	COMMUNITY ALLIANCE FOR THE HOMLESS	158,821.60	9,483.66	168,305.26
39 43	HOSPITALITY HUB	1,360.00		1,360.00
47 6	MIFA ARMY HRC	42,184.89		42,184.89
6 34 46	MIFA HOMELESS HOTLINE	149,678.64	35,346.82	185,025.46
1	THE EXCHANGE CLUB/ADOLECENT DOM VIO	31,402.26		31,402.26
2 15	HSG SVCS FOR TBRA	53,133.78		53,133.78
1	YWCA - IMMIGRANT VICTIM ACCESS TO JUST	6,249.75		6,249.75
1	YWCA - EMPLOYMENT TRAINING	1,915.87	10,584.13	12,500.00
SUB-TOTAL		1,131,553.57	63,993.93	1,195,547.50
CD90028 PORTFOLIO MANAGEMENT				
11	SECTION 108/UNIVERSITY PLACE	329,056.25		329,056.25
11	SECTION 108/UNION- MCLEAN MULTI USE PROJ	3,014,000.00		3,014,000.00
36 40	FY18/PY17 PROGRAM DELIVERY	304,323.83		304,323.83
SUB-TOTAL		3,647,380.08	0.00	3,647,380.08
CD90030 PLANNING AND GRANTS				
17	NEIGHBORHOOD PLANS	63,000.00		63,000.00
17 20 23	INTERN CONTRACTS	102,992.84		102,992.84
18 21	PLANNING AND MAT. DEVELOPMENT	17,499.36	47,440.64	64,940.00
37 41	FY18/PY17 PROGRAM DELIVERY	131,728.02		131,728.02
SUB-TOTAL		315,220.22	47,440.64	362,660.86
CD90000 GENERAL ADMINISTRATION				
25	CDBG ADMINISTRATION	1,103,827.18		1,103,827.18
42	NON PROFIT HSG PD	55,711.18		55,711.18
SUB-TOTAL		1,159,538.36	0.00	1,159,538.36
GRAND TOTALS		9,274,287.01	333,895.57	9,608,182.58

CITY OF MEMPHIS, DIVISION OF HOUSING AND COMMUNITY DEVELOPMENT
 LOAN STATUS REPORT AS OF
 6/30/2018

CDBG FUNDED ACTIVITIES

CDBG SINGLE FAMILY:	BALANCE	LOAN COUNT
LOANS:		
Owner/Investor Rehab Loans	5,510,795.68	287
DPA Loans	596,193.95	271
GRANTS/DEFERRED PAYMENT LOANS: ***		
DPA Grants	451,310.84	98
Rebuild Deferred Payment Loans	0.00	0
Deferred Payment Loans	<u>12,134.32</u>	<u>2</u>
TOTAL CDBG SINGLE FAMILY:	6,570,434.79	658

CDBG MULTI-FAMILY :

Multi-Family Rehab Loans	Tillman Cove	0.00	
	Howell Gardens	591,478.32	
	Greenlaw Apts.	97,479.42	
	Klondyke Gardens	38,641.68	
	Oak Ridge Apts.	200,049.80	
	Burgess Manor	66,153.91	
	Lemon, P. & A. &M.	21,943.60	
	Crockett Apts.	0.00	
	Padawer Bros. Proprs.	57,864.81	
	Springcreek	2,500,000.00	
	Weaver Fields	131,041.20	
	Richmond	3,304,542.50	
	Springdale	500,000.00	
	Chicago Park Place	297,797.35	
	Chicago Park Place LP	365,446.00	
	J.M. Exum Towers	<u>77,134.00</u>	
TOTAL CDBG MULTI FAMILY:		8,249,572.59	14

CITY OF MEMPHIS, DIVISION OF HOUSING AND COMMUNITY DEVELOPMENT
 6/30/2017

SECTION 108 LOANS:

1st Parking Place	3,000,000.00
Peabody Place "E"	6,203,777.53
Court Square	8,500,000.00
University Place	<u>3,951,951.44</u>

TOTAL SECTION 108 LOANS: 21,655,728.97 4

DOWNTOWN HOUSING:

Commerce Title	<u>3,000,000.00</u>
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TOTAL DOWNTOWN HOUSING: 3,000,000.00 1

ECONOMIC DEVELOPMENT:

1st Parking Place #2	700,000.00
Peabody Place/CDBG	2,750,000.00
Peabody Place/UDAG	14,950,000.00
Electronic Concepts	7,700.74
	<u>18,407,700.74</u>

TOTAL ECONOMIC DEVELOPMENT: 18,407,700.74 4

TOTAL CDBG LOANS/GRANTS 57,883,437.09 **681**

HOME FUNDED ACTIVITIES

HOME SINGLE FAMILY:

LOANS:		
Owner Rehab	38,438.43	5
GRANTS/DEFERRED PAYMENT LOANS: ***		
Reconstruction	1,705,086.48	98
Deferred Payment/HOME	<u>1,008,590.29</u>	<u>44</u>
TOTAL HOME SINGLE FAMILY:	2,752,115.20	147

HOME MULTI-FAMILY :

Multi-Family Rehab		
National Church Residences	472,625.00	
Harmony Woods	1,035,000.00	
Parkway Commons	2,171,888.57	
Oasis/Wellington	<u>240,682.16</u>	
TOTAL HOME MULTI FAMILY LOANS:	3,920,195.73	4

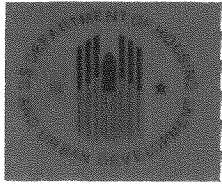
TOTAL HOME LOANS/GRANTS 6,672,310.93 **151**

*** CDBG and HOME Grants and Deferred Payment Loans are "Conditional Payback Loans"
 The Grants and Deferred Payment Loans are all secured by a Deed of Trust.
 If the property is sold or refinanced prior to the expiration of the affordability period, the pro rata share of the debt must be paid back. Program income is collected on each of these two categories annually.
 The Principal Balance and Loan Count of these two categories are listed to account for the total funds outstanding and are not meant to represent totally collectible items.

GREAT AMERICAN STEAMBOAT

Float Loan	0.00
CDBG Reprogrammed	0.00
Phase 3	0.00 Non-Federal

TOTAL 0.00



Office of Community Planning and Development
 U.S. Department of Housing and Urban Development
 Integrated Disbursement and Information System
 PR26 - CDBG Financial Summary Report
 Program Year 2017
 MEMPHIS, TN

DATE: 09-06-18
 TIME: 18:41
 PAGE: 1

PART I: SUMMARY OF CDBG RESOURCES

01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	6,579,795.21
02 ENTITLEMENT GRANT	6,005,781.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	1,465,000.00
05 CURRENT YEAR PROGRAM INCOME	485,425.85
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	916,666.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	15,452,668.06

PART II: SUMMARY OF CDBG EXPENDITURES

09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	6,048,428.64
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	6,048,428.64
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	1,371,099.99
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	329,056.25
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	7,748,584.88
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	7,704,083.18

PART III: LOW/MOD BENEFIT THIS REPORTING PERIOD

17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	0.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	4,479,936.01
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	4,479,936.01
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	74.07%

LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: 2015 PY: 2016 PY: 2017
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	13,470,795.07
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	11,902,302.44
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	88.36%

PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

27 DISBURSED IN IDIS FOR PUBLIC SERVICES	980,860.78
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	0.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	980,860.78
32 ENTITLEMENT GRANT	6,005,781.00
33 PRIOR YEAR PROGRAM INCOME	936,531.84
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	6,942,312.84
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	14.13%

PART V: PLANNING AND ADMINISTRATION (PA) CAP

37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	1,371,099.99
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	1,371,099.99
42 ENTITLEMENT GRANT	6,005,781.00

43 CURRENT YEAR PROGRAM INCOME	1,402,091.85
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	7,407,872.85
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	18.51%

LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

Report returned no data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

Report returned no data.

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	voucher	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	18	13554	6180498	Property Maintenance PY2015/FY2016	02	LMA	\$30,960.00
					02	Matrix Code	\$30,960.00
2015	6	13608	6180494	MIFA's Emergency Shelter Placement Program	03T	LMC	\$8,724.48
2016	46	13691	6107228	MIFA Homeless Hotline Call Center	03T	LMC	\$9,540.99
2016	46	13691	6107756	MIFA Homeless Hotline Call Center	03T	LMC	\$20,231.92
2016	46	13691	6156070	MIFA Homeless Hotline Call Center	03T	LMC	\$17,092.64
2016	47	13692	6107756	MIFA Emergency Shelter Placement Program	03T	LMC	\$14,792.79
2016	47	13692	6156070	MIFA Emergency Shelter Placement Program	03T	LMC	\$18,514.13
2016	47	13692	6156099	MIFA Emergency Shelter Placement Program	03T	LMC	\$8,877.97
					03T	Matrix Code	\$97,774.92
2017	30	13836	6107080	FY18.PY17 HSN Public Facilities PD	03Z	LMC	\$4,489.69
2017	30	13836	6107101	FY18.PY17 HSN Public Facilities PD	03Z	LMC	\$24,909.90
2017	30	13836	6107109	FY18.PY17 HSN Public Facilities PD	03Z	LMC	\$19,187.26
2017	30	13836	6107167	FY18.PY17 HSN Public Facilities PD	03Z	LMC	\$15,398.27
2017	30	13836	6177347	FY18.PY17 HSN Public Facilities PD	03Z	LMC	\$13,488.20
					03Z	Matrix Code	\$77,473.32
2015	1	13560	6180494	Helpcare Homemaker Shared Cost Homemaker Program	05A	LMC	\$1,939.23
					05A	Matrix Code	\$1,939.23
2016	6	13740	6107744	Memphis Center for Independent Living	05B	LMC	\$2,053.40
2016	6	13740	6107756	Memphis Center for Independent Living	05B	LMC	\$1,427.31
2016	6	13740	6156070	Memphis Center for Independent Living	05B	LMC	\$1,387.22
					05B	Matrix Code	\$4,867.93
2017	1	13853	6156549	CasaLuz Inc.	05C	LMC	\$2,083.33
2017	1	13853	6166091	CasaLuz Inc.	05C	LMC	\$6,249.99
2017	1	13853	6166925	CasaLuz Inc.	05C	LMC	\$2,083.33
					05C	Matrix Code	\$10,416.65
2015	17	13720	6107228	Dream Works II LeMoyne Owen Internship	05D	LMCSV	\$26,960.00
2015	17	13720	6131588	Dream Works II LeMoyne Owen Internship	05D	LMCSV	\$6,252.50
					05D	Matrix Code	\$33,212.50
2017	1	13810	6109050	Lowenstein House- Psychiatric Rehabilitation Program	05F	LMC	\$7,333.03
2017	1	13810	6131588	Lowenstein House- Psychiatric Rehabilitation Program	05F	LMC	\$3,710.92
2017	1	13810	6156549	Lowenstein House- Psychiatric Rehabilitation Program	05F	LMC	\$3,578.50
2017	1	13810	6165405	Lowenstein House- Psychiatric Rehabilitation Program	05F	LMC	\$3,578.49
2017	1	13810	6166091	Lowenstein House- Psychiatric Rehabilitation Program	05F	LMC	\$3,544.23
2017	1	13810	6166925	Lowenstein House- Psychiatric Rehabilitation Program	05F	LMC	\$3,254.83
2017	1	13850	6131588	Synergy Treatment Center	05F	LMC	\$12,499.98
2017	1	13850	6156549	Synergy Treatment Center	05F	LMC	\$2,083.33
2017	1	13850	6165405	Synergy Treatment Center	05F	LMC	\$2,083.33
2017	1	13850	6166091	Synergy Treatment Center	05F	LMC	\$2,083.33
2017	1	13850	6166925	Synergy Treatment Center	05F	LMC	\$2,083.33
					05F	Matrix Code	\$45,833.30
2016	1	13635	6156070	YWCA- Immigrant Victim's Access to Justice	05G	LMC	\$4,326.75
2016	1	13635	6156099	YWCA- Immigrant Victim's Access to Justice	05G	LMC	\$1,923.00
2016	1	13662	6107744	The Exchange Club Family Center - Women and Children's	05G	LMC	\$1,107.59
2016	1	13662	6156070	The Exchange Club Family Center - Women and Children's	05G	LMC	\$4,409.04

2016	1	13662	6156099	The Exchange Club Family Center - Women and Children's	05G	LMC	\$2,101.12
2017	1	13806	6109050	The Exchange Club Family Center- Women and Children's	05G	LMC	\$8,321.60
2017	1	13806	6131427	The Exchange Club Family Center- Women and Children's	05G	LMC	\$1,974.68
2017	1	13806	6131588	The Exchange Club Family Center- Women and Children's	05G	LMC	\$2,193.23
2017	1	13806	6156549	The Exchange Club Family Center- Women and Children's	05G	LMC	\$2,259.00
2017	1	13806	6165405	The Exchange Club Family Center- Women and Children's	05G	LMC	\$2,259.00
2017	1	13806	6166072	The Exchange Club Family Center- Women and Children's	05G	LMC	\$2,259.00
2017	1	13806	6166881	The Exchange Club Family Center- Women and Children's	05G	LMC	\$2,259.00
					05G	Matrix Code	\$35,393.01
2015	1	13583	6180494	Meritan- Title V/Senior Community Services Employment	05H	LMC	\$2,083.33
2015	43	13605	6180494	Hospitality Hub - Homeless Job Initiative	05H	LMCSV	\$960.00
2016	1	13666	6107756	Meritan - Title V/ Senior community Services Employment	05H	LMC	\$2,083.28
2016	1	13666	6156070	Meritan - Title V/ Senior community Services Employment	05H	LMC	\$4,166.67
2016	1	13666	6156099	Meritan - Title V/ Senior community Services Employment	05H	LMC	\$2,083.33
2016	39	13667	6156070	Hospitality Hub - Homeless Job Initiative	05H	LMCSV	\$960.00
2016	39	13667	6156099	Hospitality Hub - Homeless Job Initiative	05H	LMCSV	\$400.00
2017	1	13813	6131588	YWCA- Employment Training	05H	LMC	\$870.85
2017	1	13813	6156549	YWCA- Employment Training	05H	LMC	\$174.17
2017	1	13813	6165405	YWCA- Employment Training	05H	LMC	\$348.34
2017	1	13815	6131427	Meritan, Inc- Senior Employment Program	05H	LMC	\$8,333.35
2017	1	13815	6131588	Meritan, Inc- Senior Employment Program	05H	LMC	\$4,166.60
2017	1	13815	6165405	Meritan, Inc- Senior Employment Program	05H	LMC	\$2,083.30
2017	1	13815	6166091	Meritan, Inc- Senior Employment Program	05H	LMC	\$4,166.70
2017	1	13815	6166925	Meritan, Inc- Senior Employment Program	05H	LMC	\$2,083.35
					05H	Matrix Code	\$34,963.27
2016	13	13743	6107744	Memphis Area Legal Services	05J	LMC	\$14,112.48
2016	13	13743	6156070	Memphis Area Legal Services	05J	LMC	\$9,293.61
2016	13	13743	6156099	Memphis Area Legal Services	05J	LMC	\$22,968.32
					05J	Matrix Code	\$46,374.41
2015	1	13582	6180494	Mid- South Food Bank - Food for Kids Backpack Program	05L	LMC	\$2,056.16
2016	1	13664	6107744	Mid-South Food Bank - Food for Kids Backpack Program	05L	LMC	\$70.05
2016	1	13664	6156070	Mid-South Food Bank - Food for Kids Backpack Program	05L	LMC	\$5,882.87
2016	1	13664	6156099	Mid-South Food Bank - Food for Kids Backpack Program	05L	LMC	\$1,358.39
2017	1	13809	6109050	Hope House Day Care - Child Care Program	05L	LMC	\$8,907.43
2017	1	13809	6131427	Hope House Day Care - Child Care Program	05L	LMC	\$2,071.72
2017	1	13809	6131588	Hope House Day Care - Child Care Program	05L	LMC	\$2,085.79
2017	1	13809	6156549	Hope House Day Care - Child Care Program	05L	LMC	\$2,080.24
2017	1	13809	6165405	Hope House Day Care - Child Care Program	05L	LMC	\$2,167.66
2017	1	13809	6166925	Hope House Day Care - Child Care Program	05L	LMC	\$5,241.91
					05L	Matrix Code	\$31,922.22
2015	1	13567	6107744	Friends for Life, Corp	05M	LMC	\$1,499.74
2015	1	13567	6156070	Friends for Life, Corp	05M	LMC	\$1,920.46
2015	1	13567	6156099	Friends for Life, Corp	05M	LMC	\$2,123.33
2015	1	13567	6180494	Friends for Life, Corp	05M	LMC	\$2,691.73
2015	1	13580	6180494	Hope House Day Care - Strengthening Families for the Future	05M	LMC	\$2,989.21
2016	1	13663	6107756	Hope House Day Care - Strengthening Families for the Future	05M	LMC	\$2,574.62
2016	1	13663	6156070	Hope House Day Care - Strengthening Families for the Future	05M	LMC	\$4,685.03
2016	1	13663	6156099	Hope House Day Care - Strengthening Families for the Future	05M	LMC	\$1,757.29
2017	1	13808	6109050	Friends For Life- Wellness University	05M	LMC	\$6,239.18
2017	1	13808	6131427	Friends For Life- Wellness University	05M	LMC	\$1,489.74
2017	1	13808	6131588	Friends For Life- Wellness University	05M	LMC	\$1,932.48
2017	1	13808	6156549	Friends For Life- Wellness University	05M	LMC	\$3,864.31
2017	1	13808	6165405	Friends For Life- Wellness University	05M	LMC	\$2,898.25
2017	1	13808	6166072	Friends For Life- Wellness University	05M	LMC	\$1,932.16
2017	1	13808	6166881	Friends For Life- Wellness University	05M	LMC	\$1,932.16
					05M	Matrix Code	\$40,529.69
2016	1	13661	6107744	The Exchange Club Family Center/ CASA - Volunteer Advocate	05N	LMC	\$2,083.26
2016	1	13661	6156070	The Exchange Club Family Center/ CASA - Volunteer Advocate	05N	LMC	\$4,166.68
2016	1	13661	6156099	The Exchange Club Family Center/ CASA - Volunteer Advocate	05N	LMC	\$2,083.34

2017	1	13807	6109050	Exchange Club Family Center- CASA Program	05N	LMC	\$8,333.36
2017	1	13807	6131427	Exchange Club Family Center- CASA Program	05N	LMC	\$2,083.34
2017	1	13807	6131588	Exchange Club Family Center- CASA Program	05N	LMC	\$2,083.34
2017	1	13807	6156549	Exchange Club Family Center- CASA Program	05N	LMC	\$2,500.00
2017	1	13807	6165405	Exchange Club Family Center- CASA Program	05N	LMC	\$2,500.00
2017	1	13807	6166072	Exchange Club Family Center- CASA Program	05N	LMC	\$2,500.00
2017	1	13807	6166881	Exchange Club Family Center- CASA Program	05N	LMC	\$2,500.00
2017	1	13826	6131588	Memphis Child Advocacy Center- Victim Advocacy Program	05N	LMC	\$8,334.92
2017	1	13826	6156549	Memphis Child Advocacy Center- Victim Advocacy Program	05N	LMC	\$6,251.19
2017	1	13826	6165405	Memphis Child Advocacy Center- Victim Advocacy Program	05N	LMC	\$2,083.74
2017	1	13826	6166925	Memphis Child Advocacy Center- Victim Advocacy Program	05N	LMC	\$4,167.48
					05N	Matrix Code	\$51,670.65
2015	1	13578	6180494	Lowenstein House- Psychiatric Rehabilitation Program	05O	LMC	\$1,902.01
2016	1	13665	6107228	Lowenstein House - Psychiatric Rehabilitation Program	05O	LMC	\$2,575.00
2016	1	13665	6156070	Lowenstein House - Psychiatric Rehabilitation Program	05O	LMC	\$3,918.14
2016	1	13665	6156099	Lowenstein House - Psychiatric Rehabilitation Program	05O	LMC	\$2,575.00
					05O	Matrix Code	\$10,970.15
2015	3	13606	6180494	Mid-South Food Bank- Perishable Food Recovery Program	05W	LMC	\$4,186.53
2016	45	13675	6156070	Mid-South Food Bank- Perishable Food Recovery Program	05W	LMC	\$4,743.32
2017	1	13816	6156549	Mid South Food Bank- Perishable Food Recovery Program	05W	LMC	\$14,103.71
2017	1	13816	6165405	Mid South Food Bank- Perishable Food Recovery Program	05W	LMC	\$5,018.38
2017	1	13816	6166091	Mid South Food Bank- Perishable Food Recovery Program	05W	LMC	\$3,205.63
2017	1	13816	6166925	Mid South Food Bank- Perishable Food Recovery Program	05W	LMC	\$2,351.75
					05W	Matrix Code	\$33,609.32
2014	15	13458	6107756	Case Management (CDBG)	05Z	LMCSV	\$1,337.68
2014	15	13458	6156070	Case Management (CDBG)	05Z	LMCSV	\$4,593.57
2014	15	13458	6156099	Case Management (CDBG)	05Z	LMCSV	\$2,277.07
2015	1	13585	6107744	Outreach Housing & Community Midtown Community Group	05Z	LMC	\$2,031.00
2015	1	13585	6156070	Outreach Housing & Community Midtown Community Group	05Z	LMC	\$1,403.64
2015	1	13585	6180494	Outreach Housing & Community Midtown Community Group	05Z	LMC	\$2,705.47
2015	6	13598	6141539	MIFA Homeless Hotline Call Center	05Z	LMC	\$10,159.91
2016	2	13642	6107228	Catholic Charities, Inc.	05Z	LMC	\$2,100.00
2016	2	13642	6107744	Catholic Charities, Inc.	05Z	LMC	\$2,100.00
2016	2	13642	6131588	Catholic Charities, Inc.	05Z	LMC	\$8,400.00
2016	2	13642	6156070	Catholic Charities, Inc.	05Z	LMC	\$2,100.00
2016	2	13642	6156549	Catholic Charities, Inc.	05Z	LMC	\$4,200.00
2016	2	13642	6165405	Catholic Charities, Inc.	05Z	LMC	\$4,200.00
2016	2	13642	6166072	Catholic Charities, Inc.	05Z	LMC	\$2,100.00
2016	2	13642	6166881	Catholic Charities, Inc.	05Z	LMC	\$2,100.00
2016	12	13762	6166881	Summer Enrichment Sports PY2016	05Z	LMC	\$45,959.14
2016	35	13653	6130631	HOMELESS & SPECIAL NEEDS PD FY17/PY16	05Z	LMC	\$21,668.41
2016	35	13653	6130632	HOMELESS & SPECIAL NEEDS PD FY17/PY16	05Z	LMC	\$185.84
2017	1	13814	6166091	Shield, Inc- Transitioning from Homeless	05Z	LMC	\$6,638.27
2017	1	13814	6166925	Shield, Inc- Transitioning from Homeless	05Z	LMC	\$2,194.60
2017	6	13854	6131588	Memphis Center for Independent Living	05Z	LMC	\$6,642.88
2017	6	13854	6156549	Memphis Center for Independent Living	05Z	LMC	\$1,553.61
2017	6	13854	6165405	Memphis Center for Independent Living	05Z	LMC	\$1,466.75
2017	6	13854	6166091	Memphis Center for Independent Living	05Z	LMC	\$1,494.53
2017	6	13854	6166925	Memphis Center for Independent Living	05Z	LMC	\$1,494.53
2017	12	13873	6166091	Summer Enrichment Sports PY 2017	05Z	LMC	\$55,518.63
2017	30	13835	6107080	FY18.PY17 HSN PD Public Svc	05Z	LMC	\$4,489.70
2017	30	13835	6107101	FY18.PY17 HSN PD Public Svc	05Z	LMC	\$24,909.91
2017	30	13835	6107109	FY18.PY17 HSN PD Public Svc	05Z	LMC	\$19,187.26
2017	30	13835	6107167	FY18.PY17 HSN PD Public Svc	05Z	LMC	\$15,398.27
2017	30	13835	6130498	FY18.PY17 HSN PD Public Svc	05Z	LMC	\$32,040.52
2017	30	13835	6130499	FY18.PY17 HSN PD Public Svc	05Z	LMC	\$29,809.69
2017	34	13844	6109050	MIFA Homeless Hotline	05Z	LMC	\$25,906.50
2017	34	13844	6131588	MIFA Homeless Hotline	05Z	LMC	\$7,493.67
2017	34	13844	6156549	MIFA Homeless Hotline	05Z	LMC	\$7,869.31

2017	34	13844	6165405	MIFA Homeless Hotline	05Z	LMC	\$21,226.01
2017	34	13844	6166091	MIFA Homeless Hotline	05Z	LMC	\$7,613.11
2017	34	13844	6166925	MIFA Homeless Hotline	05Z	LMC	\$5,321.42
					05Z	Matrix Code	\$397,890.90
2015	8	13600	6180494	MCIL	14A	LMH	\$5,409.52
2016	42	13705	6107756	Aging In Place	14A	LMH	\$249,999.75
					14A	Matrix Code	\$255,409.27
2016	26	13644	6130608	DIRECTOR'S OFFICE P/D FY17/PY16	14H	LMH	\$13,002.12
2016	26	13644	6130631	DIRECTOR'S OFFICE P/D FY17/PY16	14H	LMH	\$12,374.59
2016	27	13645	6130608	ACCOUNTING P/D FY17/PY16	14H	LMH	\$19,264.52
2016	27	13645	6130631	ACCOUNTING P/D FY17/PY16	14H	LMH	\$20,531.76
2016	28	13646	6130608	COMPLIANCE/MONITORING P/D FY17/PY16	14H	LMH	\$44,539.46
2016	28	13646	6130631	COMPLIANCE/MONITORING P/D FY17/PY16	14H	LMH	\$50,136.12
2016	29	13647	6130608	LEGAL DEPT. P/D FY17/PY16	14H	LMH	\$7,391.53
2016	29	13647	6130631	LEGAL DEPT. P/D FY17/PY16	14H	LMH	\$8,670.27
2016	30	13648	6130608	INFORMATION SYSTEMS P/D FY17/PY16	14H	LMH	\$2,919.20
2016	30	13648	6130631	INFORMATION SYSTEMS P/D FY17/PY16	14H	LMH	\$1,968.00
2016	31	13649	6130608	COMMUNITY DEV P/D FY17/PY16	14H	LMH	\$30,006.21
2016	31	13649	6130631	COMMUNITY DEV P/D FY17/PY16	14H	LMH	\$22,099.61
2016	32	13650	6130608	REAL ESTATE P/D FY17/PY16	14H	LMH	\$43,465.73
2016	32	13650	6130631	REAL ESTATE P/D FY17/PY16	14H	LMH	\$36,426.90
2016	33	13651	6130608	UPPDDS P/D FY17 PY16	14H	LMH	\$7,275.72
2016	33	13651	6130631	UPPDDS P/D FY17 PY16	14H	LMH	\$1,515.72
2016	34	13652	6130608	FINANCE DEPT. P/D FY17/PY16	14H	LMH	\$18,615.02
2016	34	13652	6130631	FINANCE DEPT. P/D FY17/PY16	14H	LMH	\$20,698.01
2016	36	13654	6130608	PORTFOLIO MGMT P/D FY17/PY16	14H	LMH	\$22,495.05
2016	36	13654	6130631	PORTFOLIO MGMT P/D FY17/PY16	14H	LMH	\$25,931.60
2016	37	13655	6130608	PLANNING & DEVE P/D FY17/PY16	14H	LMH	\$13,657.20
2016	37	13655	6130631	PLANNING & DEVE P/D FY17/PY16	14H	LMH	\$14,889.96
2016	38	13656	6130608	NONPROFIT HOUSING P/D FY17/PY16	14H	LMH	\$27,991.61
2016	38	13656	6130631	NONPROFIT HOUSING P/D FY17/PY16	14H	LMH	\$27,719.57
2017	23	13827	6107080	FY18.PY17 Director's Office PD	14H	LMH	\$26,122.53
2017	23	13827	6107101	FY18.PY17 Director's Office PD	14H	LMH	\$29,343.65
2017	23	13827	6107109	FY18.PY17 Director's Office PD	14H	LMH	\$37,691.20
2017	23	13827	6107167	FY18.PY17 Director's Office PD	14H	LMH	\$19,357.64
2017	23	13827	6130498	FY18.PY17 Director's Office PD	14H	LMH	\$17,574.08
2017	23	13827	6130499	FY18.PY17 Director's Office PD	14H	LMH	\$38,353.27
2017	23	13827	6177347	FY18.PY17 Director's Office PD	14H	LMH	\$148,822.33
2017	24	13828	6107080	FY18.PY17 Accounting PD	14H	LMH	\$20,498.41
2017	24	13828	6107101	FY18.PY17 Accounting PD	14H	LMH	\$24,918.17
2017	24	13828	6107109	FY18.PY17 Accounting PD	14H	LMH	\$36,909.66
2017	24	13828	6107167	FY18.PY17 Accounting PD	14H	LMH	\$23,921.77
2017	24	13828	6130498	FY18.PY17 Accounting PD	14H	LMH	\$24,155.83
2017	24	13828	6130499	FY18.PY17 Accounting PD	14H	LMH	\$39,839.02
2017	24	13828	6177347	FY18.PY17 Accounting PD	14H	LMH	\$144,028.19
2017	25	13829	6107080	FY18.PY17 Compliance/Mont. PD	14H	LMH	\$40,508.71
2017	25	13829	6107101	FY18.PY17 Compliance/Mont. PD	14H	LMH	\$42,506.04
2017	25	13829	6107109	FY18.PY17 Compliance/Mont. PD	14H	LMH	\$62,400.95
2017	25	13829	6107167	FY18.PY17 Compliance/Mont. PD	14H	LMH	\$40,365.47
2017	25	13829	6130498	FY18.PY17 Compliance/Mont. PD	14H	LMH	\$42,669.62
2017	25	13829	6130499	FY18.PY17 Compliance/Mont. PD	14H	LMH	\$41,085.39
2017	25	13829	6177347	FY18.PY17 Compliance/Mont. PD	14H	LMH	\$239,710.98
2017	26	13831	6107109	FY18.PY17 Information Sys PD	14H	LMH	\$8,470.45
2017	26	13831	6130498	FY18.PY17 Information Sys PD	14H	LMH	\$1,028.52
2017	26	13831	6177347	FY18.PY17 Information Sys PD	14H	LMH	\$23,356.62
2017	28	13774	6107228	Exchange Bldg FY18 Loan Guaranty pymt	14H	LMH	\$198,861.25
2017	28	13833	6107080	FY18.PY17 Real Estae Dev PD	14H	LMH	\$31,018.95
2017	28	13833	6107101	FY18.PY17 Real Estae Dev PD	14H	LMH	\$36,696.24
2017	28	13833	6107109	FY18.PY17 Real Estae Dev PD	14H	LMH	\$58,016.90

2017	28	13833	6107167	FY18.PY17 Real Estae Dev PD	14H	LMH	\$29,464.71
2017	28	13833	6130498	FY18.PY17 Real Estae Dev PD	14H	LMH	\$33,287.43
2017	28	13833	6130499	FY18.PY17 Real Estae Dev PD	14H	LMH	\$26,031.97
2017	28	13833	6177347	FY18.PY17 Real Estae Dev PD	14H	LMH	\$123,473.33
2017	31	13837	6107080	FY18.PY17 Portfolio Management	14H	LMH	\$21,039.38
2017	31	13837	6107101	FY18.PY17 Portfolio Management	14H	LMH	\$21,135.46
2017	31	13837	6107109	FY18.PY17 Portfolio Management	14H	LMH	\$32,268.88
2017	31	13837	6107167	FY18.PY17 Portfolio Management	14H	LMH	\$21,263.85
2017	31	13837	6130498	FY18.PY17 Portfolio Management	14H	LMH	\$22,755.72
2017	31	13837	6130499	FY18.PY17 Portfolio Management	14H	LMH	\$20,825.62
2017	31	13837	6177347	FY18.PY17 Portfolio Management	14H	LMH	\$116,608.27
2017	32	13838	6107080	FY18.PY17 Planning & Grants	14H	LMH	\$11,108.04
2017	32	13838	6107101	FY18.PY17 Planning & Grants	14H	LMH	\$11,052.18
2017	32	13838	6107109	FY18.PY17 Planning & Grants	14H	LMH	\$16,183.88
2017	32	13838	6107167	FY18.PY17 Planning & Grants	14H	LMH	\$13,093.49
2017	32	13838	6130498	FY18.PY17 Planning & Grants	14H	LMH	\$12,419.35
2017	32	13838	6130499	FY18.PY17 Planning & Grants	14H	LMH	\$10,538.67
2017	32	13838	6177347	FY18.PY17 Planning & Grants	14H	LMH	\$28,785.25
					14H	Matrix Code	\$2,563,152.80
2015	22	13599	6180494	Action Plan To End Homelessness	14J	LMH	\$20,474.16
2016	2	13693	6107744	CAAP, INC Admin	14J	LMH	\$8,326.24
2016	2	13693	6156070	CAAP, INC Admin	14J	LMH	\$6,659.22
2017	24	13830	6107080	FY18.PY17 Legal PD	14J	LMH	\$4,230.38
2017	24	13830	6107101	FY18.PY17 Legal PD	14J	LMH	\$5,448.58
2017	24	13830	6107109	FY18.PY17 Legal PD	14J	LMH	\$5,961.07
2017	24	13830	6107167	FY18.PY17 Legal PD	14J	LMH	\$3,571.32
2017	24	13830	6130498	FY18.PY17 Legal PD	14J	LMH	\$3,954.02
2017	24	13830	6130499	FY18.PY17 Legal PD	14J	LMH	\$4,919.56
2017	24	13830	6177347	FY18.PY17 Legal PD	14J	LMH	\$22,748.35
2017	27	13832	6107080	FY18.PY17 OCCE PD	14J	LMH	\$13,627.38
2017	27	13832	6107101	FY18.PY17 OCCE PD	14J	LMH	\$24,410.95
2017	27	13832	6107109	FY18.PY17 OCCE PD	14J	LMH	\$32,568.62
2017	27	13832	6107167	FY18.PY17 OCCE PD	14J	LMH	\$21,516.53
2017	27	13832	6130498	FY18.PY17 OCCE PD	14J	LMH	\$21,751.71
2017	27	13832	6130499	FY18.PY17 OCCE PD	14J	LMH	\$34,578.13
2017	27	13832	6177347	FY18.PY17 OCCE PD	14J	LMH	\$123,690.39
2017	29	13834	6107080	FY18.PY17 Finance PD	14J	LMH	\$13,074.71
2017	29	13834	6107101	FY18.PY17 Finance PD	14J	LMH	\$21,310.71
2017	29	13834	6107109	FY18.PY17 Finance PD	14J	LMH	\$28,043.59
2017	29	13834	6107167	FY18.PY17 Finance PD	14J	LMH	\$17,943.01
2017	29	13834	6130498	FY18.PY17 Finance PD	14J	LMH	\$20,182.09
2017	29	13834	6130499	FY18.PY17 Finance PD	14J	LMH	\$17,196.68
2017	29	13834	6177347	FY18.PY17 Finance PD	14J	LMH	\$97,492.23
					14J	Matrix Code	\$573,679.63
2016	20	13697	6107744	The University of Memphis	19C	LMA	\$21,500.00
2016	20	13698	6107744	Rhodes College	19C	LMA	\$9,165.96
2016	20	13698	6156070	Rhodes College	19C	LMA	\$456.88
2017	17	13780	6131588	Rhodes College	19C	LMA	\$4,000.00
2017	17	13780	6156549	Rhodes College	19C	LMA	\$11,000.00
2017	17	13781	6165405	LeMoyn-Owen College CDC	19C	LMA	\$5,770.00
2017	17	13858	6156549	The University of Memphis	19C	LMA	\$28,500.00
2017	17	13858	6166925	The University of Memphis	19C	LMA	\$21,500.00
					19C	Matrix Code	\$101,892.84
Total							\$4,479,936.01

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	voucher	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	6	13608	6180494	MIFA's Emergency Shelter Placement Program	03T	LMC	\$8,724.48

2016	46	13691	6107228	MIFA Homeless Hotline Call Center	03T	LMC	\$9,540.99	
2016	46	13691	6107756	MIFA Homeless Hotline Call Center	03T	LMC	\$20,231.92	
2016	46	13691	6156070	MIFA Homeless Hotline Call Center	03T	LMC	\$17,092.64	
2016	47	13692	6107756	MIFA Emergency Shelter Placement Program	03T	LMC	\$14,792.79	
2016	47	13692	6156070	MIFA Emergency Shelter Placement Program	03T	LMC	\$18,514.13	
2016	47	13692	6156099	MIFA Emergency Shelter Placement Program	03T	LMC	\$8,877.97	
							03T Matrix Code	\$97,774.92
2015	1	13560	6180494	Helpcare Homemaker Shared Cost Homemaker Program	05A	LMC	\$1,939.23	
							05A Matrix Code	\$1,939.23
2016	6	13740	6107744	Memphis Center for Independent Living	05B	LMC	\$2,053.40	
2016	6	13740	6107756	Memphis Center for Independent Living	05B	LMC	\$1,427.31	
2016	6	13740	6156070	Memphis Center for Independent Living	05B	LMC	\$1,387.22	
							05B Matrix Code	\$4,867.93
2017	1	13853	6156549	CasaLuz Inc.	05C	LMC	\$2,083.33	
2017	1	13853	6166091	CasaLuz Inc.	05C	LMC	\$6,249.99	
2017	1	13853	6166925	CasaLuz Inc.	05C	LMC	\$2,083.33	
							05C Matrix Code	\$10,416.65
2015	17	13720	6107228	Dream Works II LeMoyne Owen Internship	05D	LMCSV	\$26,960.00	
2015	17	13720	6131588	Dream Works II LeMoyne Owen Internship	05D	LMCSV	\$6,252.50	
							05D Matrix Code	\$33,212.50
2017	1	13810	6109050	Lowenstein House- Psychiatric Rehabilitation Program	05F	LMC	\$7,333.03	
2017	1	13810	6131588	Lowenstein House- Psychiatric Rehabilitation Program	05F	LMC	\$3,710.92	
2017	1	13810	6156549	Lowenstein House- Psychiatric Rehabilitation Program	05F	LMC	\$3,578.50	
2017	1	13810	6165405	Lowenstein House- Psychiatric Rehabilitation Program	05F	LMC	\$3,578.49	
2017	1	13810	6166091	Lowenstein House- Psychiatric Rehabilitation Program	05F	LMC	\$3,544.23	
2017	1	13810	6166925	Lowenstein House- Psychiatric Rehabilitation Program	05F	LMC	\$3,254.83	
2017	1	13850	6131588	Synergy Treatment Center	05F	LMC	\$12,499.98	
2017	1	13850	6156549	Synergy Treatment Center	05F	LMC	\$2,083.33	
2017	1	13850	6165405	Synergy Treatment Center	05F	LMC	\$2,083.33	
2017	1	13850	6166091	Synergy Treatment Center	05F	LMC	\$2,083.33	
2017	1	13850	6166925	Synergy Treatment Center	05F	LMC	\$2,083.33	
							05F Matrix Code	\$45,833.30
2016	1	13635	6156070	YWCA- Immigrant Victim's Access to Justice	05G	LMC	\$4,326.75	
2016	1	13635	6156099	YWCA- Immigrant Victim's Access to Justice	05G	LMC	\$1,923.00	
2016	1	13662	6107744	The Exchange Club Family Center - Women and Children's	05G	LMC	\$1,107.59	
2016	1	13662	6156070	The Exchange Club Family Center - Women and Children's	05G	LMC	\$4,409.04	
2016	1	13662	6156099	The Exchange Club Family Center - Women and Children's	05G	LMC	\$2,101.12	
2017	1	13806	6109050	The Exchange Club Family Center- Women and Children's	05G	LMC	\$8,321.60	
2017	1	13806	6131427	The Exchange Club Family Center- Women and Children's	05G	LMC	\$1,974.68	
2017	1	13806	6131588	The Exchange Club Family Center- Women and Children's	05G	LMC	\$2,193.23	
2017	1	13806	6156549	The Exchange Club Family Center- Women and Children's	05G	LMC	\$2,259.00	
2017	1	13806	6165405	The Exchange Club Family Center- Women and Children's	05G	LMC	\$2,259.00	
2017	1	13806	6166072	The Exchange Club Family Center- Women and Children's	05G	LMC	\$2,259.00	
2017	1	13806	6166881	The Exchange Club Family Center- Women and Children's	05G	LMC	\$2,259.00	
							05G Matrix Code	\$35,393.01
2015	1	13583	6180494	Meritan- Title V/Senior Community Services Employment	05H	LMC	\$2,083.33	
2015	43	13605	6180494	Hospitality Hub - Homeless Job Initiative	05H	LMCSV	\$960.00	
2016	1	13666	6107756	Meritan - Title V/ Senior community Services Employment	05H	LMC	\$2,083.28	
2016	1	13666	6156070	Meritan - Title V/ Senior community Services Employment	05H	LMC	\$4,166.67	
2016	1	13666	6156099	Meritan - Title V/ Senior community Services Employment	05H	LMC	\$2,083.33	
2016	39	13667	6156070	Hospitality Hub - Homeless Job Initiative	05H	LMCSV	\$960.00	
2016	39	13667	6156099	Hospitality Hub - Homeless Job Initiative	05H	LMCSV	\$400.00	
2017	1	13813	6131588	YWCA- Employment Training	05H	LMC	\$870.85	
2017	1	13813	6156549	YWCA- Employment Training	05H	LMC	\$174.17	
2017	1	13813	6165405	YWCA- Employment Training	05H	LMC	\$348.34	
2017	1	13815	6131427	Meritan, Inc- Senior Employment Program	05H	LMC	\$8,333.35	
2017	1	13815	6131588	Meritan, Inc- Senior Employment Program	05H	LMC	\$4,166.60	
2017	1	13815	6165405	Meritan, Inc- Senior Employment Program	05H	LMC	\$2,083.30	
2017	1	13815	6166091	Meritan, Inc- Senior Employment Program	05H	LMC	\$4,166.70	

2017	1	13815	6166925	Meritan, Inc- Senior Employment Program	05H	LMC	\$2,083.35
					05H	Matrix Code	\$34,963.27
2016	13	13743	6107744	Memphis Area Legal Services	05J	LMC	\$14,112.48
2016	13	13743	6156070	Memphis Area Legal Services	05J	LMC	\$9,293.61
2016	13	13743	6156099	Memphis Area Legal Services	05J	LMC	\$22,968.32
					05J	Matrix Code	\$46,374.41
2015	1	13582	6180494	Mid- South Food Bank - Food for Kids Backpack Program	05L	LMC	\$2,056.16
2016	1	13664	6107744	Mid-South Food Bank - Food for Kids Backpack Program	05L	LMC	\$70.05
2016	1	13664	6156070	Mid-South Food Bank - Food for Kids Backpack Program	05L	LMC	\$5,882.87
2016	1	13664	6156099	Mid-South Food Bank - Food for Kids Backpack Program	05L	LMC	\$1,358.39
2017	1	13809	6109050	Hope House Day Care - Child Care Program	05L	LMC	\$8,907.43
2017	1	13809	6131427	Hope House Day Care - Child Care Program	05L	LMC	\$2,071.72
2017	1	13809	6131588	Hope House Day Care - Child Care Program	05L	LMC	\$2,085.79
2017	1	13809	6156549	Hope House Day Care - Child Care Program	05L	LMC	\$2,080.24
2017	1	13809	6165405	Hope House Day Care - Child Care Program	05L	LMC	\$2,167.66
2017	1	13809	6166925	Hope House Day Care - Child Care Program	05L	LMC	\$5,241.91
					05L	Matrix Code	\$31,922.22
2015	1	13567	6107744	Friends for Life, Corp	05M	LMC	\$1,499.74
2015	1	13567	6156070	Friends for Life, Corp	05M	LMC	\$1,920.46
2015	1	13567	6156099	Friends for Life, Corp	05M	LMC	\$2,123.33
2015	1	13567	6180494	Friends for Life, Corp	05M	LMC	\$2,691.73
2015	1	13580	6180494	Hope House Day Care - Strengthening Families for the Future	05M	LMC	\$2,989.21
2016	1	13663	6107756	Hope House Day Care - Strengthening Families for the Future	05M	LMC	\$2,574.62
2016	1	13663	6156070	Hope House Day Care - Strengthening Families for the Future	05M	LMC	\$4,685.03
2016	1	13663	6156099	Hope House Day Care - Strengthening Families for the Future	05M	LMC	\$1,757.29
2017	1	13808	6109050	Friends For Life- Wellness University	05M	LMC	\$6,239.18
2017	1	13808	6131427	Friends For Life- Wellness University	05M	LMC	\$1,489.74
2017	1	13808	6131588	Friends For Life- Wellness University	05M	LMC	\$1,932.48
2017	1	13808	6156549	Friends For Life- Wellness University	05M	LMC	\$3,864.31
2017	1	13808	6165405	Friends For Life- Wellness University	05M	LMC	\$2,898.25
2017	1	13808	6166072	Friends For Life- Wellness University	05M	LMC	\$1,932.16
2017	1	13808	6166881	Friends For Life- Wellness University	05M	LMC	\$1,932.16
					05M	Matrix Code	\$40,529.69
2016	1	13661	6107744	The Exchange Club Family Center/ CASA - Volunteer Advocate	05N	LMC	\$2,083.26
2016	1	13661	6156070	The Exchange Club Family Center/ CASA - Volunteer Advocate	05N	LMC	\$4,166.68
2016	1	13661	6156099	The Exchange Club Family Center/ CASA - Volunteer Advocate	05N	LMC	\$2,083.34
2017	1	13807	6109050	Exchange Club Family Center- CASA Program	05N	LMC	\$8,333.36
2017	1	13807	6131427	Exchange Club Family Center- CASA Program	05N	LMC	\$2,083.34
2017	1	13807	6131588	Exchange Club Family Center- CASA Program	05N	LMC	\$2,083.34
2017	1	13807	6156549	Exchange Club Family Center- CASA Program	05N	LMC	\$2,500.00
2017	1	13807	6165405	Exchange Club Family Center- CASA Program	05N	LMC	\$2,500.00
2017	1	13807	6166072	Exchange Club Family Center- CASA Program	05N	LMC	\$2,500.00
2017	1	13807	6166881	Exchange Club Family Center- CASA Program	05N	LMC	\$2,500.00
2017	1	13826	6131588	Memphis Child Advocacy Center- Victim Advocacy Program	05N	LMC	\$8,334.92
2017	1	13826	6156549	Memphis Child Advocacy Center- Victim Advocacy Program	05N	LMC	\$6,251.19
2017	1	13826	6165405	Memphis Child Advocacy Center- Victim Advocacy Program	05N	LMC	\$2,083.74
2017	1	13826	6166925	Memphis Child Advocacy Center- Victim Advocacy Program	05N	LMC	\$4,167.48
					05N	Matrix Code	\$51,670.65
2015	1	13578	6180494	Lowenstein House- Psychiatric Rehabilitation Program	05O	LMC	\$1,902.01
2016	1	13665	6107228	Lowenstein House - Psychiatric Rehabilitation Program	05O	LMC	\$2,575.00
2016	1	13665	6156070	Lowenstein House - Psychiatric Rehabilitation Program	05O	LMC	\$3,918.14
2016	1	13665	6156099	Lowenstein House - Psychiatric Rehabilitation Program	05O	LMC	\$2,575.00
					05O	Matrix Code	\$10,970.15
2015	3	13606	6180494	Mid-South Food Bank- Perishable Food Recovery Program	05W	LMC	\$4,186.53
2016	45	13675	6156070	Mid-South Food Bank- Perishable Food Recovery Program	05W	LMC	\$4,743.32
2017	1	13816	6156549	Mid South Food Bank- Perishable Food Recovery Program	05W	LMC	\$14,103.71
2017	1	13816	6165405	Mid South Food Bank- Perishable Food Recovery Program	05W	LMC	\$5,018.38
2017	1	13816	6166091	Mid South Food Bank- Perishable Food Recovery Program	05W	LMC	\$3,205.63
2017	1	13816	6166925	Mid South Food Bank- Perishable Food Recovery Program	05W	LMC	\$2,351.75

						05W	Matrix Code	\$33,609.32
2014	15	13458	6107756	Case Management (CDBG)	05Z	LMCSV	\$1,337.68	
2014	15	13458	6156070	Case Management (CDBG)	05Z	LMCSV	\$4,593.57	
2014	15	13458	6156099	Case Management (CDBG)	05Z	LMCSV	\$2,277.07	
2015	1	13585	6107744	Outreach Housing & Community Midtown Community Group	05Z	LMC	\$2,031.00	
2015	1	13585	6156070	Outreach Housing & Community Midtown Community Group	05Z	LMC	\$1,403.64	
2015	1	13585	6180494	Outreach Housing & Community Midtown Community Group	05Z	LMC	\$2,705.47	
2015	6	13598	6141539	MIFA Homeless Hotline Call Center	05Z	LMC	\$10,159.91	
2016	2	13642	6107228	Catholic Charities, Inc.	05Z	LMC	\$2,100.00	
2016	2	13642	6107744	Catholic Charities, Inc.	05Z	LMC	\$2,100.00	
2016	2	13642	6131588	Catholic Charities, Inc.	05Z	LMC	\$8,400.00	
2016	2	13642	6156070	Catholic Charities, Inc.	05Z	LMC	\$2,100.00	
2016	2	13642	6156549	Catholic Charities, Inc.	05Z	LMC	\$4,200.00	
2016	2	13642	6165405	Catholic Charities, Inc.	05Z	LMC	\$4,200.00	
2016	2	13642	6166072	Catholic Charities, Inc.	05Z	LMC	\$2,100.00	
2016	2	13642	6166881	Catholic Charities, Inc.	05Z	LMC	\$2,100.00	
2016	12	13762	6166881	Summer Enrichment Sports PY2016	05Z	LMC	\$45,959.14	
2016	35	13653	6130631	HOMELESS & SPECIAL NEEDS PD FY17/PY16	05Z	LMC	\$21,668.41	
2016	35	13653	6130632	HOMELESS & SPECIAL NEEDS PD FY17/PY16	05Z	LMC	\$185.84	
2017	1	13814	6166091	Shield, Inc- Transitioning from Homeless	05Z	LMC	\$6,638.27	
2017	1	13814	6166925	Shield, Inc- Transitioning from Homeless	05Z	LMC	\$2,194.60	
2017	4	13842	6109050	MIFA Emergency Shelter Placement Program	05Z	URG	\$58,353.14	
2017	4	13842	6131588	MIFA Emergency Shelter Placement Program	05Z	URG	\$19,745.58	
2017	4	13842	6165405	MIFA Emergency Shelter Placement Program	05Z	URG	\$1,437.49	
2017	4	13842	6166091	MIFA Emergency Shelter Placement Program	05Z	URG	\$8,994.24	
2017	4	13842	6166925	MIFA Emergency Shelter Placement Program	05Z	URG	\$14,962.18	
2017	6	13854	6131588	Memphis Center for Independent Living	05Z	LMC	\$6,642.88	
2017	6	13854	6156549	Memphis Center for Independent Living	05Z	LMC	\$1,553.61	
2017	6	13854	6165405	Memphis Center for Independent Living	05Z	LMC	\$1,466.75	
2017	6	13854	6166091	Memphis Center for Independent Living	05Z	LMC	\$1,494.53	
2017	6	13854	6166925	Memphis Center for Independent Living	05Z	LMC	\$1,494.53	
2017	12	13873	6166091	Summer Enrichment Sports PY 2017	05Z	LMC	\$55,518.63	
2017	30	13835	6107080	FY18.PY17 HSN PD Public Svc	05Z	LMC	\$4,489.70	
2017	30	13835	6107101	FY18.PY17 HSN PD Public Svc	05Z	LMC	\$24,909.91	
2017	30	13835	6107109	FY18.PY17 HSN PD Public Svc	05Z	LMC	\$19,187.26	
2017	30	13835	6107167	FY18.PY17 HSN PD Public Svc	05Z	LMC	\$15,398.27	
2017	30	13835	6130498	FY18.PY17 HSN PD Public Svc	05Z	LMC	\$32,040.52	
2017	30	13835	6130499	FY18.PY17 HSN PD Public Svc	05Z	LMC	\$29,809.69	
2017	34	13844	6109050	MIFA Homeless Hotline	05Z	LMC	\$25,906.50	
2017	34	13844	6131588	MIFA Homeless Hotline	05Z	LMC	\$7,493.67	
2017	34	13844	6156549	MIFA Homeless Hotline	05Z	LMC	\$7,869.31	
2017	34	13844	6165405	MIFA Homeless Hotline	05Z	LMC	\$21,226.01	
2017	34	13844	6166091	MIFA Homeless Hotline	05Z	LMC	\$7,613.11	
2017	34	13844	6166925	MIFA Homeless Hotline	05Z	LMC	\$5,321.42	
Total						05Z	Matrix Code	\$501,383.53
								\$980,860.78

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	voucher number	Activity Name	matrix Code	National Objective	Drawn Amount
2015	17	13615	6128182	Bow & Aero Planning Management	20		\$9,124.98
2015	20	13625	6180494	MHT- Cynthia Sadler	20		\$5,000.00
2015	20	13626	6180494	MHT - Prodigy Arts	20		\$15,000.00
2015	20	13627	6180494	MHT- Self Tucker Architects	20		\$5,700.00
2016	17	13760	6107744	MHT- Cynthia Sadler	20		\$5,000.00
2016	17	13760	6156099	MHT- Cynthia Sadler	20		\$8,000.00
2016	17	13760	6165405	MHT- Cynthia Sadler	20		\$6,000.00
2016	17	13760	6167005	MHT- Cynthia Sadler	20		\$2,000.00
2016	17	13761	6107228	MHT- Carter Malone Group	20		\$3,024.46

2016	17	13761	6107744	MHT- Carter Malone Group	20	\$3,057.50
2016	17	13761	6107756	MHT- Carter Malone Group	20	\$3,000.00
2016	17	13761	6131588	MHT- Carter Malone Group	20	\$3,000.00
2016	17	13761	6156099	MHT- Carter Malone Group	20	\$6,000.00
2016	17	13761	6165405	MHT- Carter Malone Group	20	\$22,918.04
2016	17	13761	6166881	MHT- Carter Malone Group	20	\$1,000.00
2016	18	13852	6156549	BBC Research and Consulting	20	\$6,536.40
2016	18	13852	6166091	BBC Research and Consulting	20	\$1,550.50
2016	20	13660	6156070	LeMoyné-Owen College	20	\$1,100.00
					20	Matrix Code \$107,011.88
2016	19	13726	6107228	Action Plan To End Homelessness	21A	\$5,756.81
2016	19	13726	6107744	Action Plan To End Homelessness	21A	\$12,346.19
2016	19	13726	6156070	Action Plan To End Homelessness	21A	\$10,202.26
2016	25	13643	6130608	CDBG ADMIN P/D FY17/PY16	21A	\$96,621.23
2016	25	13643	6130631	CDBG ADMIN P/D FY17/PY16	21A	\$96,246.12
2017	16	13825	6131427	Community Alliance for the Homeless	21A	\$21,702.57
2017	16	13825	6156549	Community Alliance for the Homeless	21A	\$37,787.12
2017	16	13825	6165405	Community Alliance for the Homeless	21A	\$30,833.19
2017	16	13825	6166091	Community Alliance for the Homeless	21A	\$18,116.55
2017	22	13840	6107080	FY18.PY17 General Admin	21A	\$75,644.14
2017	22	13840	6107101	FY18.PY17 General Admin	21A	\$112,801.88
2017	22	13840	6107109	FY18.PY17 General Admin	21A	\$128,184.43
2017	22	13840	6107167	FY18.PY17 General Admin	21A	\$82,868.39
2017	22	13840	6130498	FY18.PY17 General Admin	21A	\$86,385.79
2017	22	13840	6130499	FY18.PY17 General Admin	21A	\$105,848.65
2017	22	13840	6177348	FY18.PY17 General Admin	21A	\$319,226.55
					21A	Matrix Code \$1,240,571.87
2015	27	13610	6180494	Fair Housing Enforcement Ordinance	21D	\$6,082.88
2016	24	13744	6107744	Fair Housing Enforcement	21D	\$6,503.70
2016	24	13744	6156070	Fair Housing Enforcement	21D	\$3,183.33
2016	24	13744	6156099	Fair Housing Enforcement	21D	\$7,746.33
					21D	Matrix Code \$23,516.24
Total						\$1,371,099.99